



REF:INABB:STATUT:LODR:R30:ANLST-PPT:

February 5, 2026

BSE Limited  
P.J. Towers  
Dalal Street  
Mumbai 400 001  
**(Attn : DCS CRD)**

National Stock Exchange of India Ltd  
Exchange Plaza, 5<sup>th</sup> Floor  
Plot No. C/1, G Block  
Bandra-Kurla Complex, Bandra (E)  
Mumbai 400 051

Dear Sirs

Sub: Presentation to Investors

Ref: BSE: 500002 / NSE: ABB

In continuation to our letter dated February 2, 2026, we are enclosing herewith a copy of presentation which will be made at the Investors Call scheduled on Thursday, February 5, 2026 and Friday, February 6, 2026 for information of the Stock Exchanges.

The said presentation is also being uploaded on the Company's website.

Thanking you

Yours faithfully  
For ABB India Limited

Trivikram Guda  
Company Secretary and Compliance Officer  
ACS 17685

Encl: as above

**75** — YEARS OF  
**MANUFACTURING  
& INNOVATION  
IN INDIA**

**ABB India Ltd.**

Helping industries outrun – leaner and cleaner

# Important notices

This presentation includes forward-looking information and statements including statements concerning the outlook for our businesses. These statements are based on current expectations, estimates and projections about the factors that may affect our future performance, including global economic conditions, and the economic conditions of the regions and industries that are major markets for ABB India Ltd. These expectations, estimates and projections are generally identifiable by statements containing words such as “expects,” “believes,” “estimates,” “targets,” “plans,” “outlook” or similar expressions.

There are numerous risks and uncertainties, many of which are beyond our control, that could cause our actual results to differ materially from the forward-looking information and statements made in this presentation and which could affect our ability to achieve any or all of our stated targets.

The important factors that could cause such differences include, among others:

- business risks associated with the volatile global economic environment and political conditions
- costs associated with compliance activities
- market acceptance of new products and services
- changes in governmental regulations and currency exchange rates, and
- such other factors as may be discussed from time to time in ABB India Limited’s filings with the Securities and Exchange Board of India (SEBI), including its Annual Report.

Although ABB India Ltd believes that its expectations reflected in any such forward-looking statement are based upon reasonable assumptions, it can give no assurance that those expectations will be achieved.

All the data points in the presentation for the current year are for 9-month ending September 2025, as the full year numbers are subject to the Board approval on 19<sup>th</sup> February 2026

# Agenda



ABB India  
Overview



Robotics  
Divestment



Looking  
Ahead



# ABB India Overview



# 75

YEARS OF  
**MANUFACTURING  
& INNOVATION  
IN INDIA**

Since its inception in 1949, ABB India has facilitated nation's automation, digitalization, and electrification.

## Emerging Trends



**~50%** of **hyperscale data centers** use ABB solutions

**~30%** of installed **wind and solar** projects have ABB solutions

**20 TWh** annual energy savings through ABB motors and drives over the last decade

**>9,000+** connected robots across **40** countries remotely monitored

## Industrial Milestones



**>90%** of **cement** companies use ABB systems

**60%** of **O&G** produced monitored by ABB systems

**>50%** **pharma** companies use ABB drives

**>65%** of **cars** made in India painted by ABB Robots

## Transportation and Infrastructure Milestones



**>900** **Indian Railways** electric locomotives use ABB traction converters

**>80%** of **metros** deploy ABB technology

**>60%** of **airports** in India use ABB electrification solutions

**26 states** use ABB's power distribution technology



# ABB in India: 100+ years

## 75 years of manufacturing and innovation



5 Manufacturing locations

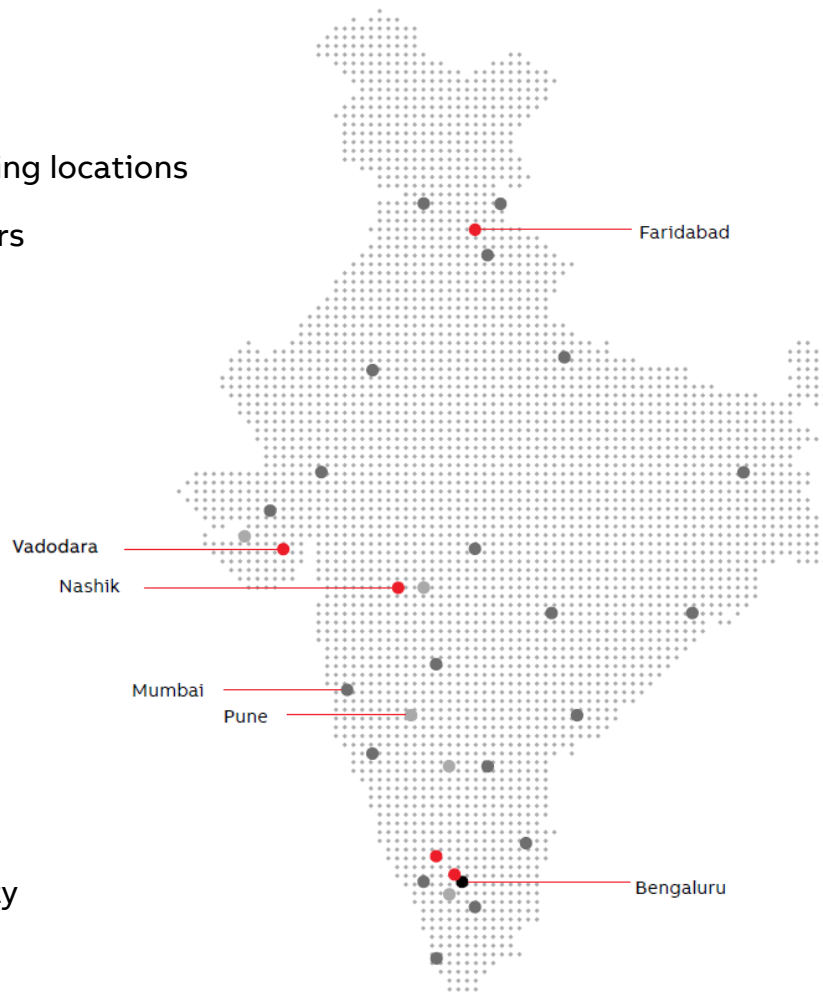
25 Shop floors



3,625 Employees

1,249+ Third- party employees

10% Gender diversity



● Head office, Bengaluru ● Manufacturing locations ● Sales and Branch offices ● R&D center



28 Sales offices

750+ Channel partners

Exporting to 30+ countries

10,000+ Supplier partners



HO & Peenya Campus, Bengaluru



Maneja Campus, Vadodara



Nelamangala Campus, Bengaluru



Faridabad Campus



Nashik Campus



ABB Services (AS) Bangalore Hub\*



ABB Innovation Center (AIC), Bengaluru, Hyderabad, Pune\*



B&R Industrial Automation, Pune\* **ABB**

Note: As of Q3:25 \*AS, AIC and B&R are part of ABB Global entity

# Business areas

## ELECTRIFICATION

- Distribution Solutions
- Smart Power
- Smart Buildings
- Installation Products
- Services



## MOTION

- IEC LV Motors
- NEMA Motors
- Large Motors & Generators
- Traction
- Drive Products
- System Drives
- Services



## AUTOMATION\*

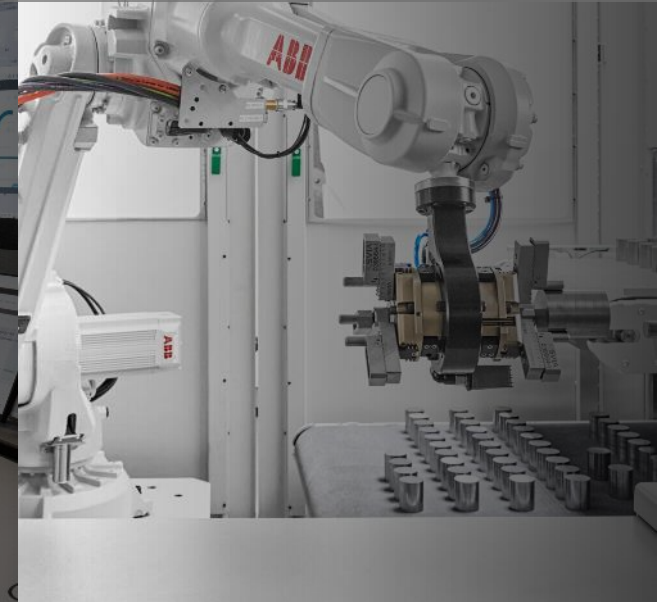
- Energy Industries
- Process Industries
- Marine & Ports
- Measurement & Analytics

\*Earlier Process Automation



## ROBOTICS & DISCRETE AUTOMATION

- Robotics – robots, autonomous mobile robots, smart systems and services





# ABB India well positioned to serve ~23 diverse market segments

Helps customers optimize, electrify and decarbonize



## Emerging Industries



- Renewables
- Electronics
- Data Centers

## Infrastructure and Transport



- Marine & Ports
- Rail & Metro
- W & WW
- Power Distribution
- Building & Infra

## Core Industries



- Food & Beverages
- Pharma & Healthcare
- Plastic & Rubber
- O&G & Chemical
- Metals & Mining
- Automotive
- Textiles
- Pulp & Paper
- Cement

Push for green energy, semiconductor ecosystem, AI and data protection

Govt. infra spend, and varied schemes, FDI push

PLI schemes, GST reforms, Govt. budgetary expenditure

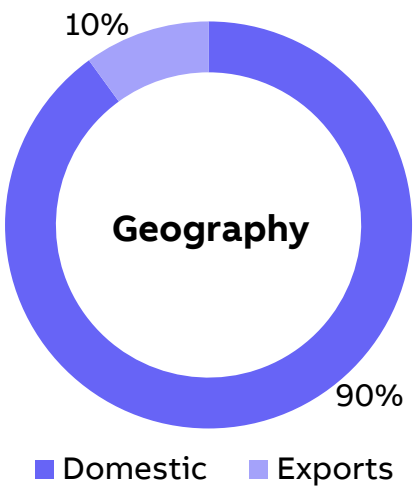
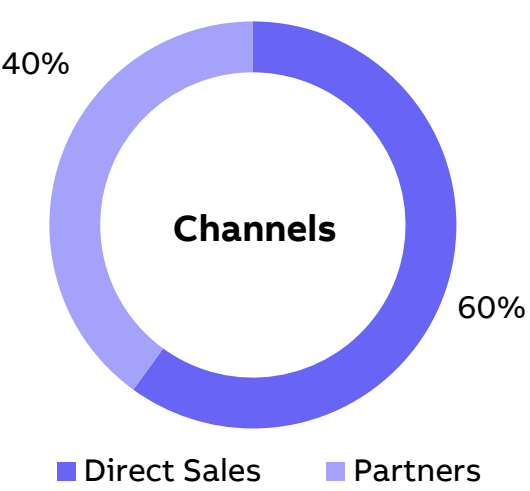
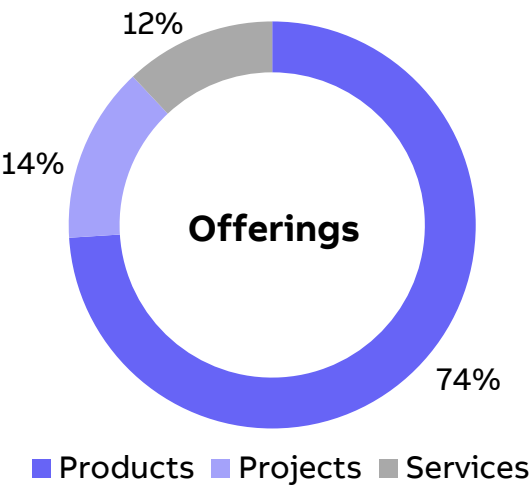
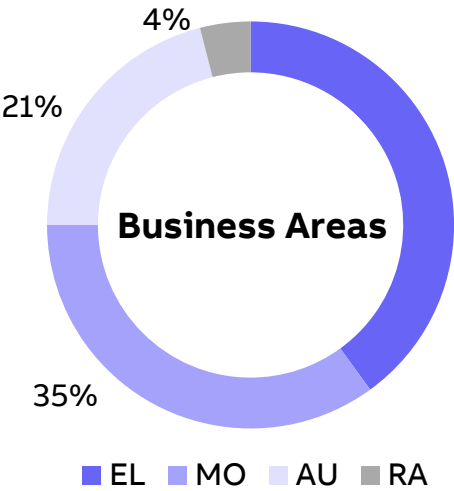
Mid-term outlook: Strong Moderate Modest

Note: As of Q3:25

## Collaboration and trust with leading brands



# Resilient business model



Based on 2024 Revenue of ABB India Ltd  
EL –Electrification; MO – Motion; AU – Automation; RA: Robotics & Discrete Automation

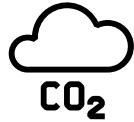


# Sustainability in Practice



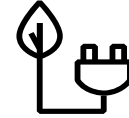
IGBC Green factory  
Building **(Platinum)**

**100%**



Reduction of own scope  
1 and 2 GHG emissions\*

**86%**



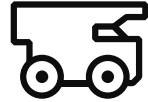
Energy productivity (EP)\*  
(towards EP100)

**~64%**



Water Positive  
Certified Units

**50%**



Waste sent to landfill  
certified Units

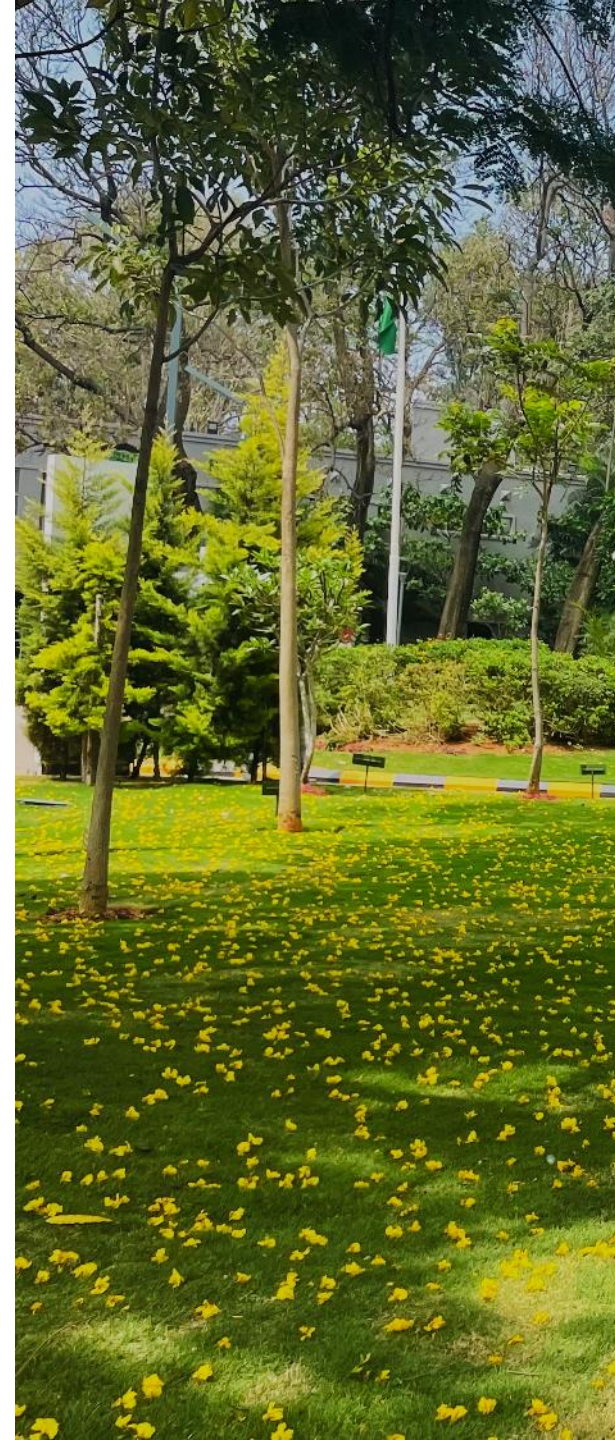
**70%**



Supplier awareness &  
Assessment

**~40%**

Note: As of Q3:25



# Industry recognition for the commitment to sustainability and governance



**Top 5 most sustainable companies in India & Ranked #1 in Electronics and Hardware sector by Business World**



**Bharat Nirman Award (Institutional) and the Corporate Excellence Award for Education and Employability, at MICEA 2025**



**“Company with Best Sustainability and CSR Practices Award for 2023-24” by the Asian Center for Corporate Governance and Sustainability**



**Awarded for “invaluable contribution to sustainability in the built environment” by GRIHA-TERI in collaboration with MNRE**



**Recognized among the finest General Counsels in Manufacturing, 2025**

**Crisil**  
ESG Ratings  
& Analytics

**S&P’s CRISIL awarded “Strong” ESG rating to ABB India, highest in the Heavy Electrical Equipment Sector**



# Robotics Divestment

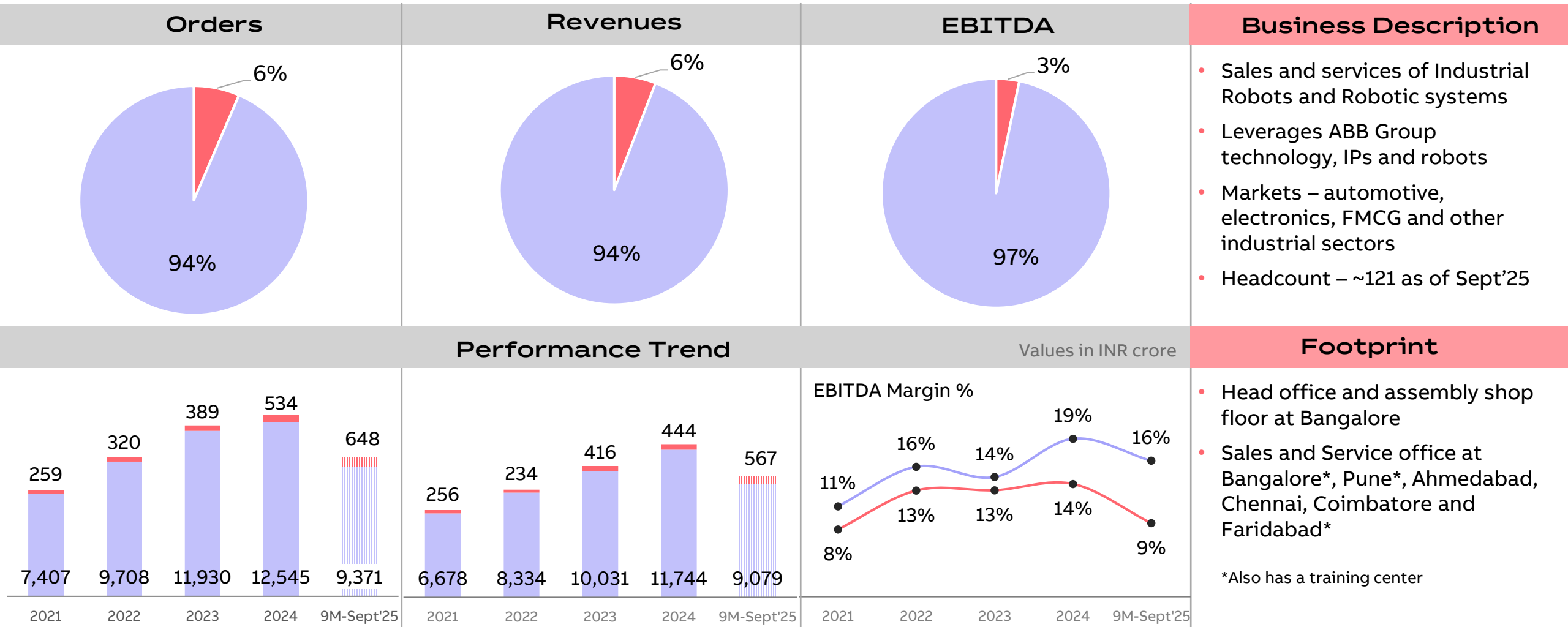




# ABB India – Robotics Business

## Overview

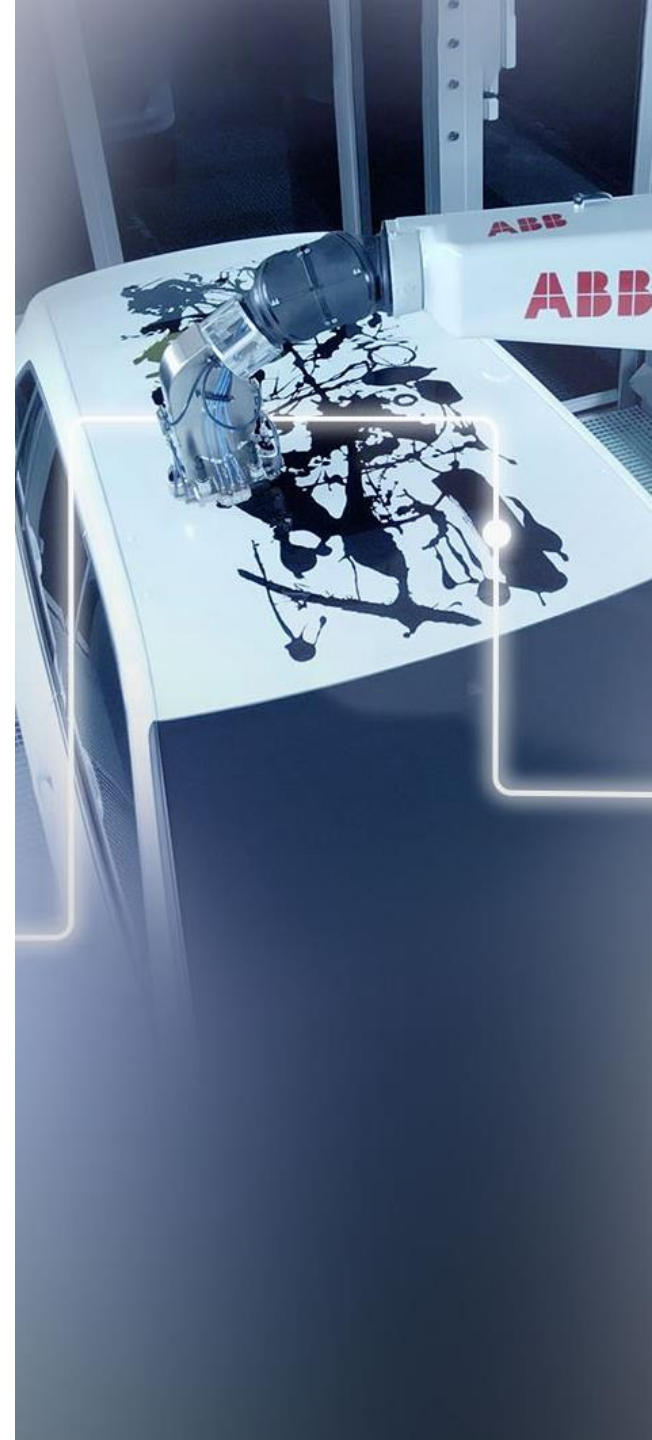
As of 9M-Sept'25;   ■ Robotics   ■ Rest of ABB India



## Compelling Strategic Rationale

- ▶ ABB Group's decision to divest Robotics business\*, triggered separation of Robotics division in India
- ▶ Limited synergies between the ABB Robotics business and the remainder of the ABB divisions
- ▶ Robotics in India more of a sales and service unit with limited value chain
- ▶ Constrained to operate Robotics in India without the Group support amid technology, operations, supply chain and marketing / branding dependency
- ▶ Robotics business in India contributing ~4 – 6% of total ABB India revenues

\*In April 2025, ABB Group announced its intentions to spin off its global robotics business; in October 2025 to divest it to the SoftBank Group.



# Transaction Overview

## Description

- Slump sale of Robotics business in India to ABB Robotics Schweiz AG (Switzerland)

## Consideration

- All cash for ~1,568.2 INR crore (EV/Revenues: 3.53; EV/EBITDA: 25.87)

Multiples based on 2024 results

## Financial Impact

- Limited impact amid ~3 – 6% contribution to ABB India Revenues & Profitability

## Governance

- Transaction at arm's length, with independent valuation & fairness opinion
- Approval from the Audit committee and Board of Directors
- Postal Ballot for Majority of Minority shareholder approval (closing on 27<sup>th</sup> February 2026)
- Disclosures as per SEBI and Companies Act norms

## Closing

- Early March 2026



# Looking Ahead

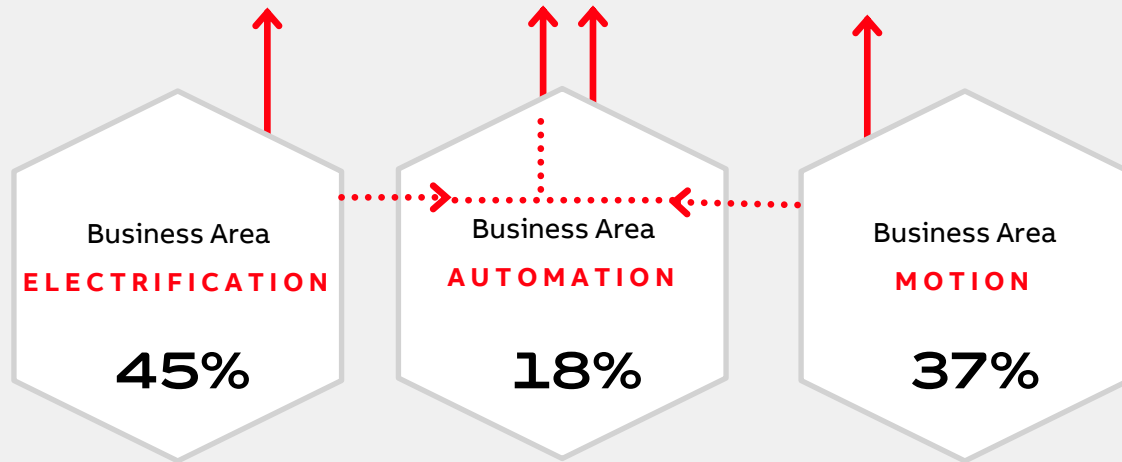


# The power of ABB

Three Business Areas with sales and technology synergies

## STAND-OUT VALUE PROPOSITION OF COMBINED ELECTRIFICATION & AUTOMATION

### CUSTOMERS



- Electrification of everything
- Energy transition
- Energy efficiency

- Efficient operations
- Decarbonization
- Energy Security

- Emission reduction and circularity
- Energy optimization
- Energy Efficiency

Note: Average mix excludes Robotics

## Strategies that have been shaping ABB India

- Local-for-Local
- New market segment opportunities
- Tier II and Tier III markets
- Portfolio Transformation

# ABB HELPS INDUSTRIES OUTRUN LEANER AND CLEANER

## Technology leadership

- Leading electrical and automation engineering know-how
- Embedded software
- Applied AI in products and solutions

## Domain expertise

- Know the industry at least as well as customer
- 140 years of Group legacy
- Strong distribution network
- Local-for-local footprint

ABB customer value proposition built on:



---

# **Evolving continuously and sustainably while building for the future**

Focus on profitable growth



New product  
launches



Localization



Capacity  
enhancements



Effective pricing &  
Cost optimization



Explore  
inorganic  
opportunities



**AABB**