

Ref. No.: NCCL/BM-Outcome/Reg 30&33
Date : 5th February 2026

National Stock Exchange of India Ltd
Exchange Plaza, C-1, Block G
Bandra – Kurla Complex
Bandra (E)
Mumbai - 400 051.
Symbol: NCC

BSE Limited
Phiroze Jeejeebhoy Towers
Dalal Street,
Fort
Mumbai – 400 001.
Code: 500294

Dear Sir,

Sub: Outcome of Board Meeting

The Board of Directors of the Company at its meeting held today i.e., 5th February 2026 has inter alia approved the following:

1. Un-Audited Financial Results (Standalone & Consolidated) for the Quarter and Nine months period ended 31st December 2025.

In compliance with Regulation 30 & 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are enclosing herewith statement containing the Un-Audited Financial Results (Standalone and Consolidated) for the Quarter and Nine months period ended 31st December 2025, which have been recommended by the Audit Committee and approved by the Board of Directors of the Company, along with the Limited Review Report as furnished by the Statutory Auditors on the said Results. We are also enclosing herewith the press release being issued in this connection.

2. Effective Date of the Amalgamation of NCC Infrastructure Holdings Limited (NCCIHL) with NCC Limited.

Upon receipt of the certified copy of the Order of the Hon'ble National Company Law Tribunal, Hyderabad Bench approving the Scheme of Amalgamation between NCCIHL with the Company, the Board approved the Effective Date of the Scheme as 28th February 2026 (the date on which the Order would be filed with the Registrar of Companies, Hyderabad). Upon the Scheme becoming effective, NCCIHL shall stand dissolved without being wound up.

The meeting of the Board of Directors of the Company commenced at 12.30 p.m. and concluded at 3.50 p.m.

We request you to take the above on record.

Thanking you

Yours faithfully,
For NCC Limited

Sisir K Mishra
Company Secretary



Encl: As above

NCC Limited

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W ncclimited.com CIN: L72200TG1990PLC011146

STATEMENT OF UNAUDITED STANDALONE FINANCIAL RESULTS FOR THE QUARTER AND NINE MONTHS ENDED 31ST DECEMBER, 2025

S.No	Particulars	(₹ in crores)					
		Quarter ended			Nine months ended		Year ended
		31.12.2025	30.09.2025	31.12.2024	31.12.2025	31.12.2024	31.03.2025
		Unaudited	Unaudited	Unaudited	Unaudited	Unaudited	Audited
1	Income						
	a) Revenue from Operations	4,042.89	3,726.56	4,671.10	12,147.78	13,829.60	19,205.78
	b) Other Income	39.38	48.50	48.77	139.31	117.90	187.01
	Total Income	4,082.27	3,775.06	4,719.87	12,287.09	13,947.50	19,392.79
2	Expenses						
	a) Cost of materials consumed	1,635.56	1,604.92	1,901.58	5,009.47	5,546.99	7,777.80
	b) Construction expenses	370.77	333.06	441.38	1,142.18	1,085.44	1,561.23
	c) Sub- Contractor work bills	1,424.33	1,222.16	1,641.94	4,141.10	5,140.42	7,017.89
	d) Employee benefits expense	199.53	201.15	193.31	595.85	558.77	759.13
	e) Finance costs	168.35	152.53	160.95	472.27	478.66	653.14
	f) Depreciation and amortisation expenses	56.73	55.48	52.93	166.38	159.93	212.95
	g) Other expenses	85.39	87.82	83.50	259.60	248.64	345.31
	Total Expenses	3,940.66	3,657.12	4,475.59	11,786.85	13,218.85	18,327.45
3	Profit from operations before exceptional items and tax (1-2)	141.61	117.94	244.28	500.24	728.65	1,065.34
4	Exceptional Items (net) (refer note 2 & 4)	(33.15)	-	-	(33.15)	-	(38.63)
5	Profit before tax (3+4)	108.46	117.94	244.28	467.09	728.65	1,026.71
6	Tax expense						
	a) Current tax	29.11	19.38	61.30	90.35	184.63	249.56
	b) Deferred tax	(2.66)	(3.32)	(2.29)	2.86	(1.66)	17.71
	Total tax expense	26.45	16.06	59.01	93.21	182.97	267.27
7	Net Profit after tax (5-6)	82.01	101.88	185.27	373.88	545.68	759.44
8	Other comprehensive income / (loss)						
	Items that will not be reclassified to profit or loss						
	a) Remeasurement of the defined benefit plans	6.00	(0.50)	(1.31)	5.00	(3.74)	1.06
	b) Income tax relating to items that will not be reclassified to profit or loss	(1.51)	0.12	0.33	(1.26)	0.94	(0.27)
	Items that may be reclassified to profit or loss						
	a) Exchange differences on translation of foreign operations	(0.14)	0.24	0.23	(0.08)	0.42	0.34
	Total Other comprehensive income / (loss)	4.35	(0.14)	(0.75)	3.66	(2.38)	1.13
9	Total comprehensive income (7+8)	86.36	101.74	184.52	377.54	543.30	760.57
10	Paid up Equity Share Capital (Face Value ₹ 2/- per Share)						
11	Other Equity (excluding Revaluation Reserves) as shown in Audited Balance sheet of the previous year						7,039.94
12	Earnings Per Share (of ₹ 2/- each) for the period (not annualised)						
	- Basic	1.30	1.62	2.95	5.95	8.69	12.10
	- Diluted	1.30	1.62	2.95	5.95	8.69	12.10

Notes:

- The above Statement of unaudited standalone financial results of NCC Limited ("the Company"), which have been prepared in accordance with the Indian Accounting Standards ('Ind AS') prescribed under Section 133 of the Companies Act, 2013 ("the Act") read with relevant rules issued thereunder, other accounting principles generally accepted in India and guidelines issued by the Securities and Exchange Board of India ("SEBI") were reviewed and recommended by the Audit Committee and approved by the Board of Directors at their meetings held on February 05, 2026. The Statutory Auditors have carried out a limited review on the unaudited standalone financial results and issued unmodified report thereon.
- Effective November 21, 2025, consequent to the introduction of New Labour Codes, the Company has assessed the financial implications of these changes which has resulted in increase in provision for employee benefit expenses of ₹ 33.15 crores, which is disclosed as 'exceptional item' in the standalone financial results for the quarter and nine months ended December 31, 2025. The Company continues to monitor the developments pertaining to Labour Codes and will evaluate impact if any on the measurement of liability pertaining to employee benefits.
- Pursuant to the Scheme of Amalgamation approved by the Hon'ble National Company Law Tribunal (NCLT), Hyderabad, vide order dated January 30, 2026, NCC Infrastructure Holdings Limited (a wholly owned subsidiary) has merged with the Company, with effect from April 1, 2024 as required by Appendix C to Ind AS 103 on Business Combinations. Accordingly, the financial information of the wholly owned subsidiary is included in the financial results of the Company and has been restated for comparative periods and the impact of this restatement is not material.
- The exceptional item for the year ended March 31, 2025 of ₹ 38.63 Cr pertain to provision made for impairment of investment in one of the subsidiaries.

By order of the Board

for NCC Limited



Place : Hyderabad
Date: 05.02.2026



A.R.F.C
A.A.V.RANGA RAJU
Managing Director

Independent Auditor's Review Report on the Quarterly and Year to Date Unaudited Standalone Financial Results of NCC Limited, pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended

**Review Report to
The Board of Directors
NCC Limited**

1. We have reviewed the accompanying statement of unaudited standalone financial results of NCC Limited (the "Company") which includes 4 branches and 42 Joint Operations for the quarter and nine month period ended December 31, 2025 (the "Statement") attached herewith, being submitted by the Company pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (the "Listing Regulations").
2. The Company's Management is responsible for the preparation of the Statement in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34, (Ind AS 34) "Interim Financial Reporting" prescribed under Section 133 of the Companies Act, 2013 as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. The Statement has been approved by the Company's Board of Directors. Our responsibility is to express a conclusion on the Statement based on our review.
3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

We also performed procedures in accordance with the Master Circular issued by the SEBI under Regulation 33(8) of the Listing Regulations, to the extent applicable.

4. Based on our review conducted and procedures performed as stated in paragraph 3 above and based on the consideration of the review reports of other auditors of the branch referred to in paragraph 5 below, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in the aforesaid Indian Accounting Standards ('Ind AS') specified under Section 133 of the Companies Act, 2013 as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.



S.R. BATLIBOI & ASSOCIATES LLP

Chartered Accountants

5. The accompanying Statement includes the unaudited interim financial results and other financial information in respect of:

- 1 branch whose unaudited interim financial results and other financial information reflect total revenues of Rs 2.78 crores and Rs 10.04 crores, total net profit after tax of Rs. 0.17 crores and Rs. 0.37 crores and total comprehensive income of Rs. 0.17 crores and Rs. 0.37 crores for the quarter and nine month period ended December 31, 2025, as considered in the Statement which has been reviewed by their branch auditor.

The independent auditor's report on interim financial results and other financial information of this branch has been furnished to us by the management and our conclusion on the Statement, in so far as it relates to the amounts and disclosures included in respect of this branch, is based solely on the report of such branch auditor and procedures performed by us as stated in paragraph 3 above.

This branch is located outside India whose financial results and other financial information have been prepared in accordance with accounting principles generally accepted in their respective country and which have been reviewed by other auditor under generally accepted auditing standards applicable in their respective country. The Company's management has converted the financial results of such branch located outside India from accounting principles generally accepted in their respective country to accounting principles generally accepted in India. We have reviewed these conversion adjustments made by the Company's management. Our conclusion in so far as it relates to the balances and affairs of such branch located outside India is based on the report of other auditor and the conversion adjustments prepared by the management of the Company and reviewed by us.

Our conclusion on the Statement in respect of matters stated in para 5 above is not modified with respect to our reliance on the work done and the report of the other auditors and the financial results certified by the Management.

For S.R. Batliboi & Associates LLP
Chartered Accountants
ICAI Firm registration number: 101049W/E300004



per Harish Khemnani
Partner
Membership No.: 218576
UDIN: 26218576OECXIG3903
Place: Hyderabad
Date: February 05, 2026



NCC
NCC Limited
CIN : L72200TG1990PLC011146

Registered Office: NCC HOUSE, Madhapur, Hyderabad-500 081, Tel : 040-23268888, Fax: 040-23125555, email : ho.secr@nccltd.in Website : www.ncclimited.com

STATEMENT OF UNAUDITED CONSOLIDATED FINANCIAL RESULTS FOR THE QUARTER AND NINE MONTHS ENDED 31ST DECEMBER, 2025

(₹ in crores)

S.No	Particulars	Quarter ended			Nine months ended	Year ended
		31.12.2025	30.09.2025	31.12.2024	31.12.2025	31.03.2025
		Unaudited	Unaudited	Unaudited	Unaudited	Audited
1	Income					
	a) Revenue from Operations	4,868.29	4,543.01	5,344.52	14,590.29	16,068.48
	b) Other Income	32.14	42.05	38.34	103.13	97.07
	Total Income	4,900.43	4,585.06	5,382.86	14,693.42	16,165.55
2	Expenses					
	a) Cost of materials consumed	1,685.89	1,649.21	1,926.54	5,155.56	5,632.59
	b) Changes in inventories of work in progress	(98.77)	9.19	(34.49)	(163.12)	(32.02)
	c) Construction expenses	473.31	353.14	475.38	1,285.32	1,159.77
	d) Sub- Contractor work bills	2,071.05	1,833.78	2,233.91	6,128.05	7,077.67
	e) Employee benefits expense	207.10	208.97	201.53	619.20	580.28
	f) Finance costs	196.38	171.82	165.65	531.82	487.55
	g) Depreciation and amortisation expenses	58.57	56.91	53.67	170.52	161.91
	h) Other expenses	93.47	95.41	100.75	279.61	288.43
	Total Expenses	4,687.00	4,378.43	5,122.94	14,006.96	15,356.18
3	Profit from operations before exceptional items and tax (1-2)	213.43	206.63	259.92	686.46	809.37
4	Exceptional Items (net) (refer note 2)	(33.67)	-	-	(33.67)	-
5	Share of Profit of Associates	1.83	1.99	10.11	5.78	10.75
6	Profit before tax (3+4+5)	181.59	208.62	270.03	658.57	820.12
7	Tax expense					
	a) Current tax	37.87	30.89	69.49	119.09	221.57
	b) Deferred tax	8.50	10.40	(5.32)	32.29	(4.63)
	Total tax expense	46.37	41.29	64.17	151.38	216.94
8	Net Profit after tax (6-7)	135.22	167.33	205.86	507.19	603.18
	Attributable to:					
	Shareholders of the Company					
	Non-Controlling interests					
9	Other comprehensive income / (loss)					
	Items that will not be reclassified to profit or loss					
	a) Remeasurement of the defined benefit plans	6.00	(0.50)	(1.31)	5.00	(3.74)
	b) Income tax relating to items that will not be reclassified to profit or loss	(1.51)	0.12	0.33	(1.26)	0.94
	Items that may be reclassified to profit or loss					
	a) Exchange differences on translation of foreign operations	0.99	0.43	0.58	1.48	(1.12)
	Total Other comprehensive income / (loss)	5.48	0.05	(0.40)	5.22	(3.92)
10	Total comprehensive income (8+9)	140.70	167.38	205.46	512.41	599.26
	Attributable to:					
	Shareholders of the Company					
	Non-Controlling interests					
11	Paid up Equity Share Capital (Face Value ₹ 2/- per Share)					
12	Other Equity (excluding Revaluation Reserves) as shown in Audited Balance sheet of the previous year					
13	Earnings Per Share (of ₹ 2/- each) for the period (not annualised)					
	- Basic	1.95	2.46	3.08	7.47	9.02
	- Diluted	1.95	2.46	3.08	7.47	9.02
	Note:					
1	The above Statement of unaudited consolidated financial results of NCC Limited ("the Company"), which have been prepared in accordance with the Indian Accounting Standards ('Ind AS') prescribed under Section 133 of the Companies Act, 2013 ("the Act") read with relevant rules issued thereunder, other accounting principles generally accepted in India and guidelines issued by the Securities and Exchange Board of India ("SEBI") were reviewed and recommended by the Audit Committee and approved by the Board of Directors at their meetings held on February 05, 2026. The Statutory Auditors have carried out a limited review on the unaudited consolidated financial results and issued unmodified report thereon.					
2	Effective November 21, 2025, consequent to the introduction of New Labour Codes, the Group has assessed the financial implications of these changes which has resulted in increase in provision for employee benefit expenses of ₹ 33.67 crores, which is disclosed as 'exceptional item' in the consolidated financial results for the quarter and nine months ended December 31, 2025. The Group continues to monitor the developments pertaining to Labour Codes and will evaluate impact if any on the measurement of liability pertaining to employee benefits.					



Place : Hyderabad
Date : 05.02.2026

By order of the Board
for NCC Limited

ARF
A.A.V.RANGA RAJU
Managing Director

(₹ in Crores)

S.No	Particulars	Quarter ended			Nine months ended		Year ended
		31.12.2025	30.09.2025	31.12.2024	31.12.2025	31.12.2024	31.03.2025
		Unaudited	Unaudited	Unaudited	Unaudited	Unaudited	Audited
1	Gross segment revenue						
	Construction	4,826.58	4,397.61	5,285.90	14,375.52	15,842.21	21,934.66
	Real estate	41.71	145.40	58.62	214.77	223.83	262.26
	Others	-	-	0.00	-	2.44	2.44
2	Revenue from operations	4,868.29	4,543.01	5,344.52	14,590.29	16,068.48	22,199.36
	Segment result *						
	Construction	261.93	220.02	286.80	779.63	860.74	1,230.03
	Real estate	7.89	20.56	7.40	29.59	34.60	40.09
3	Others	(0.68)	0.55	(2.70)	(0.63)	(5.54)	(11.48)
	Total	269.14	241.13	291.50	808.59	889.80	1,258.64
	Less: Unallocable finance cost	(58.70)	(44.91)	(42.90)	(145.45)	(111.42)	(161.01)
	Add: Unallocable other income	2.99	10.41	11.32	23.32	30.99	79.98
4	Add: Share of profit of associates	1.83	1.99	10.11	5.78	10.75	9.67
	Profit before exceptional items and tax	215.26	208.62	270.03	692.24	820.12	1,187.28
	Less: Exceptional items (net)	(33.67)	-	-	(33.67)	-	-
	Profit before tax	181.59	208.62	270.03	658.57	820.12	1,187.28
5	Segment assets						
	Construction				23,175.50	18,917.14	18,110.96
	Real estate				1,075.06	812.11	860.96
	Others				60.09	55.24	61.11
6	Total segment assets				24,310.65	19,784.49	19,033.03
	Add: Unallocable corporate assets				1,214.90	1,165.54	1,973.35
	Total assets				25,525.55	20,950.03	21,006.38
	Segment liabilities						
7	Construction				14,603.90	11,456.75	12,017.22
	Real estate				513.42	276.04	306.41
	Others				50.98	53.22	51.63
	Total segment liabilities				15,168.30	11,786.01	12,375.26
8	Add: Unallocable corporate liabilities				2,510.22	1,920.68	1,128.68
	Total liabilities				17,678.52	13,706.69	13,503.94

* Includes other income and finance costs pertaining to respective segments.

Notes:

- The Group has reported segment information as per Ind AS 108 "Operating Segments". The identification of operating segments is consistent with performance assessment and resource allocation by the management.
- Construction segment** comprises of engineering and construction of industrial, commercial, residential and other buildings, roads, bridges, flyovers, water supply and environment projects, railways, metro corridors, mining, power transmission and distribution lines, irrigation, smart meter projects etc.
 - Real estate segment** comprises of group's real estate development / real estate construction business.
 - Others segment** comprises of BOT projects.
- Segment revenue, segment results, segment assets and segment liabilities include the respective amounts identifiable to each of the segment. Unallocable income and expense include income earned and expense incurred on unallocable assets and liabilities respectively.
Unallocable assets mainly comprise investments, investment property, borrowings and bank balances that can be used across segments. Unallocable liabilities mainly comprise short term borrowings and interest accrued thereon.

Place : Hyderabad
Date : 05.02.2026



By order of the Board
for NCC Limited

A.A.V. RANGA RAJU
Managing Director

Independent Auditor's Review Report on the Quarterly and Year to Date Unaudited Consolidated Financial Results of NCC Limited pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended

**Review Report to
The Board of Directors
NCC Limited**

1. We have reviewed the accompanying Statement of unaudited consolidated financial results of NCC Limited (the "Holding Company") which includes 4 branches, 42 joint operations and its subsidiaries (the Holding Company and its subsidiaries together referred to as "the Group") and its associates for the quarter and nine month period ended December 31, 2025 (the "Statement") attached herewith, being submitted by the Holding Company pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (the "Listing Regulations").
2. The Holding Company's Management is responsible for the preparation of the Statement in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34, (Ind AS 34) "Interim Financial Reporting" prescribed under Section 133 of the Companies Act, 2013 as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. The Statement has been approved by the Holding Company's Board of Directors. Our responsibility is to express a conclusion on the Statement based on our review.
3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

We also performed procedures in accordance with the Master Circular issued by the Securities and Exchange Board of India under Regulation 33(8) of the Listing Regulations, to the extent applicable.

4. The Statement includes the results of the entities as referred in Annexure 1.
5. Based on our review conducted and procedures performed as stated in paragraph 3 above and based on the consideration of the review reports of other auditors referred to in paragraph 6 and 7 below, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with recognition and measurement principles laid down in the aforesaid Indian Accounting Standards ('Ind AS') specified under Section 133 of the Companies Act, 2013, as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.



S.R. BATLIBOI & ASSOCIATES LLP

Chartered Accountants

6. The accompanying Statement includes the unaudited interim financial results and other financial information, in respect of:

- 29 subsidiaries and 1 branch, whose unaudited interim financial results and other financial information reflect total revenues of Rs 826.14 crores and Rs 2,427.51 crores, total net profit after tax of Rs. 28.40 crores and Rs. 88.51 crores, total comprehensive income of Rs. 28.40 crores and Rs. 88.51 crores, for the quarter and nine month period ended December 31, 2025, respectively, as considered in the Statement which have been reviewed by their respective independent auditors.
- 2 associates, whose unaudited interim financial results and other financial information includes Group's share of net loss of Rs. 0.76 crores and Rs. 0.08 crores and Group's share of total comprehensive loss of Rs. 0.76 crores and Rs. 0.08 crores for the quarter and nine month period ended December 31, 2025, respectively, as considered in the Statement whose interim financial results and other financial information have been reviewed by their respective independent auditors.

The independent auditor's reports on unaudited interim financial results and other financial information of these entities have been furnished to us by the Management and our conclusion on the Statement, in so far as it relates to the amounts and disclosures in respect of these subsidiaries, branch and associates is based solely on the report of such auditors and procedures performed by us as stated in paragraph 3 above.

Of these above, 2 subsidiaries and 1 branch are located outside India whose unaudited interim financial results and other financial information have been prepared in accordance with accounting principles generally accepted in their respective countries and which have been reviewed by other auditors under generally accepted auditing standards applicable in their respective countries. The Holding Company's management has converted the financial results of such subsidiaries and branch located outside India from accounting principles generally accepted in their respective countries to accounting principles generally accepted in India. We have reviewed these conversion adjustments made by the Holding Company's management. Our conclusion in so far as it relates to the balances and affairs of such subsidiaries and branch located outside India is based on the report of other auditors and the conversion adjustments prepared by the management of the Holding Company and reviewed by us.

7. The accompanying Statement includes unaudited interim financial results and other unaudited financial information in respect of:

- 4 subsidiaries, whose interim financial results and other financial information reflect total revenues of Nil and Nil, total net profit after tax of Nil and Nil, total comprehensive income of Nil and Nil, for the quarter and nine month period ended December 31, 2025, respectively, whose interim financial results and other financial information have not been reviewed by their auditors.
- 5 associates, whose interim financial results and other financial information includes the Group's share of net profit of Rs. 2.54 crores and Rs 5.81 crores and Group's share of total comprehensive income of Rs. 2.54 crores and Rs. 5.81 crores for the quarter and nine month period ended December 31, 2025, respectively, whose interim financial results and other financial information have not been reviewed by their auditors.



S.R. BATLIBOI & ASSOCIATES LLP

Chartered Accountants

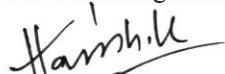
The unaudited interim financial results and other unaudited financial information of these subsidiaries and associates have been approved and furnished to us by the Management and our conclusion on the Statement, in so far as it relates to the affairs of these subsidiaries and associates, is based solely on such unaudited interim financial results and other unaudited financial information. According to the information and explanations given to us by the Management, these interim financial results are not material to the Group.

Our conclusion on the Statement in respect of matters stated in para 6 and 7 above is not modified with respect to our reliance on the work done and the reports of the other auditors and the financial results certified by the Management.

For S.R. Batliboi & Associates LLP

Chartered Accountants

ICAI Firm registration number: 101049W/E300004



per Harish Khemnani

Partner

Membership No.: 218576

UDIN: 26218576NHCSHO8172

Place: Hyderabad

Date: February 05, 2026



S.R. BATLIBOI & ASSOCIATES LLP

Chartered Accountants

Annexure 1

Sl No.	Name of the Entity
Holding Company:	
	NCC Limited
Subsidiaries:	
1	AKHS Homes LLP
2	Al Mubarakia Contracting Co. L.L.C.
3	CSVs Property Developers Private Limited
4	Dhatri Developers & Projects Private Limited
5	J Kumar-NCC Private Limited
6	JIC Homes Private Limited
7	Kedarnath Real Estates LLP
8	M A Property Developers Private Limited
9	Mallelavanam Property Developers Private Limited
10	Nagarjuna Construction Company International L.L.C.
11	Nagarjuna Contracting Co. L.L.C.
12	Nandyala Real Estates LLP
13	NCC AMISP Marathwada Private Limited
14	NCC AMISP Ray Private Limited
15	NCC Infra Limited
16	NCC Infrastructure Holdings Limited ^
17	NCC Infrastructure Holdings Mauritius Pte. Limited
18	NCC Quantum Technologies Private Limited
19	NCC Urban & Elina Space LLP
20	NCC Urban Homes Private Limited
21	NCC Urban Infrastructure Limited
22	NCC Urban Ventures Private Limited
23	NCCA International Kuwait General Contracts Company LLC
24	NCES Infraspace LLP
25	OB Infrastructure Limited
26	Pachhwara Coal Mining Private Limited
27	PRG Estates LLP
28	Samashti Gas Energy Limited ^
29	Savitra Agri Industrial Park Private Limited
30	Sri Raga Nivas Property Developers LLP
31	Sushanti Housing Private Limited
32	Sushanti Avenues Private Limited
33	Sushruta Real Estates Private Limited
34	Talaipalli Coal Mining Private Limited
35	Thirlekya Real Estates LLP
36	Varma Infrastructure LLP
37	Vera Avenues Private Limited
38	VSN Property Developers LLP



S.R. BATLIBOI & ASSOCIATES LLP

Chartered Accountants

Associates:

1	Apollonius Coal and Energy Pte. Limited
2	Brindavan Infrastructure Company Limited
3	Ekana Sportz City Private Limited
4	Himalayan Green Energy Private Limited ^{^^^}
5	Nagarjuna Facilities Management Services L.L.C.
6	Paschal Form Work (India) Private Limited*
7	Pondicherry Tindivanam Tollway Limited
8	Varaprada Real Estates Private Limited
9	UHPFRC Nagpur LLP

[^] Struck off with effect from March 20, 2025

^{^^} Merged with NCC Limited with effect from April 01, 2024

^{^^^} Struck off with effect from January 06, 2025

* Ceased to be an associate with effect from September 23, 2024



Consolidated:**Third Quarter:**

On a consolidation basis, NCC Limited has reported a turnover of **₹ 4900.43 Crore** (including other income) for the 3rd quarter of the current year as against ₹ 5382.86 Crore in the corresponding quarter of the previous year. The Company has reported **EBIDTA of ₹ 436.24 Crore** and **Net Profit attributable to shareholders of the company of ₹ 122.46 Crore** as against ₹ 440.90 Crore and ₹ 193.18 Crore respectively in the corresponding quarter of the previous year. The company has reported **Basic and Diluted EPS of ₹ 1.95** for 3rd quarter as against ₹ 3.08 in the corresponding quarter of the previous year.

Nine months' period:

The Company has reported a turnover of **₹ 14693.42 Crore** (including other income) for the nine months of the current year as against ₹ 16165.55 Crore in the corresponding nine months of the previous year. The company has reported **EBIDTA of ₹ 1285.67 Crore** and **Net Profit attributable to shareholders of the company of ₹469.30 Crore** for the nine months period ended 31st December, 2025 as against ₹1361.76 Crore and ₹ 566.06 Crore reported respectively in the corresponding nine months period of the previous year. The company has reported **Basic and Diluted EPS of ₹ 7.47** for the nine months period as against ₹ 9.02 in the corresponding nine months period of the previous year.

Standalone**Third Quarter:**

The company reported a turnover of **₹ 4082.27 Crore** (including other income) for the 3rd quarter of the current year as against ₹ 4719.87 Crore in the corresponding quarter of the previous year. The Company has reported **EBIDTA of ₹ 327.31 Crore** and **Net Profit of ₹ 82.01 Crore** as against ₹ 409.39 Crore and ₹ 185.27 Crore reported respectively in the corresponding quarter of the previous year. The company has reported **Basic and Diluted EPS of ₹ 1.30** for 3rd quarter as against ₹ 2.95 in the corresponding quarter of the previous year.

Nine months' period:

The company has reported a turnover of **₹ 12287.09 Crore** (including other income) for the nine months period of the current year as against ₹ 13947.50 Crore in the corresponding nine months period of the previous year. The company has reported **EBIDTA of ₹ 999.58 Crore** and **Net Profit of ₹ 373.88 Crore** for the nine months period ended 31st December, 2025 as against ₹ 1249.34 Crore and ₹ 545.68 Crore reported respectively in the corresponding nine months period of the previous year. The company has reported **Basic and Diluted EPS of ₹ 5.95** for the nine months period as against ₹ 8.69 in the corresponding nine months period of the previous year.

In the third quarter of the current year, the company has secured orders aggregating to **₹ 12430 Crore** and the Order Book stood at **₹ 79571 Crore** on a consolidated basis as at 31st December, 2025.

For NCC Limited

Place: Hyderabad
Date: 05.02.2026

ARFP
A.A.V. Ranga Raju
Managing Director