



An ISO 9001 Company

February 05, 2026

National Stock Exchange of India Limited  
Exchange Plaza, Plot No. C/1, G Block,  
Bandra Kurla Complex,  
Bandra (E), Mumbai – 400 051

NSE Symbol: **WABAG**

BSE Limited,  
Floor 25, P J Towers,  
Dalal Street,  
Mumbai – 400 001

BSE Scrip Code: **533269**

Dear Sir/Madam,

**Sub: Presentation on the Unaudited Financial Results (both Standalone and Consolidated) of the Company for the quarter and nine months period ended December 31, 2025**

**Ref.: Regulation 30 & 46 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015**

Please find enclosed the presentation on the Unaudited Financial Results (both Standalone and Consolidated) of the Company for the quarter and nine months period ended December 31, 2025.

The aforesaid presentation is also being uploaded on the website of the Company, [www.wabag.com](http://www.wabag.com).

Kindly take the same on record.

Thanking You,  
For **VA TECH WABAG LIMITED**

**Anup Kumar Samal**  
**Company Secretary & Compliance Officer**  
**Membership No: FCS 4832**

Encl: As above

Sustainable solutions, [for a better life](#)



**VA TECH WABAG LIMITED**  
CIN: L45205TN1995PLC030231  
“WABAG HOUSE”,  
No.17, 200 Feet Thoraipakkam-Pallavaram Main Road,  
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# VA TECH WABAG LTD

TECHNOLOGY-FIRST GLOBAL WATER SOLUTIONS PROVIDER

Results Update Presentation  
Q3 & 9M FY 2025-26



# SAFE HARBOR STATEMENT

This presentation and the accompanying slides (the “Presentation”), which have been prepared by VA TECH WABAG LIMITED (the “Company”), have been prepared solely for information purposes and do not constitute any offer, recommendation or invitation to purchase or subscribe for any securities, and shall not form the basis or be relied on in connection with any contract or binding commitment whatsoever. No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.

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This presentation contains certain forward-looking statements concerning the Company’s future business prospects and business profitability, which are subject to a number of risks and uncertainties and the actual results could materially differ from those in such forward-looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, competition (both domestic and international), economic growth in India and abroad, ability to attract and retain highly skilled professionals, time and cost over runs on contracts, our ability to manage our international operations, government policies and actions, regulations, interest and other fiscal costs generally prevailing in the economy. The company does not undertake to make any announcement in case any of these forward-looking statements become materially incorrect in future or update any forward-looking statements made from time to time by or on behalf of the company.

# INDEX

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**The  
Wabag Group**



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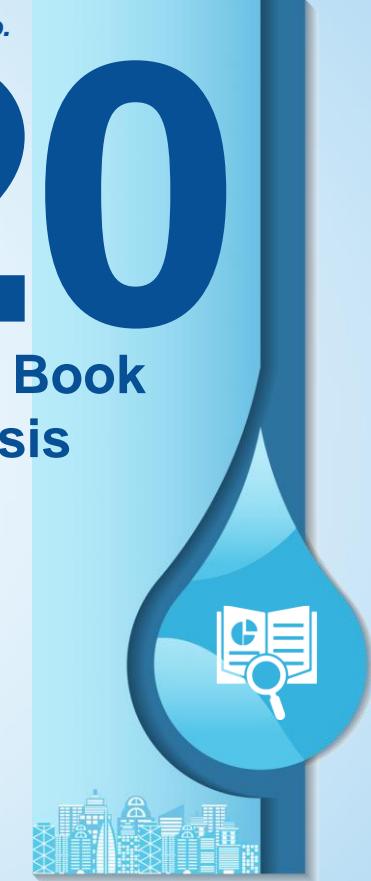
**Financial  
Performance**



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# 20

**Order Book  
Analysis**



# MANAGEMENT COMMENT



“

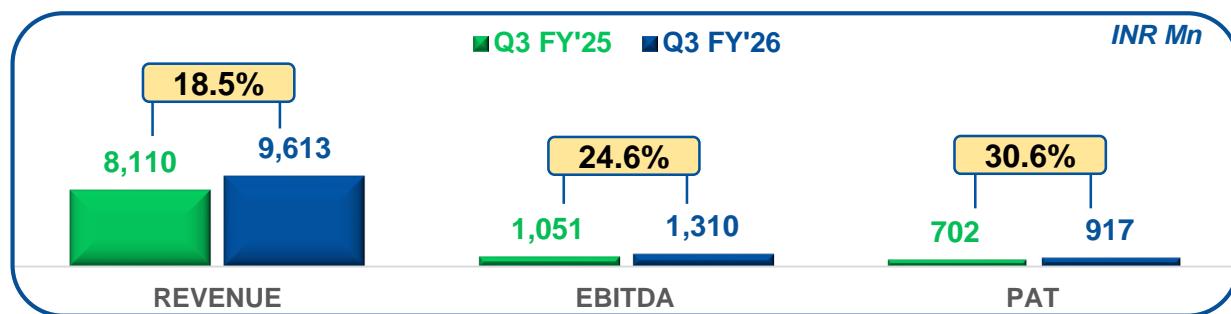
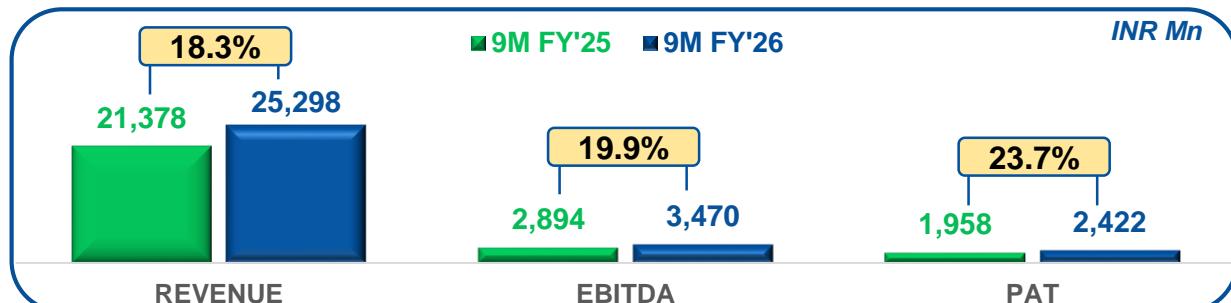
We continued on our profitable growth trajectory, driven by consistent project execution and disciplined operations. Performance remained in line with mid-term guidance, with revenue growth of over 18% while maintaining guided margins. We sustained a net cash positive position for the twelfth consecutive quarter, with gross cash of over Rs.1,000 crores, providing strong financial flexibility to pursue PPP opportunities, expand our geographical footprint, and develop new markets. India Ratings & Research reaffirmed our long-term rating at "IND AA-" with a "Stable" outlook, reflecting our robust credit profile and healthy revenue visibility. With an order book exceeding Rs.163 billion and a strong order pipeline, we remain confident of sustaining growth momentum in line with our medium-term outlook.

”

**Rajiv Mittal**

*Chairman & Managing Director*

# PERFORMANCE HIGHLIGHTS



- Strong Order Book over INR 163 Bn ( $\uparrow 15\% \text{ YoY}$ ) → **Robust Revenue Visibility**
- Secured break-through orders in “Future Energy Solutions” sector for, **CBG plant in Uttar Pradesh and UPW, ETP & ZLD for Renewsys in Hyderabad**
- **Net Cash positive for 12<sup>th</sup> quarter in a row**, driven by quality of order book and cash management
- Credit Rating reaffirmed at **AA/Stable and A1+**
- **Order Intake of over INR 47 Bn** secured in 9M FY26 and well positioned in **projects worth over INR 30 Bn**

## 9M FY2025-26 Performance Metrics

**13.7%**  
EBITDA

Driven by EP,  
International, Industrial  
and O&M Projects

**9.6%**  
PAT

Driven by debt control  
& improved operating  
margins

**INR 10,065 Mn\***  
NET CASH

Driven by Efficient  
Cash Management

**15.3%**  
RoE

Creating long term  
Shareholder Value

**101**  
NWC DAYS

Driven by Operational  
Efficiency

**18.9%**  
RoCE

Driven by Asset Light  
Business Model

\*Net Cash including HAM Project - INR 8,913 Mn



# THE **WABAG GROUP**

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# 100 YEARS YOUNG & STRONG

**1924**

**Foundation of WABAG**  
 Wasserfilterbau  
 in Wroclaw

**1986**

**Completion of the 3-stage acquisition of WABAG by Deutsche Babcock**

**1996**

**Foundation of VA TECH WABAG Ltd., Chennai, India**

**1999**

**Acquisition of WABAG from Deutsche Babcock by VA TECH, Austria**

**2005**

**Buyout of WABAG India:**  
 Management buyout  
 backed by ICICI Venture

Technology-first global water solutions provider

**2007**

**Reunification:** WABAG India takes over WABAG Austria Group from Siemens Group

**2010**

**VA TECH WABAG Ltd. goes Public (NSE, BSE)**

**2015**

**Secured first Integrated ETP project in the SEA in Oil & Gas sector from PETRONAS**

**2016**

**Secured order for 45 MLD TTRO Plant at Koyambedu under AMRUT Scheme**

**2018**

**Associated with PM's vision of Clean Ganga – executed the first STP under Namami Gange at Varanasi**

**2019**

**Secured Landmark One-City-One-Operator Project under State Mission for Clean Ganga**

**2023**

**Secured largest Desalination Project of SE Asia – 400 MLD Perur, Chennai**

**2024**

**WABAG celebrates its Centenary, & Achieved Highest Market Capitalization**

**2025**

**Secured its largest Desalination order in Middle East – 300 MLD SWA in Yanbu, KSA**



**Century 2.0 :  
 Pioneering the  
 Next 100 Years**

# DELIVERING INNOVATIVE WATER SOLUTIONS

Among the World's Top

**3\***

**Largest Private Water Operator, Touched 96+ Mn lives globally**  
**Desalination Plant Suppliers**

**2,000+ Wabagites**  
 across Locations



**25+ Countries**  
 Presence



**AA/Stable & A1+**  
 Credit Rating



**1,500+ Plants**  
 executed since 1995

**125+ IPRs**  
 Developed in-house



**Global R&D Centres** in  
 Europe & India

**Asset Light Model**



**Promoting Manufactured  
 Water, Circular Economy  
 and Resource Recovery**



**INR 163 Bn+; Healthy Order  
 Book with Robust Payment  
 Security**

**Core Expertise**  
 in Engineering &  
 Procurement (EP)



## Delivery Models

EP – EPC – DBO – O&M –  
 BOOT – HAM



## Sustainable Solutions

Desalination, Waste Water  
 Treatment, Recycle & Reuse,  
 Effluent Treatment, Drinking  
 Water, ZLD, Sludge Treatment  
 & Energy Recovery



## Complete Lifecycle Partnership

Design – Procurement –  
 Construction – Installation –  
 Commissioning – O&M

\*As per GWI Survey 2024

Technology-first global water solutions provider

# SUSTAINABLE DEVELOPMENT GOALS & ESG COMMITMENTS



# ROBUST GOVERNANCE STRUCTURE

## Shareholders

- Long-term **shareholder value creation**
- Strong engagement through **transparent communication**



## Committees

- All seven **committees are chaired by Independent Directors**
- Committees entrusted with **effective governance, risk monitoring, strategy planning & ethical practices**

## Employees & Stakeholders

- Promoting **Healthy and Safe Work Practices**
- **Empowering employees; Shared ownership through ESOPs**

## Board

- **Balanced, Independent and Diversified Board**
- **Experienced and vibrant Board of Directors with requisite skills and expertise**

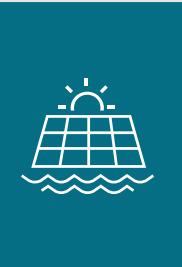
## Management

- Professional Management with **average 30 years of relevant experience**
- **Promoter among top 20 Transformative Leaders, top 3 Global Water Leaders and Global Asian of the year 2021-22**

# FOR THE FUTURE

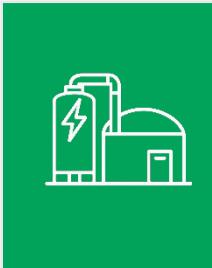


## PV Solar, Semi-Conductor & Green H<sub>2</sub>



- Well positioned as a complete water solution provider from Raw Water Treatment – UPW – ETP/ZLD with long term O&M
- Actively pursuing opportunities with leading Solar and Green H<sub>2</sub> players in India
- Secured mega desalination order from PV Solar Sector & a break-through order to deliver UPW, ETP & ZLD solutions for a Solar Cell Manufacturing Facility

## Biogas to CBG



- Strategic tie up with 'Peak Sustainability Ventures' to establish 100 CBG plants
- Collaborated with one of the leading technology provider for Bio-CNG Projects
- Actively engaging with clients and participating in tenders
- Bio-Gas Upgradation order for CBG production on BOT Model from one of the esteemed clients in India; mobilization activities have commenced

## Blue Seed



- Initiative to foster innovation & support emerging start-ups in Water Sector
- First BLUE SEED investment committed to Bengaluru-based Nimble Vision, an indigenous IoT water-infrastructure solutions provider
- Shortlisted and exploring pilot investment opportunities in few other start-ups

## Digitalization



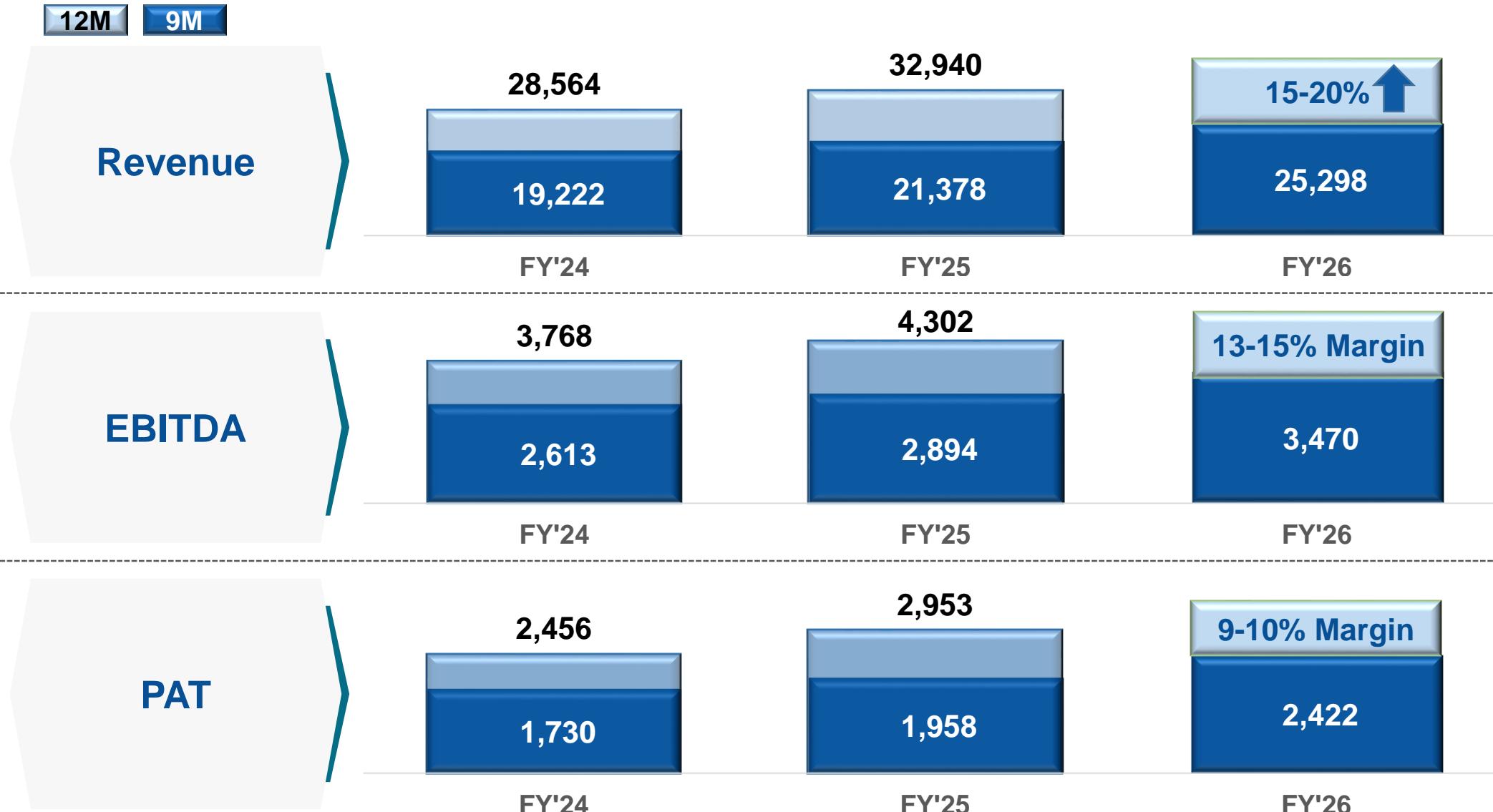
- Koyambedu TTRO Plant is powered with operational intelligence platform (AI)
- Piloting a AI/ML based NRW reduction solution in GNN TTRO
- Piloted a AI based Operations & Decision Support System in AMAS Plant in Bahrain
- Exploring opportunities and technologies to digitalize our other plants and networks in India and Middle East



# Financial Performance

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# 9M FY'26 KEY FINANCIAL HIGHLIGHTS



# REVENUE BREAKUP – 9M FY'26

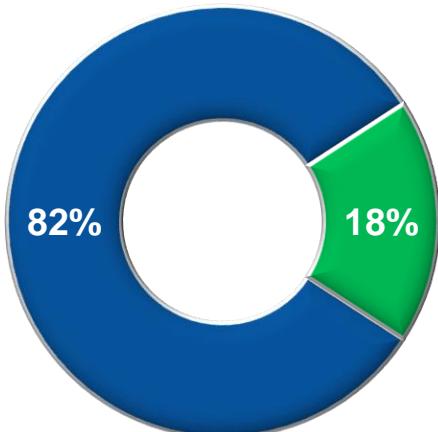
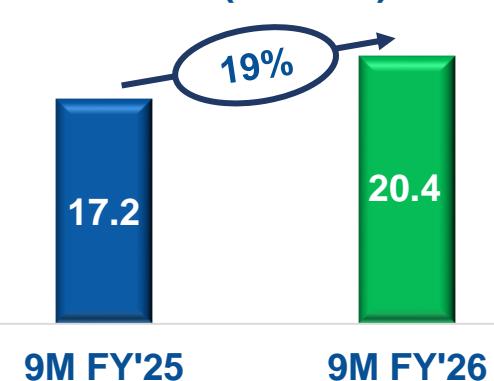
## By Business Offering & Customer Segment

	Municipal	Industrial	Total
EPC	16,112	4,313	20,425
O&M	3,813	771	4,583
<b>Grand Total</b>	<b>19,925</b>	<b>5,084</b>	<b>25,009</b>

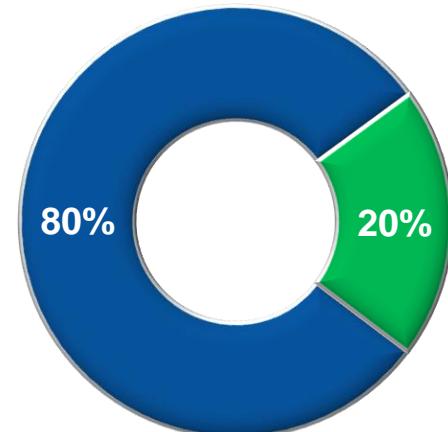
## By Geography

	Total
India	12,387
Overseas	12,622
<b>Grand Total</b>	<b>25,009</b>

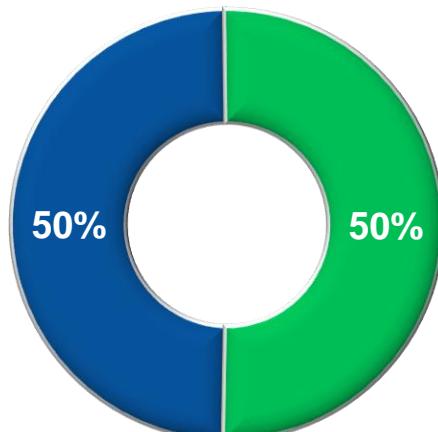
EPC (INR Bn)



EPC O&M



Municipal Industrial



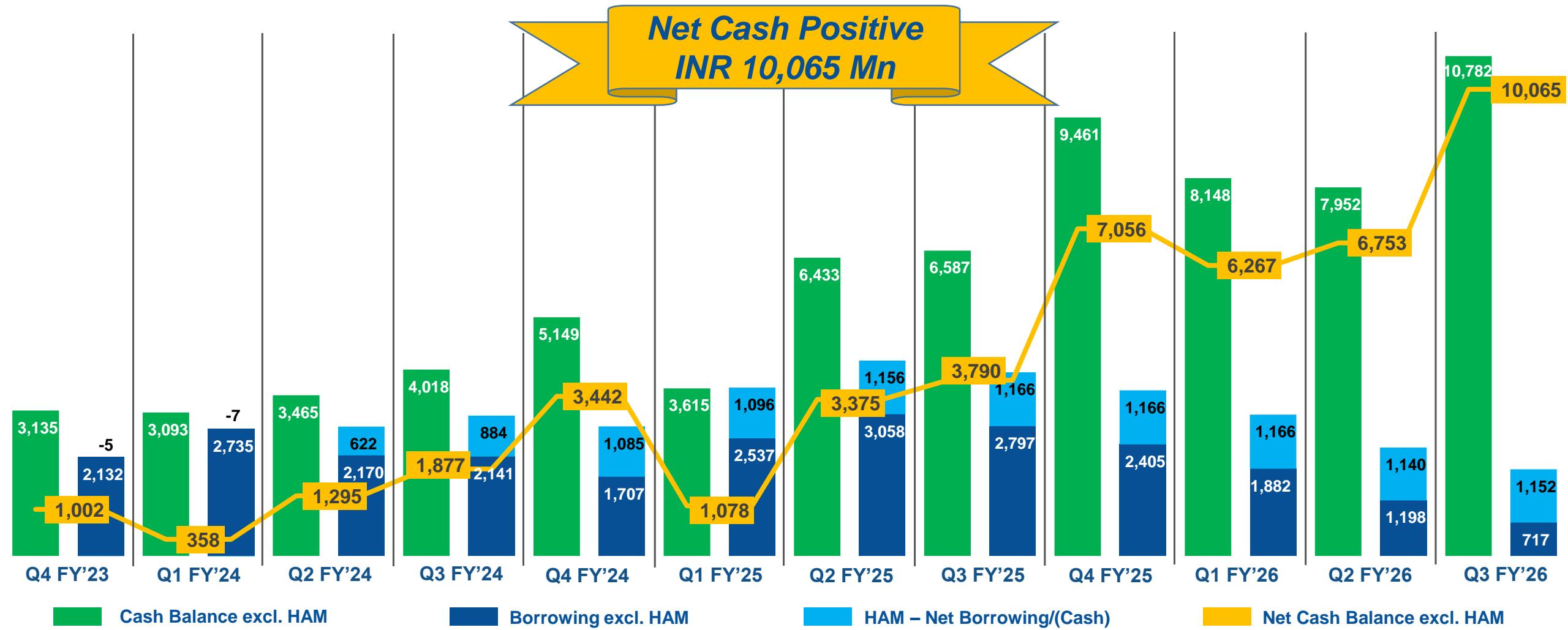
India RoW

O&M (INR Bn)



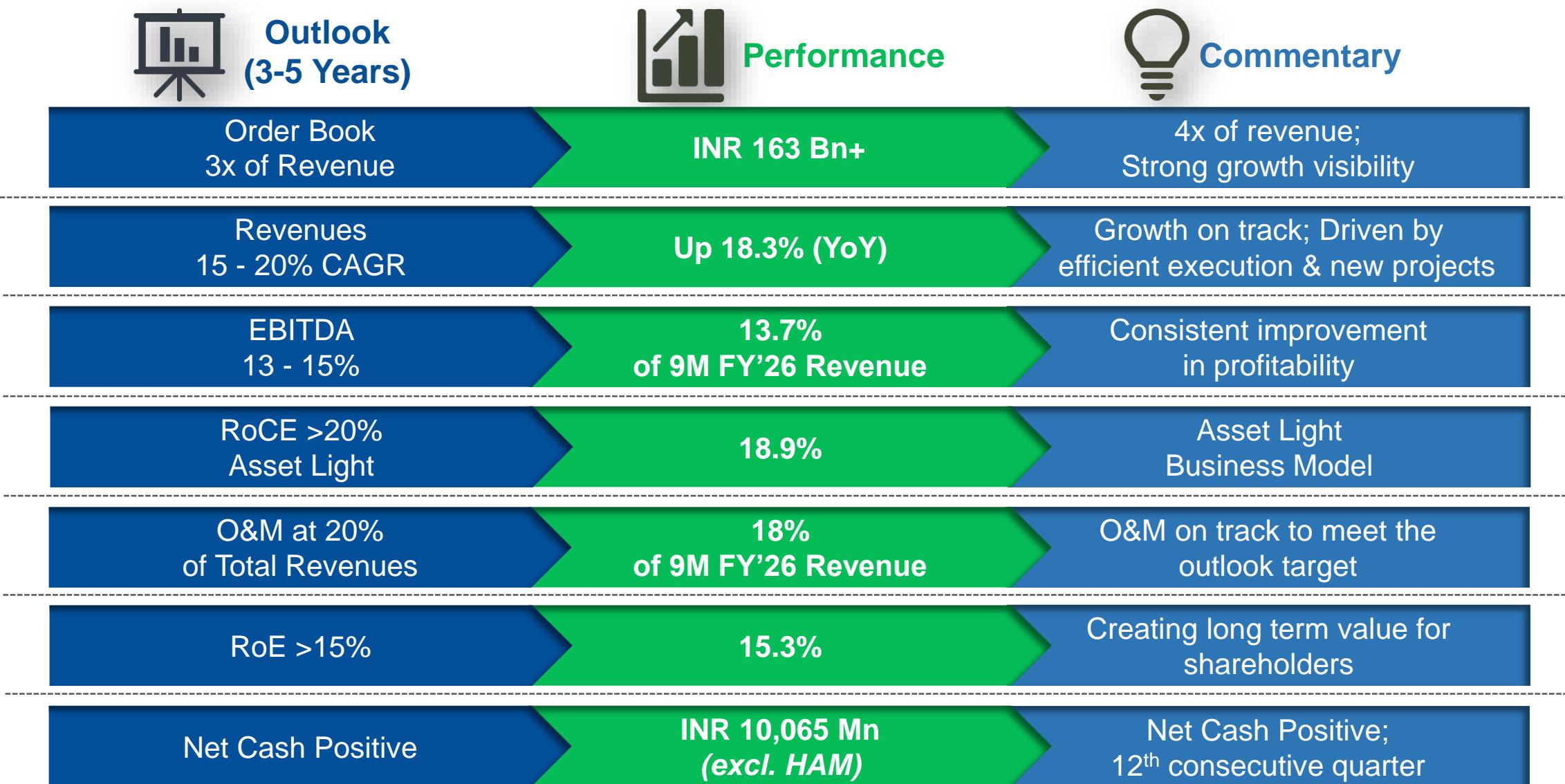
# CASH & DEBT POSITION

INR Mn



**12<sup>th</sup> Consecutive Quarter of Net Cash Positive**

# Medium Term Outlook



# CONSOLIDATED PROFIT & LOSS STATEMENT

INR Mn

Particulars	9M FY'26	9M FY'25	YoY%	Q3 FY'26	Q3 FY'25	YoY%
<b>Revenue from Operations</b>	<b>25,298</b>	<b>21,378</b>	<b>18.3%</b>	<b>9,613</b>	<b>8,110</b>	<b>18.5%</b>
Cost of Sales	18,902	16,082		7,208	6,265	
Total Cost of Operations (TCO)	3,196	2,489		1,190	841	
Forex Loss/(Gain)	(270)	(87)		(95)	(47)	
<b>EBITDA</b>	<b>3,470</b>	<b>2,894</b>	<b>19.9%</b>	<b>1,310</b>	<b>1,051</b>	<b>24.6%</b>
<b>EBITDA Margin (%)</b>	<b>13.7%</b>	<b>13.5%</b>		<b>13.6%</b>	<b>13.0%</b>	
Net Interest (Income)/Cost	(149)	112		(65)	10	
Dividend Income	(13)	(15)		(13)	-	
Bank Charges	371	315		120	103	
Gain on Sale of Subsidiary & FA	-	(92)		-	(11)	
Depreciation & Amortization	47	45		16	13	
Exceptional Items (Impact of New Labour Codes)	47	-		47	-	
Tax	769	580		300	207	
Share of Profits / MI (Net)	(24)	(9)		(12)	27	
<b>PAT</b>	<b>2,422</b>	<b>1,958</b>	<b>23.7%</b>	<b>917</b>	<b>702</b>	<b>30.6%</b>
<b>PAT Margins (%)</b>	<b>9.6%</b>	<b>9.2%</b>		<b>9.5%</b>	<b>8.7%</b>	

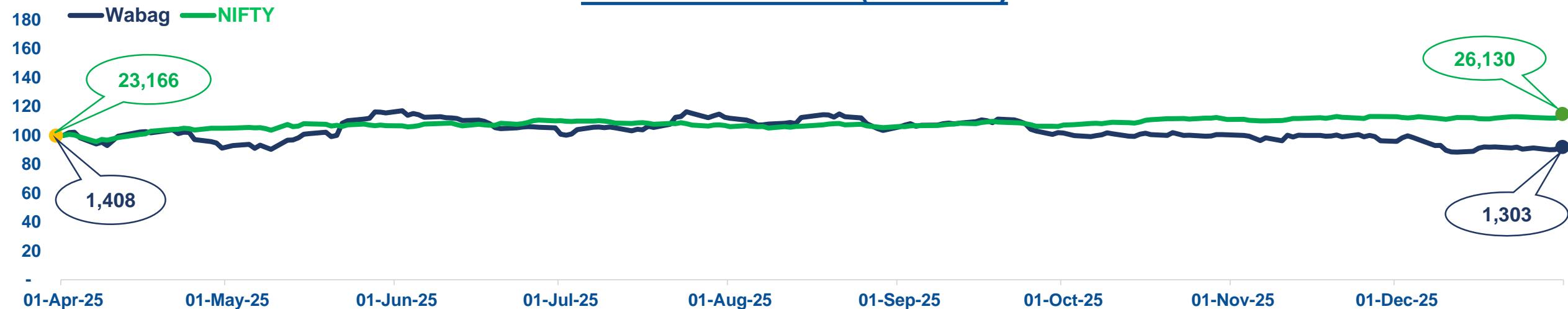
# STANDALONE PROFIT & LOSS STATEMENT

INR Mn

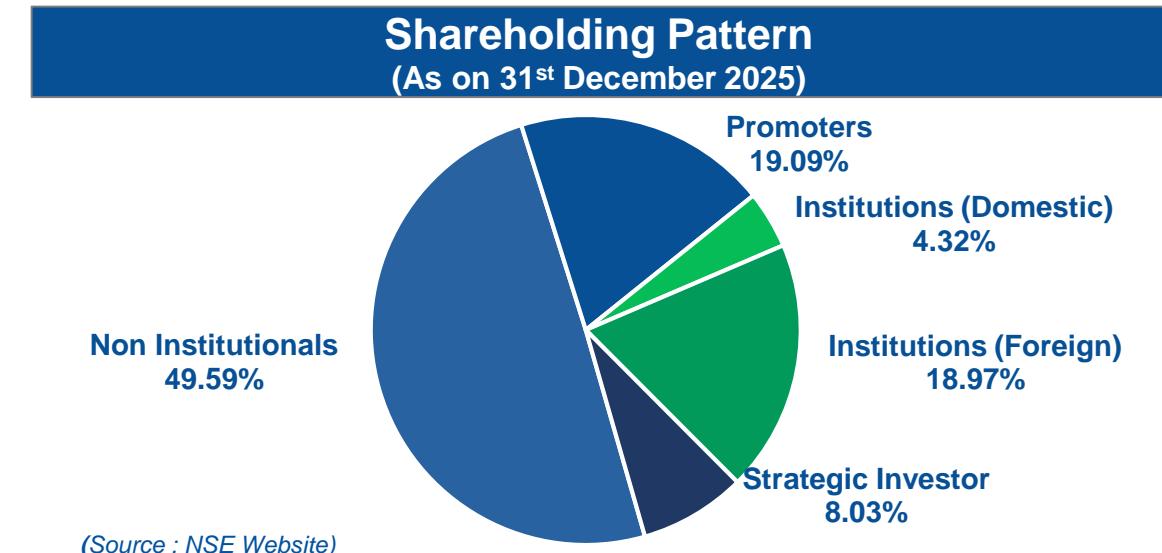
Particulars	9M FY'26	9M FY'25	YoY%	Q3 FY'26	Q3 FY'25	YoY%
<b>Revenue from Operations</b>	<b>21,175</b>	<b>18,353</b>	<b>15.4%</b>	<b>7,873</b>	<b>6,761</b>	<b>16.4%</b>
Cost of Sales	15,773	13,676		5,864	5,137	
Total Cost of Operations (TCO)	2,703	2,176		967	772	
Forex Loss/(Gain)	(357)	(138)		(124)	(79)	
<b>EBITDA</b>	<b>3,056</b>	<b>2,639</b>	<b>15.8%</b>	<b>1,166</b>	<b>931</b>	<b>25.2%</b>
<b>EBITDA Margin (%)</b>	<b>14.4%</b>	<b>14.4%</b>		<b>14.8%</b>	<b>13.8%</b>	
Net Interest (Income)/Cost	(210)	26		(84)	(29)	
Bank Charges	336	283		112	89	
Gain on Sale of Fixed Assets	-	(1)		-	-	
Depreciation & Amortization	29	22		10	8	
Exceptional Items (Impact of New Labour Codes)	47	-		47	-	
Tax	736	586		275	222	
<b>PAT</b>	<b>2,118</b>	<b>1,723</b>	<b>22.9%</b>	<b>806</b>	<b>642</b>	<b>25.5%</b>
<b>PAT Margins (%)</b>	<b>10.0%</b>	<b>9.4%</b>		<b>10.2%</b>	<b>9.5%</b>	

# CAPITAL MARKET INFORMATION

## Stock Performance (9M FY'26)



Stock Information (As on 31 <sup>st</sup> December 2025)	
Face Value (INR)	2
Closing Market Price (INR)	1,303
FY 2026 H/L (INR)	1,680 / 1,140
Equity Shares Outstanding (No.)	62,297,252
Market Capitalisation (INR Mn)	81,192





# Order Book Analysis

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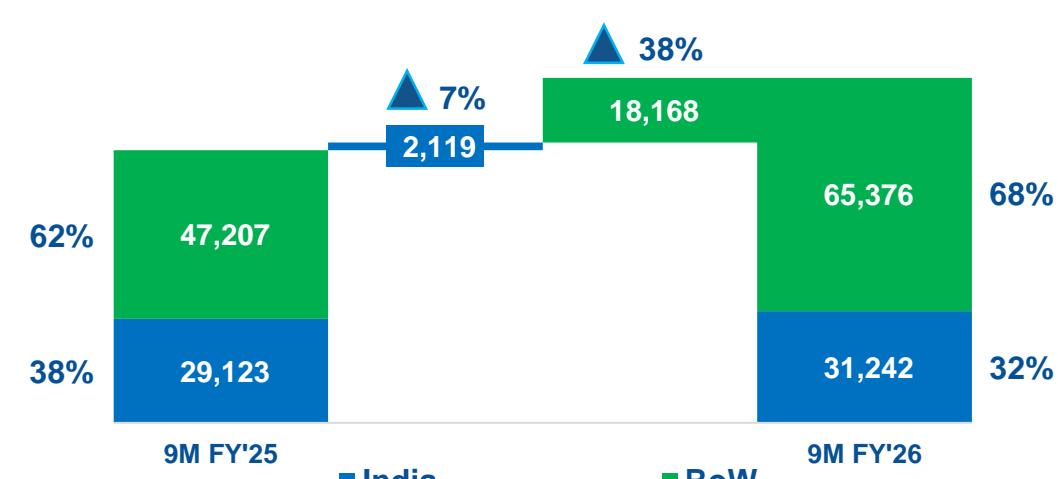
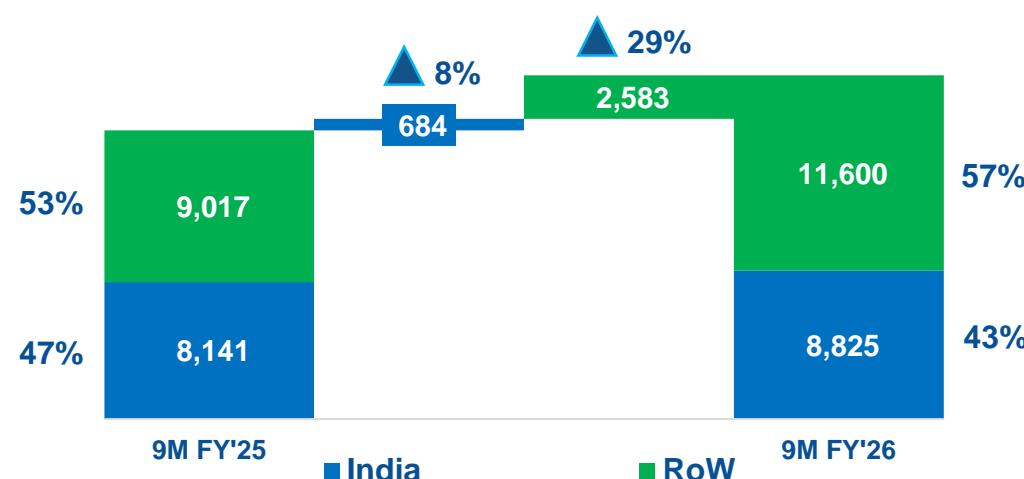
# EPC BUSINESS ANALYSIS – 9M FY'26

INR Mn

## Revenue Growth (YoY) 19%

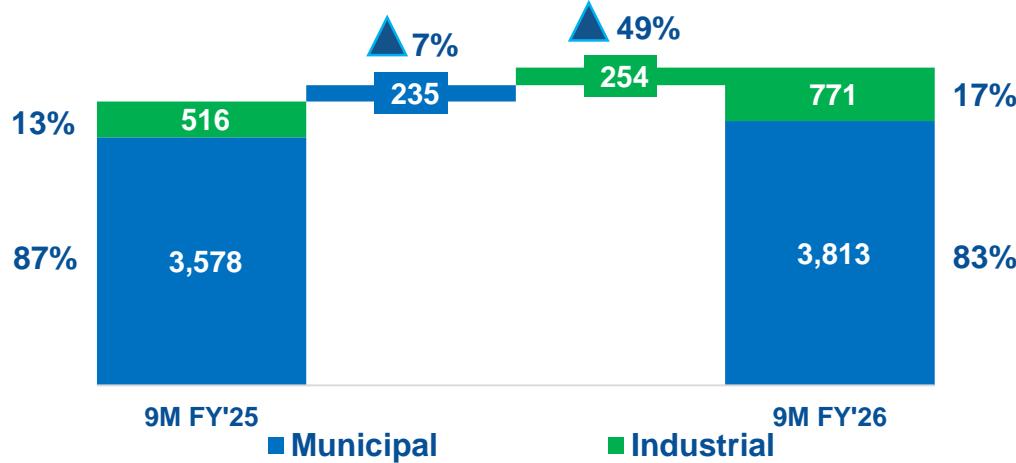


## Order Backlog Growth (YoY) 27%

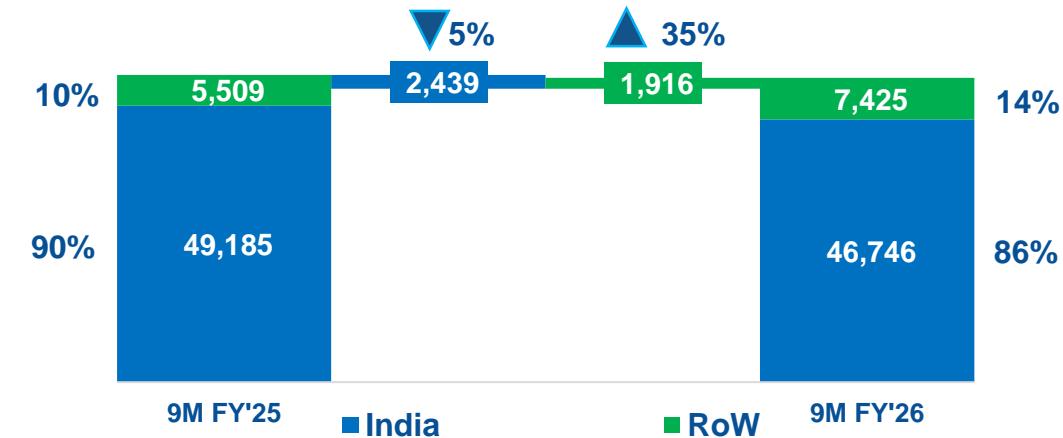
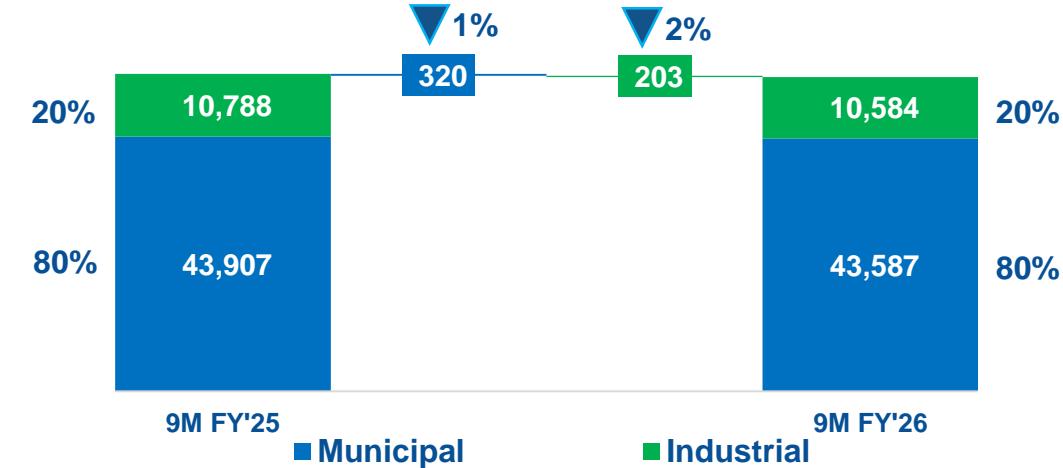


# O&M BUSINESS ANALYSIS – 9M FY'26

Revenue Growth (YoY) 12%



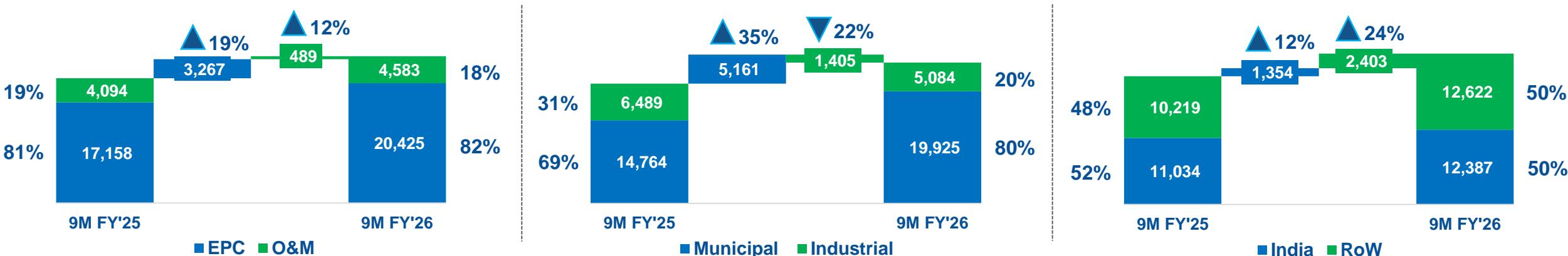
Order Backlog Growth (YoY) (1)%



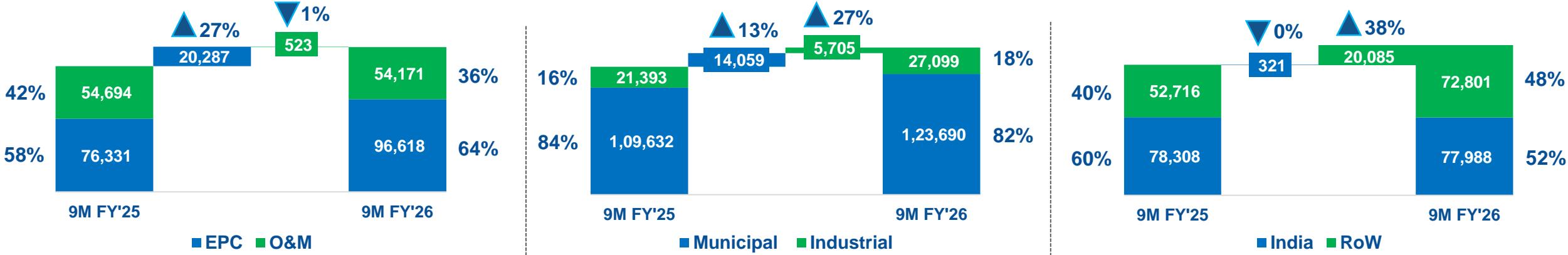
# ORDER BOOK ANALYSIS – 9M FY'26

INR Mn

## Revenue Growth (YoY) 18%



## Order Backlog Growth (YoY) 15%



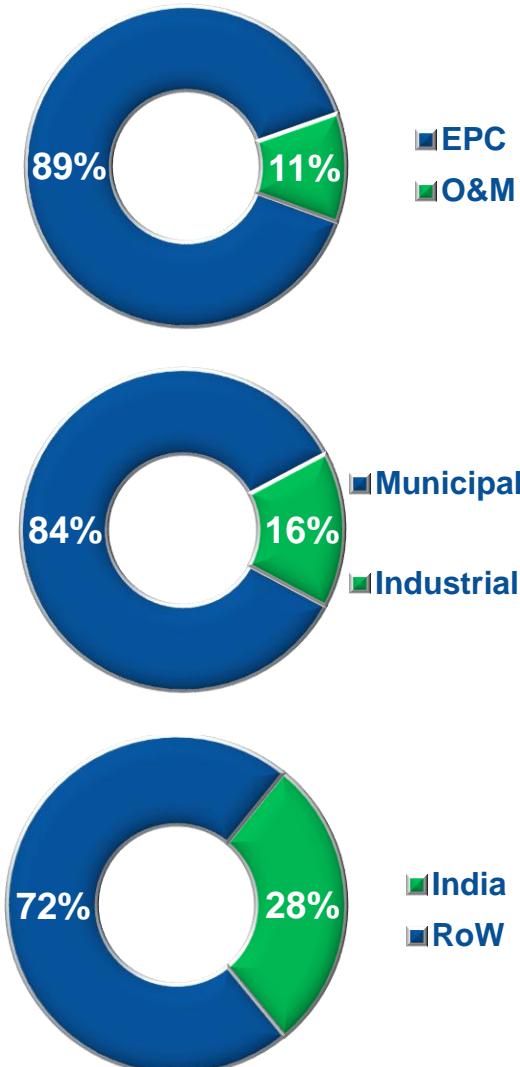
# ORDER INTAKE BREAKUP – 9M FY'26

## By Business Offering & Customer Segment

	Municipal	Industrial	Total
EPC	34,948	7,357	42,305
O&M	5,154	22	5,176
<b>Grand Total</b>	<b>40,102</b>	<b>7,379</b>	<b>47,481</b>

## By Geography

	Total
India	13,392
Overseas	34,089
<b>Grand Total</b>	<b>47,481</b>



## Key Orders

	Nature	Classification
300 MLD SWA, Yanbu Al-Bahr, KSA – Desalination	EPC	Mega
BWSSB, Bengaluru – WWTP	DBO	Large
Al Madina Al Shamaliya (AMAS), Bahrain - STP	O&M	Medium
RenewSys India Pvt. Ltd., Hyderabad – UPW/ZLD/ETP	EP	Small
Compressed Bio-Gas Production, UP	BOT	Small
255 MLD, Melamchi Water Supply Development Board, Nepal - WTP	DBO	Large
50 MLD SWA, Aljouf, KSA - BWRO Plant	EPC	Large
Water Block Package from BPCL, Bina, MP – RWTP/RODMP/ZLD	EPC	Large

# CLOSING BACKLOG – 9M FY'26

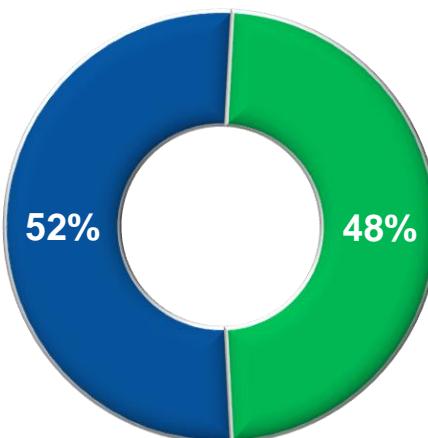
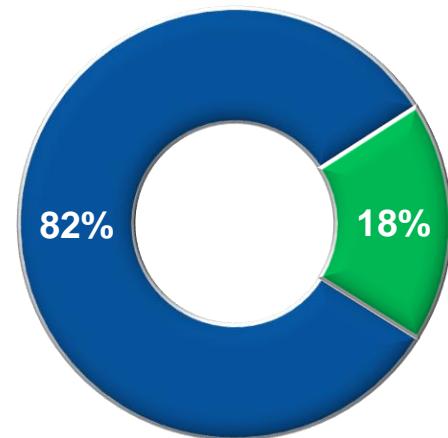
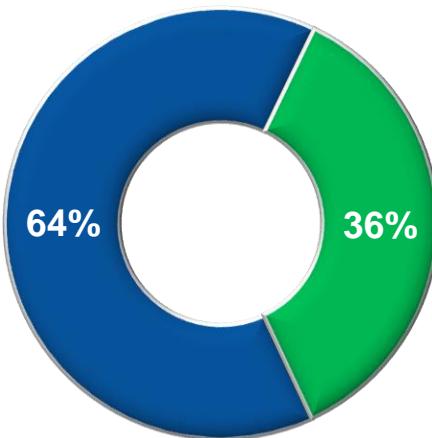
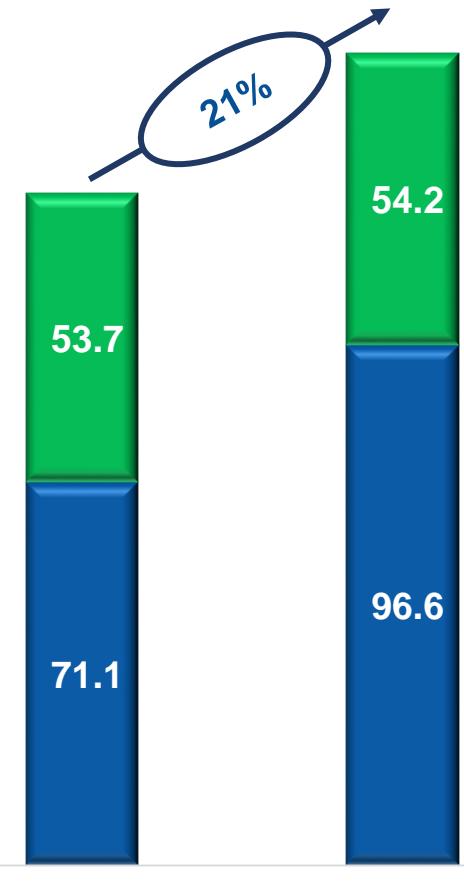
INR Mn

## By Business Offering & Customer Segment

	Municipal	Industrial	Total
EPC	80,104	16,514	96,618
O&M	43,587	10,584	54,171
Framework			12,636
<b>Grand Total</b>	<b>1,23,690</b>	<b>27,099</b>	<b>1,63,424</b>

## By Geography

	Total
India	77,988
Overseas	72,801
Framework	12,636
<b>Grand Total</b>	<b>1,63,424</b>

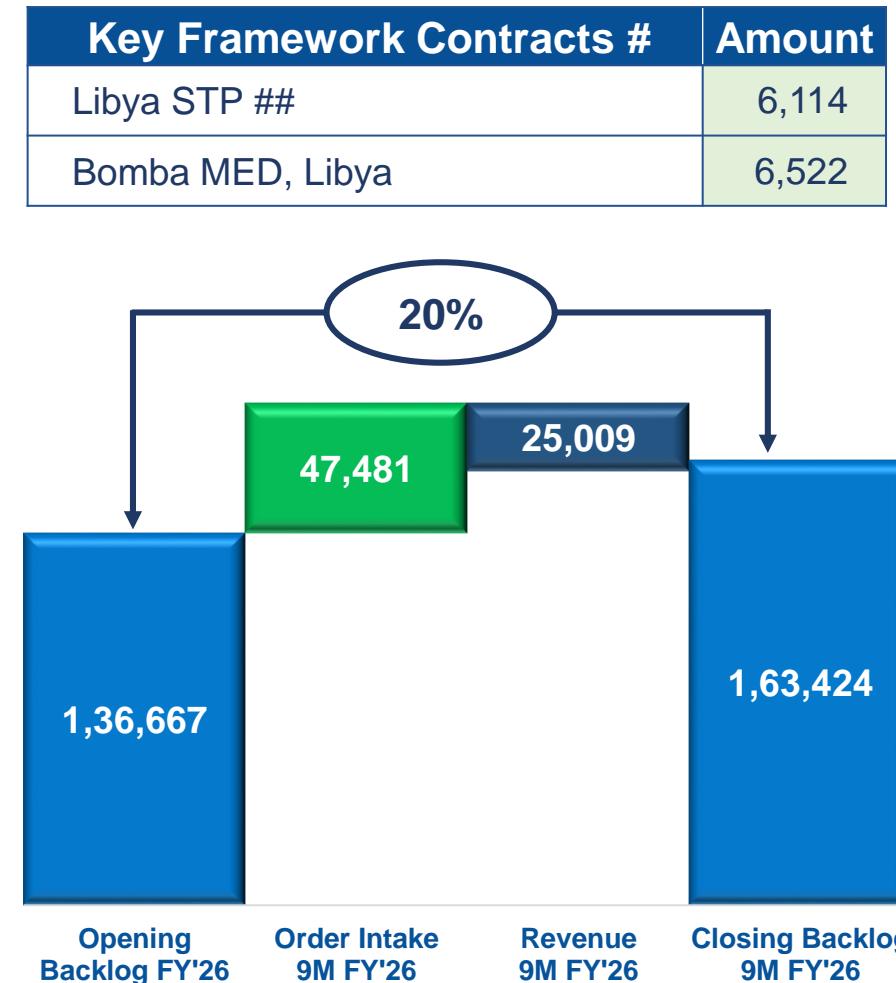


# KEY PROJECTS IN ORDER BACKLOG

S.N	Key Contracts in Order book	Nature	Classification*
1	400 MLD Perur, Chennai	Desalination	Mega
2	300 MLD SWA, Yanbu Al-Bahr, KSA	Desalination	Mega
3	200 MLD Al Haer ESC, KSA	ISTP	Mega
4	100 MLD Indosol, Andhra Pradesh	Desalination	Major
5	UPJN, O&M of Agra & Ghaziabad	OCOO	Mega
6	54+19 MLD Lusaka Water Supply and Sanitation Company	WWTP	Major
7	Water Block Package from BPCL, Madhya Pradesh	RWTP/RODM P/ZLD	Large
8	200 MLD Pagla, Bangladesh	STP	Major
9	150 MLD Digha & Kankarbagh	STP & Network	Mega
10	BWSSB, Bengaluru	WWTP	Large

\*Based on Order Value

Technology-first global water solutions provider



# Contracts wherein Advance Monies / LC awaited, not taken in Order Intake

## Local currency LC received; EUR LC expected soon



# Annexure

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# AWARDS & ACCOLADES

## Champion of Circular Revolution



WABAG recognised as a “Champion of Circular Revolution” at the ET Edge Global Sustainability Alliance – Transformation Series, hosted by the Times Group in New Delhi.

## CII-IGBC Green Buildings Excellence Award 2025



WABAG has been honoured with the CII-IGBC Green Buildings Excellence Award 2025, recognising its strong commitment to sustainability, employee well-being and environmental responsibility.

## Arogya World Platinum Healthy Workplace Award



WABAG is honored with the Arogya World Platinum Healthy Workplace Award, complementing its CII IGBC Platinum rating. Recognized for promoting physical, mental, and emotional wellness for its employees.

# OUR KEY CLIENTS

## Municipal

 KINGDOM OF BAHRAIN Ministry of Housing		 Delhi Jal Board Government of NCT of Delhi		 LBSWA WATER SUPPLY AND SANITATION COMPANY LIMITED		 Maynilad	
 Uttar Pradesh Jal Nigam		 SONEDE	 CIDCO WE MAKE CITIES	 Bangalore Water Supply and Sewerage Board ಬೆಂಗಳೂರು ನೀರು ಸರ್ವಿಸ್‌ಬೋರ್ಡು ಮತ್ತು ಬ್ರಹ್ಮಪುರಿ ಮಂಡಳಿ		 KMDA KOLKATA METROPOLITAN DEVELOPMENT AUTHORITY	
 Haya water	 Qeshqai Qatar Deserves The Best	 MANILA WATER CARE IN EVERY DROP	 Municipal Water Supply & Sewerage Board	 SONES SOCIETE NATIONALE DES EAUX DU TUNISIENNE	 BUIDCO Bihar Urban Infrastructure Development Corporation Limited		
 Kathmandu Upatyaka Khanepani Limited	 CMWSSB CHENNAI METROPOLITAN WATER SUPPLY & SEWERAGE BOARD		 Saudi Water Authority	 OPUB SINGAPORE'S NATIONAL WATER AGENCY			

## Industrial

 Bapco Refining	 IndianOil	 ONGC एन.एन.जी.एल. MRPL	 Reliance Industries Limited	 GAIL (India) Limited	 एन.एम.डी.सी. NMDC
 INDOSOL™	 SIBUR		 CPCL	 NAYARA ENERGY	 HAMEL
 DANGOTE		 MARAFIQ			

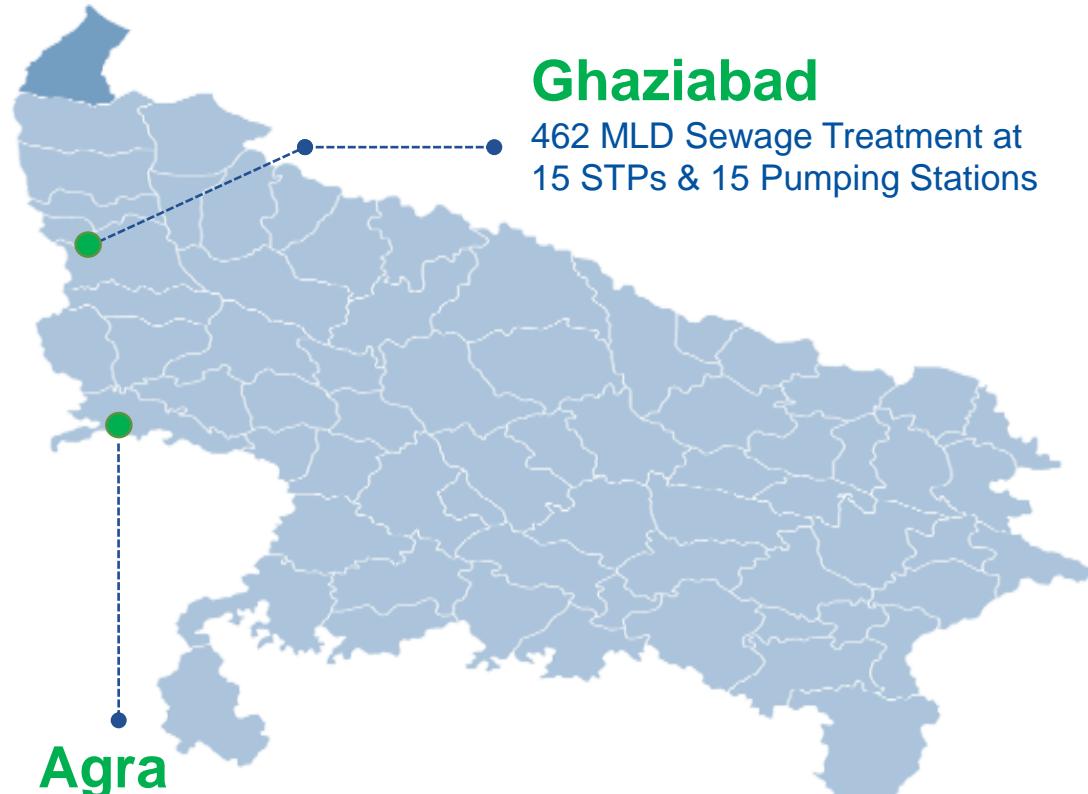
## Funding Agencies

 इंडिया एक्सिम बैंक India Exim Bank	 KFW Bank aus Verantwortung	 jica
 European Investment Bank	 THE WORLD BANK IBRD • IDA	
 ADB ASIAN DEVELOPMENT BANK	 नमोमित ग्रामीण	 AIIB

## Serving clients in....

- Municipal Water & Waste Water
- Oil & Gas
- Power plants
- Steel
- Food & Beverages
- Fertilizer
- Industrial parks

# PIONEERING THE ‘ONE-CITY ONE-OPERATOR’ MODEL



## Agra

180 MLD Sewage Treatment at  
7 STPs & 7 Pumping Stations

## Ghaziabad

462 MLD Sewage Treatment at  
15 STPs & 15 Pumping Stations

Ensuring sustainable and healthy Environment  
for the citizens of Agra and Ghaziabad, India



Resolving **SEWER NETWORK**  
issues promptly and ensuring customer  
satisfaction



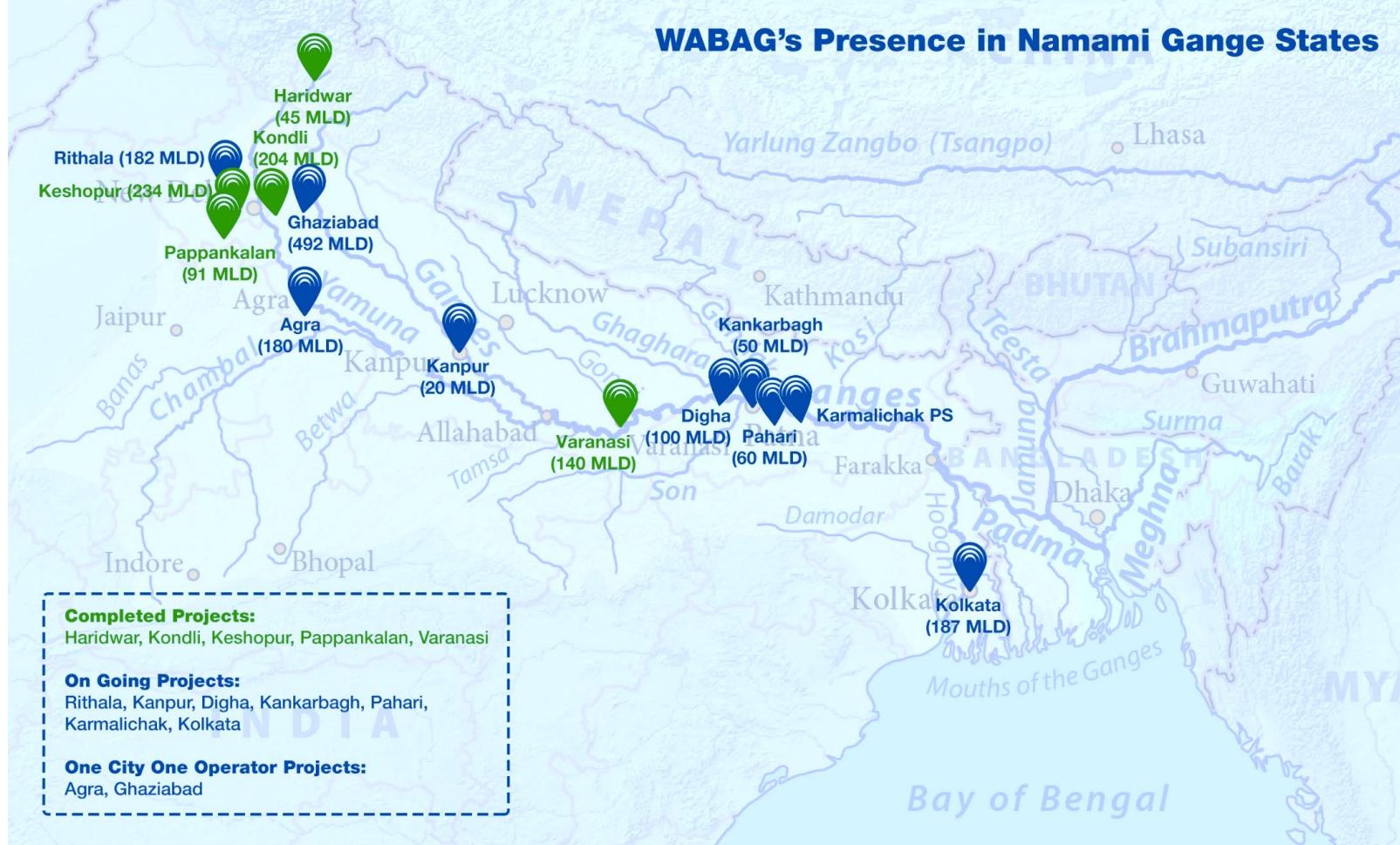
Ensuring functioning of the **PUMPING  
STATIONS** efficiently, round the  
clock



Operating and Maintaining the **STPs for  
SAFE DISCHARGE** of treated  
sewage into River Yamuna

# INCREASING CONTRIBUTION IN CLEANING THE HOLY RIVER

## WABAG's Presence in Namami Gange States



Managing over  
**195 crore**  
liters each day

Ensuring  
**Aviralta & Nirmalta**  
of River Ganga

**110 MLD SWRO (Desalination)  
Plant, Nemmeli, Chennai, India**

*India's largest operational  
desalination plant till date*



**191 MLD SWRO (Desalination) Plant,  
Al Gubrah, Oman**

*Largest desalination plant in the country of  
Oman*



**Al Madina Al Shamaliya 40 MLD  
Sewage Treatment Plant, Bahrain**

*Awarded Wastewater Project of the Year  
at Global Water Awards, 2019*



**LANDMARK  
PROJECTS**

**54 MLD Effluent Treatment &  
Recycling plant for Indian Oil  
Corporation Limited, Paradip, Odisha**

*India's largest industrial water recycling plant*



**140 MLD Sewage Treatment  
Plant, Dinapur, Varanasi, India**

*First and largest STP to be  
inaugurated under 'Clean Ganga'  
mission*

**32 MLD Drinking Water Treatment  
Plant, Dambulla, Srilanka**

*Integrated water supply scheme with  
transmission, distribution and water treatment*



**50 MLD BWRO (Desalination), for  
Reliance Industries, Dahej, India**

*Turnkey project executed in record 8  
months 24 days*

**102 MLD Industrial Effluent Treatment  
Plant for PETRONAS, Malaysia**

*Largest industrial Effluent Treatment Plant in  
Southeast Asia*

## 130 MLD Drinking Water Treatment Plant, Tanzania

*First water project in Africa to be commissioned under EXIM India funding*



## 40 MLD Madinaty Wastewater Treatment Plant, Cairo, Egypt

*Water reclamation plant for new satellite city near Cairo*



## 110 MLD Sewage Treatment Plant, Kodungaiyur, Chennai, India

*One of the most energy efficient and energy neutral STPs in the country*



## 14 Sarneraatal WWTP, Alpnach, Switzerland

*First plant in Switzerland to be commissioned with NEREDA® technology*



## Total City Water Management, Istanbul, Turkey

*Managed 124 units catering to 16 Mn population in Asian & European districts of Istanbul*



## LANDMARK PROJECTS

## 5 MLD Industrial Water Reclamation Plant, Ujams, Windhoek, Namibia

*First plant of its kind in Namibia, treating effluents from five different production facilities*



## Industrial Effluent Treatment Plant for Phillip Morris, Otopeni, Bucharest, Romania

*Treatment of effluents from tobacco production*





# Thank You

## Company

**VA Tech Wabag Ltd.**  
CIN - L45205TN1995PLC030231

**Mr. Skandaprasad Seetharaman**  
Group Chief Financial Officer

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## IR Advisors

**Adfactors PR Pvt. Ltd.**  
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