

Nestlé India Limited

(CIN: L15202DL1959PLC003786)
Nestlé House
Jacaranda Marg
'M' Block, DLF City, Phase – II
Gurugram – 122002, Haryana
Phone: 0124 - 3940000
E-mail: investor@in.nestle.com
Website: www.nestle.in



PKR:SG:JK: 26:2025-26

2nd July 2025

BSE Limited (BSE)

Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai - 400 001

BSE Scrip Code: 500790

National Stock Exchange of India Limited (NSE)

Exchange Plaza, Plot No. C-1,
G Block, Bandra Kurla Complex,
Bandra (East), Mumbai - 400 051

NSE Symbol: NESTLEIND

Subject: Newspaper Advertisement – Notice of Extraordinary General Meeting

Dear Madam/ Sir,

Please find enclosed herewith copies of newspaper advertisements published in the columns of English Daily “Financial Express” (Delhi and Mumbai editions) and Hindi Daily “Jansatta” (Delhi edition) on 2nd July 2025, both newspapers having electronic editions, intimating details regarding the Extraordinary General Meeting of the Company, remote e-voting facility, e-voting system and other requisite details. The same is also being uploaded on the Company's website at www.nestle.in.

This is for your information and record.

Thanking you,

Yours truly,

NESTLÉ INDIA LIMITED

PRAMOD KUMAR RAI

COMPANY SECRETARY AND COMPLIANCE OFFICER

Encl.: as above

Private vehicles can now ply as bike taxis

● New rules let states clear pvt bike aggregation

ANEES HUSSAIN
Bengaluru, July 1

THE GOVERNMENT HAS for the first time allowed private motorcycles to ply bike taxi services on ride-hailing aggregator platforms across India, with the ministry of road transport and highways (MoRTH) notifying revised Motor Vehicle Aggregator Guidelines 2025.

The new framework gives state governments discretionary authority under sub-section (3) of Section 67 of the Motor Vehicles Act to allow aggregation of motorcycles licensed for personal use also. The move is expected to result in reduced traffic congestion and vehicular pollution, along with providing affordable passenger mobility, hyper-local delivery, creating livelihood opportunities.

Under Clause 23.3, states "may impose fees on the aggregator for issuance of authorisations permitting 'non-transport (private non-commercial) motorcycles' to undertake journeys through such aggregator, on a daily/weekly/fortnightly basis, as may be determined by the state government." However, the fee imposition itself is discretionary, with states having the option but not the obligation to charge such fees.

The provision could potentially legalise bike-taxi services like those offered by Rapido, Ola, and Uber, which have long operated in regulatory grey areas. However, actual imple-

NEW GUIDELINES

■ As per the revised notification by MoRTH, private motorcycles can now ply bike taxi services on ride-hailing aggregator platforms pan-India

■ The new framework gives state governments discretionary authority under sub-section (3) of Section 67 of the MV Act to allow aggregation of motorcycles licensed for personal use also



■ Under the revised framework, aggregators will pay a license fee of ₹5L for new licenses & ₹25,000 for renewals

■ Rapido welcomed the decision, calling it "a milestone in India's journey towards a Viksit Bharat"

mentation depends entirely on individual state government decisions to exercise this new authority.

Rapido welcomed the decision, calling it "a milestone in India's journey towards a Viksit Bharat." A company spokesperson said the move would help create "lakhs of flexible livelihood opportunities for riders across urban and rural India" while addressing traffic congestion and pollution. The company committed to "supporting the various state governments in operationalising this initiative in line with all stipulated guidelines."

All drivers onboarded for non-transport motorcycle services must satisfy the same compliance requirements as other aggregator drivers, including police background verification at least seven days prior to onboarding, medical examinations including eye

check-ups, psychological analysis, minimum ₹5 lakh health insurance, ₹10 lakh term insurance, and completion of mandatory 40-hour induction training programmes.

The bike taxi provision is part of broader revisions to the aggregator guidelines, which the ministry said were necessitated by "rapid and significant change" in India's shared mobility ecosystem since the original 2020 framework was introduced. The ministry cited rising demand for bike-sharing, electric vehicles, and auto-rickshaw rides as factors that have "widened the consumer base."

Under the revised framework, aggregators will pay a license fee of ₹5 lakh for new licenses and ₹25,000 for renewals, with security deposits ranging from ₹10 lakh for fleets up to 100 buses or 1,000 other vehicles, to ₹50 lakh for fleets exceeding 1,000 buses or 10,000 other vehicles.

Apparel exports defy global headwinds

FE BUREAU
New Delhi, July 1

DESPITE THE GLOBAL headwinds such as the ongoing West Asia crisis, Russia-Ukraine conflict, global logistical challenges, tariff uncertainties by the US and slowdown in many global markets, India's ready-made garment exports grew 12.8% on year reaching \$2.89 billion in the April-May, chairman of Apparel Export Promotion Council Sudhir Sekhri said. "With the geopolitical realignment of supply chains, government policy push & incentives, sustainability practices and availability of natural fibers coupled with the skill her-

PABITRA MARGHERITA,
MOS FOR TEXTILES & EXTERNAL AFFAIRS

In 2023-24 we exported \$34.4 bn textile products, with apparel accounting for 42%. We now aim to cross \$100 bn by 2030

itage and digitisation India's garment exports is poised to touch

\$40 billion target by 2030," he said at the inauguration of India International Garment Fair.

Speaking at the event, minister of state for textiles and external affairs Pabitra Margherita said, "In 2023-24 alone, we exported textile products worth \$34.4 billion, with apparel accounting for 42% of that. We now aim to cross \$100 billion in textile exports by 2030."

The India-UK FTA, and our ongoing negotiations with the EU and the US will open up new avenues for growth, the minister added.

भारतीय कंटेनर निगम लिमिटेड
CONTAINER CORPORATION OF INDIA LTD.
(भारत सरकार का एक नरत्न उपखण) (A Navratna Undertaking of Govt. of India)(CIN: L63011DL1988GOI030915)
Regd. Office & Investors Relation Centre: CONCOR Bhawan, C-3, Mathura Road, Opp. Apollo Hospital, New Delhi-110 076. Tel. Nos. : 011-41673093-96, 41222500/600/700
Email: investorrelations@concorindia.com, Website: www.concorindia.co.in

RESULT OF POSTAL BALLOT

Pursuant to Section 110 of the Companies Act, 2013, read with the Companies (Management & Administration) Rules, 2014 and amendment(s) thereto, approval of the members of the Company was sought by way of ordinary resolution through Postal Ballot through remote e-voting vide notice dated 27.05.2025 for issue of Bonus Shares in the proportion of 1 (One) new fully paid Bonus Equity Share of Rs. 5/- each for every 4 (Four) existing fully paid Equity shares of Rs. 5/- each (i.e. 1:4). The Company had provided facility of remote e-voting through NSDL to the members to enable them to cast their votes electronically.

The Board of Directors of the Company had appointed Shri Rakesh Kumar of M/s R K & Associates, Practising Company Secretaries as scrutiner for the Postal Ballot process. The Scrutinizer had carried out the scrutiny of all electronic votes received upto 05.00 p.m. on 29.06.2025 and have submitted their report on 30.06.2025.

On the basis of the report of the Scrutinizer, the result of the Postal Ballot (remote e-voting) was declared at the Registered Office of the Company on 30.06.2025, which is as under:

Particulars	Resolution - 1
Total number of Valid Votes	55,38,31,504
Votes with Assent for the Resolution	54,03,89,286 (97.5729%)
Votes with Dissent for the Resolution	1,34,42,218 (2.4271%)

Accordingly, the ordinary resolution in relation to the aforesaid matter is deemed to have been passed by the shareholders with the requisite majority on the last date for voting i.e. 29.06.2025.

The detailed results along with the report of the scrutiner may be accessed from the website of the Company (www.concorindia.co.in) and the websites of the Stock Exchanges where the Company's shares are listed i.e. the BSE Limited (www.bseindia.com) and National Stock Exchange of India Limited (www.nseindia.com).

For Container Corporation of India Ltd. Sd/-
(Harish Chandra)
PED (Finance) & Company Secretary and Chief Financial Officer

Date: 01.07.2025
Place: New Delhi

NICDC Uttarakhand Industrial Township Limited (NUITL)
Adv. No.: 02/NUITL/2025 Date: 01/07/2025
NICDC Uttarakhand Industrial Township Limited (NUITL), Dehradun invites applications from the suitable candidates for Chief Financial Officer and Company Secretary positions as mentioned below. For further details and application form visit www.sidcul.com from 02/07/2025. Interested candidates can apply in the prescribed format and send the application to "The CEO and Managing Director, NUITL, SIDCUL Head Office, Plot No. 29, IT Park, Sahasradhara Road, Dehradun - 248013". Last date of submission of application will be on 22/07/2025 at 5:00 pm by Speed Post/Registered Post/Courier/E-mail (uknuitl@gmail.com) Only.

Details of Posts to be filled by Deputation/Contractual		
Sr. No.	Name of Post	No. of Posts
1	Chief Financial Officer (CFO)	1
2	Company Secretary (CS)	1

CEO and Managing Director
NICDC Uttarakhand Industrial Township Limited

GRINDWELL NORTON LTD.
CIN: L26593MH1950PLC008163
Regd. Office: 5th Level, Leela Business Park, Andheri-Kurla Road, Marol, Andheri (East), Mumbai 400 059
Tel: +91 22 4021 2121; Email: sharecmpt.gno@saint-gobain.com; Website: www.grindwellnorton.co.in

NOTICE OF 75th ANNUAL GENERAL MEETING AND E-VOTING INFORMATION

NOTICE is hereby given that the 75th Annual General Meeting ("AGM") of the Company is scheduled to be held on Friday, July 25, 2025 at 3:00 p.m. IST through Video Conferencing ("VC")/Other Audio-Visual Means ("OAVM") to transact the business as set out in the Notice of AGM, pursuant to the General Circular Nos. 20/2020 dated May 5, 2020, 10/2022 dated December 28, 2022 and 09/2023 dated September 25, 2023 and 09/2024 dated September 19, 2024 and other Circulars issued in this respect ("Circulars") and further Securities and Exchange Board of India ("SEBI") Circular dated October 7, 2023 and SEBI/HO/CFD/CFDPoD-2/P/CIR/2024/133 dated October 3, 2024 ("SEBI Circulars") has provided relaxations from compliance with certain provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations"), companies are allowed to hold AGM through VC/OAVM, without the physical presence of Members at a common venue. Accordingly, the AGM of the Company is being held through VC/OAVM to transact the business as set forth in the Notice of the 75th AGM dated May 9, 2025.

In compliance with the Circulars, electronic copies of the Notice of the AGM and Annual Report 2024-25 have been sent to all the Members whose email IDs are registered with the Company/Depository Participant(s). The Annual Report 2024-25 including the Notice of AGM is also available on the Company's website at <https://www.grindwellnorton.co.in/investors/reports#ReportsTabs2>, websites of the Stock Exchange, BSE Limited and National Stock Exchange of India Limited ("Stock Exchanges") at www.bseindia.com and www.nseindia.com respectively and also on the website of NSDL (i.e. the agency for providing the Remote e-Voting facility) at www.evoting.nsd.com.

The dispatch of Notice of the AGM through email(s) has been completed on Monday, June 30, 2025.

Members holding shares either in physical form or dematerialised form, as on the cut-off date Friday, July 18, 2025, may cast their votes electronically on the business as set forth in the Notice of the AGM through the electronic voting system of NSDL ("remote e-voting").

The remote e-Voting period shall commence on Tuesday, July 22, 2025 at 9:00 A.M. IST and end on Thursday, July 24, 2025 at 5:00 P.M. IST. The remote e-voting module shall be disabled by NSDL thereafter and once the vote/s on a resolution is cast by the Member, the Member shall not be allowed to change it subsequently. The facility for e-voting will also be made available during the AGM, and those Members present in the AGM through VC/OAVM facility, who have not cast their vote on the resolutions through remote e-voting and are otherwise not barred from doing so, shall be eligible to vote through the e-voting system at the AGM. The Members who have cast their votes by remote e-voting prior to the AGM may also attend the AGM but shall not be entitled to cast their votes again.

Only person(s) whose name is recorded in the Register of Members or in the Register of Beneficial Owners maintained by the Depositories as on the cut-off date shall be entitled to avail the facility of remote e-voting or e-voting at the AGM.

The manner of voting remotely for Members holding shares in dematerialised mode, physical mode and for Members who have not registered their email addresses is provided in the Notice of the AGM. Members who have not registered their email addresses are requested to register their email addresses with respective Depository Participant(s) and Members holding shares in physical mode are requested to update their email addresses with the Company's Registrar and Transfer Agent, MUFG Intime India Private Limited ("MUFG") for facilitating communication regarding the AGM.

Any person holding shares in physical form and non-individual shareholders, who acquire shares of the Company and becomes a Member of the Company after the Notice is sent and holding shares as of the cut-off date i.e. Friday, July 18, 2025, may obtain the login ID and password by sending a request at evoting@nsdl.com. However, if a person is registered with NSDL for remote e-voting then the existing User-ID and password can be used for casting the vote. In case of Individual Shareholders holding securities in demat mode and who acquires shares of the Company and becomes a Member of the Company after the Notice is sent and holding shares as of the cut-off date i.e. Friday, July 18, 2025, may follow steps mentioned in the Notice of the AGM under "Instructions for e-voting".

Shareholders holding shares in demat mode and have not updated their KYC details are requested to register the email and other KYC details with depositories through their Depository Participant. Shareholders holding shares in physical mode and have not updated their KYC details are requested to submit Form ISR-1 and other Forms to update their email, bank account details and other KYC details with the Company's Registrar and Transfer Agent, MUFG.

You are requested to email the duly filled form to <https://in.mpmf.mufg.com>. This will enable the shareholders to receive electronic copies of the Annual Report 2024-25, Notice, instructions for remote e-voting, instructions for participation in the AGM through VC/OAVM and receive the electronic credit of dividend into their bank account.

The facility for joining the AGM through VC/OAVM shall open 15 minutes before the time scheduled for the AGM. The facility for joining AGM will be closed on expiry of 15 minutes from the scheduled time of the AGM. The instructions for attending AGM through VC/OAVM is provided in the Notice of the AGM.

In case of any queries, you may refer to the Frequently Asked Questions (FAQs) for Shareholders and e-Voting user manual for members available at the download section of www.evoting.nsd.com or send a request at evoting@nsdl.com or contact Ms. Pallavi Mhatre, Senior Manager, NSDL, 3rd Floor, Naman Chamber, Plot C-32, G-Block, Bandra Kurla Complex, Bandra East, Mumbai, Maharashtra - 400051, at the designated email IDs: evoting@nsdl.com or pallavi@nsdl.com or call at 022-48867000, who will also address the grievances connected with the e-Voting. Members may also write to the Company Secretary at the Company's email address investor@in.nestle.com; and

(ix) Members whose KYC details (i.e. postal address with PIN code, mobile number, bank account details, PAN linked with Aadhaar etc.) or e-mail address is not registered/ updated with the Company or with their respective DPs, can get their KYC details and e-mail address registered/ updated by following the steps as given below:

- Members holding shares in physical form by submitting duly filled and signed request letter in Form ISR-1 along with self-attested copy of the PAN linked with Aadhaar; and self-attested copy of any document in support of the address of the member (such as Aadhaar Card, Driving Licence, Election Identity Card, Passport etc.) and such other documents as prescribed in Form ISR-1:
 - if email address is registered - by sending an e-mail at investor@in.nestle.com from their registered email address followed by mandatorily sending the physical copy of the same through post at the Registered Office of the Company or directly sending Form ISR-1 along with the supporting documents to the Registrar and Share Transfer Agents, Alankit Assignments Limited (RTA); and
 - if email address is not registered - by sending the physical copy of the above documents through post at the Registered Office of the Company or directly to the RTA.
- Members holding shares in demat form may update their KYC details and e-mail address with their DPs.

The above information is being issued for the benefit of all the members of the Company and is in compliance with the Act and MCA Circulars. For any queries or concern members may write on investor@in.nestle.com.

For Nestlé India Limited
Date: 01-07-2025
Place: Gurugram
Pramod Kumar Rai
Company Secretary

For Grindwell Norton Limited
Sd/-
K. Visweswaran
Company Secretary
Membership No. A16123
Place: Mumbai
Date: June 2, 2025

Cabinet clears new highway link in TN

FE BUREAU
New Delhi, July 1

THE UNION CABINET on Tuesday approved construction of 46.7 km of 4-Lane Paramakudi - Ramanathapuram section on national highway in Tamil Nadu. The project will be developed under the Hybrid Annuity Mode (HAM) with a total capital cost of ₹1,853 crore.



The 4-lane highway project is estimated to cost ₹1,853 crore under the on Hybrid Annuity Mode

Of the total cost ₹997.63 crore will be spent on civil works and ₹340.94 crore on land acquisition. "The project will upgrade approximately 46.7 km of NH-87 from Paramakudi to Ramanathapuram to a 4-lane configuration. This will decongest the existing corridor, improve safety, and cater to the mobility needs of rapidly growing towns such as Paramakudi, Sathirakudi, Achundanvayal and Ramanathapuram," a statement after the meeting of Cabinet Committee on Economic Affairs (CEEA) said.

Paramakudi, Ramanathapuram, Mandapam, Rameshwaram, and Dhanushkodi is dependent on existing 2-lane National Highway 87 (NH-87) and associated State Highways, which experience significant congestion due to high traffic volume, especially in densely populated stretches and key towns along the corridor. The project alignment integrates with 5 major National Highways (NH-38, NH-85, NH-36, NH-536, and NH-32) and 3 State Highways (SH-47, SH-29, SH-34), providing seamless connectivity to key economic, social, and

logistics nodes across southern Tamil Nadu. Additionally, the upgraded corridor will enhance multi-modal integration by connecting with two major railway stations, one airport, and two minor ports, thereby facilitating faster movement of goods and passengers across the region, the statement added. The project will also generate approximately 8.4 lakh person-days of direct and 10.45 lakh person-days of indirect employment, and will open new avenues of growth, development and prosperity in surrounding regions.

Eyeing 2036 Olympics, govt okays Khelo Bharat

PRESS TRUST OF INDIA
New Delhi, July 1

CALLING IT A "strategic roadmap" for India's elevation into the top five of world sports, the cabinet on Tuesday approved the Khelo Bharat Niti to create "world-class systems" of coaching and athlete support along with a robust administrative set-up to make the country a strong contender for hosting the 2036 Olympics. Previously called the National Sports Policy and introduced for the first time in 1984, the Khelo Bharat Niti 2025 will supersede the 2007 policy. It is a "guiding document" to formulate plans and schemes for betterment of the country's sporting ecosystem.



"We have used the experience of the last 10 years and the new policy will work towards improvement of sports. Major objective is to make India a top-five sporting nation by 2047. That's the overall objective," Information and Broadcasting Minister Ashwini Vaishnav told reporters while

unveiling the policy and other cabinet decisions. "The PM has given a different kind of emphasis to sports, especially in rural areas," he said. "It's a well thought through policy which addresses all matters related to sports. It also includes the framework for sports governance," he added.

NESTLÉ INDIA LIMITED
(CIN: L15202DL1959PLC003786)
Regd. Office: 100 / 101, World Trade Centre, Barakhamba Lane, New Delhi-110 001
Email: investor@in.nestle.com; Website: www.nestle.in; Ph: 011-23418891

NOTICE OF THE EXTRAORDINARY GENERAL MEETING

Notice is hereby given that:

- The Extraordinary General Meeting of the Company ("EGM") will be convened on **Thursday, 24th July 2025 at 3:00 P.M. IST through Video Conferencing/ Other Audio-Visual Means ("VC/OAVM") facility to transact the Special Business, as set out in the Notice of the EGM, as per the provisions of the Companies Act, 2013 ("the Act") and Rules framed thereunder read with General Circular Nos. 14/2020, 17/2020 and 09/2024 dated 8th April 2020, 13th April 2020, and 19th September 2024, respectively, and other relevant circulars issued by the Ministry of Corporate Affairs ("MCA Circulars") and SEBI Circulars, from time to time, which does not require physical presence of the members at a common venue. The deemed venue for the EGM shall be the Registered Office of the Company.**
- Electronic copy of the Notice of the EGM has been sent by email to all those members whose email address is registered with the Company/ Depository Participant(s) ("DP"). The instructions for joining the EGM and the manner of participation in the remote e-Voting or casting vote through the e-Voting system during the EGM are provided in the Notice of the EGM. Members participating in the EGM through the VC/OAVM facility shall be counted for the purpose of reckoning the quorum under Section 103 of the Act.
- Members holding shares either in physical form or in dematerialized form, may cast their vote electronically on the Special Business, as set out in the Notice of the EGM through electronic voting system ("e-Voting") of National Securities Depository Limited ("NSDL"). All the members are informed that:
 - Special Business, as set out in the Notice of the EGM will be transacted through voting by electronic means;
 - the remote e-Voting shall commence from Monday, 21st July 2025 at 9:00 A.M. IST;
 - the remote e-Voting shall end on Wednesday, 23rd July 2025 at 5:00 P.M. IST; and remote e-Voting shall be blocked thereafter;
 - the Cut-off Date, for determining the eligibility to vote through remote e-Voting or through the e-Voting system during the EGM, is 17th July 2025 ("Cut-off Date");
 - any person who becomes member of the Company after dispatching the Notice of the EGM by email and holds shares as on the Cut-off Date, may obtain the login ID and password by sending a request at evoting@nsdl.com or investor@in.nestle.com. However, if a person is already registered with NSDL for remote e-Voting then existing user ID and password can be used to cast vote;
 - Members may note that: a) once the vote on a resolution is cast by the member, the member shall not be allowed to change it subsequently; b) members who have cast their vote by remote e-Voting prior to the EGM may participate in the EGM through VC/OAVM facility but shall not be entitled to cast their vote again through the e-Voting system during the EGM; c) members participating in the EGM and who had not cast their vote through remote e-Voting, shall be entitled to cast their vote through e-Voting system during the EGM; and d) a person whose name is recorded in the Register of Members of the Company or in the Register of Beneficial Owners maintained by the Depositories as on the Cut-off Date, shall be entitled to avail the facility of remote e-Voting, participation in the EGM through VC/OAVM facility and e-Voting during the EGM;
 - the Notice of the EGM is available on the website of the Company (www.nestle.in); National Stock Exchange of India Limited (www.nseindia.com); BSE Limited (www.bseindia.com); and NSDL (www.evoting.nsd.com);
 - in case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-Voting user manual for members available at the download section of www.evoting.nsd.com or send a request at evoting@nsdl.com or contact Ms. Pallavi Mhatre, Senior Manager, NSDL, 3rd Floor, Naman Chamber, Plot C-32, G-Block, Bandra Kurla Complex, Bandra East, Mumbai, Maharashtra - 400051, at the designated email IDs: evoting@nsdl.com or pallavi@nsdl.com or call at 022-48867000, who will also address the grievances connected with the e-Voting. Members may also write to the Company Secretary at the Company's email address investor@in.nestle.com; and
 - Members whose KYC details (i.e. postal address with PIN code, mobile number, bank account details, PAN linked with Aadhaar etc.) or e-mail address is not registered/ updated with the Company or with their respective DPs, can get their KYC details and e-mail address registered/ updated by following the steps as given below:
 - Members holding shares in physical form by submitting duly filled and signed request letter in Form ISR-1 along with self-attested copy of the PAN linked with Aadhaar; and self-attested copy of any document in support of the address of the member (such as Aadhaar Card, Driving Licence, Election Identity Card, Passport etc.) and such other documents as prescribed in Form ISR-1:
 - if email address is registered - by sending an e-mail at investor@in.nestle.com from their registered email address followed by mandatorily sending the physical copy of the same through post at the Registered Office of the Company or directly sending Form ISR-1 along with the supporting documents to the Registrar and Share Transfer Agents, Alankit Assignments Limited (RTA); and
 - if email address is not registered - by sending the physical copy of the above documents through post at the Registered Office of the Company or directly to the RTA.
 - Members holding shares in demat form may update their KYC details and e-mail address with their DPs.

The above information is being issued for the benefit of all the members of the Company and is in compliance with the Act and MCA Circulars. For any queries or concern members may write on investor@in.nestle.com.

For Nestlé India Limited
Date: 01-07-2025
Place: Gurugram
Pramod Kumar Rai
Company Secretary

क्र. सं.	कॉन्ट्रोल (नं.) / आवक (नं.) के नाम	सम्पत्तियों का विवरण	आंशिक मूल्य जमा धरोहर राशि	ई-नीलामी की तिथि और समय	एग्जिट डेटा करने की तिथि
1.	तैन नंबर - 609199511377706 1. कानूनी धारक 2. पुनर्गठन धारक	अप्रीकृत गांधी बुक, छत्रपुर दिल्ली-30 पंजीकरण संख्या 39 - (पूना) आवासीय मकान नंबर 2ए, दूसरी मंजिल एनडी कुमर छत्रपुर दिल्ली-30 खरसा संख्या 06/19/8, केस आईडी: Pan-Uday/ Case/041020221053191 जीआरएस आईडी नंबर और डिजी-कोऑर्डिनेट प्लान Dda/Gis/26092022121142/364037 में स्थित गांधी समिति/एनडी का सरकारी भाग और भाग 40.2 पर मीटर, दूसरी मंजिल, सीमा सर प्रकाश ई-डर- अन्य की संश्लिष्ट मूल्य- अन्य की संश्लिष्ट मूल्य- 10 फीट रोड	₹. 10,00,000/- ₹. 1,00,000/-	18.07.2025 को 11.00 बजे पूर्ण. ₹. 11.00 बजे अप.	17.07.2025
2.	तैन नंबर - 609939511220865 1. अशोक स्वामी 2. शालिनी स्वामी	आवासीय वैक्यूम/हैट नंबर एस-4 दूसरी मंजिल पर (पीछे बाईं ओर) प्लॉट नंबर डी-416 ब्लॉक डी पुनर् कवर्ज एरिया 450 वर्ग फीट यानी 41.82 वर्ग मीटर पर बना है, जो कालीनी इंदरप्रथम कालिनी योजना गाजियाबाद ग्रामी में स्थित है	₹. 7,90,000/-	18.07.2025 को 11.00 बजे पूर्ण. ₹. 01.00 बजे अप.	17.07.2025
3.	तैन नंबर - 610839211406335 एवं 610839511424249 1. सोहन श्रेष्ठ 2. सलमा खानम	एक आवासीय मकान नंबर 37 और 38, नया नंबर 27, जिसका क्षेत्रफल 101.79 वर्ग मीटर यानी 121.75 वर्ग गज है, जो मोघल गेट रोड, शिवाय बाग के पास, मेरठ शहर में स्थित है। नीचे दिए अनुसार सीमाबद्ध- पूर्व: संजय राठीर का घर, पश्चिम: विद्याधी सोनकर का घर, उत्तर: रास्ता 12 फीट चौड़ा, दक्षिण: सरकारी कलिन का मैदान।	₹. 42,80,000/-	18.07.2025 को 11.00 बजे पूर्ण. ₹. 01.00 बजे अप.	17.07.2025
4.	तैन नंबर - 605439211205095 1. राजेंद्र कुमार पुत्र श्री राम स्वयंसेवक 2. मयरा उपरत	दूसरी मंजिल (बग) का अधिकार के साथ 103.5 वर्ग गज क्षेत्रफल, संश्लिष्ट संख्या 387 खरसा संख्या 690543/212 में से प्लॉट संख्या 4 पर स्थित, गांधी वीरानी मुनिकाबाद दिल्ली कलिन-1 में स्थित 20 वर्ग गज का नया से जमा खरसा या अब और नया ब्लॉक-भी नहीं स्थित संख्या 30, जिसे नया दिल्ली-110035 के क्षेत्र में स्थित है, निम्नानुसार सीमाबद्ध- अन्य संश्लिष्ट मूल्य- अन्य संश्लिष्ट मूल्य- 10 फीट रोड	₹. 23,10,000/- ₹. 2,31,000/-	18.07.2025 को 11.00 बजे पूर्ण. ₹. 01.00 बजे अप.	17.07.2025
5.	तैन नंबर - 613939211708040 1. जय प्रशान्त 2. सोनिया प्रशान्त	भिना छत के अधिकार के दूसरी मंजिल का निर्माण, संश्लिष्ट संख्या 8-28 का हिस्सा, क्षेत्रफल 75 वर्ग गज, या 63.70 वर्ग मीटर। खरसा संख्या 121 और 122 में से, खरसा संख्या 20 (एन 88-89), 100 फीट 3इंच बाय 4इंच खरसा खरसा का हिस्सा-110033 की अडवासी में गांधी स्वयंसेवक के क्षेत्र में स्थित है, जिसकी सीमा सर प्रकाश ई-डर- पूर्व: लखी, पीछे की ओर प्लॉट-15 संश्लिष्ट मूल्य- सड़क 14 फीट चौड़ी, उत्तर- पश्चिम दक्षिण- अन्य फ्री।	₹. 16,60,000/- ₹. 1,66,000/-	18.07.2025 को 11.00 बजे पूर्ण. ₹. 01.00 बजे अप.	17.07.2025
6.	तैन नंबर - 610839211398786 1. रवी, मोहित कुमार (अपने कानूनी उत्तराधिकारियों के माध्यम से) पुत्र मयभद्र 2. शिवानी	285 वर्ग गज या 238.26 वर्ग मीटर का एक आवासीय प्लॉट जिसमें खरसा संख्या 339 और 340 शामिल हैं, सफेदक के बाद नए खरसा नंबर 464 और 468 का और 468 ग, गांधी खानजपुर, परगना, तहसील और जिला मुजफ्फरनगर में स्थित। सीमाएं: पूर्व- महेंद्र सिंह का प्लॉट, पश्चिम- धिनेश कुमार का प्लॉट, उत्तर- 15' चौड़ी सड़क, दक्षिण- अन्य प्लॉट	₹. 21,10,000/- ₹. 2,11,000/-	18.07.2025 को 11.00 बजे पूर्ण. ₹. 01.00 बजे अप.	17.07.2025

विक्रय के विस्तृत नियम एवं शर्तें निम्नलिखित हैं तथा विक्रय हमारे प्रिन्सिपल लेनदार की वेबसाइट लिंक पर (https://BidDeal.in तथा https://www.grihashakti.com/pdf/E-Auction.pdf) में भी प्रामाणिक हैं। इच्छुक सविदाकार श्री आशीष काशाल, अधिकृत व्यक्ति का नाम, मोबाइल नं. 8527134222, ई-मेल: Ashish.Kaushal@grihashakti.com, श्री निरंजन कुमार तोमर, मोबाइल नं. 7042853583, ई-मेल आईडी: Naveen.Tomar@grihashakti.com तथा श्री निलोय डे, मोबाइल नं. 9320697801, ई-मेल: Niloy.Dey@grihashakti.com से सम्पर्क कर सकते हैं।

स्थान: दिल्ली, गाजियाबाद, मेरठ, मुजफ्फर नगर
तिथि: 30.06.2025

हस्ता./-
अधिकृत प्राधिकारी,
एसएमएफजी इंडिया होम फाइनेंस कम्पनी लिमिटेड

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(CIN: L15202DL1959PLC003786)
पंजीकृत कार्यालय: 100 / 101, वर्ल्ड ट्रेड सेंटर, बाराखम्बा लेन, नई दिल्ली - 110 001
ईमेल: investor@in.nestle.com, वेबसाइट: www.nestle.in, फोन: 011-23418891

असाधारण सामान्य सभा की सूचना

- एतद्वारा सूचित किया जाता है की:
- कंपनी की असाधारण सामान्य सभा ("इजीएम") गुरुवार, 24 जुलाई 2025 को दोपहर 3:00 बजे IST से बीडिंग कॉन्फ्रेंसिंग/अन्य ऑडियो-विज़ुअल माध्यमों ("वीसी/ओपीएम") की सुविधा के माध्यम से कायम रखी जायेगी, 2013 के प्राधान्यों और उपरोक्त संहिता बनाए गए नियमों ("अधिनियम") के अनुसार और कॉर्पोरेट कार्य मंत्रालय द्वारा जारी सामान्य परिचय नं. 14/2020, 17/2020 और 09/2024 दिनांक 08 अप्रैल 2020, 13 अप्रैल 2020 और 19 सितंबर 2024 एवं अन्य प्रासंगिक परिचय ("एनसीए परिचय"), तथा सेबी परिचय, जिसमें से सदस्यों की मौखिक उपस्थिति की आवश्यकता नहीं होती है।
 - इजीएम की सूचना की इलेक्ट्रॉनिक प्रति उन सभी सदस्यों को ईमेल के द्वारा भेज दी गई है जिनका ईमेल पता कंपनी के पास या उनके संबंधित डिजिटल डिवाइस/प्लेटफॉर्म ("डिजिटल") के पास पंजीकृत है। इजीएम के आयोजन होने के निर्देश और इजीएम के दौरान ई-वोटिंग या दूरस्थ ई-वोटिंग प्रणाली के माध्यम से मतदान की प्रक्रिया के निर्देश इजीएम की सूचना में हैं। बीसी/ओपीएम सुविधा के माध्यम से भाग लेने वाले सदस्यों की गणना अधिनियम की धारा 103 के अंतर्गत कार्य के निर्धारण के उद्देश्य से की जायेगी।
 - मौखिक पद्धति अथवा डिजिटल/ऑनलाइन पद्धति में शेर्य धारित करने वाले सदस्य, नेशनल सिक्युरिटीज डिजिटल लिमिटेड ("एनएसडीएल") की इलेक्ट्रॉनिक वोटिंग प्रणाली ("ई-वोटिंग") द्वारा इजीएम की सूचना में निर्दिष्ट, विशेष व्यवसाय पर इलेक्ट्रॉनिक रूप से अपना मतदान कर सकते हैं। सभी सदस्यों को सूचित किया जाता है कि:
 - एजीएम की सूचना में निर्दिष्ट विशेष व्यवसाय को इलेक्ट्रॉनिक माध्यम से मतदान द्वारा निष्पादित किया जाएगा;
 - रिमोट ई-वोटिंग सोमवार, 21 जुलाई 2025 को प्रातः 9 बजे IST से आरम्भ होगी;
 - रिमोट ई-वोटिंग बुधवार, 23 जुलाई 2025 को सायं 5 बजे IST पर समाप्त होगी और उसके बाद रिमोट ई-वोटिंग बन्द हो जायेगी;
 - इलेक्ट्रॉनिक माध्यम से अथवा इजीएम में मतदान करने के लिए पात्रता निर्धारण हेतु कट-ऑफ तिथि 17 जुलाई 2025 है;
 - ऐसे कोई भी सदस्य जो इजीएम की सूचना को प्रेषण के बाद कंपनी के सदस्य बनते हैं तथा कट-ऑफ तिथि 17 जुलाई 2025 को शेर्य धारित करते हैं वे evoting@nsdl.com अथवा investor@in.nestle.com पर प्रार्थना पत्र भेजकर यूजर आईडी तथा पासवर्ड प्राप्त कर सकते हैं। लेकिन, यदि कोई व्यक्ति ई-वोटिंग के लिए एनएसडीएल में पहले से पंजीकृत है तो वह मतदान करने के लिए वर्तमान यूजर आईडी तथा पासवर्ड का प्रयोग कर सकते हैं;
 - सदस्यगण यह ध्यान रखें कि: क) सदस्य द्वारा किसी प्रस्ताव पर एक बार मतदान कर दिखे जाने के बाद उसमें बाद में परिवर्तन करने की उन्हें अनुमति नहीं दी जायेगी; ख) ऐसे सदस्य जिन्होंने इजीएम से पूर्व रिमोट ई-वोटिंग द्वारा अपना मतदान कर दिया हो वे सभी सदस्यगण इजीएम में बीसी/ओपीएम के माध्यम से भाग ले सकते हैं; लेकिन उन्हें फिर से मतदान करने का अधिकार नहीं होगा; ग) ऐसे सदस्य इजीएम के दौरान रिमोट ई-वोटिंग के माध्यम से मतदान करने के लिए अधिकृत होंगे जिन्होंने रिमोट ई-वोटिंग के द्वारा अपना मतदान नहीं किया हो; घ) ऐसे सदस्य रिमोट ई-वोटिंग में, बीसी/ओपीएम सुविधा के द्वारा इजीएम में तथा इजीएम के दौरान ई-वोटिंग में, भाग ले सकते हैं जिनके नाम कट-ऑफ तिथि को सदस्यों के रजिस्टर में अथवा डिजिटल डिवाइस द्वारा लानकारी स्वामी के रजिस्टर में दर्ज होंगे;
 - इजीएम की सूचना कंपनी की वेबसाइट (www.nestle.in); एवं बीएसई लिमिटेड (www.bseindia.com); व नेशनल स्टॉक एक्सचेंज ऑफ इंडिया लिमिटेड (www.nseindia.com); तथा एनएसडीएल (www.evoting.nsdl.com); की वेबसाइट पर उपलब्ध है;
 - पृष्ठता के लिए सदस्यगण https://www.evoting.nsdl.com के डाउनलोड खंड में सदस्यों के लिए Frequently Asked Questions (FAQs) तथा सदस्यों के लिए रिमोट ई-वोटिंग यूजर मैनुअल देखें अथवा सूत्री पत्र की हार्ड कॉपी, बरिष्ठ प्रबन्धक, नेशनल सिक्युरिटीज डिजिटल लिमिटेड, तीसरी मंजिल, नानम बेंबर, प्लॉट सी -32, जी-ब्लॉक, बांद्रा कुर्ला कॉम्प्लेक्स, बांद्रा पूर्व, मुंबई, महाराष्ट्र - 400 051 से विनिर्दिष्ट ईमेल आईडी: pallavid@nsdl.com / evoting@nsdl.com पर अथवा टेलीफोन नं 022-48867000, पर सम्पर्क करें जो इलेक्ट्रॉनिक माध्यमों से मतदान से संबंधित शिकायतों का भी निपटारा करेंगी। सदस्यगण कंपनी सचिव को ईमेल आईडी investor@in.nestle.com पर भी सम्पर्क कर सकते हैं, तथा
 - जिन सदस्यों के कनेक्टिविटी विवरण (यानी निचले कोष्ठ के साथ डाक पता, मोबाइल नंबर, बैंक खाता विवरण, आधार से जुड़ा पैन आदि) या ई-मेल पता कंपनी या उनके संबंधित डीपी के साथ पंजीकृत/अपडेट नहीं है, वे नीचे दिए गए चरणों का पालन करके अपने कनेक्टिविटी विवरण और ई-मेल पता पंजीकृत/अपडेट करवा सकते हैं;
 - मौखिक रूप में शेर्य रखने वाले सदस्य, ISR-1 में विनिर्दिष्ट भरे हुए और हस्ताक्षरित अनुरोध पत्र के साथ आधार से जुड़े पैन कार्ड की स्व-सत्यापित प्रति और किसी भी दस्तावेज (जैसे आधार कार्ड, डाइविंग लाइसेंस, चुनाव पहचान पत्र, पासपोर्ट आदि) की स्व-सत्यापित प्रति और ISR-1 में निर्दिष्ट ऐसे अन्य दस्तावेजों को जमा करके अपना कनेक्टिविटी विवरण और ई-मेल पता पंजीकृत/अपडेट करवा सकते हैं;
 - यदि ई-मेल पता पंजीकृत है - तो अपने पंजीकृत ई-मेल पते से investor@in.nestle.com पर एक ई-मेल भेजकर अनिवार्य रूप से कंपनी के पंजीकृत कार्यालय के पते पर डाक के माध्यम से उसकी मौखिक प्रति भेजनी होगी या सीधे फॉर्म ISR-1 को सहायक दस्तावेजों के साथ रजिस्ट्रार और शेर्य ट्रांसफर एजेंट, अलकित असाइनमेंट्स लिमिटेड (आरटीए) को भेजना होगा; और
 - यदि ई-मेल पता पंजीकृत नहीं है - तो उसकी मौखिक प्रति डाक के माध्यम से कंपनी के पंजीकृत कार्यालय के पते पर भेजे या सीधे आरटीए को भेजें।
 - डीमैट रूप में शेर्य रखने वाले सदस्य अपने डिजिटल डिवाइस/प्लेटफॉर्म के साथ अपना ईमेल पता अपडेट कर सकते हैं।

उपरोक्त जानकारी कम्पनी के सभी सदस्यों की सूचना तथा हितों को लिए की जा रही है और अधिनियम तथा एनसीए परिचय के अनुपालन में है। किसी भी प्रश्न के लिए सदस्यों से अनुरोध है कि वे investor@in.nestle.com पर लिखें।

कुत्ते नेस्ले इंडिया लिमिटेड
प्रमोद कुमार राय
कंपनी सचिव

तिथि: 01 जुलाई 2025
स्थान: गुरुग्राम

जना स्मॉल फाइनेंस बैंक
(एक अनुसूचित वित्तिय संस्था है)

पंजीकृत कार्यालय: द फेयरवे, ग्राउंड और फ्लोर फ्लोर, सर्वे नंबर 10/1, 11/2 और 12/2बी, ऑफ इलेक्टर, कोयमगला इनर गेट रोड, इन्डियन बिजनेस पार्क के बगल में, चल्हासपुर, बंगला-560071 शाखा कार्यालय: 16/12, दूसरी मंजिल, इन्डियन एर, आर्य समाज रोड, कोरल बाग, दिल्ली-110005

ई-नीलामी सूचना

प्रतिभूति हित (प्रयत्न) नियम 2002 के नियम 8(6) और 9 के प्राधान्य के साथ पठित वित्तीय परिसंपत्तियों के प्रतिभूतिकरण एवं पुनर्निर्माण एवं प्रतिभूति हित प्रयत्न अधिनियम (संश्लिष्ट अधिनियम) 2002 के अंतर्गत ई-नीलामी के माध्यम से विक्री हेतु सार्वजनिक रूपन

जना स्मॉल फाइनेंस बैंक लिमिटेड के अधिकृत अधिकारी के रूप में अधोहस्ताक्षरी ने संश्लिष्ट अधिनियम की धारा 13(4) के तहत प्रदत्त शर्तियों का प्रयोग करते हुए निम्नलिखित संपत्ति पर कब्जा कर लिया है। विशेष रूप से उपर्युक्त और आम जनता को सूचित किया जाता है कि बैंक के कब्जा की वस्तुओं के लिए नीचे उल्लिखित खाते में बंधक संपत्ति की ऑनलाइन नीलामी (ई-नीलामी) "जैसा है जहाँ है आधार" और "जो है यहाँ है" के आधार पर यहाँ नीचे निर्धारित तिथि पर आयोजित की जाएगी।

क्र. सं.	खण्ड खाता संख्या	मूल कर्जदार/सह-कर्जदार/ गारंटर के नाम	13-2 सूचना की तिथि	कबजे की तिथि	24.06.2025 तक वर्तमान कब्जा राशि	सम्पत्ति के विवरण की तिथि तथा समय	आंशिक मूल्य रु. में	जमा धरोहर राशि (ईएमपी) रु. में	ई-नीलामी की तिथि तथा समय	बोली जमा करने की अंतिम तिथि, समय तथा स्थान
1.	32039440000142	1) सैरस महालक्ष्मी गुप्त, 2) श्री राजेंद्र कुमार (कर्जदार), 3) श्रीमती प्रीति (गारंटर)	04-12-2024	27-05-2025	रु. 7,36,008/- (रुपये सात लाख छत्तीस हजार अठार पचास)	23.07.2025 को 09:30 बजे पूर्ण, से 05:00 बजे अप.	रु. 9,90,000/- (रुपये नौ लाख नब्बे हजार मात्र)	रु. 99,000/- (रुपये नब्बे हजार मात्र)	06.08.2025 समय: 11:00 बजे पूर्ण.	05.08.2025 को 5:00 बजे अप. तक जमा स्वामित्व पर ईमेल लिमिटेड, जिला कार्यालय पता: 16/12, दूसरी मंजिल, इन्डियन एर, आर्य समाज रोड, कोरल बाग, दिल्ली-110005
प्रतिभूति संपत्तियों का विवरण: एक तीन मंजिला दुकान, वाका न्यू चार चमन माता बस्ती गाँवडी, कननाल, तहसील और जिला कननाल, क्षेत्रफल 16.11 वर्ग गज। कबर्ज एरिया 435 वर्ग फीट, ग्रेड-बी में निर्मित है, जिसका स्वामित्व श्रीमती प्रीति, पत्नी श्री राजेंद्र कुमार के पास है। सीमा: पूर्व: 14.5 फीट, श्री नन्दू राम पुत्र श्री कांठ राम का घर, पश्चिम: 14.5 फीट, श्री संत कुमार पुत्र साधु राम का घर, उत्तर: 10 फीट सड़क/नाला, दक्षिण: 10 फीट। गली 7'-10" चौड़ी।										
2.	32029420000453 तथा 32029630000102	1) श्री सीटू पुत्र श्री सुखवीर कुमार (आवेदक), 2) श्रीमती राजेश्वरी, पत्नी सुखवीर कुमार (गारंटर), 3) श्री सुखवीर खत्री श्री सारवा (गारंटर)	12-12-2024	27-05-2025	रु. 22,20,382.36 (रुपये बाराह लाख बीस हजार बीस बी सवाली एवं छत्तीस पैसे मात्र)	23.07.2025 को 09:30 बजे पूर्ण, से 05:00 बजे अप.	रु. 18,69,000/- (रुपये अठारह लाख इकरार बी बी मात्र)	रु. 1,86,900/- (रुपये एक लाख छत्तीस हजार बी बी मात्र)	06.08.2025 समय: 11:00 बजे पूर्ण.	05.08.2025 को 5:00 बजे अप. तक जमा स्वामित्व पर ईमेल लिमिटेड, जिला कार्यालय पता: 16/12, दूसरी मंजिल, इन्डियन एर, आर्य समाज रोड, कोरल बाग, दिल्ली-110005
प्रतिभूति संपत्तियों का विवरण: वाका मौजा मुंडा माजरा, मौसुआ आजाद नगर, तहसील जगाधरी, जिला समुना नगर, हरियाणा-135001, नगर निगम नगर-जगाधरी के अंतर्गत स्थित संपत्ति एलसी नंबर 385सी/400पी/048, रकबा 95 वर्ग गज पर मकान। स्वामित्व रजिस्टर्ड नंबर सेल डीन नंबर 12771 दिनांक 17-01-2022 शहर, स्वामित्व श्रीमती राजेश्वरी पत्नी श्री सुखवीर के पास। सीमा: पूर्व: अन्य का घर, पश्चिम: बल्ला राम का घर, उत्तर: अन्य की संपत्ति, दक्षिण: 18 फीट चौड़ा रास्ता।										

संपत्तियों को "जैसा है जहाँ है आधार" और "जो है यहाँ है" के आधार पर बेजा जा रहा है और ई-नीलामी 'ऑन लाइन' आयोजित की जाएगी। नीलामी बैंक के अनुमोदित सेवा प्रदाता मैसर्स बंकोजर के माध्यम से वेब पोर्टल <https://bankauctions.in> तथा www.foreclosureindia.com पर आयोजित की जाएगी। अधिक जानकारी और ई-नीलामी पर विक्रय, सहायता, प्रक्रिया और अंतर्गत प्रशिक्षण के लिए, संपत्ति बोलीदाता मैसर्स बंकोजर; श्री उत्कर्ष आदेश संकलन नंबर: 9515160064, ईमेल आईडी: info@bankauctions.in/ades@bankauctions.in पर संपर्क कर सकते हैं। ई-नीलामी कार्यवाही में भाग लेने के लिए नियम और शर्तों के बारे में अधिक जानकारी और शर्तों के संबंधित किराी भी प्रश्न के लिए कृपया जना स्मॉल फाइनेंस बैंक के अधिकारी श्री शशि कुमार (मोबाइल नं. 8700277112), श्री राकेश शर्मा (मोबाइल नं. 7230070463), श्री रजनी नाइक (मोबाइल नं. 6362951653) से संपर्क करें। प्रतिकूल अधिकारों को सौंपना जानकारी और सूचना के अंतर्गत, संपत्तियों पर कोई आधार नहीं है। हालांकि, इच्छुक बोलीदाताओं को अपनी बोली जमा करने से पहले संपत्ति के स्वामित्व, हित के संबंध में अपनी स्वतंत्र पुष्टता करनी चाहिए। कोई भी संपत्ति बोली स्वीकार नहीं की जाएगी। यह बंधक संपत्तियों के लिए निर्धारित ई-नीलामी के बारे में स्पष्टकृत गारंटर/बंधककर्ताओं के लिए भी एक सूचना है। कर्जदार/गारंटर/बंधककर्ता को नीलामी की तारीख से पहले आवश्यक व्याज और सहायक खर्चों के साथ ऊपर उल्लिखित राशि का भुगतान करने के लिए सूचित किया जाता है, ऐसा न करने पर संपत्ति बेच दी जाएगी और शेर्य बकाया राशि, यदि कोई हो, ब्याज और लागत के साथ वसूल की जाएगी।

दिनांक: 02.07.2025, स्थान: कननाल एवं समुना नगर

हस्ता./- प्राधिकृत अधिकारी, जना स्मॉल फाइनेंस बैंक लिमिटेड

HERO MOTORS LIMITED

PUBLIC ANNOUNCEMENT

This is a public announcement for information purposes only and is not a prospectus announcement and does not constitute an invitation or offer to acquire, purchase or subscribe to securities. Not for release, publication or distribution directly or indirectly, outside India.

INITIAL PUBLIC OFFERING OF EQUITY SHARES ON THE MAIN BOARD OF BSE LIMITED ("BSE") AND NATIONAL STOCK EXCHANGE OF INDIA LIMITED ("NSE"), TOGETHER WITH BSE, THE "STOCK EXCHANGES" IN COMPLIANCE WITH CHAPTER II OF THE SECURITIES AND EXCHANGE BOARD OF INDIA (ISSUE OF CAPITAL AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2018, AS AMENDED ("SEBI ICDR Regulations").

HERO MOTORS LIMITED

Our Company was incorporated in the name of 'Hero Briggs & Stratton Auto Private Limited' as a private limited company under the Companies Act, 1956, pursuant to a certificate of incorporation dated April 30, 1998, issued by the Registrar of Companies, Delhi and Haryana. Thereafter, our Company became a deemed public company, and the name of our Company was changed to 'Hero Briggs & Stratton Auto Limited' with effect from August 25, 1998. Pursuant to the enactment of Companies (Amendment) Act, 2000 and by effect of Section 43A(2A) of the Companies Act, 1956, our Company was again converted into a private limited company with effect from June 1, 2001, and the name of our Company was accordingly changed to 'Hero Briggs & Stratton Auto Private Limited'. Thereafter, pursuant to the termination of the joint venture agreement with Briggs & Stratton International Inc. (USA) in 2001, the name of our Company was changed to 'Hero Auto Private Limited' and a fresh certificate of incorporation dated April 10, 2003, was issued by the Registrar of Companies, Delhi and Haryana. Subsequently, the name of our Company was changed to 'Hero Auto Limited' upon conversion to a public limited company on October 30, 2003, pursuant to a fresh certificate of incorporation issued by the Registrar of Companies, Delhi and Haryana. Further, pursuant to the fresh certificate of incorporation dated September 15, 2004, issued by the Registrar of Companies, Delhi and Haryana, the name of our Company was changed to 'Hero Motors Limited' to reflect the true nature of the Company's business, which is the name of our Company as on the date of the Draft Red Herring Prospectus. For details of changes in the name and registered office address of our Company, see "**History and Certain Corporate Matters**" on page 360 of the draft red herring prospectus dated June 30, 2025 ("DRHP" or "Draft Red Herring Prospectus").

Registered Office: Hero Nagar, GT Road, Ludhiana, Punjab - 141 003, India. **Corporate Office:** Max Square, Office level, 7th floor Plot No. C3-C, Jaypee Wishtown, Sector 129, Noida, Uttar Pradesh, 201 304, India. **Telephone:** +91 120 4412 000; **Contact person:** Esha Gupta, Company Secretary and Compliance Officer; E-mail: investorrelations@heromotors.com; **Website:** www.heromotors.com. **Corporate Identity Number:** U29299PB1998PLC039602

THE PROMOTERS OF OUR COMPANY ARE PANKAJ MUNJAL, CHARU MUNJAL, ABHISHEK MUNJAL AND O P MUNJAL HOLDINGS

INITIAL PUBLIC OFFER OF UP TO [●] EQUITY SHARES OF FACE VALUE OF ₹ 10 EACH ("EQUITY SHARES") OF HERO MOTORS LIMITED ("COMPANY" OR "ISSUER") FOR CASH AT A PRICE OF ₹ [●] PER EQUITY SHARE (INCLUDING A SHARE PREMIUM OF ₹ [●] PER EQUITY SHARE) ("OFFER PRICE") AGGREGATING UP TO ₹ 12,000 MILLION COMPRISING A FRESH ISSUE OF UP TO [●] EQUITY SHARES AGGREGATING UP TO ₹ 8,000 MILLION BY OUR COMPANY ("FRESH ISSUE") AND AN OFFER FOR SALE OF UP TO [●] EQUITY SHARES AGGREGATING UP TO ₹ 4,000 MILLION ("OFFERED SHARES") BY THE SELLING SHAREHOLDERS, COMPRISING UP TO [●] EQUITY SHARES AGGREGATING UP TO ₹ 3,900 MILLION BY O P MUNJAL HOLDINGS ("PROMOTER SELLING SHAREHOLDER") AND UP TO [●] EQUITY SHARES AGGREGATING UP TO ₹ 50 MILLION BY BHAGYDUA INVESTMENTS PRIVATE LIMITED AND UP TO [●] EQUITY SHARES AGGREGATING UP TO ₹ 50 MILLION BY HERO CYCLES LIMITED (COLLECTIVELY THE "PROMOTER GROUP SELLING SHAREHOLDERS") AND TOGETHER WITH THE PROMOTER SELLING SHAREHOLDER, THE "SELLING SHAREHOLDERS"), AND SUCH OFFER FOR SALE, THE "OFFER FOR SALE", AND TOGETHER WITH THE FRESH ISSUE, THE "OFFER".

THE COMPANY, IN CONSULTATION WITH THE BRLMS, MAY CONSIDER A PRE-IPO PLACEMENT OF SPECIFIED SECURITIES, AS MAY BE PERMITTED UNDER THE APPLICABLE LAW, AGGREGATING UP TO ₹ 1,600 MILLION PRIOR TO FILING OF THE RED HERRING PROSPECTUS WITH THE REGISTRAR OF COMPANIES, PUNJAB AND CHANDIGARH AT CHANDIGARH ("ROC"). THE PRE-IPO PLACEMENT, IF UNDERTAKEN, WILL BE AT A PRICE TO BE DECIDED BY OUR COMPANY, IN CONSULTATION WITH THE BRLMS. IF THE PRE-IPO PLACEMENT IS COMPLETED, THE AMOUNT RAISED PURSUANT TO THE PRE-IPO PLACEMENT WILL BE REDUCED FROM THE GENERAL CORPORATE PURPOSES PORTION OF THE FRESH ISSUE, SUBJECT TO COMPLIANCE WITH RULE 19(2)(B) OF THE SECURITIES CONTRACTS (REGULATION) RULES, 1957, AS AMENDED. THE PRE-IPO PLACEMENT, IF UNDERTAKEN, SHALL NOT EXCEED 20% OF THE SIZE OF THE FRESH ISSUE, PRIOR TO THE COMPLETION OF THE OFFER. OUR COMPANY SHALL APPROPRIATELY INTIMATE THE SUBSCRIBERS TO THE PRE-IPO PLACEMENT, PRIOR TO ALLOTMENT PURSUANT TO THE PRE-IPO PLACEMENT, THAT THERE IS NO GUARANTEE THAT OUR COMPANY MAY PROCEED WITH THE OFFER OR THE OFFER MAY BE SUCCESSFUL, AND WILL RESULT IN LISTING OF THE EQUITY SHARES ON THE STOCK EXCHANGES. FURTHER, RELEVANT DISCLOSURES IN RELATION TO SUCH INTIMATION TO THE SUBSCRIBERS TO THE PRE-IPO PLACEMENT (IF UNDERTAKEN) SHALL BE APPROPRIATELY MADE IN THE RELEVANT SECTIONS OF THE RHP AND PROSPECTUS.

THE FACE VALUE OF EQUITY SHARES IS ₹ 10 EACH. THE OFFER PRICE IS [●] TIMES THE FACE VALUE OF THE EQUITY SHARES. THE PRICE BAND AND THE MINIMUM BID LOT WILL BE DECIDED BY OUR COMPANY, IN CONSULTATION WITH THE BOOK RUNNING LEAD MANAGERS AND WILL BE ADVERTISED IN [●] EDITIONS OF [●], AN ENGLISH NATIONAL DAILY NEWSPAPER, [●] EDITIONS OF [●], A HINDI NATIONAL DAILY NEWSPAPER AND [●] EDITIONS OF [●], A PUNJABI DAILY NEWSPAPER (PUNJABI BEING THE REGIONAL LANGUAGE OF PUNJAB, WHERE OUR REGISTERED OFFICE IS LOCATED) EACH WITH WIDE CIRCULATION, AT LEAST TWO WORKING DAYS PRIOR TO THE BID/ OFFER OPENING DATE AND SHALL BE MADE AVAILABLE TO BSE AND NSE FOR THE PURPOSE OF UPLOADING ON THEIR RESPECTIVE WEBSITES.

In case of any revision to the Price Band, the Bid/ Offer Period will be extended by at least three additional Working Days following such revision of the Price Band, subject to the Bid/ Offer Period not exceeding 10 Working Days. In case of force majeure, banking strike or similar unforeseen circumstances, our Company, in consultation with the Book Running Lead Managers, for reasons to be recorded in writing, extend the Bid/ Offer Period for a minimum of one Working Day, subject to the Bid/ Offer Period not exceeding 10 Working Days. Any revision in the Price Band and the revised Bid/ Offer Period, if applicable, will be widely disseminated by notification to the Stock Exchanges, by issuing a public notice, and also by indicating the change on the respective websites of the Book Running Lead Managers and at the terminals of the Syndicate Members and by intimation to Self-Certified Syndicate Banks ("SCSBs"), other Designated Intermediaries and the Sponsor Banks, as applicable.

The Offer is being made through the Book Building Process, in terms of Rule 19(2)(b) of the Securities Contracts (Regulation) Rules, 1957, as amended ("SCRR") read with Regulation 31 of the SEBI ICDR Regulations and in compliance with Regulation 6(1) of the SEBI ICDR Regulations, wherein not more than 50% of the Offer shall be allocated on a proportionate basis to Qualified Institutional Buyers ("QIBs") and such portion, the "QIB Portion", provided that our Company may, in consultation with the Book Running Lead Managers, allocate up to 60% of the QIB Portion to Anchor Investors on a discretionary basis in accordance with the SEBI ICDR Regulations ("Anchor Investor Portion"), of which one-third shall be reserved for domestic Mutual Funds, subject to valid Bids being received from domestic Mutual Funds at or above the price at which allocation is made to Anchor Investors (the "Anchor Investor Allocation Price"). In the event of undersubscription, or non-allocation in the Anchor Investor Portion, the balance Equity Shares shall be added to the Net QIB Portion. Further, 5% of the Net QIB Portion shall be available for allocation on a proportionate basis only to Mutual Funds, subject to valid Bids being received at or above the Offer Price, and the remainder of the Net QIB Portion shall be available for allocation on a proportionate basis to all QIBs, including Mutual Funds. Further, not less than 15% of the Offer shall be available for allocation to Non-Institutional Bidders and not less than 35% of the Offer shall be available for allocation to Retail Individual Bidders in accordance with the SEBI ICDR Regulations, subject to valid Bids being received at or above the Offer Price. One-third of the Non-Institutional Portion shall be available for allocation to Non-Institutional Bidders with a Bid size of more than ₹ 0.20 million and up to ₹ 1.00 million and two-thirds of the Non-Institutional Portion shall be available for allocation to Non-Institutional Bidders with a Bid size of more than ₹ 1.00 million provided that under-subscription in either of these two sub-categories of the Non-Institutional Portion may be allocated to Non-Institutional Bidders in the other sub-category of Non-Institutional Portion in accordance with the SEBI ICDR Regulations, subject to valid Bids being received at or above the Offer Price. All potential Bidders (except Anchor Investors) are mandatorily required to participate in the Offer through the Application Supported by Blocked Amount ("ASBA") process by providing details of their respective ASBA accounts and UPI ID in case of UPI Bidders, as applicable, pursuant to which their corresponding Bid Amount will be blocked by the SCSBs or by the Sponsor Bank(s) under the UPI Mechanism, as the case may be, to the extent of the respective Bid Amounts. Anchor Investors are not permitted to participate in the Offer through the ASBA process. For details, see "**Offer Procedure**" on page 568 of the DRHP.

This public announcement is made in compliance with the provisions of Regulation 26(2) of the SEBI ICDR Regulations to inform the public that our Company is proposing to undertake, subject to applicable statutory and regulatory requirements, receipt of requisite approvals, market conditions and other considerations, to undertake an initial public offering of its Equity Shares pursuant to the Offer and has filed the DRHP with SEBI. Pursuant to Regulation 26(1) of the SEBI ICDR Regulations, the DRHP filed with SEBI shall be made available to the public for comments, if any, for a period of at least 21 days, from the date of publication of this public announcement, in accordance with Regulation 26(2) of the SEBI ICDR Regulations, by hosting it on the websites of SEBI at www.sebi.gov.in, on the websites of the Stock Exchanges i.e., BSE at www.bseindia.com, NSE at www.nseindia.com, where the equity shares are proposed to be listed and on the website of the Company at www.heromotors.com and the websites of the book running lead managers to the Offer, i.e., ICICI Securities Limited at www.icicisecurities.com, DAM Capital Advisors Limited at www.damcapital.in and JM Financial Limited at www.jmfi.com. Our Company hereby invites the public to give comments on the DRHP filed with SEBI with respect to disclosures made in the DRHP. The public is requested to send a copy of their comments to SEBI and/or to the Company Secretary and Compliance Officer of our Company and/or the BRLMs at their respective addresses mentioned herein. All comments must be received by SEBI and/or the Company and/or the BRLMs and the Company Secretary and Compliance Officer of our Company in relation to the Offer on or before 5:00 p.m. on the 21st day from the date of publication of this public announcement in accordance with Regulation 26(2) of the SEBI ICDR Regulations.

Investments in equity and equity-related securities involve a degree of risk and Bidders should not invest any funds in the Offer unless they can afford to take the risk of losing their investment. Bidders are advised to read the risk factors carefully before taking an investment decision in the Offer. For taking an investment decision, Bidders must rely on their own examination of our Company and the Offer, including the risks involved. The Equity Shares in the Offer have neither been recommended, nor approved by the SEBI, nor does SEBI guarantee the accuracy or adequacy of the contents of the DRHP. Specific attention of the Bidders is invited to "**Risk Factors**" on page 39 of the DRHP.

Any decision to invest in the Equity Shares described in the DRHP may only be made after the red herring prospectus ("RHP") has been filed with the ROC and must be made solely on the basis of such RHP, as there may be material changes in the RHP from the DRHP. The Equity Shares, when offered, through the RHP, are proposed to be listed on the Stock Exchanges.

The liability of the members of our Company is limited by shares. For details of the main objects of our Company as contained in its memorandum of association, see "**History and Certain Corporate Matters**" on page 360 of the DRHP.

For details of the share capital and capital structure of our Company and the names of the signatories to the memorandum of association and the number of shares of our Company subscribed by them, see "**Capital Structure**" on page 99 of the DRHP.

BOOK RUNNING LEAD MANAGERS			REGISTRAR TO THE OFFER
ICICI Securities Limited ICICI Venture House Appasaheb Marathe Marg Prabhadevi, Mumbai 400 025 Maharashtra, India Tel: +91 22 6807 7100 E-mail: heromotors ipo@icicisecurities.com Investor grievance e-mail: complaint@damcapital.in Website: www.damcapital.in Contact Person: Puneet Agnihotri/ Ch			