



Eveready Industries India Ltd.

REGD. OFFICE : 2, Rainey Park, Kolkata - 700019

CIN: L31402WB1934PLC007993

Date: 5th February 2026

The National Stock Exchange of
India Ltd.
Exchange Plaza, C-1, Block G,
Bandra Kurla Complex
Bandra (E), Mumbai - 400 051
[Symbol: EVEREADY]

BSE Limited
Phiroze Jeejeebhoy
Towers, Dalal Street
Mumbai - 400 001
[Scrip Code: 531508]

The Calcutta Stock Exchange
Limited
7, Lyons Range
Kolkata - 700 001
[Scrip Code: 000029]

Dear Sirs/Madam,

Sub: Investor Presentation

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed an Investor Presentation – Q3 FY26 on the Unaudited Financial Results (standalone and consolidated) of the Company for the quarter and nine months ended 31st December 2025.

The presentation is being made available on the website of the Company i.e. www.evereadyindia.com.

This is for your information and record.

Thanking you,

Yours sincerely,
For Eveready Industries India Limited

Shampa Ghosh Ray
Company Secretary

Encl: as above



ACCELERATE



Eveready Industries India Limited

Q3 FY26 Investor Presentation

5th February 2026

POWER UP

COLLABORATE



INNOVATE

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Business Environment



Demand & Consumption Trends

- Core portable power categories remain essential and resilient
- Usage across urban, rural & mobility-led applications support steady demand

- Operating environment stable across categories

- Input cost and pricing pressures persist in select segments, largely controlled

Operating Environment

Distribution network

- Distribution continues to deliver sustained growth across channels
- Execution strength supported by pan-India reach & frontline optimization

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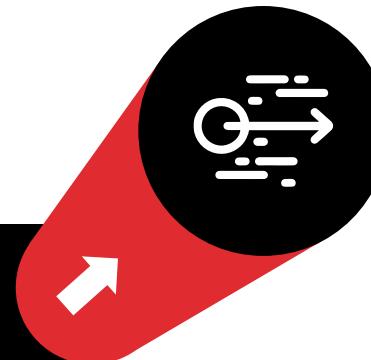
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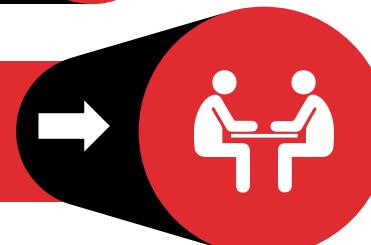


Accelerate



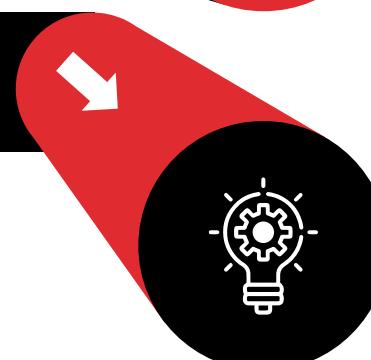
- *Premium portfolio backed by upcoming greenfield facility*

Collaborate



- *Distribution revamped for efficiency and profitability*

Innovate



- *Driving category-wide innovation through dedicated R&D*

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Segmental contribution to topline – Q3 & 9M FY26



Batteries



Flashlights



Lighting



Q3 FY26

INR 252.1 Crs | 67% Revenue

 **11.1% YoY Growth**

INR 35.5 Crs | 9% Revenue

 **(5.5)% YoY Growth**

INR 89.5 Crs | 24% Revenue

 **10.5% YoY Growth**

9M FY26

INR 747.7 Crs | 64% Revenue

 **9.5% YoY Growth**

INR 150.5 Crs | 13% Revenue

 **3.1% YoY Growth**

INR 260.4 Crs | 23% Revenue

 **5.6% YoY Growth**



Q3 FY26 – Profit & Loss statement



INR Crore	Q3 FY26	Q3 FY25	Y-o-Y (%)	9M FY26	9M FY25	Y-o-Y (%)
Revenue	367.2	333.5	10.1%	1128.2	1045.5	7.9%
EBITDA	33.3	29.5	13.0%	138.8	126.7	9.6%
EBITDA Margin (%)	9.1%	8.9%		12.3%	12.1%	
Profit before exceptional items and tax	21.6	15.9	35.8%	102.2	86.4	18.3%
<i>Exceptional items #</i>	9.4			54.2		
Profit before Tax	12.2	15.9		48.0	86.4	
Profit after Tax	7.5	13.1		29.8	72.0	
<i>PAT Margin (%) of Revenue</i>	2.0%	3.9%		2.6%	6.9%	

PAT includes exceptional items:

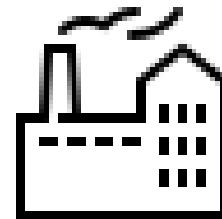
- INR 9.4 crore (Q3) recognized as incremental liability towards employee benefit obligations, as per the 'New Labor Codes' rules effective November 21, 2025.
- INR 29.8 crore (9M) for non recurring ex-gratia paid to workmen on separation (Q2 impact – INR 22.7 crore ; Q1 impact – INR 7.1 crore)
- INR 15.0 crore (9M) crore towards settlement with the claimant for arbitration proceeding in September 2025.



Balance Sheet Strengthening and enhanced resilience



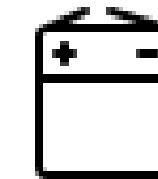
Non-core Asset Realignment



Divestment aiding Debt Reduction



Alkaline Portfolio Capacity Build-out



Manufacturing footprint optimization for better productivity and efficiency

Board approval for Noida land divestment in line with fiscal prudence

Jammu greenfield plant progress on track for completion by end of current fiscal year

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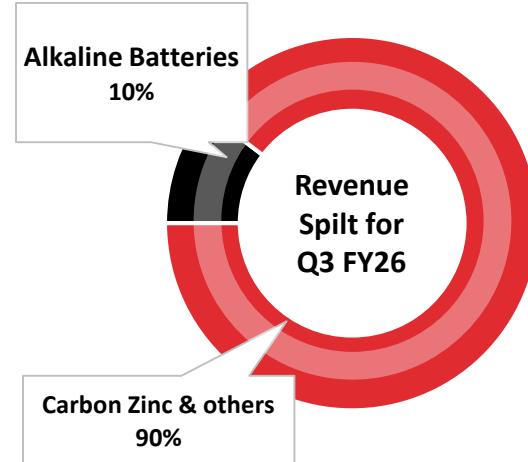
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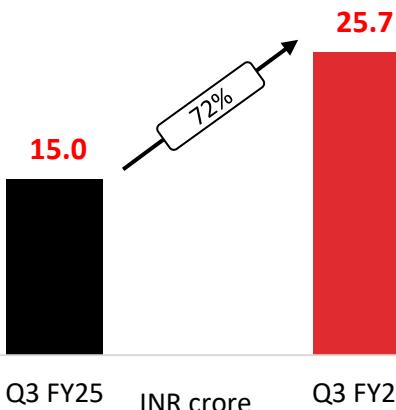
Batteries (Q3 FY26)



Segmental Split



Revenue Growth in Alkaline Segment



Carbon-Zinc

- Volumes stable; mass-market demand continues
- Category remains cash-generative

Alkaline

- Strong volume growth driven by reach expansion
- Alkaline share gain trajectory continues at 19% exit Dec 25

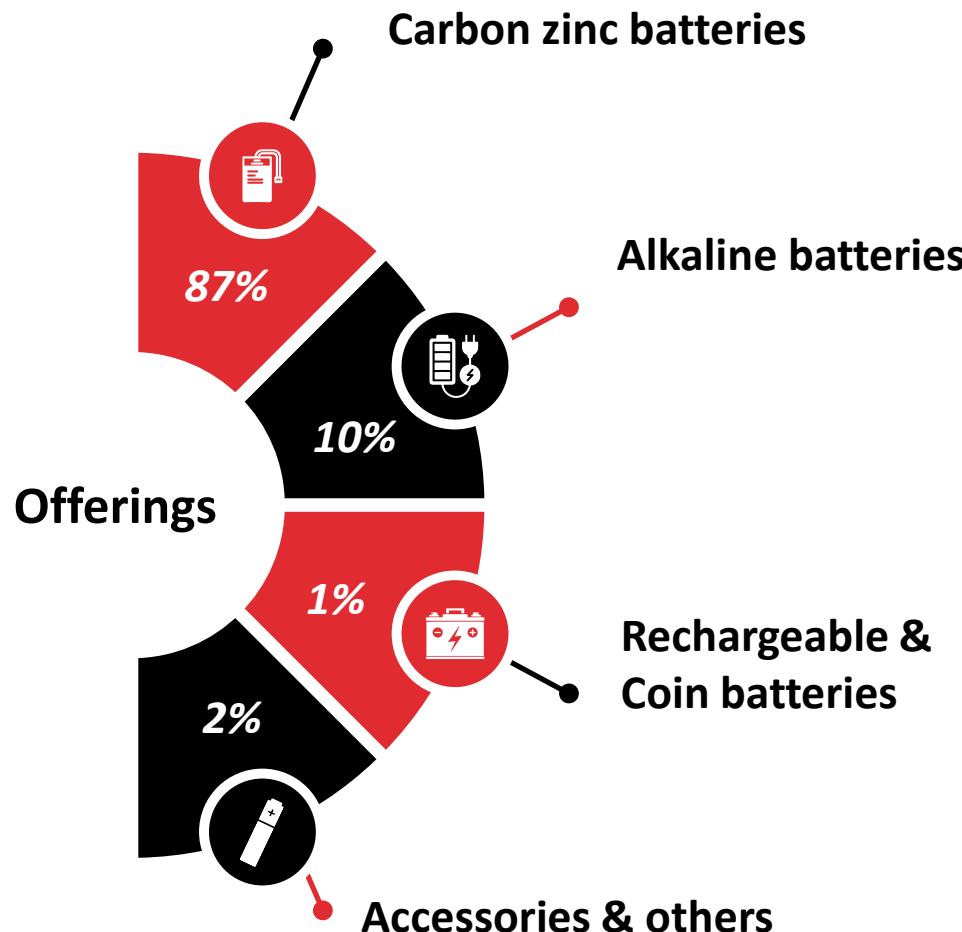
Overall

- Q3 FY26 dry cell market share steady at 52%
- Tactical price increase action initiated during the quarter





Batteries – Portfolio



1.3 billion+ Dry cell batteries sold annually



Batteries – Transformation through innovation

Scaling up with High-Performance Alkaline and adjacent innovation



Core

Engineering Tomorrow's Portfolio

Adjacencies



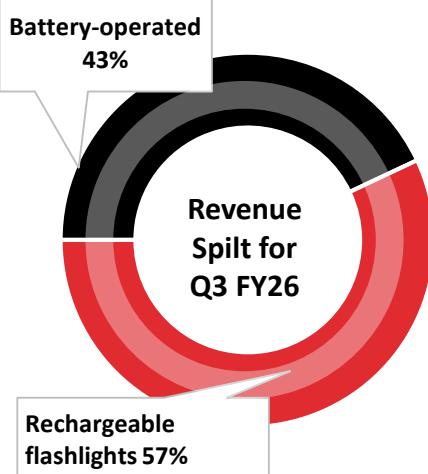
Strengthening the core while building future-ready adjacencies



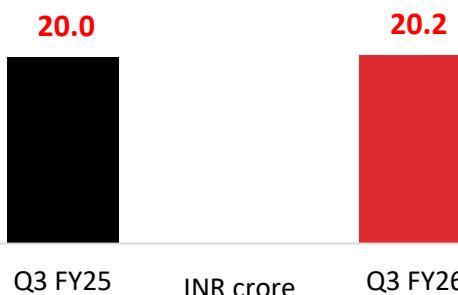
Flashlights (Q3 FY26)



Segmental Split



Revenue Growth in Rechargeable Segment



Portfolio splits basis value performance



- **Battery-operated**
 - Volumes moderated due to category maturity
 - Continues to serve mass and replacement demand
- **Rechargeable (RFL)**
 - Revenue driven by rising consumer preference
 - Higher value products improving mix
- **Overall**
 - Rechargeable flashlights contribute ~57% of revenue
 - Portfolio aligned towards premium and rechargeable offerings

18 million+ flashlights sold annually



Innovative Leap in Flashlights

Leading the Charge: The Future of the Market is Rechargeable



Shaping the Future Portfolio for Maximized Value

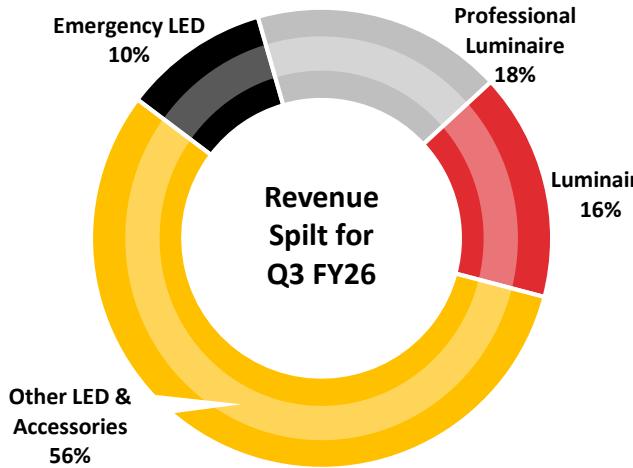




Lighting (Q3 FY26)

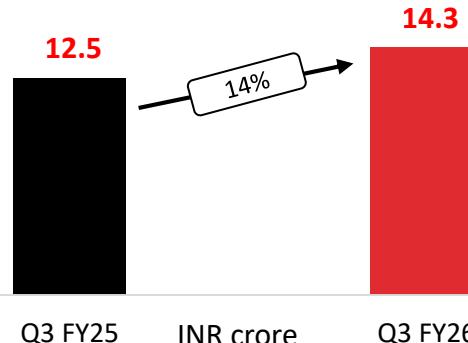


Segmental Split



Revenue Growth in Luminaires

Revenue: Luminaires

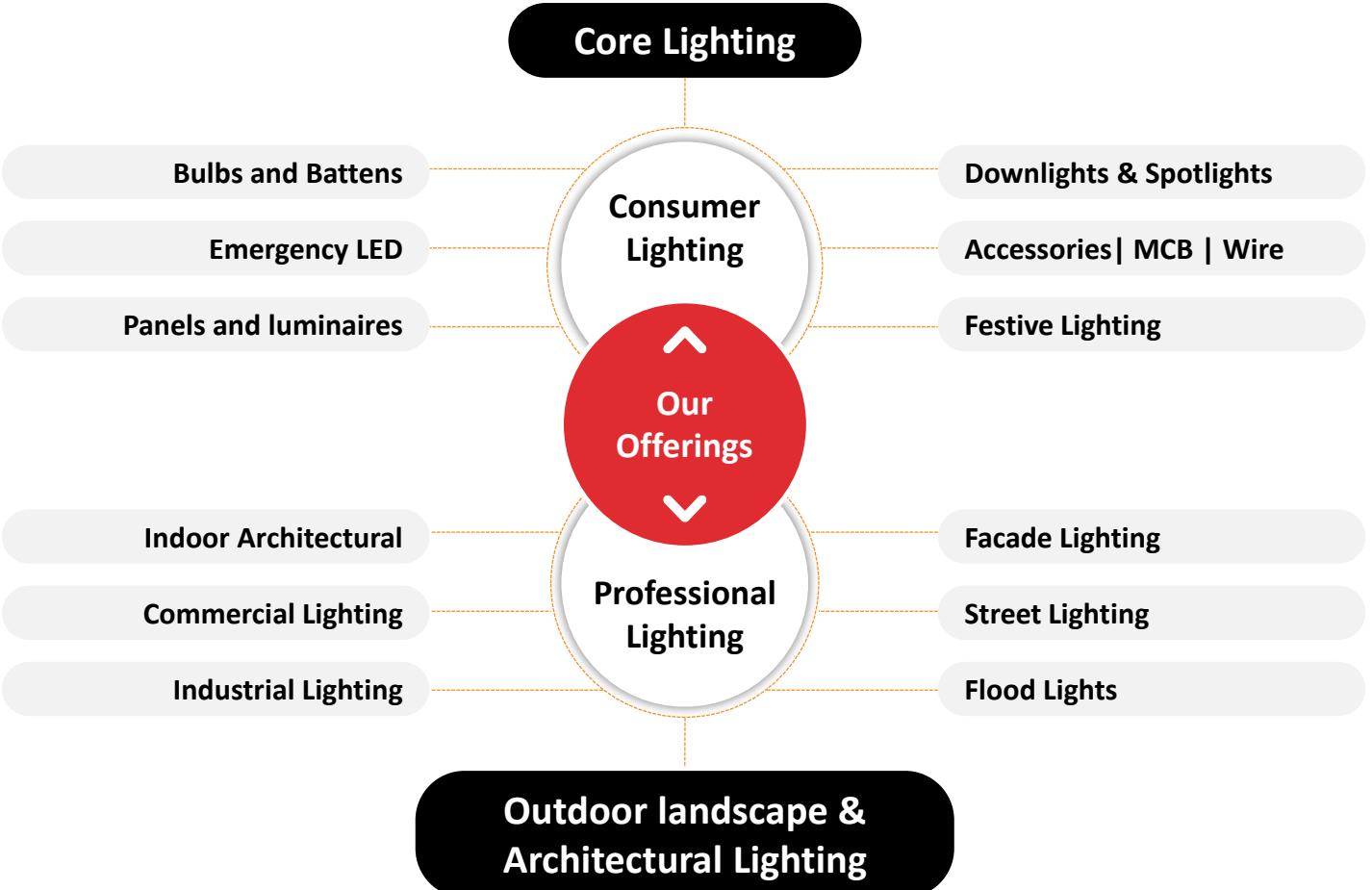


- Lighting delivered steady volume and value growth, led by luminaires & accessories
- Execution remained stable despite a competitive pricing environment
- Portfolio breadth supports sustained participation across segment & categories





Lighting – Portfolio



34 million+ LED lights sold annually





Delivering Next-Generation Lighting Solutions

Targeting faster revenue growth: focus on premium offerings



Targeted Innovation for Higher Value





Cautionary note concerning forward-looking statement

Certain statements made in this presentation relating to the Company's objectives, projections, outlook, expectations, estimates, among others may constitute 'forward-looking statements' within the meaning of applicable laws and regulations. Actual results may differ from such expectations, projections etc., whether express or implied. These forward-looking statements are based on various assumptions, expectations and other factors which are not limited to, risk and uncertainties regarding fluctuations in earnings, competitive intensity, pricing environment in the market, economic conditions affecting demand and supply, change in input costs, ability to maintain and manage key customer relationships and supply chain sources, new or changed priorities of trade, significant changes in political stability in India and globally, government regulations and taxation, climatic conditions, natural calamity, commodity price fluctuations, currency rate fluctuations, litigation among others over which the Company does not have any direct control. The company cannot, therefore, guarantee that the 'forward-looking' statements made herein shall be realized. The Company, may alter, amend, modify or make necessary corrective changes in any manner to any such forward looking statement contained herein or make written or oral forward-looking statements as may be required from time to time based on subsequent developments and events

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About Eveready Industries India Limited



With a legacy of over 100 years, Eveready Industries India Ltd. (NSE Symbol: EVEREADY, BSE Scrip Code: 531508, CSE Scrip Code 000029) is a household name in batteries and flashlights, with emerging presence in

lighting. Eveready products were first sold in India in 1905, which marked the beginning of the Eveready adventure. The Company, which was founded in 1934, quickly rose to the top of the dry cell battery market. It is a leading brand in enhancing people's quality of life with innovative, transportable energy and lighting solutions.

With over 50% of the market share in India, Eveready has long become a name associated with batteries and a reliable leader in the sector. "Give Me Red" legendary brand campaign's three words, became a well-known youth catchphrase 25 years ago, making advertising history in India. The Company's manufacturing facilities are spread across 6 locations, namely Matia, Lucknow, Noida, Haridwar, Maddur and Kolkata, and they are equipped with globally benchmarked technology platforms and follow the best-in-class operating standards, with relentless focus on quality (ISO 9000), environmental best practices (ISO 14000) and rapid adoption of technology. The Company has a Research and Development (R&D) facility which is approved by the Department of Scientific and Industrial Research (DSIR), Ministry of Science and Technology, Government of India.

For more information, please visit www.evereadyindia.com OR contact:

Anirban Ghosh

Eveready Industries India Ltd.

Email: anirban.ghosh@eveready.co.in

Manasi Bodas

Adfactors PR Private Limited

Email: manasi.bodas@adfactorspr.com
Teameveready@adfactorspr.com



Thank You

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