

February 05, 2026

<p><b>The Officer-In-Charge (Listing)</b> <b>Listing Department</b> <b>National Stock Exchange of India Ltd.,</b> <b>Exchange Plaza, Bandra Kurla Complex,</b> <b>Bandra (East),</b> <b>Mumbai - 400 051</b> <b>Scrip Code: MINDACORP</b></p>	<p><b>Head - Listing Operations,</b> <b>BSE Limited,</b> <b>P.J. Towers, Dalal Street, Fort,</b> <b>Mumbai – 400 001</b> <b>Scrip Code: 538962</b></p>
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**Sub: Monitoring Agency Report on the utilization of proceeds raised through Issuance of Share Warrants on Preferential basis for the quarter ended December 31, 2025**

Dear Sir/Madam,

Pursuant to Regulation 32(6) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with Regulation 162A of Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, please find enclosed the Monitoring Agency Report issued by Acuité Ratings and Research Limited, the Monitoring Agency, for the quarter ended December 31, 2025.

This is for your information and records. The above information will be made available on the website of the Company [www.sparkminda.com](http://www.sparkminda.com).

Thanking You,

Yours Faithfully

**For Minda Corporation Limited**

**Pardeep Mann**  
**Company Secretary**  
**Membership No.A13371**

**Minda Corporation Limited (Group Corporate Office)**

CIN: L74899DL1985PLC020401

D-6-11, Sector 59, Noida – 201301, U.P., India

Tel: +91-120-4787100; Fax: +91-120-4787201

Registered Office: A-15, Ashok Vihar, Phase-I, Delhi-110052

Website: [www.sparkminda.com](http://www.sparkminda.com); Email: [investor@mindacorporation.com](mailto:investor@mindacorporation.com)

## Report of the Monitoring Agency (MA)

<b>Name of the issuer</b>	: Minda Corporation Limited
<b>For quarter ended</b>	: Q3 FY2025-26
<b>Name of the Monitoring Agency</b>	: Acuité Ratings and Research Limited
<b>(a) Deviation from the objects</b>	: No deviation is observed
<b>(b) Range of Deviation*</b>	: Not Applicable
<b>(c) Any other material fact to be highlighted</b>	: None

**Declaration:**

We declare that this report provides an objective view of the utilization of the issue proceeds in relation to the objects of the issue based on the information provided by the Issuer and information obtained from sources believed by it to be accurate and reliable. The MA does not perform an audit and undertakes no independent verification of any information/ certifications/ statements it receives. This Report is not intended to create any legally binding obligations on the MA which accepts no responsibility, whatsoever, for loss or damage from the use of the said information. The views and opinions expressed herein do not constitute the opinion of MA to deal in any security of the Issuer in any manner whatsoever. Nothing mentioned in this report is intended to or should be construed as creating a fiduciary relationship between the MA and any issuer or between the agency and any user of this report. The MA and its affiliates also do not act as an expert as defined under Section 2(38) of the Companies Act, 2013.

The MA or its affiliates may have credit rating or other commercial transactions with the entity to which the report pertains and may receive separate compensation for its ratings and certain credit-related analyses. We confirm that there is no conflict of interest in such relationship/interest while monitoring and reporting the utilization of the issue proceeds by the issuer, or while undertaking credit rating or other commercial transactions with the entity.

We have submitted the report herewith in line with the format prescribed by SEBI, capturing our comments, where applicable. There are certain sections of the report under the title "Comments of the Board of Directors", that shall be captured by the Issuer's Management / Audit Committee of the Board of Directors subsequent to the MA submitting their report to the issuer and before dissemination of the report through stock exchanges. These sections have not been reviewed by the MA, and the MA takes no responsibility for such comments of the issuer's Management/Board.

**Signature:**

Vikas Mishra

Deputy Vice President - Process Excellence

## 1. Issuer Details:

**Name of the issuer** : Minda Corporation Limited

**Names of the promoter:**

Promoters
Mr. Ashok Minda
Mrs. Sarika Minda
Mr. Akash Minda
Minda Capital Private Limited
Whiteline Barter Limited

**Industry/sector to which it belongs** : Auto Components and Equipments / Automobile and Auto Components

## 2. Issue Details:

**Issue Period** : June 2025

**Type of issue** : Preferential Issue

**Type of specified securities** : Share Warrants

**IPO Grading, if any** : Not Applicable

**Issue size (INR Crore)** : INR 420.75 Crores

### 3. Details of the arrangement made to ensure the monitoring of issue proceeds

Particulars	Reply from the issuer	Source of information/ certifications considered by Monitoring Agency for preparation of report	Comments of the Monitoring Agency	Comments the Board of Directors
1. Whether all utilization is as per the disclosures in the Offer Document?	N.A.	As per the documents provided by the issuer, including Independent Auditors Certificate.	Yes, utilizations in the respective objects are as per disclosures by the company.	<b>No Comments</b>
2. Whether shareholder approval has been obtained in case of material deviations# from expenditures disclosed in the Offer Document?	N.A.		No material deviation is observed.	
3. Whether the means of finance for the disclosed objects of the issue has changed?	N.A.		No change is observed.	
4. Is there any major deviation observed over the earlier monitoring agency reports?	N.A.		The issuer has not appointed any other Monitoring Agency to monitor utilization of these objects.	
5. Whether all Government/statutory approvals related to the object(s) have been obtained?	N.A.		No Government / Statutory approval is required for objects.	
6. Whether all arrangements pertaining to technical assistance/collaboration are in operation?	N.A.		No arrangement pertaining to technical assistance / collaboration is required with reference to the objects.	
7. Are there any favorable events improving the viability of these object(s)?	N.A.		No favorable event is observed that may improve the viability of these objects.	
8. Are there any unfavorable events affecting the viability of the object(s)?	N.A.		No unfavorable event is observed affecting the viability of these objects.	
9. Is there any other relevant information that may materially affect the decision making of the investors?	No		No relevant information is evident that may materially affect the decision making of the investors.	

**4. Details of object(s) to be monitored:**

**i. Cost of object(s)**

Sr. No.	Item Head	Source of information / certifications considered by Monitoring Agency for preparation of report	Original cost (as per the Offer Document) [INR Crore]	Revised Cost	Comments of the Monitoring Agency	Comments of the Board of Directors		
						Reason of Cost revision	Proposed financing option	Particulars of firm arrangement
1	Debt Repayment	As per the documents provided by the issuer, including Independent Auditors Certificate.	420.75	-	No change is observed.	No Comments		
	<b>Total</b>		<b>420.75</b>	-				

ii. Progress in the object(s) –

Sr. No.	Item Heads	Source of information / certifications considered by the Monitoring Agency for the preparation of report	Amount as proposed in the Offer Document (INR Crore)	Amount raised (INR Crore)	Amount utilized [INR Crore]			Total unutilized amount [INR Crore]	Comments of the Monitoring Agency	Comments of the Issuer's Board of Directors	
					As at beginning of the quarter	During the quarter	At the end of the quarter			Reasons for idle funds	Proposed course of action
1	Debt Repayment	As per the documents provided by the issuer, Bank Statements and Independent Auditors Certificate*	420.75	105.19	105.19	-	105.19	-	Out of the total INR 420.75 crores, the company has received INR 105.19 crore i.e., 25% of the Warrant Issue Price (INR 550/- per Warrant) till June 2025 and was utilised towards this object. No additional warrant subscriptions were received during the third quarter of FY 2025–26.	No Comments	
	<b>Total</b>		<b>420.75</b>	<b>105.19</b>	<b>105.19</b>	-	<b>105.19</b>	-			

\*Issued by M/S Agarwal Nikhil & Co, Chartered Accountants (FRN: 017613N)

iii. **Deployment of unutilised IPO/FPO/Rights Issue Proceeds:** Not Applicable

Sr. No.	Type of instrument and name of the entity invested in	Amount invested (INR Cr)	Maturity date	Earning (INR Cr)	Return on Investment (%)	Market Value as at the end of quarter (INR Cr)
-	-	-	-	-	-	-

iv. **Delay in implementation of the object(s):** Not Applicable

Object(s)	Completion date		Delay [Number of days or months]	Comments of the Issuer's Board of Directors	
	As per the offer document	Actual		Reason for delay	Proposed course of action
-	-	-	-		

**5. Details of utilization of proceeds stated as General Corporate Purpose (GCP) amount in the offer document**

Sr. No.	Item Head	Amount (INR Cr)	Source of information/certifications considered by Monitoring Agency for preparation of report	Comments of The Monitoring Agency	Comments of the Board of Directors
-	-	-	-	-	
	<b>Total</b>				

**Disclaimer:**

- a) This Report is prepared by Acuité Ratings & Research Limited (hereinafter referred to as "Monitoring Agency/MA"). The MA has taken utmost care to ensure accuracy and objectivity while developing this Report based on the information provided by the Issuer and information obtained from sources believed by it to be accurate and reliable. The views and opinions expressed herein do not constitute the opinion of MA to deal in any security of the Issuer in any manner whatsoever.
- b) This Report has to be seen in its entirety; the selective review of portions of the Report may lead to inaccurate assessments. For the purpose of this Report, MA has relied upon the information provided by the management /officials/ consultants of the Issuer and third-party sources like statutory auditors appointed by the Issuer believed by it to be accurate and reliable.
- c) Nothing contained in this Report is capable or intended to create any legally binding obligations on the MA which accepts no responsibility, whatsoever, for loss or damage from the use of the said information. The MA is also not responsible for any errors in transmission and specifically states that it, or its directors, employees do not have any financial liabilities whatsoever to the users of this Report.
- d) The MA and its affiliates do not act as a fiduciary. The MA and its affiliates also do not act as an expert to the extent defined under Section 2(38) of the Companies Act, 2013. While the MA has obtained information from sources it believes to be reliable, it does not perform an audit and undertakes no independent verification of any information/ certifications/ statements it receives from auditors, lawyers, chartered engineers or other experts, and relies on in its reports.
- e) The MA or its affiliates may have other commercial transactions with the entity to which the report pertains. As an example, the MA may rate the issuer or any debt instruments / facilities issued or proposed to be issued by the issuer that is subject matter of this report. The MA may receive separate compensation for its ratings and certain credit-related analyses, normally from issuers or underwriters of the instruments, facilities, securities or from obligors.

### **About Acuité Ratings & Research**

Acuité is a full-service Credit Rating Agency registered with the Securities & Exchange Board of India (SEBI). The company received RBI Accreditation as an External Credit Assessment Institution (ECAI) for Bank Loan Ratings under BASEL-II norms in the year 2012. Acuité has assigned ratings to various securities, debt instruments and bank facilities of entities spread across the country and across a wide cross section of industries. It has its Registered and Head Office in Kanjurmarg, Mumbai.