

RETAIL EQUITY RESEARCH

Apollo Hospitals Enterprise Ltd.

Healthcare Facilities

BSE CODE:508869

NSE CODE: APOLLOHOSP

Bloomberg CODE: APHS:IN

SENSEX: 26,396

BUY

Rating as per Largcap

12months investment period

CMP Rs1,328 TARGET Rs1,497 RETURN 13% ↑

14th June, 2016

A structural growth story...

Apollo Hospitals Enterprise Ltd. (AHEL) is India's largest private healthcare services provider with a network of 9,554 beds spread across the country.

- Established leadership position in the hospitals segment with a strong brand recall.
- The Indian healthcare market is expected to grow at a CAGR of 13% to Rs6,850bn over FY15-FY20E on the back of improving healthcare affordability, changing disease patterns, greater health awareness & rising insurance coverage.
- Revenue & earnings to grow at 17.6% & 32.3% CAGR respectively over FY16-18E on account of company's strategy to consolidate its new capacity for the next 18- 24 months.
- During FY16-18E, EBITDA margin is expected to improve gradually. We are factoring 70bps gain in overall EBITDA margin to 13.6% by FY18E.
- We initiate with a "Buy" rating valuing at 20x FY18E EV/EBITDA with a target price of Rs1,497.

Largest domestic pure-play in the under-penetrated healthcare market

AHEL is India's largest private healthcare services provider with a network of 9,554 beds across 69 hospitals (61 owned & 8 managed). In FY16, AHEL derived 60% of its turnover from healthcare services segment.

Enhanced capacities to act as a key growth catalyst

The healthcare services segment has posted strong revenue CAGR of ~13% over FY11-16. With current capex plans nearing completion (over the last 3 years, it has added 1,725 beds), we expect this segment to grow at a CAGR of 16.7% over FY16-FY18E primarily driven by operationalisation of new capacity. While ARPOB (Average revenue per occupied bed day) is estimated to rise from Rs28,036 per day in FY16 to Rs33,307 per day in FY18E, ALOS (Average length of stay) is expected to fall from 4.17 days in FY16 to 4.05 days in FY18E. Importantly, EBITDA margin in this segment is expected to remain under pressure in the near term (from 20.8% in FY16 to 20.5% in FY17E due to commissioning of Navi Mumbai facility in FY17E). However, in FY18E we believe margin to expand by 40 bps YoY to 20.9% on the backdrop of AHEL's focus on operationalising & stabilising the new capacity for the next 2 years.

Pharmacy business- candidate for value unlocking

Apollo with 2,326 stores is the largest branded pharmacy chain in India. Interestingly, the pharmacy business is a candidate for possible value unlocking & AHEL is planning to induct a strategic partner once government allows FDI in multi-brand retail sector. During FY16, this segment reported overall EBITDA margin of 3.6% vs 3.3% in FY15. Going forward, we believe the margin would further expand to 4.5% by FY18E on the back of higher proportion of mature stores in the total network & higher private label sales. Therefore, we expect this segment to grow at a CAGR of ~19% to Rs3,276crores over FY16-FY18E.

Valuations - AHEL is in a sweet spot given its leadership position, strong brand equity and underpenetrated nature of the healthcare sector. We expect revenue and PAT to grow at a CAGR of 17.6% and 32.3% over FY16-FY18E. Further, we rate the stock as 'BUY' assigning a FY18E EV/EBITDA of 20x arriving at a target price of Rs1,497 which implies potential upside of ~13% for next 12 months.

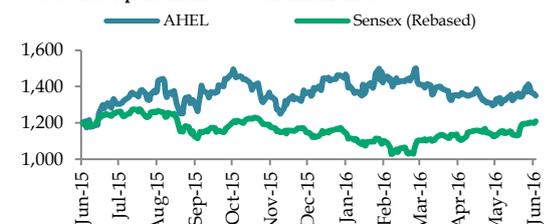
Company Data

| | |
|--------------------------|--------|
| Market Cap (cr) | 18,475 |
| Enterprise Value (cr) | 21,020 |
| Outstanding Shares (cr) | 14 |
| Free Float | 66% |
| Dividend Yield (%) | 0.4 |
| 52 week high | 1,544 |
| 52 week low | 1,160 |
| 6m average volume ('000) | 231 |
| Beta | 0.2 |
| Face value | 5.0 |

| Shareholding % | Q2FY16 | Q3FY16 | Q4FY16 |
|----------------|--------|--------|--------|
| Promoters | 34.4 | 34.4 | 34.4 |
| FII's | 44.2 | 44.8 | 45.3 |
| MFs/Insti | 1.8 | 1.4 | 1.0 |
| Public& Others | 19.6 | 19.5 | 19.4 |
| Total | 100 | 100 | 100 |

| Price Performance | 3mth | 6mth | 1 Year |
|-------------------|---------|---------|--------|
| Absolute Return | (5.6)% | (5.2)% | 12.7% |
| Absolute Sensex | 6.4% | 5.0% | (0.1)% |
| Relative Return* | (12.0)% | (10.1)% | 12.9% |

*over or under performance to benchmark index



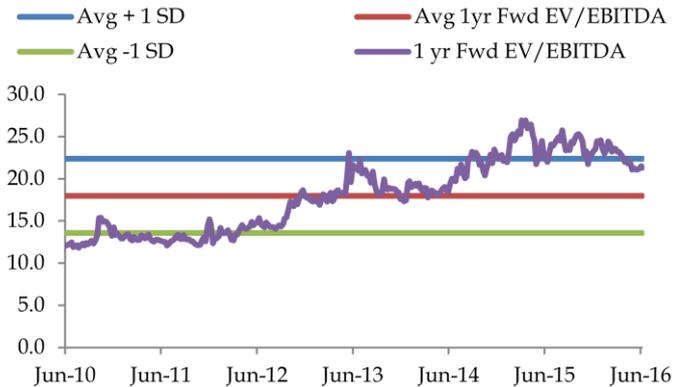
| Y.E Mar (Rscr) | FY16 | FY17E | FY18E |
|----------------|-------|-------|-------|
| Sales | 6,086 | 7,200 | 8,409 |
| Growth (%) | 17.5 | 18.3 | 16.8 |
| EBITDA | 782 | 944 | 1,147 |
| EBITDA Margin% | 12.9 | 13.1 | 13.6 |
| Adj. PAT | 302 | 377 | 528 |
| Growth (%) | (7.5) | 24.8 | 40.2 |
| Adj. EPS | 21.7 | 27.1 | 38.0 |
| Growth (%) | (7.5) | 24.8 | 40.2 |
| P/E | 61.2 | 49.0 | 35.0 |
| P/B | 5.3 | 5.0 | 4.5 |
| EV/EBITDA | 26.4 | 22.0 | 18.0 |
| ROE (%) | 9.1 | 10.5 | 13.5 |
| D/E | 0.7 | 0.7 | 0.6 |



Valuations

Currently, AHEL is trading around 1 standard deviation (SD) above historical average which is warranted in our view, given its consistent track record of execution. In the last one year, the 1 year forward EV/EBITDA multiple has been quoting in the range of 21-23 (x). Hence, we have valued the stock at 20x FY18E EV/EBITDA with a target price of Rs1,497.

EV/EBITDA one year forward



Source: Company, Geojit BNP Paribas Research; *SD-Standard Deviation

Revenue and PAT to grow at a CAGR of 17.6% and 32.3% respectively over FY16-18E

During FY16-FY18E, we expect the top-line of the company to grow at a CAGR of 17.6% on the back of operationalisation of the enhanced capacities (new bed additions) & increased traction in pharmacy segment. Further, AHEL would now focus on improving the operational metrics of healthcare service segment as the current expansion plan is on the verge of completion. Moreover, we estimate 32.3% CAGR in Adjusted PAT over FY16-18E mainly on account of lower tax rate (management has guided for a lower tax rate of 20-21%) coupled with EBITDA margin expansion from FY17E onwards.

Overall EBITDA margin to improve gradually

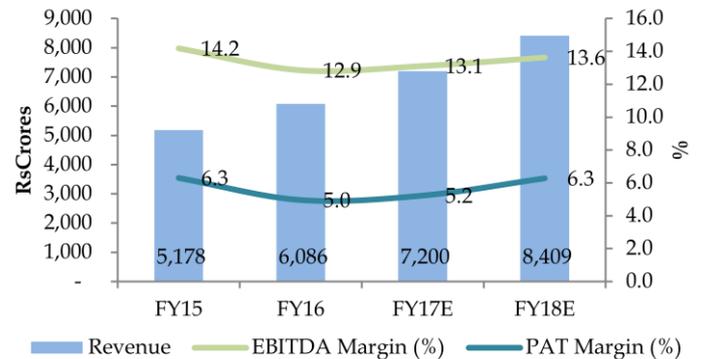
After falling for the past four fiscals, we expect AHEL's consolidated EBITDA margins to improve gradually on account of three factors: 1) stabilisation of new beds (added 1,725 beds in the past three years & further adding 545 beds in FY17E) would lead to margin expansion of 40 bps YoY (from 20.5% in FY17E to 20.9% in FY18E) in the healthcare services segment, 2) margin expansion in pharmacy business as stores mature coupled with higher proportion of private label sales and 3) lower losses in Apollo Health and Lifestyle Limited (AHLL), a 100% retail healthcare subsidiary of

AHEL. Thus, with paced improvement in operational metrics (focus on increasing ARPOB through pricing and case-mix improvement), we are factoring 70bps gain in overall EBITDA margin to 13.6% by FY18E (vs 12.9% in FY16).

Balance sheet strength provides comfort

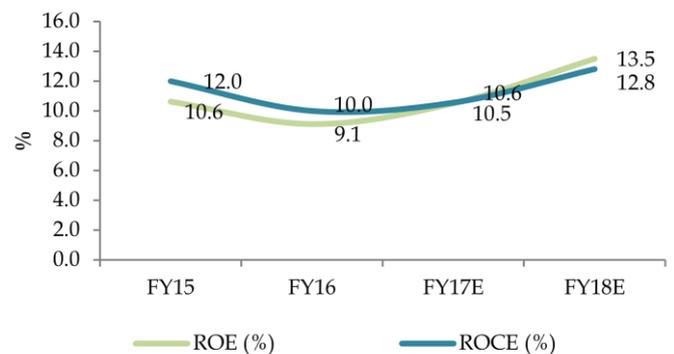
Although AHEL has aggressively expanded capacity over the past few years yet its net debt levels remain fairly comfortable at ~Rs2,080cr (net gearing of 0.6x as of March,2016). We expect net debt equity ratio to reduce gradually from 0.6x in FY16 to 0.5x in FY18E with repayment of debt and consistent internal accruals. More importantly, given the company's focus on consolidation over the next two years and sharp profitability improvement, we expect AHEL to report significant improvement in its ROE and ROCE from FY17E onwards. While ROE is likely to improve from 9.1% in FY16 to 13.5% in FY18E, ROCE is projected to increase from 10% in FY16 to 12.8% in FY18E.

Revenue to grow at a CAGR of 17.6% over FY16-FY18E



Source: Company, Geojit BNP Paribas Research

Return Ratios to improve from FY17E onwards as beds mature



Source: Company, Geojit BNP Paribas Research



Investment Rationale...

Indian health infrastructure is well below WHO guidelines

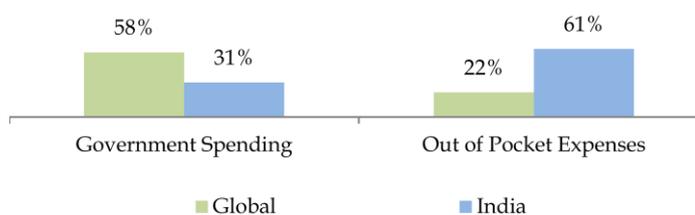
India continues to rank low on many of the healthcare infrastructure parameters. According to the statistics of the World Health Organization (WHO), the proportion of Indian government expenditure on healthcare is only 31% as against the global average of 58%. Consequently, the private sector accounts for a majority of the total healthcare expenditure in India.

In terms of availability of medical staff, the number of doctors and nurses available for every 10,000 population was at 6.5 and 10.0 respectively in India when compared to the global average of 13.9 doctors and 29.0 nurses. Likewise, bed availability in India stood at 9 per 10,000 which was significantly lower than the WHO guideline of 30 beds per 10,000 population. As per industry estimates, in order to meet this WHO standard, India needs investments to the tune of over Rs14trillion.

Under-penetrated market presents an attractive opportunity

A lack of strong public healthcare delivery system and weak penetration of health insurance in the country have led to higher out-of-pocket (OOP) expenditure on healthcare. OOP expenses as a proportion of total healthcare spending continued to remain elevated at about 61% in 2015 as against the global average of 22%. With government having limited resources to cater to the healthcare demands of the population, private players such as Apollo Hospitals are well placed to tap the opportunity in the domestic healthcare sector. Moreover, we believe the Indian healthcare market to grow at a CAGR of 13% to Rs6,850 bn over FY15-FY20E.

Healthcare expenditure composition (%)



Source: WHO

Abysmal doctor-to-population ratio of India

| Per 10,000 population | India | China | USA | Singapore | Malaysia | Thailand | Australia |
|---------------------------------|-------|-------|------|-----------|----------|----------|-----------|
| Health Workforce Density | | | | | | | |
| Physicians | 6.5 | 14.6 | 24.2 | 19.2 | 12.0 | 3.0 | 38.5 |
| Nurses & midwives | 10.0 | 15.1 | 98.2 | 63.9 | 32.8 | 15.2 | 95.9 |
| Infrastructure | | | | | | | |
| Hospital Beds | 9 | 39 | 30 | 27 | 18 | 21 | 39 |

Source: WHO

Outlook for revenue growth of healthcare segment remains robust

In FY16, the healthcare services segment contributed 60% to the total revenues. As on March 2016, AHEL had a total bed capacity of 9,554 beds in 69 hospitals. This segment has posted strong revenue CAGR of ~13% over FY11-16, driven by 7.1% & 8.7% CAGR in number of operating beds & ARPOB respectively. Besides, the decline in ALOS from 4.79 to 4.17 days has further fueled the growth. However, the occupancy rates dropped from 73% in FY11 to 63% in FY16, owing to capacity additions (over the last 3 years, it has added 1,725 beds). Going forward, we expect the overall healthcare services segment to grow at a CAGR of 16.7% over FY16-FY18E primarily driven by operationalisation of new capacity (adding 545 beds in FY17E). While ARPOB is estimated to rise from Rs28,036 per day in FY16 to Rs33,307 per day in FY18E, ALOS is expected to fall from 4.17 days in FY16 to 4.05 days in FY18E.

FY15 Summary at Apollo Hospitals* (Better case mix led to increase in ARPOB)

| | | |
|--------------------------------|-------------------------|--------------------------------|
| 350,000+ | 3.2 mn+ | 250,000+ |
| Admission | Outpatients | Prevention Health Check-ups |
| 11,000+ | 5,000+ | 14,000+ |
| Heart Surgeries | Joint Replacements | Neuro-Surgical operations |
| 500 | 1,100+ | 400+ |
| Robotic Surgeries | Kidney Transplants | Liver Transplants |
| 120 | 170 | 155,000+ Radiotherapy Sessions |
| Countries Medical Value Travel | Bone Marrow Transplants | 47,000+ Chemotherapy sittings |

*FY15 info for owned hospitals only. Doesn't include managed hospitals;
Source: Company



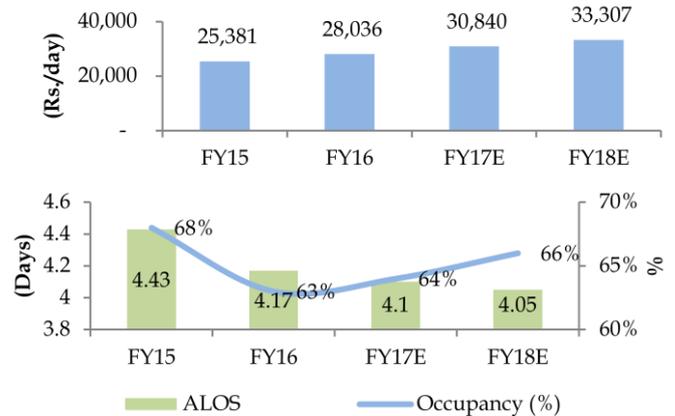
Continued focus on clinical excellence

AHEL has been able to establish a strong brand on the basis of excellence in clinical delivery. This is primarily due to its ability to leverage the latest medical technology and retain the best of medical talent. Over the years, AHEL has successfully performed a wide range of complex procedures for the first time in India & Asia. Few examples of such complex procedures which were performed for the first time in India included: a) first ceramic knee replacement in India, b) first in India for G4 Cyberknife Robotic Radiosurgery, c) first in SE Asia to introduce Proton beam therapy for cancer, etc.

| Focus on clinical excellence and innovation | |
|--|---|
|  | <ul style="list-style-type: none"> Over 1,50,000+ Cardiac Surgeries Success rate of 99.60% in Cardiac Bypass Introduced off-pump & beating heart surgeries |
|  | <ul style="list-style-type: none"> High success rate in - TKR, Illizarov procedure & hip resurfacing 1st time use of restorable screws for congenital spine problems 1st ceramic coated knee replacement in South India |
|  | <ul style="list-style-type: none"> Transsphenoidal surgery for pituitary tumors, spinal fusions, X-knife for fractionated treatment of benign and malignant tumours (Stereo Tactic Radiotherapy) Able supported by modern Neuro Radiology services, Neuro-Intensive care facilities and Medical & Radiation Oncology services |
|  | <ul style="list-style-type: none"> Pick up time of <10 minutes, 200+ Ambulances, 500+ calls daily, 900-1,000 monthly pick-ups 1,20,000+ emergency footfalls annually & 5,00,000+ calls served in 10 years+ Well-equipped ambulances manned by trained personnel Air ambulance services for remote areas & life-threatening emergencies Effective communication systems internally |
|  | <ul style="list-style-type: none"> 1st in India to introduce Stereotactic Radiotherapy & Radiosurgery for cancer treatment. 1st hospital group in South-East Asia to introduce the 16 Slice PET-CT Scan Introduced the most advanced CyberKnife Robotic Radio surgery system in Asia Pacific region 1st in South East Asia to introduce Proton Beam Therapy (Scheduled in 2018) |
|  | <ul style="list-style-type: none"> 1400+ solid organ transplants in 2013 Harvested 23 organs from 5 brain dead donors & conducted 10 transplants in a day and gave 23 individuals the priceless gift of life Wide range of services offered - Heart transplants, Liver & Kidney transplants, Corneal transplants, Intestinal & GI Transplants & Pediatric Transplants |
|  | <ul style="list-style-type: none"> Apollo's infection control protocols pertain to wide spectrum of interventions and have been developed jointly with intensivists & anesthetists Standardized procedures for clinical handover Bedside Analysis- checklist use has reduced ALOS & improved infection control indices technology excellence |

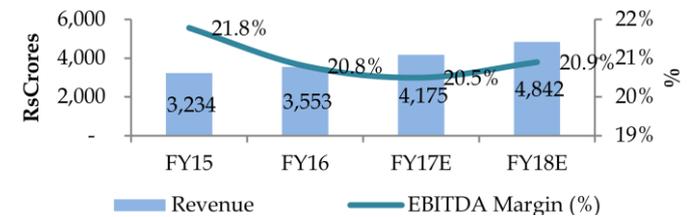
Source: Company, Geojit BNP Paribas Research

Increasing ARPOB and declining ALOS augur well for revenue growth



Source: Company, Geojit BNP Paribas Research

Healthcare services segment to grow at a CAGR of 16.7% over FY16-FY18E



Source: Company, Geojit BNP Paribas Research

Current phase of expansion plan on the verge of completion

Over the last 36 months, AHEL has commissioned 1,725 beds in 11 locations including Vanagaram (260 beds), Jayanagar (140), Trichy (200), Nashik (120), Women and Child - OMR (60), Indore (120), Nellore (190), Perungudi (150), Women & Child - SMR (50), Vizag new (247) and Malleswaram (190). Further, in FY17E, it is adding 545 beds across two locations including Navi Mumbai (480) and Indore (65). Moreover, with the commissioning of the Navi Mumbai facility by end of Q2FY17E, the current phase of expansion plan would be completed. The next phase of expansion includes addition of 500 beds (Mumbai, Chennai) by FY19 with an additional capex of Rs890 crores. This capex would be funded by a mix of internal accruals & proposed rights issue.

Focusing on operationalising the new capacity

With new facilities kicking in (commissioning of Navi Mumbai facility in FY17E), it will put some pressure on EBITDA margin in the near term. Margins in the healthcare segment are expected to fall slightly from 20.8% in FY16 to 20.5% in FY17E. However, we believe for the next 18- 24 months AHEL will focus on operationalising & stabilising the new capacity



(consolidation phase). Thus, the EBITDA margins are expected to expand by 40 bps to 20.9% (YoY) in FY18E.

Current phase of capacity expansion plan in final stages of completion

| Location | CoD* | Type of Hospital | No. of Beds | Estimated Project cost (Rscrores) |
|-----------------------------|------|------------------|--------------|-----------------------------------|
| Addition in FY17 | | | | |
| Indore (expansion) | FY17 | Super Speciality | 65 | 28.0 |
| Navi Mumbai | FY17 | Super Speciality | 480 | 602.4 |
| Sub Total | | | 545 | 630.4 |
| Addition in FY19 | | | | |
| South Chennai (incl Proton) | FY19 | Super Speciality | 200 | 750.0 |
| Byculla, Mumbai | FY19 | Super Speciality | 300 | 140.0 |
| Sub Total | | | 500 | 890.0 |
| Total | | | 1,045 | 1,520.4 |

* Expected date of completion; Source: Company

Pharmacy business - a prominent chain

Apollo Pharmacy is the largest branded pharmacy chain in the country. Currently, the company runs 2,326 stores countrywide. The pharmacy offers a wide range of medicines, surgical products, hospital consumables and over-the-counter products. In FY16, the pharmacy business contributed 38% to the consolidated revenues.

Pharmacy business- candidate for value unlocking

During FY11-FY16, this business has grown at a CAGR of ~29% on the back of consistent addition of new pharmacies and timely shut down of non-performing stores. In the last four fiscals, we have witnessed robust improvement in revenue per store from Rs73lakhs in FY13 to Rs1cr in FY16. Going forward, we expect revenue per store to increase from Rs1cr in FY16 to Rs1.22cr in FY18E. Interestingly, the pharmacy business is a candidate for possible value unlocking & AHEL is planning to induct a strategic partner once government allows FDI in multi-brand retail sector.

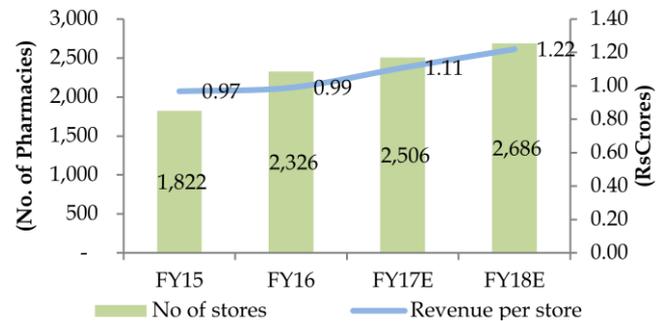
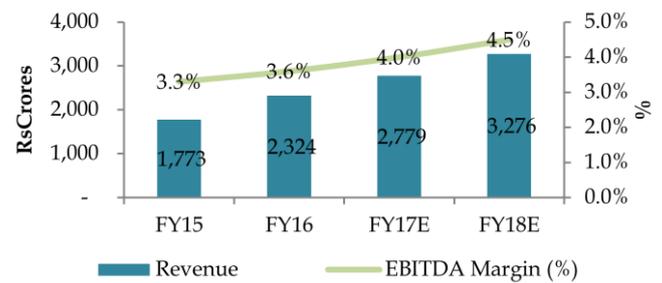
Traction in pharmacy business augurs well for AHEL

While the overall EBITDA margin of pharmacy business expanded by 30bps YoY to 3.6% in FY16 (including the impact of Hetero acquisition), the mature cohort of pre-2008 stores posted EBITDA margin of 6.8% in FY16. Going forward, the margin would get a boost with the increase of private label product (FMCG & OTC drugs) sales. Currently, sales from private labels account for ~6% of the overall pharmacy revenues. AHEL aims to increase its revenue contribution to 20% in next five years. Recently, AHEL entered into an agreement with Patanjali to market its products through Apollo's stores.

Pharmacy business to grow at a CAGR of 19% over FY16-18E

AHEL also plans to expand EBITDA margin of this segment to 6% over the next 3 years. However, we expect margin to expand to 4.5% by FY18E on the back of higher proportion of mature stores in the total network & higher private label sales. Going forward, AHEL is planning to add 200 pharmacies annually over the next couple of years. Hence, we expect this segment to grow at a CAGR of ~19% to Rs3,276crores over FY16-FY18E.

Mature stores driving the growth of pharmacy segment



Source: Company, Geojit BNP Paribas Research

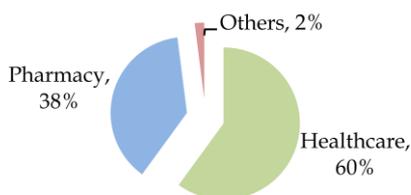


Apollo Hospitals: India's largest private healthcare services provider ... Overview

AHEL is India's largest private healthcare services provider with a network of 9,554 beds across 69 hospitals (61 owned & 8 managed). In FY16, AHEL derived 60% & 38% of its turnover from healthcare services & pharmacy segment respectively.

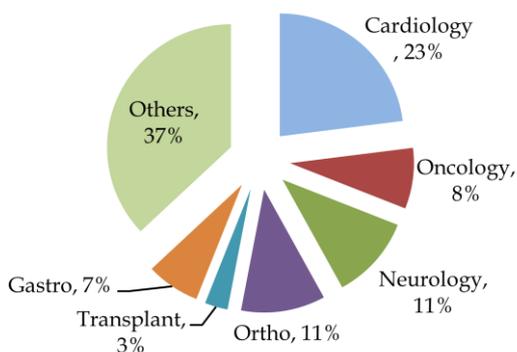
The standalone healthcare segment has been segregated into three clusters: 1) Chennai, 2) Hyderabad and 3) Others which include hospitals located in Madurai, Karur, Karaikudi, Trichy, Mysore, Vizag, Bhubaneswar, Jayanagar etc. Apart from hospitals, Apollo has the largest branded pharmacy chain in the country. Currently, the company runs 2,326 stores countrywide. AHEL is also present in other healthcare businesses such as health insurance, medical education and hospital consultancy. Besides, Apollo Health and Lifestyle Limited (AHLL), a 100% retail healthcare subsidiary of AHEL operates a network of primary care and specialty care format clinics across India.

Segment-wise Revenue Mix (FY16)



Source: Company, Geojit BNP Paribas Research

Specialty-wise In-Patient Revenues (FY16)



Source: Company, Geojit BNP Paribas Research

Well-diversified bed capacity mix by geography

| Categorywise | Capacity beds | Operational | No. of Hospitals |
|--------------------------------|---------------|--------------|------------------|
| Owned | 8,120 | 6,724 | 61 |
| Managed | 1,434 | 1,434 | 8 |
| Grand Total | 9,554 | 8,158 | 69 |
| Cluster wise (Owned) | | | |
| Chennai | 1,696 | 1,531 | 11 |
| Hyderabad | 959 | 930 | 5 |
| Kolkata | 600 | 600 | 2 |
| Delhi | 875 | 714 | 2 |
| Bangalore | 627 | 463 | 3 |
| Ahmedabad | 320 | 314 | 2 |
| Tamilnadu (outside Chennai) | 808 | 590 | 6 |
| Bhubaneswar | 290 | 264 | 1 |
| Other India | 1,445 | 1,318 | 10 |
| Day surgery centers/ CRADLE | 500 | 0 | 19 |
| Grand Total | 8,120 | 6,724 | 61 |

Source: Company, Geojit BNP Paribas Research

Apollo versus other major hospitals (FY16)

| Company | No. of Operational Beds | Geographical Presence | Other Business | Hospitals as % of Total Revenues |
|----------------------|-------------------------|---|--|----------------------------------|
| Apollo Hospitals | 6,724 (owned) | Pan India | Pharmacy, Health Insurance | 60% |
| Fortis Healthcare | ~ 4,000 | Pan India | Diagnostic | 82% |
| Narayana Hrudayalaya | 5,347 | Major presence in Karnataka & Eastern India | Heart Centres, clinics, learning & development | 93% |

Source: Company, Geojit BNP Paribas Research

Key Risks:

- Shortage of healthcare professionals.
- Delay in occupancy ramp-up across new hospitals.
- Increase in competition from new and existing players could affect ARPOB.



Consolidated Financials

Profit & Loss Account

| Y.E March (Rs cr.) | FY14 | FY15 | FY16 | FY17E | FY18E |
|---------------------|--------------|--------------|--------------|--------------|--------------|
| Sales | 4,384 | 5,178 | 6,086 | 7,200 | 8,409 |
| % change | 16.3% | 18.1% | 17.5% | 18.3% | 16.8% |
| EBITDA | 672 | 735 | 782 | 944 | 1,147 |
| % change | 10.6% | 9.3% | 6.5% | 20.7% | 21.4% |
| Depreciation | 168 | 212 | 253 | 314 | 336 |
| EBIT | 505 | 523 | 529 | 631 | 811 |
| Interest | 119 | 118 | 168 | 202 | 195 |
| Other Income | 21 | 37 | 27 | 28 | 29 |
| PBT | 407 | 442 | 387 | 456 | 646 |
| % change | 3.5% | 8.7% | (12.4)% | 17.8% | 41.6% |
| Tax | 102 | 130 | 100 | 96 | 136 |
| Tax Rate (%) | 25.0% | 29.4% | 25.9% | 21.0% | 21.0% |
| Reported PAT | 317 | 340 | 331 | 377 | 528 |
| Adj. | - | 13 | 29 | - | - |
| Adj. PAT | 317 | 326 | 302 | 377 | 528 |
| % change | 9.4% | 3.1% | (7.5)% | 24.8% | 40.2% |
| No. of shares (cr.) | 14 | 14 | 14 | 14 | 14 |
| Adj EPS (Rs) | 22.8 | 23.5 | 21.7 | 27.1 | 38.0 |
| % change | 9.4% | 3.1% | (7.5)% | 24.8% | 40.2% |
| DPS (Rs) | 5.7 | 5.7 | 6.0 | 6.5 | 8.4 |

Balance Sheet

| Y.E March (Rs cr.) | FY14 | FY15 | FY16 | FY17E | FY18E |
|--------------------------|--------------|--------------|--------------|--------------|--------------|
| Cash | 274 | 377 | 398 | 445 | 484 |
| Accounts Receivable | 520 | 609 | 702 | 831 | 970 |
| Inventories | 279 | 350 | 443 | 489 | 539 |
| Other Cur. Assets | 273 | 456 | 646 | 760 | 884 |
| Investments | 322 | 311 | 270 | 270 | 270 |
| Gross Fixed Assets | 3,438 | 4,120 | 4,864 | 5,703 | 6,103 |
| Net Fixed Assets | 2,549 | 3,079 | 3,569 | 4,095 | 4,159 |
| CWIP | 474 | 533 | 639 | 300 | 350 |
| Intangible Assets | 150 | 165 | 212 | 212 | 212 |
| Def. Tax (Net) | (329) | (402) | (484) | (484) | (484) |
| Other Assets | 510 | 578 | 795 | 795 | 795 |
| Total Assets | 5,021 | 6,057 | 7,189 | 7,712 | 8,179 |
| Current Liabilities | 734 | 991 | 1,123 | 1,285 | 1,471 |
| Provisions | - | - | - | - | - |
| Debt Funds | 1,285 | 1,814 | 2,478 | 2,578 | 2,478 |
| Other Liabilities | 6 | 8 | 4 | 5 | 5 |
| Equity Capital | 70 | 70 | 70 | 70 | 70 |
| Reserves & Surplus | 2,907 | 3,102 | 3,384 | 3,652 | 4,040 |
| Shareholder's Fund | 2,977 | 3,171 | 3,454 | 3,722 | 4,109 |
| Minority Interest | 19 | 73 | 130 | 123 | 116 |
| Total Liabilities | 5,021 | 6,057 | 7,189 | 7,712 | 8,179 |
| BVPS (Rs) | 214.0 | 227.9 | 248.2 | 267.5 | 295.4 |

Cash flow

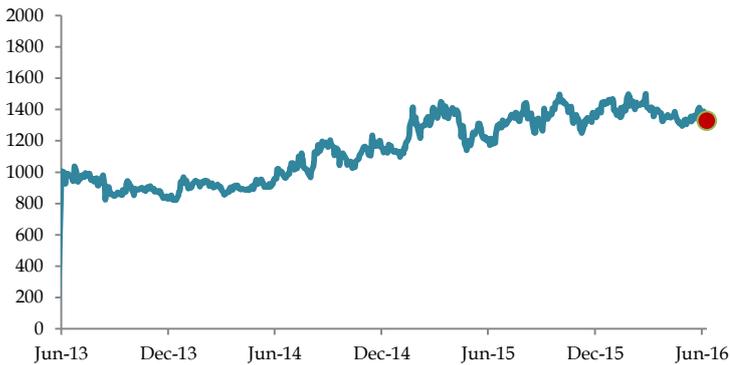
| Y.E March (Rs cr.) | FY14 | FY15 | FY16 | FY17E | FY18E |
|------------------------|--------------|--------------|--------------|--------------|--------------|
| Pre-tax profit. | 407 | 455 | 424 | 465 | 657 |
| Depreciation | 167 | 212 | 253 | 314 | 336 |
| Changes in W.C | (214) | (161) | (381) | (127) | (127) |
| Others | 124 | 64 | 142 | 174 | 165 |
| Tax paid | (110) | (100) | (19) | (96) | (136) |
| C.F.O | 373 | 470 | 420 | 731 | 895 |
| Capital exp. | (612) | (868) | (850) | (500) | (450) |
| Change in inv. | 230 | 67 | 41 | - | - |
| Other invest.CF | 26 | 42 | 27 | 28 | 29 |
| C.F - investing | (356) | (759) | (782) | (472) | (421) |
| Issue of equity | 7 | 42 | (0) | - | - |
| Issue/repay debt | 126 | 548 | 664 | 100 | (100) |
| Dividends paid | (77) | (80) | (100) | (109) | (141) |
| Other finance.CF | (120) | (118) | (181) | (202) | (195) |
| C.F - Financing | (63) | 392 | 383 | (211) | (435) |
| Chg. in cash | (46) | 103 | 20 | 47 | 39 |
| Closing cash | 274 | 377 | 398 | 445 | 484 |

Ratios

| Y.E March | FY14 | FY15 | FY16 | FY17E | FY18E |
|-------------------------------|------|------|------|-------|-------|
| Profitab. & Return | | | | | |
| EBITDA margin (%) | 15.3 | 14.2 | 12.9 | 13.1 | 13.6 |
| EBIT margin (%) | 11.5 | 10.1 | 8.7 | 8.8 | 9.6 |
| Net profit mgn.(%) | 7.2 | 6.3 | 5.0 | 5.2 | 6.3 |
| ROE (%) | 11.1 | 10.6 | 9.1 | 10.5 | 13.5 |
| ROCE (%) | 12.9 | 12.0 | 10.0 | 10.6 | 12.8 |
| W.C & Liquidity | | | | | |
| Receivables (days) | 43.3 | 42.9 | 42.1 | 42.1 | 42.1 |
| Inventory (days) | 47.3 | 49.5 | 52.9 | 49.7 | 47.1 |
| Payables (days) | 32.0 | 34.4 | 34.7 | 34.6 | 34.7 |
| Current ratio (x) | 1.8 | 1.8 | 1.9 | 2.0 | 2.0 |
| Quick ratio (x) | 1.5 | 1.5 | 1.6 | 1.6 | 1.6 |
| Turnover & Levg. | | | | | |
| Gross asset T.O (x) | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 |
| Total asset T.O (x) | 0.9 | 0.9 | 0.9 | 0.9 | 1.0 |
| Int. covge. ratio (x) | 4.2 | 4.4 | 3.1 | 3.1 | 4.2 |
| Adj. debt/equity (x) | 0.4 | 0.6 | 0.7 | 0.7 | 0.6 |
| Valuation ratios | | | | | |
| EV/Sales (x) | 4.4 | 3.9 | 3.4 | 2.9 | 2.4 |
| EV/EBITDA (x) | 29.0 | 27.2 | 26.4 | 22.0 | 18.0 |
| P/E (x) | 58.3 | 56.6 | 61.2 | 49.0 | 35.0 |
| P/BV (x) | 6.2 | 5.8 | 5.3 | 5.0 | 4.5 |



Recommendation Summary (last 3 years)



Source: Bloomberg, Geojit BNP Paribas Research

| Dates | Rating | Target |
|-----------|--------|--------|
| 14-Jun-16 | BUY | 1,497 |

Investment Rating Criteria

Large Cap Stocks;

| | | |
|--------|---|--------------------------------------|
| Buy | - | Upside is 10% or more. |
| Hold | - | Upside or downside is less than 10%. |
| Reduce | - | Downside is 10% or more. |

Mid Cap and Small Cap;

| | | |
|--|---|------------------------------------|
| Buy | - | Upside is 15% or more. |
| Accumulate* | - | Upside between 10% - 15%. |
| Hold | - | Absolute returns between 0% - 10%. |
| Reduce/Sell | - | Absolute returns less than 0%. |
| To satisfy regulatory requirements, we attribute 'Accumulate' as Buy and 'Reduce' as Sell. | | |

The recommendations are based on 12 month horizon, unless otherwise specified. The investment ratings are on absolute positive/negative return basis. It is possible that due to volatile price fluctuation in the near to medium term, there could be a temporary mismatch to rating.

* For reasons of valuations/return/lack of clarity/event we may revisit rating at appropriate time. Please note that the stock always carries the risk of being upgraded to BUY or downgraded to a HOLD, REDUCE or SELL.

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