



REF:INABB:STATUT:LODR:R30:ANLST-PPT:

February 5, 2026

BSE Limited
P.J. Towers
Dalal Street
Mumbai 400 001
(Attn : DCS CRD)

National Stock Exchange of India Ltd
Exchange Plaza, 5th Floor
Plot No. C/1, G Block
Bandra-Kurla Complex, Bandra (E)
Mumbai 400 051

Dear Sirs

Sub: Presentation to Investors

Ref: BSE: 500002 / NSE: ABB

In continuation to our letter dated February 2, 2026, we are enclosing herewith a copy of presentation which will be made at the Investors Call scheduled on Thursday, February 5, 2026 and Friday, February 6, 2026 for information of the Stock Exchanges.

The said presentation is also being uploaded on the Company's website.

Thanking you

Yours faithfully
For ABB India Limited

Trivikram Guda
Company Secretary and Compliance Officer
ACS 17685

Encl: as above



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YEARS OF
MANUFACTURING
& INNOVATION
IN INDIA

ABB India Ltd.

Helping industries outrun – leaner and cleaner

Important notices

This presentation includes forward-looking information and statements including statements concerning the outlook for our businesses. These statements are based on current expectations, estimates and projections about the factors that may affect our future performance, including global economic conditions, and the economic conditions of the regions and industries that are major markets for ABB India Ltd. These expectations, estimates and projections are generally identifiable by statements containing words such as "expects," "believes," "estimates," "targets," "plans," "outlook" or similar expressions.

There are numerous risks and uncertainties, many of which are beyond our control, that could cause our actual results to differ materially from the forward-looking information and statements made in this presentation and which could affect our ability to achieve any or all of our stated targets.

All the data points in the presentation for the current year are for 9-month ending September 2025, as the full year numbers are subject to the Board approval on 19th February 2026

The important factors that could cause such differences include, among others:

- business risks associated with the volatile global economic environment and political conditions
- costs associated with compliance activities
- market acceptance of new products and services
- changes in governmental regulations and currency exchange rates, and
- such other factors as may be discussed from time to time in ABB India Limited's filings with the Securities and Exchange Board of India (SEBI), including its Annual Report.

Although ABB India Ltd believes that its expectations reflected in any such forward-looking statement are based upon reasonable assumptions, it can give no assurance that those expectations will be achieved.

Agenda



ABB India
Overview



Robotics
Divestment



Looking
Ahead

ABB India Overview

ABB

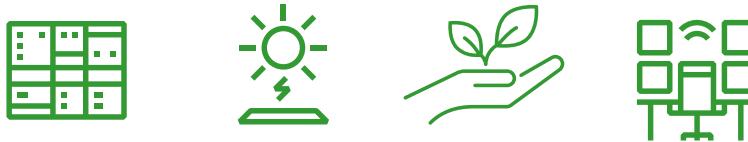


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YEARS OF
MANUFACTURING
& INNOVATION
IN INDIA

Since its inception in 1949, ABB India has facilitated nation's automation, digitalization, and electrification.

Emerging Trends



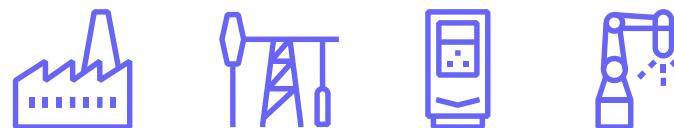
~50% of hyperscale data centers use ABB solutions

~30% of installed wind and solar projects have ABB solutions

20 TWh annual energy savings through ABB motors and drives over the last decade

>9,000+ connected robots across **40** countries **remotely monitored**

Industrial Milestones



>90% of cement companies use ABB systems

60% of O&G produced monitored by ABB systems

>50% pharma companies use ABB drives

>65% of cars made in India painted by ABB Robots

Transportation and Infrastructure Milestones



>900 Indian Railways electric locomotives use ABB traction converters

>80% of metros deploy ABB technology

>60% of airports in India use ABB electrification solutions

26 states use ABB's power distribution technology

ABB in India: 100+ years

75 years of manufacturing and innovation



5 Manufacturing locations

25 Shop floors



3,625

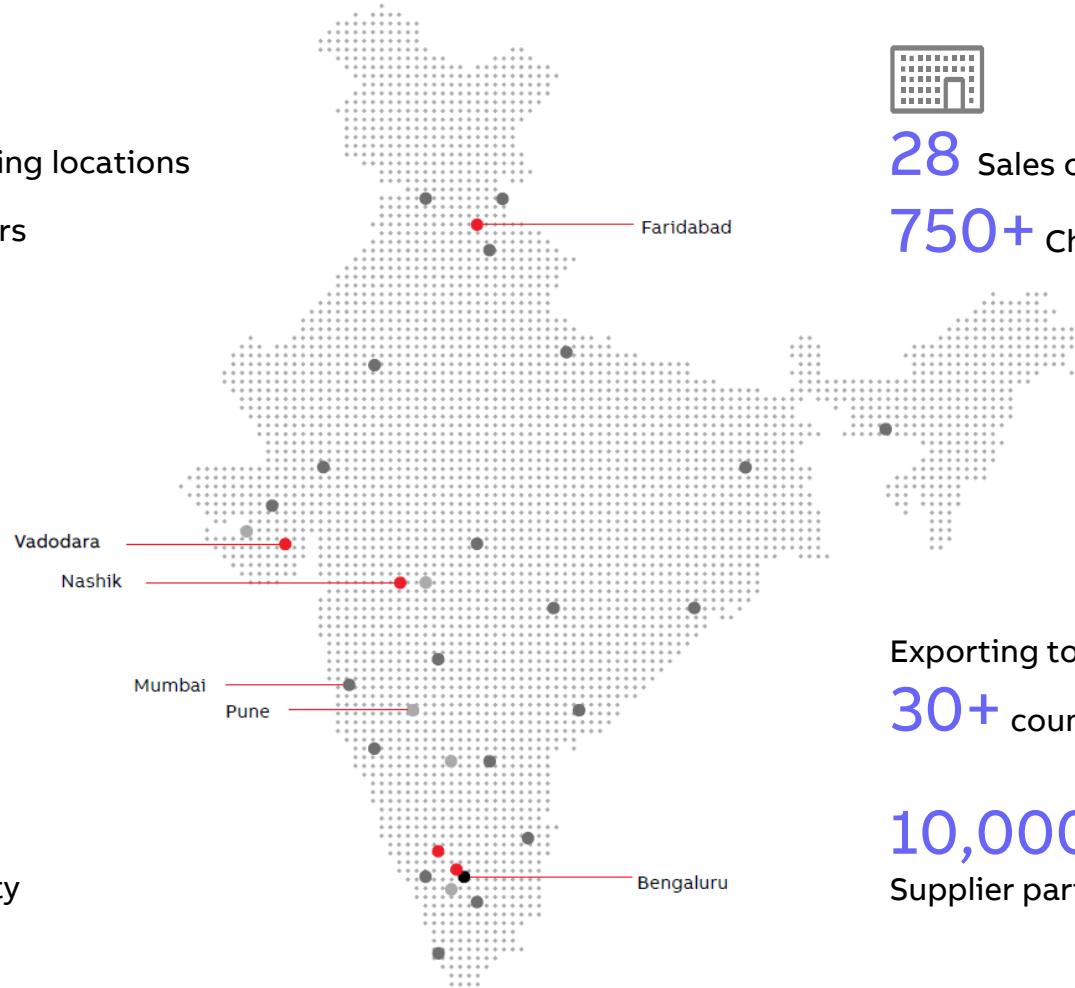
Employees

1,249+

Third- party
employees

10%

Gender diversity



28 Sales offices

750+ Channel partners



Exporting to
30+ countries

10,000+

Supplier partners



HO & Peenya Campus,
Bengaluru



Maneja Campus,
Vadodara



Nelamangala Campus,
Bengaluru



Faridabad Campus



Nashik Campus



ABB Services (AS)
Bangalore Hub*



ABB Innovation Center
(AIC), Bengaluru,
Hyderabad, Pune*

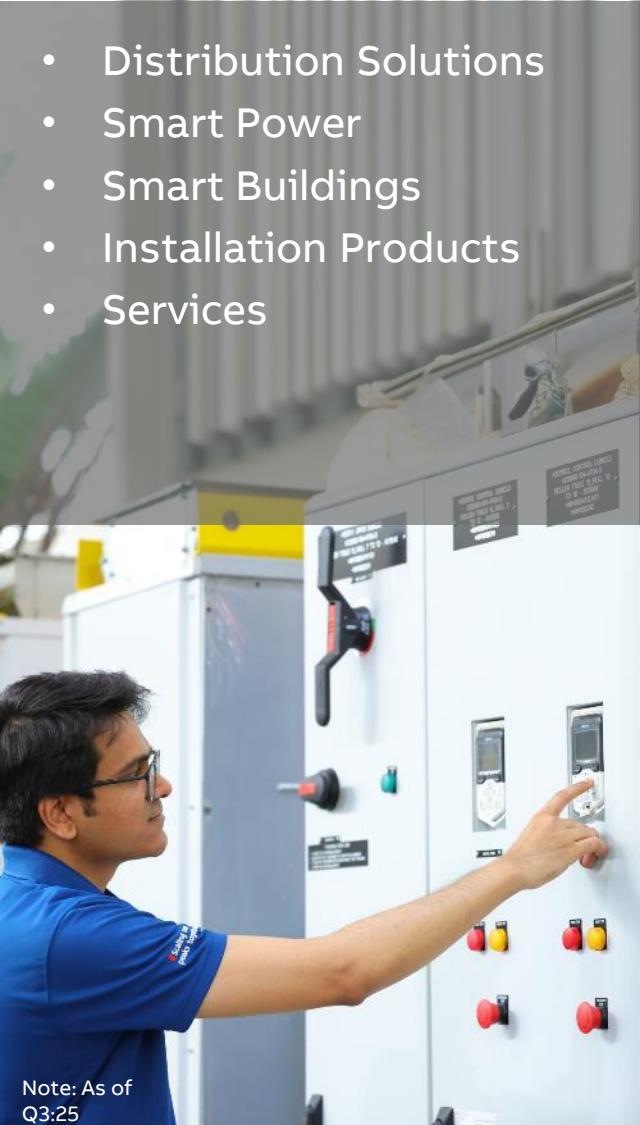


B&R Industrial
Automation, Pune* **ABB**

Business areas

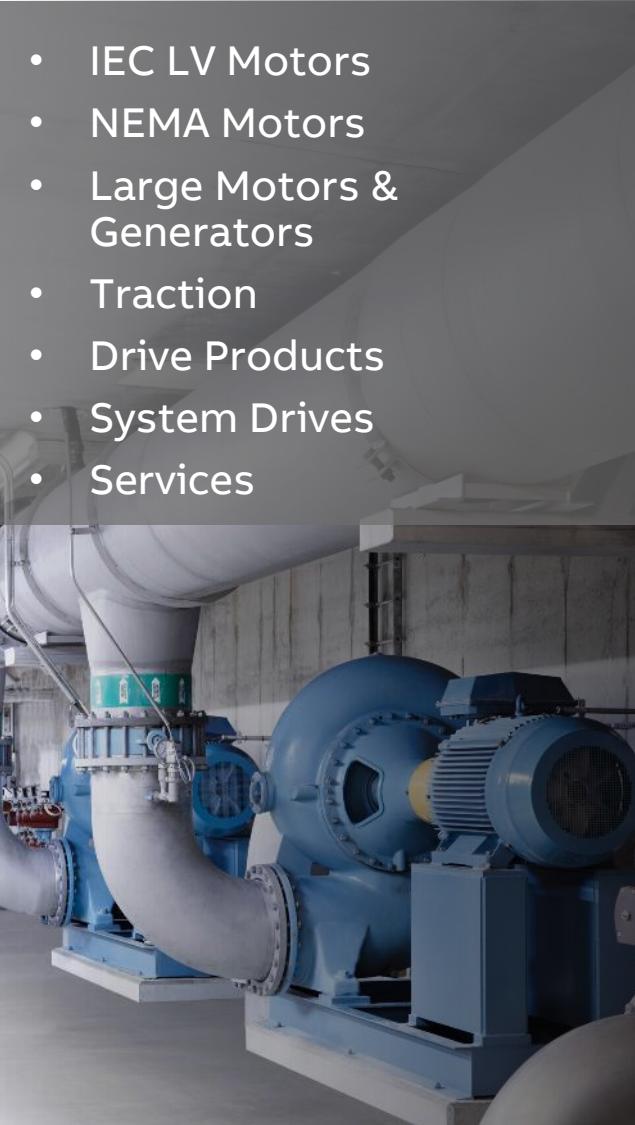
ELECTRIFICATION

- Distribution Solutions
- Smart Power
- Smart Buildings
- Installation Products
- Services



MOTION

- IEC LV Motors
- NEMA Motors
- Large Motors & Generators
- Traction
- Drive Products
- System Drives
- Services



AUTOMATION*

- Energy Industries
- Process Industries
- Marine & Ports
- Measurement & Analytics



ROBOTICS & DISCRETE AUTOMATION

- Robotics – robots, autonomous mobile robots, smart systems and services

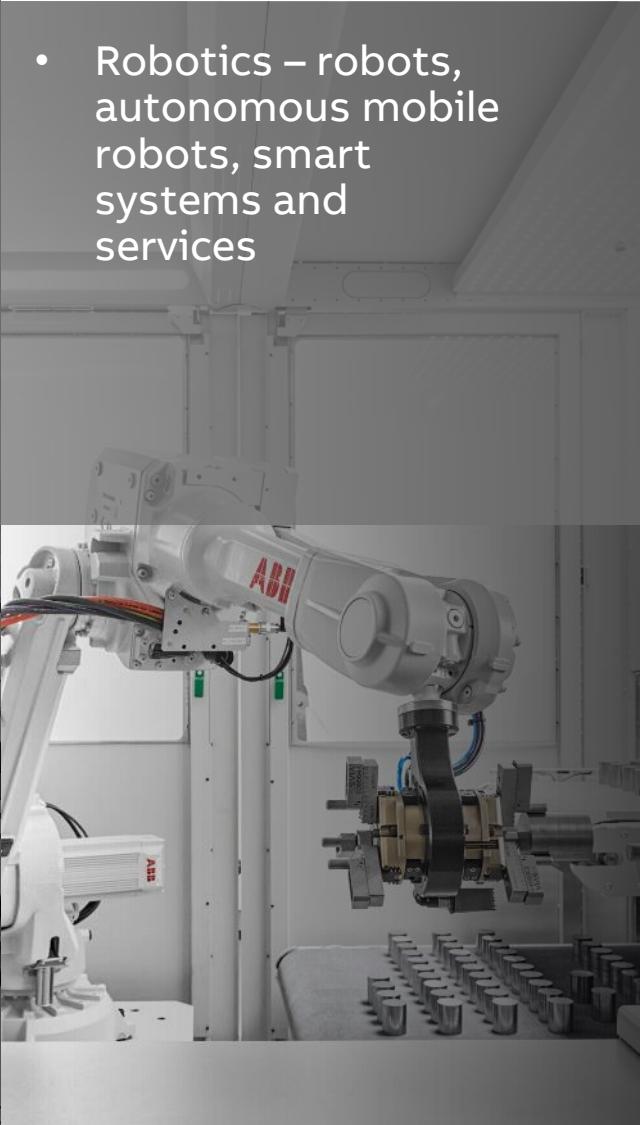


ABB India well positioned to serve ~23 diverse market segments

Helps customers optimize, electrify and decarbonize



Emerging Industries

☀️ Renewables

⌚ Electronics

💻 Data Centers



Infrastructure and Transport

🚢 Marine & Ports

🛤️ Rail & Metro

ᴼ° W & WW

⚡ Power Distribution

🏢 Building & Infra



Core Industries

𫗵 Food & Beverages

ঔ Pharma & Healthcare

塑料 Plastic & Rubber

⽯ O&G & Chemical

⾦ Metals & Mining



🚗 Automotive

纺 Textiles

⽊ Pulp & Paper

⽯ Cement

Push for green energy, semiconductor ecosystem, AI and data protection

Govt. infra spend, and varied schemes, FDI push

PLI schemes, GST reforms, Govt. budgetary expenditure

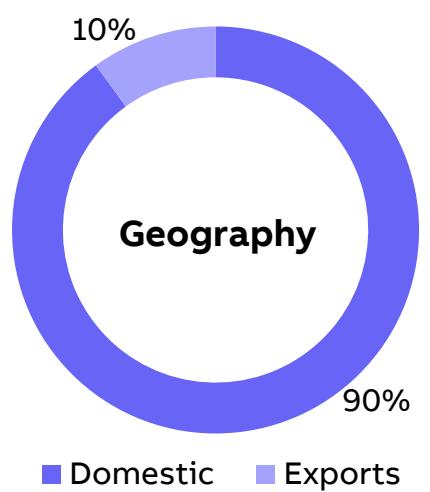
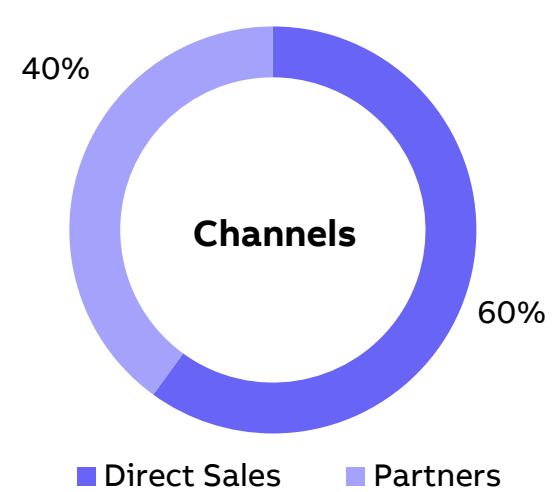
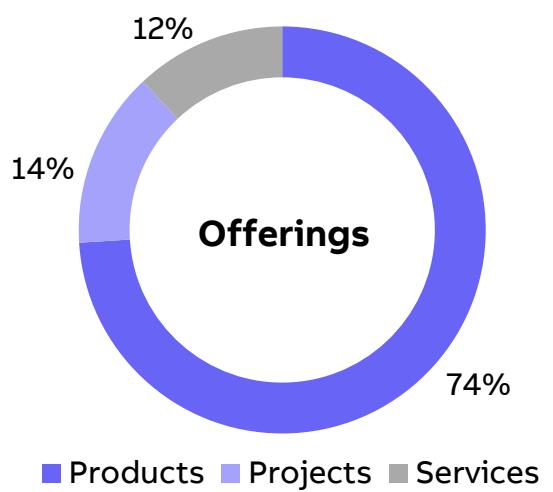
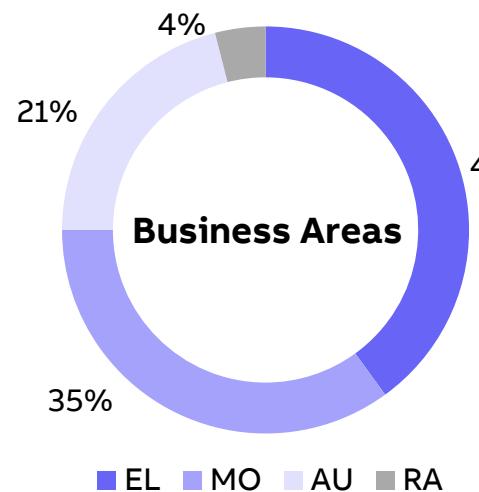
Mid-term outlook: Strong Moderate Modest

Note: As of Q3:25

Collaboration and trust with leading brands



Resilient business model



Based on 2024 Revenue of ABB India Ltd

EL –Electrification; MO – Motion; AU – Automation; RA: Robotics & Discrete Automation

Sustainability in Practice



IGBC Green factory
Building (Platinum)

100%



Reduction of own scope
1 and 2 GHG emissions*



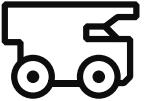
Energy productivity (EP)*
(towards EP100)

~64%



Water Positive
Certified Units

50%



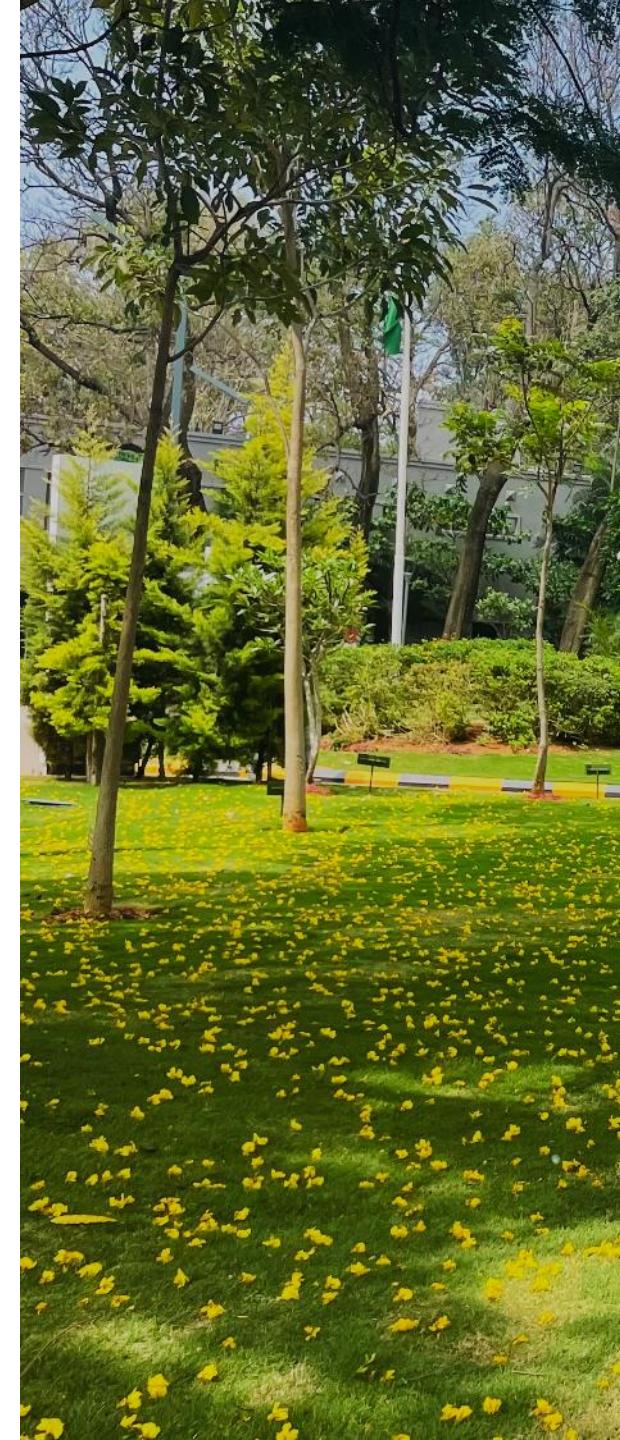
Waste sent to landfill
certified Units

70%



Supplier awareness &
Assessment

~40%



Note: As of Q3:25

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Slide 11

*as compared to baseline 2019

Industry recognition for the commitment to sustainability and governance



Top 5 most sustainable companies in India & Ranked #1 in Electronics and Hardware sector by Business World



Bharat Nirman Award (Institutional) and the Corporate Excellence Award for Education and Employability, at MICEA 2025



“Company with Best Sustainability and CSR Practices Award for 2023-24” by the Asian Center for Corporate Governance and Sustainability



Awarded for ‘invaluable contribution to sustainability in the built environment’ by GRIHA-TERI in collaboration with MNRE



Recognized among the finest General Counsels in Manufacturing, 2025

Crisil
ESG Ratings & Analytics

S&P’s CRISIL awarded “Strong” ESG rating to ABB India, **highest in the Heavy Electrical Equipment Sector**

Robotics Divestment

ABB

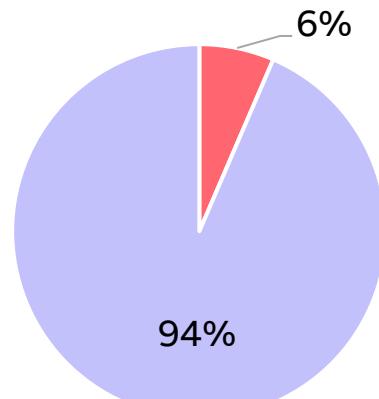


ABB India – Robotics Business

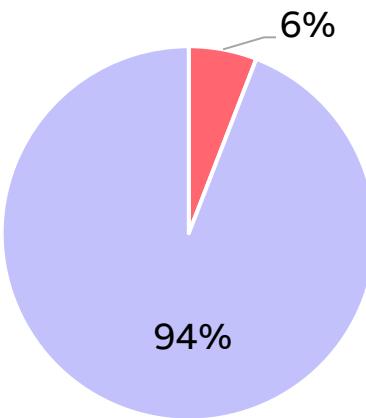
Overview

As of 9M-Sept'25; ■ Robotics ■ Rest of ABB India

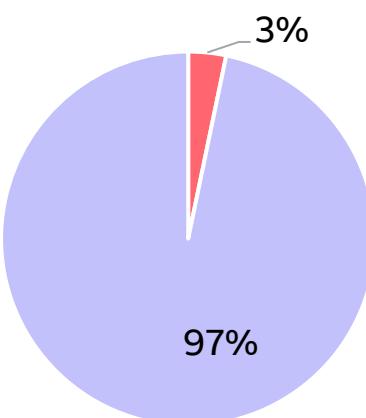
Orders



Revenues



EBITDA

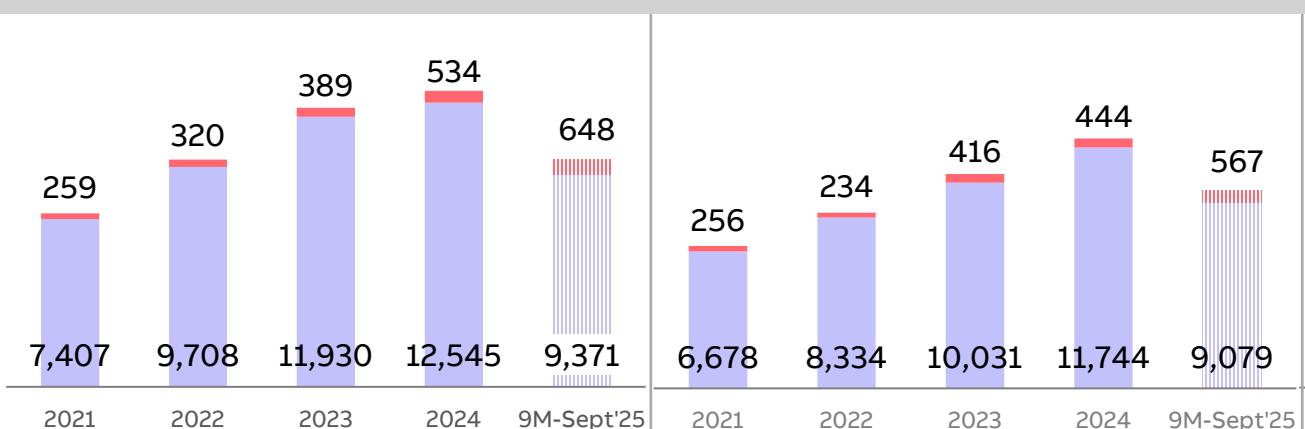


Business Description

- Sales and services of Industrial Robots and Robotic systems
- Leverages ABB Group technology, IPs and robots
- Markets – automotive, electronics, FMCG and other industrial sectors
- Headcount – ~121 as of Sept'25

Performance Trend

Values in INR crore



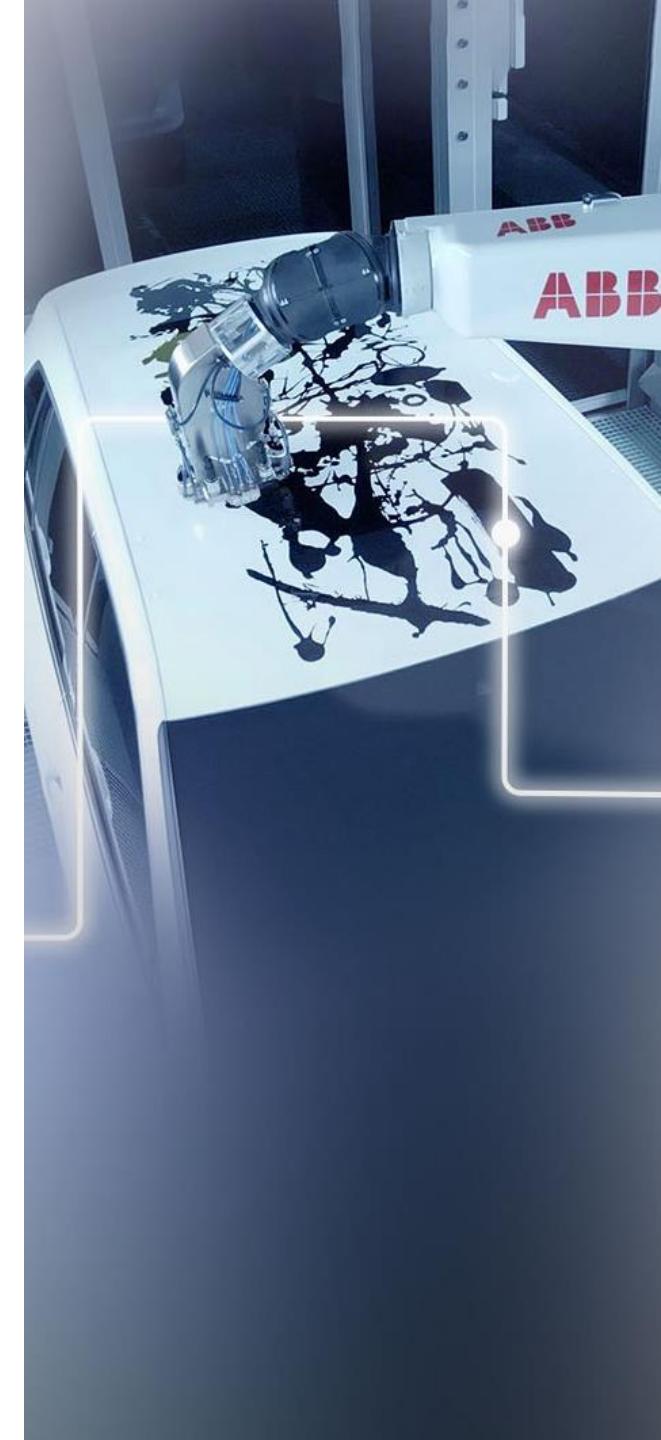
Footprint

- Head office and assembly shop floor at Bangalore
- Sales and Service office at Bangalore*, Pune*, Ahmedabad, Chennai, Coimbatore and Faridabad*

*Also has a training center

Compelling Strategic Rationale

- ▶ ABB Group's decision to divest Robotics business*, triggered separation of Robotics division in India
- ▶ Limited synergies between the ABB Robotics business and the remainder of the ABB divisions
- ▶ Robotics in India more of a sales and service unit with limited value chain
- ▶ Constrained to operate Robotics in India without the Group support amid technology, operations, supply chain and marketing / branding dependency
- ▶ Robotics business in India contributing ~4 – 6% of total ABB India revenues



*In April 2025, ABB Group announced its intentions to spin off its global robotics business; in October 2025 to divest it to the SoftBank Group.

Transaction Overview

Description

- Slump sale of Robotics business in India to ABB Robotics Schweiz AG (Switzerland)

Consideration

- All cash for ~1,568.2 INR crore (EV/Revenues: 3.53; EV/EBITDA: 25.87)

Multiples based on 2024 results

Financial Impact

- Limited impact amid ~3 – 6% contribution to ABB India Revenues & Profitability

Governance

- Transaction at arm's length, with independent valuation & fairness opinion
- Approval from the Audit committee and Board of Directors
- Postal Ballot for Majority of Minority shareholder approval (closing on 27th February 2026)
- Disclosures as per SEBI and Companies Act norms

Closing

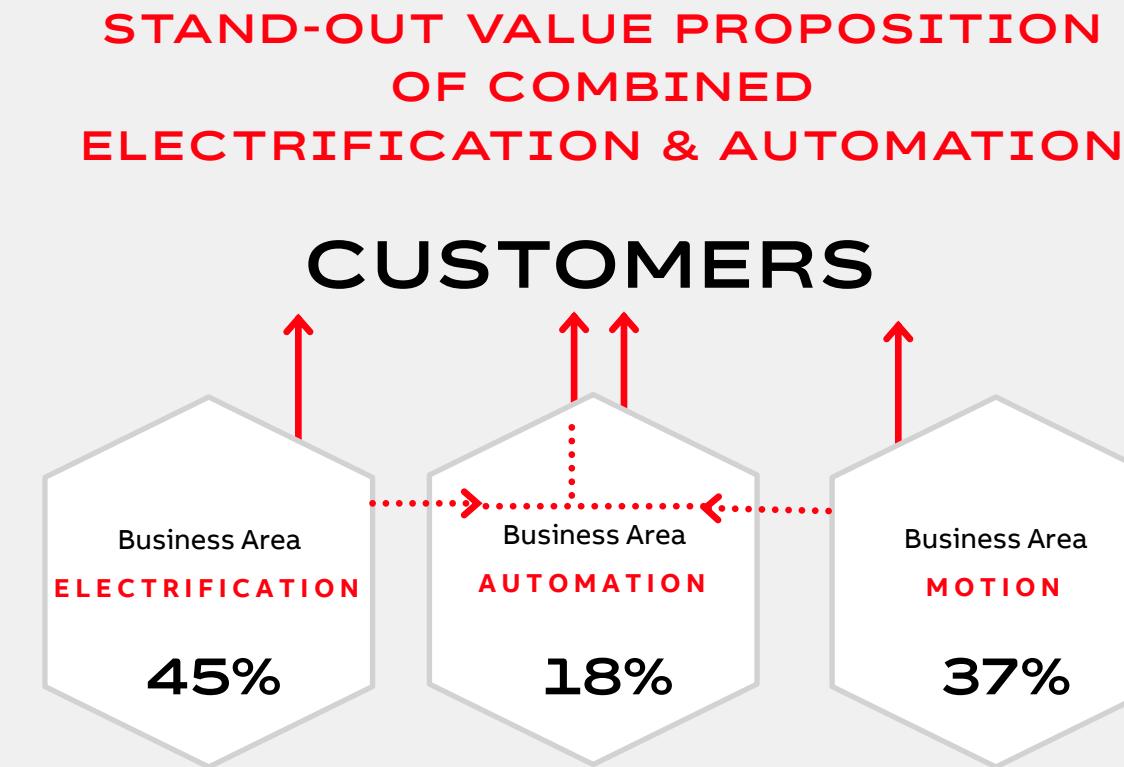
- Early March 2026

Looking Ahead



The power of ABB

Three Business Areas with sales and technology synergies



- Electrification of everything
- Energy transition
- Energy efficiency
- Efficient operations
- Decarbonization
- Energy Security
- Emission reduction and circularity
- Energy optimization
- Energy Efficiency

Note: Average mix excludes Robotics

Strategies that have been shaping ABB India

- Local-for-Local
- New market segment opportunities
- Tier II and Tier III markets
- Portfolio Transformation



ABB HELPS INDUSTRIES OUTRUN LEANER AND CLEANER

Technology leadership

- Leading electrical and automation engineering know-how
- Embedded software
- Applied AI in products and solutions

Domain expertise



- Know the industry at least as well as customer
- 140 years of Group legacy
- Strong distribution network
- Local-for-local footprint

ABB customer value proposition built on:

Evolving continuously and sustainably while building for the future

Focus on profitable growth



New product
launches



Localization



Capacity
enhancements



Effective pricing &
Cost optimization



Explore
inorganic
opportunities

ABB