

**BOSCH**

Corporate Relationship Department  
BSE Limited  
1<sup>st</sup> Floor, New Trading Ring  
Rotunda Building  
Phiroze Jeejeebhoy Towers  
Dalal Street, Fort  
Mumbai – 400 001  
Scrip code: 500530

The Manager  
Listing Department  
National Stock Exchange of India Ltd.  
Exchange Plaza, C-1, Block G  
Bandra-Kurla Complex  
Bandra (E)  
Mumbai – 400 051  
Scrip code: BOSCHLTD

Bosch Limited  
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Bangalore-560030  
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Tel +91 80 67523878  
[www.bosch.in](http://www.bosch.in)  
CIN:L85110KA1951PLC000761  
[Secretarial.Corp@in.bosch.com](mailto:Secretarial.Corp@in.bosch.com)

February 06, 2026

Dear Sir/Madam,

**Sub:Disclosure under Regulation 30 & 33 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 - Outcome of Board Meeting.**

This is to inform you that the Board of Directors of Bosch Limited (the “Company”) at its meeting held today i.e. February 06, 2026, has *inter-alia*:

1. Approved the Unaudited Financial Results (Standalone and Consolidated) for the quarter and nine months ended December 31, 2025, along with the Limited Review Report thereon.

The Auditors have stated their report with Unmodified opinion on the Unaudited Financial Results (Standalone and Consolidated) for the quarter and nine months ended December 31, 2025. The approved Un-Audited Financial Results were signed by Mr. Guruprasad Mudlapur, Managing Director of the Company.

2. Based on the recommendations of the Nomination and Remuneration Committee, approved the following change in the Senior Management Personnel (SMP) of the Company:

Appointment of Mr. Sanmay Dasgupta, as Vice President – Power Tools, with effect from February 01, 2026, and as Senior Management Personnel (SMP) with effect from February 06, 2026.

3. Approved the amendments to Dividend Distribution Policy.

Please Find Attached the amended Dividend Distribution Policy as approved by the board, the Company is taking steps to upload the amended policy in the Company’s website ([www.bosch.in](http://www.bosch.in)).

In view of the above, we enclose herewith the following:

- A. Unaudited Financial Results (Standalone and Consolidated) for the quarter and nine months ended December 31, 2025, Limited Review Report with Unmodified Opinion and declaration in terms of Regulation 33(3)(d) of the Listing Regulations.
- B. Details required in terms of Regulation 30 read with Schedule III of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and SEBI Master Circular No. SEBI/HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026, is enclosed herewith as **Annexure – A**; and
- C. Press Release dated February 06, 2026.

We are also arranging publication of the financial results in the newspapers and on the website of the Company as required under Regulation 33 read with Regulation 47 of the SEBI (Listing Obligations and Disclosure Requirement) Regulations, 2015.

The meeting of Board of Directors commenced at 15:45 hrs. (IST) and concluded at 18:15 hrs. (IST).

Yours faithfully,  
**for Bosch Limited,**

**V. Srinivasan**  
**Company Secretary & Compliance Officer**

*Encl:A/a*

**Annexure A**

**Details as required in terms of SEBI Master Circular No. SEBI/HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026:**

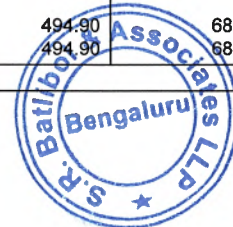
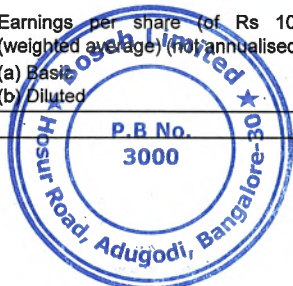
**Mr. Sanmay Dasgupta**

<b>Sr. No.</b>	<b>Particulars</b>	<b>Details</b>
1.	Reason for change viz. appointment, <del>re-appointment, resignation, removal, death or otherwise;</del>	Mr. Sanmay Dasgupta has been appointed as the Vice President – Power Tools with effect from February 1, 2026, and as SMP w.e.f February 6, 2026.
2.	Date of appointment/ <del>re-appointment/cessation (as applicable) &amp; term of appointment/re-appointment;</del>	With effect from February 1, 2026, as VP- Power Tools and as SMP w.e.f February 6, 2026.
3.	Brief profile (in case of appointment)	<ul style="list-style-type: none"> <li>Mechanical Engineer with 25+ years of professional experience; currently pursuing a doctoral program.</li> <li>Career includes both India-based and global roles in engineering and industrial domains.</li> <li>Two tenures with the Bosch Group (Rexroth business):               <ol style="list-style-type: none"> <li>2002–2017: Held leadership roles in sales, service, project management, and general management; worked across multiple Indian locations and completed an assignment in Germany.</li> <li>2023–Jan 2026: Heading the Industrial Hydraulics business in India.</li> </ol> </li> <li>Between the two Bosch stints:               <ol style="list-style-type: none"> <li>Worked with an American motion-control company serving industrial, aerospace, and defense sectors.</li> <li>Led the India business and later managed consolidated P&amp;L across seven countries as part of the global executive team.</li> </ol> </li> </ul>
4.	Disclosure of relationships between directors (in case of appointment of a director).	Not Applicable.

**Statement of Unaudited Standalone Financial Results for the quarter and nine months ended December 31, 2025**

[Rs. in Millions (Mio INR)]

Particulars	Current three months ended December 31, 2025	Preceding three months ended September 30, 2025	Corresponding three months ended December 31, 2024	Year to date figures for the current period ended December 31, 2025	Year to date figures for the previous period ended December 31, 2024	Year ended March 31, 2025
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Audited)
<b>1 Income</b>						
(a) Revenue from operations	48,856	47,948	44,657	144,690	131,768	180,874
(b) Other Income	1,999	2,099	1,891	6,979	5,773	8,142
<b>Total Income (a+b)</b>	<b>50,855</b>	<b>50,047</b>	<b>46,548</b>	<b>151,669</b>	<b>137,541</b>	<b>189,016</b>
<b>2 Expenses</b>						
(a) Cost of raw material and components consumed	12,821	11,416	10,180	35,478	30,065	40,588
(b) Purchase of traded goods	19,037	19,726	17,808	57,684	54,641	74,360
(c) (Increase) / decrease in inventories of finished goods, work-in-progress and traded goods	(986)	(183)	(481)	(1,475)	(716)	(313)
(d) Employee benefits expense (refer note 3)	3,970	3,652	3,948	11,020	10,733	14,953
(e) Finance costs	43	42	62	130	110	171
(f) Depreciation and amortisation expense	987	925	1,008	2,762	2,764	3,756
(g) Other expenses	7,890	7,166	7,376	23,295	20,417	28,189
<b>Total expenses</b>	<b>43,762</b>	<b>42,744</b>	<b>39,901</b>	<b>128,894</b>	<b>118,014</b>	<b>161,704</b>
<b>3 Profit before exceptional items and tax (1 - 2)</b>	<b>7,093</b>	<b>7,303</b>	<b>6,647</b>	<b>22,775</b>	<b>19,527</b>	<b>27,312</b>
<b>4 Exceptional items (before tax) (refer note 4.a., 4.b. and 4.c)</b>	<b>-</b>	<b>-</b>	<b>(471)</b>	<b>5,560</b>	<b>14</b>	<b>14</b>
<b>5 Profit before tax (3 + 4)</b>	<b>7,093</b>	<b>7,303</b>	<b>6,176</b>	<b>28,335</b>	<b>19,541</b>	<b>27,326</b>
<b>6 Current tax expense/ (credit)</b>						
(i) for the period/ year	1,578	1,555	1,403	5,879	4,488	5,930
(ii) relating to earlier years	-	53	-	53	-	187
Deferred tax charge/ (credit)	194	153	191	386	457	1,076
<b>Total tax expense/ (credit)</b>	<b>1,772</b>	<b>1,761</b>	<b>1,594</b>	<b>6,318</b>	<b>4,945</b>	<b>7,193</b>
<b>7 Net Profit for the period/ year (5 - 6)</b>	<b>5,321</b>	<b>5,542</b>	<b>4,582</b>	<b>22,017</b>	<b>14,596</b>	<b>20,133</b>
<b>8 Other comprehensive income Items that will not be reclassified to Statement of Profit and Loss</b>						
Changes in fair value of equity instruments	483	(799)	270	968	2,426	2,925
Income tax effect	(69)	119	(39)	(124)	(449)	(530)
Remeasurement gains/ (losses) on defined benefit plans	10	-	85	10	85	41
Income tax effect	(2)	-	(21)	(2)	(21)	(10)
<b>Other comprehensive income/ (loss) (Net of tax)</b>	<b>422</b>	<b>(680)</b>	<b>295</b>	<b>852</b>	<b>2,041</b>	<b>2,426</b>
<b>9 Total comprehensive income for the period/ year (net of tax) (7 + 8)</b>	<b>5,743</b>	<b>4,862</b>	<b>4,877</b>	<b>22,869</b>	<b>16,637</b>	<b>22,559</b>
<b>10 Paid-up equity share capital (Face value of Rs 10/- each)</b>	<b>295</b>	<b>295</b>	<b>295</b>	<b>295</b>	<b>295</b>	<b>295</b>
<b>11 Other equity as per balance sheet</b>						<b>137,882</b>
<b>12 Earnings per share (of Rs 10/- each) (weighted average) (not annualised)</b>						
(a) Basic	180.43	187.89	155.37	746.51	494.90	682.62
(b) Diluted	180.43	187.89	155.37	746.51	494.90	682.62

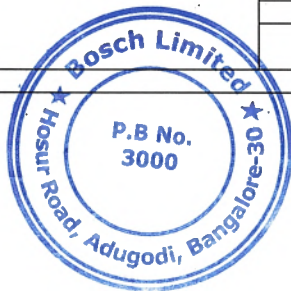


**Notes to Unaudited Standalone Financial Results for the quarter and nine months ended December 31, 2025**

**Note 1 - Standalone Segment wise Revenue, Results, Assets and Liabilities**

[Rs. in Millions (Mio INR)]

Particulars	Current three months ended	Preceding three months ended	Corresponding three months ended	Year to date figures for the current period ended	Year to date figures for the previous period ended	Year ended
	December 31, 2025	September 30, 2025	December 31, 2024	December 31, 2025	December 31, 2024	March 31, 2025
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Audited)
<b>Segment revenue</b>						
- Automotive products	44,157	42,704	38,929	129,324	113,941	155,489
- Consumer goods	3,505	4,368	3,617	12,181	11,846	17,251
- Others	1,391	974	2,320	3,511	6,325	8,486
<b>Total segment revenue</b>	<b>49,053</b>	<b>48,046</b>	<b>44,866</b>	<b>145,016</b>	<b>132,112</b>	<b>181,226</b>
Less: Inter segment revenue	197	98	209	326	344	352
<b>Net income from operations</b>	<b>48,856</b>	<b>47,948</b>	<b>44,657</b>	<b>144,690</b>	<b>131,768</b>	<b>180,874</b>
<b>Segment results</b>						
- Automotive products	5,629	6,362	5,701	18,150	16,100	22,467
- Consumer goods	222	127	169	716	694	1,130
- Others	450	219	367	954	1,018	1,294
<b>Total segment results</b>	<b>6,301</b>	<b>6,708</b>	<b>6,237</b>	<b>19,820</b>	<b>17,812</b>	<b>24,891</b>
Less: Finance costs	43	42	62	130	110	171
Less: Unallocable corporate expenditure	1,168	1,460	1,386	3,894	3,915	5,517
Add: Exceptional items (refer note 4.a., 4.b. and 4.c)	-	-	(471)	5,560	14	14
Add: Unallocable income	2,003	2,097	1,858	6,979	5,740	8,109
<b>Total Profit before tax</b>	<b>7,093</b>	<b>7,303</b>	<b>6,176</b>	<b>28,335</b>	<b>19,541</b>	<b>27,326</b>
<b>Segment assets</b>						
- Automotive products	55,862	55,594	52,596	55,862	52,596	53,811
- Consumer goods	5,759	5,926	5,065	5,759	5,065	5,895
- Others	6,736	6,493	8,497	6,736	8,497	6,620
	<b>68,357</b>	<b>68,013</b>	<b>66,158</b>	<b>68,357</b>	<b>66,158</b>	<b>66,326</b>
- Unallocable assets	144,833	135,253	126,217	144,833	126,217	134,925
Assets classified as held for sale (refer note 4.a.)	-	-	-	-	-	1,202
<b>Total assets</b>	<b>213,190</b>	<b>203,266</b>	<b>192,375</b>	<b>213,190</b>	<b>192,375</b>	<b>202,453</b>
<b>Segment Liabilities</b>						
- Automotive products	58,352	54,431	50,310	58,352	50,310	50,680
- Consumer goods	3,982	4,081	3,626	3,982	3,626	3,793
- Others	926	688	1,656	926	1,656	655
	<b>63,260</b>	<b>59,200</b>	<b>55,592</b>	<b>63,260</b>	<b>55,592</b>	<b>55,128</b>
- Unallocable liabilities	3,983	3,862	4,526	3,983	4,526	3,989
Liabilities directly associated with assets classified as held for sale (refer note 4.a.)	-	-	-	-	-	5,159
<b>Total liabilities</b>	<b>67,243</b>	<b>63,062</b>	<b>60,118</b>	<b>67,243</b>	<b>60,118</b>	<b>64,276</b>



B

**Bosch Limited**

Registered office : Hosur Road, Adugodi, Bengaluru- 560 030

Website: www.bosch.in, e-mail ID: secretarial.corp@in.bosch.com, Tel: +91 80 67523878

CIN: L85110KA1951PLC000761

**Notes to unaudited standalone financial results for the quarter and nine months ended December 31, 2025**

**Note 2.** The above unaudited standalone financial results were reviewed by the Audit Committee. The above unaudited standalone financial results were approved by the Board of Directors at their meeting held on February 6, 2026. The limited review, as required under Regulation 33 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, has been completed by the Statutory Auditors for the quarter and nine months ended December 31, 2025 and they have issued an unqualified conclusion on the aforesaid results.

**Note 3.** On November 21, 2025, the Government of India notified provisions of the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020 and the Occupational Safety, Health and Working Conditions Code, 2020, ('Labour Codes') which consolidate twenty-nine existing labour laws into a unified framework governing employee benefits during employment and post employment. The Labour Codes, amongst other things introduces changes, including a uniform definition of wages and enhanced employee benefits. The Company has done preliminary assessment of the financial implications of these changes and included impact amounting to Mio INR 206 under "employee benefits expense" in these unaudited standalone financial results. The Company continues to monitor the developments pertaining to Labour Codes and will evaluate impact, if any, on the measurement of liability pertaining to employee benefits in the ensuing quarters.

**Note 4.a.** On January 28, 2025, the Board of Directors of the Company approved to execute the Business Transfer Agreement with Keenfinity India Private Limited ("the Purchaser") for transfer of its "Video solutions, Access and Intrusions and Communication systems" Business (Specified Business) for a consideration of Mio INR 5,950 (excluding purchase price adjustment). The transfer of business was completed on May 01, 2025 and accordingly, the Company has recognised a total gain on sale of the said Specified Business in the financial results amounting to Mio INR 5,560 and the same has been disclosed as "exceptional item" in these unaudited standalone financial results.

The specified business did not qualify as a separate major line of business under IND AS 105 : Non current Assets held for sale and discontinued operations and accordingly was not considered as a "discontinued operation" for the purpose of these unaudited standalone financial results.

**Note 4.b.** Pursuant to the approval of the Board of Directors of the Company on May 24, 2024, the Company entered into a Business Transfer Agreement dated June 05, 2024 with ETAS Automotive India Private Limited ("the Purchaser") for transfer of its "OE/OES Diagnosis" Business (Specified Business) for a consideration of Mio INR 456. The transfer of business was completed on July 01, 2024 and accordingly, the Company has recognized a total gain on sale of the said Specified Business in the financial results amounting to Mio INR 485 and the same has been disclosed as "exceptional item" in these unaudited standalone financial results.

The Specified Business did not qualify as a separate major line of Business under "IND AS 105 - Non Current Assets held for Sale and Discontinued Operations" and accordingly was not considered as a "discontinued operation" for the purpose of these unaudited standalone financial results.

**Note 4.c.** The Company is in the process of restructuring its operations in order to be competitive in the mobility business. Towards this, an amount of Mio INR 471 for the year ended March 31, 2025 was provided and disclosed as an "exceptional item" in the respective period.

Place: Bengaluru, India  
Date : February 6, 2026



For and on behalf of the Board of  
Directors of Bosch Limited

(Guruprasad Mudlapur)  
Managing Director

**Bosch Limited**

Registered office : Hosur Road, Adugodi, Bengaluru- 560 030

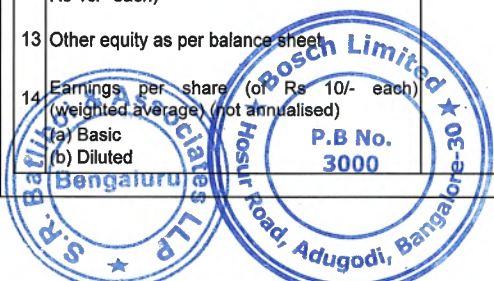
Website: www.bosch.in, e-mail ID: secretarial.corp@in.bosch.com, Tel: +91 80 67523878

CIN: L85110KA1951PLC000761

**Statement of Unaudited Consolidated Financial Results for the quarter and nine months ended December 31, 2025**

[Rs. in Millions (Mio INR)]

Particulars	Current three months ended	Preceding three months ended	Corresponding three months ended	Year to date figures for the current period ended	Year to date figures for the previous period ended	Year ended
	December 31, 2025	September 30, 2025	December 31, 2024	December 31, 2025	December 31, 2024	March 31, 2025
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Audited)
<b>1 Income</b>						
(a) Revenue from operations	48,856	47,948	44,657	144,690	131,768	180,874
(b) Other Income	1,999	2,098	1,890	6,977	5,771	8,139
<b>Total Income (a+b)</b>	<b>50,855</b>	<b>50,046</b>	<b>46,547</b>	<b>151,667</b>	<b>137,539</b>	<b>189,013</b>
<b>2 Expenses</b>						
(a) Cost of raw material and components consumed	12,821	11,416	10,180	35,478	30,065	40,588
(b) Purchase of traded goods	19,037	19,726	17,808	57,684	54,641	74,360
(c) (Increase) / decrease in inventories of finished goods, work-in-progress and traded goods	(986)	(183)	(481)	(1,475)	(716)	(313)
(d) Employee benefits expense (refer note 3)	3,970	3,652	3,948	11,020	10,733	14,953
(e) Finance costs	43	42	62	130	110	171
(f) Depreciation and amortisation expense	987	925	1,008	2,762	2,764	3,756
(g) Other expenses	7,890	7,166	7,376	23,295	20,417	28,189
<b>Total expenses</b>	<b>43,762</b>	<b>42,744</b>	<b>39,901</b>	<b>128,894</b>	<b>118,014</b>	<b>161,704</b>
<b>3 Profit before exceptional items and tax (1 - 2)</b>	<b>7,093</b>	<b>7,302</b>	<b>6,646</b>	<b>22,773</b>	<b>19,525</b>	<b>27,309</b>
<b>4 Exceptional items (before tax) (refer note 4.a., 4.b., 4.c)</b>	<b>-</b>	<b>-</b>	<b>(471)</b>	<b>5,560</b>	<b>14</b>	<b>14</b>
<b>5 Profit before tax (3 + 4)</b>	<b>7,093</b>	<b>7,302</b>	<b>6,175</b>	<b>28,333</b>	<b>19,539</b>	<b>27,323</b>
<b>6 Current tax expense/ (credit)</b>						
(i) for the period/ year	1,578	1,555	1,403	5,879	4,488	5,930
(ii) relating to earlier years	-	53	-	53	-	187
Deferred tax charge/ (credit)	194	153	191	386	457	1,076
<b>Total tax expense/ (credit)</b>	<b>1,772</b>	<b>1,761</b>	<b>1,594</b>	<b>6,318</b>	<b>4,945</b>	<b>7,193</b>
<b>7 Net Profit for the period/ year (5 - 6)</b>	<b>5,321</b>	<b>5,541</b>	<b>4,581</b>	<b>22,015</b>	<b>14,594</b>	<b>20,130</b>
<b>8 Share of net profit/(loss) of associates and Jointly controlled entity accounted for using equity method (net of tax)</b>	<b>5</b>	<b>4</b>	<b>6</b>	<b>17</b>	<b>23</b>	<b>22</b>
<b>9 Net profit after taxes and share of profit/ (loss) of Associates and Jointly controlled entity (7 + 8)</b>	<b>5,326</b>	<b>5,545</b>	<b>4,587</b>	<b>22,032</b>	<b>14,617</b>	<b>20,152</b>
<b>10 Other comprehensive income</b>						
<b>Items that will not be reclassified to Statement of Profit and Loss</b>						
Changes in fair value of equity instruments	483	(799)	270	968	2,426	2,925
Income tax effect	(69)	119	(39)	(124)	(449)	(530)
Remeasurement gains/ (losses) on defined benefit plans	10	-	85	10	85	41
Income tax effect	(2)	-	(21)	(2)	(21)	(10)
<b>Other comprehensive Income/ (loss) (Net of tax)</b>	<b>422</b>	<b>(680)</b>	<b>295</b>	<b>852</b>	<b>2,041</b>	<b>2,426</b>
<b>11 Total comprehensive income for the period/ year (net of tax) (9 + 10)</b>	<b>5,748</b>	<b>4,865</b>	<b>4,882</b>	<b>22,884</b>	<b>16,658</b>	<b>22,578</b>
<b>12 Paid-up equity share capital (Face value of Rs 10/- each)</b>	<b>295</b>	<b>295</b>	<b>295</b>	<b>295</b>	<b>295</b>	<b>295</b>
<b>13 Other equity as per balance sheet</b>						<b>137,838</b>
<b>14 Earnings per share (of Rs 10/- each) (weighted average) (not annualised)</b>						
(a) Basic	180.58	188.01	155.53	747.01	495.60	683.25
(b) Diluted	180.58	188.01	155.53	747.01	495.60	683.25

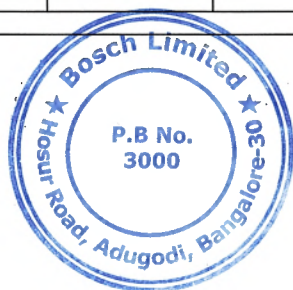


**Notes to unaudited consolidated financial results for the quarter and nine months ended December 31, 2025**

**Note 1 - Consolidated Segment wise Revenue, Results, Assets and Liabilities**

[Rs. in Millions (Mio INR)]

Particulars	Current three months ended December 31, 2025 (Unaudited)	Preceding three months ended September 30, 2025 (Unaudited)	Corresponding three months ended December 31, 2024 (Unaudited)	Year to date figures for the current period ended December 31, 2025 (Unaudited)	Year to date figures for the previous period ended December 31, 2024 (Unaudited)	Year ended March 31, 2025 (Audited)
<b>Segment revenue</b>						
- Automotive products	44,157	42,704	38,929	129,324	113,941	155,489
- Consumer goods	3,505	4,368	3,617	12,181	11,846	17,251
- Others	1,391	974	2,320	3,511	6,325	8,486
<b>Total segment revenue</b>	<b>49,053</b>	<b>48,046</b>	<b>44,866</b>	<b>145,016</b>	<b>132,112</b>	<b>181,226</b>
Less: Inter segment revenue	197	98	209	326	344	352
<b>Net Income from operations</b>	<b>48,856</b>	<b>47,948</b>	<b>44,657</b>	<b>144,690</b>	<b>131,768</b>	<b>180,874</b>
<b>Segment results</b>						
- Automotive products	5,629	6,362	5,701	18,150	16,100	22,467
- Consumer goods	222	127	169	716	694	1,130
- Others	450	219	367	954	1,018	1,294
<b>Total segment results</b>	<b>6,301</b>	<b>6,708</b>	<b>6,237</b>	<b>19,820</b>	<b>17,812</b>	<b>24,891</b>
Less: Finance costs	43	42	62	130	110	171
Less: Unallocable corporate expenditure	1,168	1,460	1,386	3,894	3,915	5,517
Add: Exceptional items (refer note 4.a., 4.b. and 4.c.)	-	-	(471)	5,560	14	14
Add: Unallocable income	2,003	2,096	1,857	6,977	5,738	8,106
<b>Total Profit before tax</b>	<b>7,093</b>	<b>7,302</b>	<b>6,175</b>	<b>28,333</b>	<b>19,539</b>	<b>27,323</b>
<b>Segment assets</b>						
- Automotive products	55,862	55,594	52,596	55,862	52,596	53,811
- Consumer goods	5,759	5,926	5,065	5,759	5,065	5,895
- Others	6,736	6,493	8,497	6,736	8,497	6,620
- Unallocable assets	<b>68,357</b>	<b>68,013</b>	<b>66,158</b>	<b>68,357</b>	<b>66,158</b>	<b>66,326</b>
Assets classified as held for sale (refer note 4.a.)	144,803	135,220	126,175	144,803	126,175	134,883
	-	-	-	-	-	1,202
<b>Total assets</b>	<b>213,160</b>	<b>203,233</b>	<b>192,333</b>	<b>213,160</b>	<b>192,333</b>	<b>202,411</b>
<b>Segment Liabilities</b>						
- Automotive products	58,352	54,431	50,310	58,352	50,310	50,680
- Consumer goods	3,982	4,081	3,626	3,982	3,626	3,793
- Others	926	688	1,656	926	1,656	655
- Unallocable liabilities	<b>63,260</b>	<b>59,200</b>	<b>55,592</b>	<b>63,260</b>	<b>55,592</b>	<b>55,128</b>
Liabilities directly associated with assets classified as held for sale (refer note 4.a.)	3,983	3,862	4,527	3,983	4,527	3,991
	-	-	-	-	-	5,159
<b>Total liabilities</b>	<b>67,243</b>	<b>63,062</b>	<b>60,119</b>	<b>67,243</b>	<b>60,119</b>	<b>64,278</b>



*[Handwritten signature]*

**Bosch Limited**

Registered office : Hosur Road, Adugodi, Bengaluru- 560 030

Website: www.bosch.in, e-mail ID: secretarial.corp@in.bosch.com, Tel: +91 80 67523878

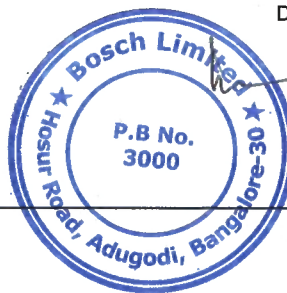
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**Notes to unaudited consolidated financial results for the quarter and nine months ended December 31, 2025**

- Note 2.** The above unaudited consolidated financial results were reviewed by the Audit Committee. The above unaudited consolidated financial results were approved by the Board of Directors at their meeting held on February 06, 2026. The limited review, as required under Regulation 33 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, has been completed by the Statutory Auditors for the quarter and nine months ended December 31, 2025 and they have issued an unqualified conclusion on the aforesaid results.
- Note 3.** On November 21, 2025, the Government of India notified provisions of the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020 and the Occupational Safety, Health and Working Conditions Code, 2020, ('Labour Codes') which consolidate twenty-nine existing labour laws into a unified framework governing employee benefits during employment and post employment. The Labour Codes, amongst other things introduces changes, including a uniform definition of wages and enhanced employee benefits. The Company has done preliminary assessment of the financial implications of these changes and included impact amounting to Mio INR 206 under "employee benefits expense" in these unaudited consolidated financial results. The Company continues to monitor the developments pertaining to Labour Codes and will evaluate impact, if any, on the measurement of liability pertaining to employee benefits in the ensuing quarters.
- Note 4.a.** On January 28, 2025, the Board of Directors of the Holding Company approved to execute the Business Transfer Agreement with Keenfinity India Private Limited ("the Purchaser") for transfer of its "Video solutions, Access and Intrusions and Communication systems" Business (Specified Business) for a consideration of Mio INR 5,950 (excluding purchase price adjustment). The transfer of business was completed on May 01, 2025 and accordingly, the Company has recognised a total gain on sale of the said Specified Business in the financial results amounting to Mio INR 5,560 and the same has been disclosed as "exceptional item" in these unaudited consolidated financial results.
- The specified business did not qualify as a separate major line of business under IND AS 105 : Non current Assets held for sale and discontinued operations and accordingly was not considered as a "discontinued operation" for the purpose of these unaudited consolidated financial results.
- Note 4.b.** Pursuant to the approval of the Board of Directors of the Company on May 24, 2024, the Holding Company entered into a Business Transfer Agreement dated June 05, 2024 with ETAS Automotive India Private Limited ("the Purchaser") for transfer of its "OE/OES Diagnosis" Business (Specified Business) for a consideration of Mio INR 456. The transfer of business was completed on July 01, 2024 and accordingly, the Holding Company has recognized a total gain on sale of the said Specified Business in the financial results amounting to Mio INR 485 and the same has been disclosed as "exceptional item" in the respective period..
- The Specified Business did not qualify as a separate major line of Business under "IND AS 105 - Non Current Assets held for Sale and Discontinued Operations" and accordingly did not consider the same as a "discontinued operation" for the purpose of these unaudited consolidated financial results.
- Note 4.c.** The Holding Company is in the process of restructuring its operations in order to be competitive in the mobility business. Towards this, an amount of Mio INR 471 for the year ended March 31, 2025 was provided and disclosed as an "exceptional item" in the respective period.



Place : Bengaluru  
Date : February 06, 2026



For and on behalf of the Board of  
Directors of Bosch Limited

Guruprasad Mudlapur)  
Managing Director

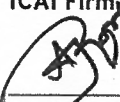
**Independent Auditor's Review Report on the Quarterly and Year to Date Unaudited Standalone Financial Results of the Company Pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended****Review Report to  
The Board of Directors  
Bosch Limited**

1. We have reviewed the accompanying statement of unaudited standalone financial results of Bosch Limited (the "Company") for the quarter ended December 31, 2025 and year to date from April 01, 2025 to December 31, 2025 (the "Statement") attached herewith, being submitted by the Company pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (the "Listing Regulations").
2. The Company's Management is responsible for the preparation of the Statement in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34, (Ind AS 34) "Interim Financial Reporting" prescribed under Section 133 of the Companies Act, 2013 as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. The Statement has been approved by the Company's Board of Directors. Our responsibility is to express a conclusion on the Statement based on our review.
3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.
4. Based on our review conducted as above, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in the aforesaid Indian Accounting Standards ('Ind AS') specified under Section 133 of the Companies Act, 2013 as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.

**For S.R. BATLIBOI & ASSOCIATES LLP**

Chartered Accountants

ICAI Firm Registration number: 101049W/E300004

  
per Adarsh Ranka  
Partner

Membership No.: 209567

UDIN: 26209567JRKYZM6836

Place: Bengaluru

Date: February 06, 2025



**Independent Auditor's Review Report on the Quarterly and Year to Date Unaudited Consolidated Financial Results of the Company Pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended****Review Report to  
The Board of Directors  
Bosch Limited**

1. We have reviewed the accompanying Statement of Unaudited Consolidated Financial Results of Bosch Limited (the "Holding Company") and its subsidiaries (the Holding Company and its subsidiaries together referred to as "the Group"), its associates and jointly controlled entity for the quarter ended December 31, 2025 and year to date from April 01, 2025 to December 31, 2025 (the "Statement") attached herewith, being submitted by the Holding Company pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (the "Listing Regulations").
2. The Holding Company's Management is responsible for the preparation of the Statement in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34, (Ind AS 34) "Interim Financial Reporting" prescribed under Section 133 of the Companies Act, 2013 as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. The Statement has been approved by the Holding Company's Board of Directors. Our responsibility is to express a conclusion on the Statement based on our review.
3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.  
  
We also performed procedures in accordance with the Master Circular issued by the Securities and Exchange Board of India under Regulation 33(8) of the Listing Regulations, to the extent applicable.
4. The Statement includes the results of the following entities:
  - a) Bosch Limited (Holding company or Parent)
  - b) MICO Trading Private Limited (Subsidiary)
  - c) Robert Bosch India Manufacturing and Technology Private Limited (Subsidiary)
  - d) Autozilla Solutions Private Limited (Associate)
  - e) Newtech Filter India Private Limited (Associate)
  - f) Prebo Automotive Private Limited (Jointly Controlled Entity)
5. Based on our review conducted and procedures performed as stated in paragraph 3 above, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with recognition and measurement principles laid down in the aforesaid Indian Accounting Standards ('Ind AS') specified under Section 133 of the Companies Act, 2013, as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.
6. The accompanying Statement includes the unaudited interim financial results and other financial information, in respect of:
  - two subsidiaries, whose unaudited interim financial results include total income of Rs. 0 million and Rs. 0 million, total net profit/(loss) after tax of Rs. (0) million and Rs. (2) million and total comprehensive income/(loss) of Rs. (0) and Rs. (2) million, for the quarter ended December 31, 2025 and the period ended on that date respectively.



# **S.R. BATLIBOI & ASSOCIATES LLP**

Chartered Accountants

- two associates and one jointly controlled entity, whose unaudited interim financial results include Group's share of net profit of Rs. 5 million and Rs. 17 million and Group's share of total comprehensive income of Rs. 5 million and Rs. 17 million for the quarter ended December 31, 2025 and for the period from April 01, 2025 to December 31, 2025 respectively.

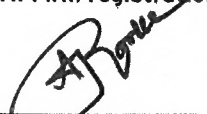
The unaudited interim financial results and other unaudited financial information of the these subsidiaries, , jointly controlled entity and associates have not been audited/reviewed by their auditors and have been approved and furnished to us by the Management and our conclusion on the Statement, in so far as it relates to the affairs of these subsidiaries, jointly controlled entity and associates, is based solely on such unaudited interim financial results and other unaudited financial information. According to the information and explanations given to us by the Management, these interim financial results are not material to the Group.

Our conclusion on the Statement in respect of matters stated in para 6 is not modified with respect to our reliance on the work done and the reports of the other auditors and the financial results certified by the Management.

**For S.R. BATLIBOI & ASSOCIATES LLP**

Chartered Accountants

ICAI Firm registration number: 101049W/E300004

  
per Adarsh Ranka  
Partner  
Membership No.: 209567

UDIN: 26209567ONLJAB1992

Place: Bengaluru  
Date: February 06, 2026



# **BOSCH LIMITED**

# **DIVIDEND DISTRIBUTION POLICY**

**Amended on: February 06, 2026**

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## 1 Background

In accordance with the provisions of Regulation 43A of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, the top 1000 listed entities based on the market capitalization shall formulate a Dividend Distribution Policy. The Company, being one of the top 1000 listed Companies, has formulated this Dividend Distribution Policy.

## 2 Definition

Unless the context otherwise requires:

- (a) 'Act' means the Companies Act, 2013 and includes the rules framed thereunder.
- (b) 'Board' means the Board of Directors of the Company and includes any Committee thereof constituted or to be constituted.
- (c) 'Company' means Bosch Limited.
- (d) 'Dividend' shall have the meaning ascribed to it under the Act and includes an Interim Dividend but excludes Special Dividend.
- (e) 'Listing Regulations' or 'SEBI LODR' means Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, including any statutory modifications or re-enactments thereto.
- (f) 'Free Reserves' shall have the meaning ascribed to it under the Act.
- (g) 'Policy' means Bosch Limited - Dividend Distribution Policy.
- (h) 'PAT' means annual **Standalone** profit after tax of the Company.

The words or expressions used but not defined herein, but defined under Companies Act, 2013 or the Listing Regulations shall have the same meaning assigned therein.

Words in singular number include the plural and vice-versa.

## 3 Effective date

The policy shall come into force from the date of approval of the Board of Directors i.e. February 10, 2017, including any amendments made therewith.

## 4 Parameters

Dividend payout is contingent upon various factors and their combination thereof, which are enumerated below, and the Board of Directors shall before deciding the dividend consider these factors in the best interest of the Company and its shareholders.

#### **4.1 Circumstances under which the shareholder may not expect dividend**

The shareholder may not expect dividend, *inter-alia*, in the following circumstances, subject to discretion of the Board:

- a. In event of loss or inadequacy of profit or Cash flow
- b. Higher capital investments on account of expansion of business, etc. by the Company
- c. Decision to undertake any acquisition, amalgamation, merger, takeover, etc. requiring significant capital outflow
- d. Other business condition(s) in the opinion of the Board it would be prudent to plough back the profits of the Company
- e. De-growth in the overall business
- f. The Company has been prohibited to declare dividends by any regulatory authority
- g. Any other extra-ordinary circumstances

#### **4.2 Financial parameters**

While determining the quantum of dividend the Board of Director shall, *inter-alia*, consider the following financial parameters:

- (i) Profit After Tax considering write-off of accumulated losses, exceptional and extraordinary items, if any
- (ii) Accumulated reserves
- (iii) Cash flow and treasury position keeping in view the total debt to equity ratio
- (iv) Earnings Per Share
- (v) Dividend Payout during the previous years
- (vi) Capital Expenditure
- (vii) Contingent Liabilities

#### **4.3 Factors to be considered while declaring dividend**

The quantum of dividend is an outcome of due deliberation by the Board considering various Internal and External factors including, but not limited to:

- (i) Internal factors
  - (a) Business Forecast (near to medium term)
  - (b) Earning stability
  - (c) Availability of liquidity
  - (d) Accumulated Reserves
  - (e) Working capital requirements of the Company
  - (f) Capital Expenditure requirements of the Company
  - (g) Investments in new line(s) of business
  - (h) Expenditure on Research and Development of new products
  - (i) Investment in technology

- (j) Acquisition of brands/businesses
- (k) Replacement cost of end-of-lifecycle products

(ii) External factors

- (a) Statutory provisions, legal requirements, regulatory conditions or restrictions laid down under applicable laws
- (b) Prevailing macro-economic environment
- (c) Re-investment opportunities
- (d) Investor Expectations
- (e) Prevailing taxation structure including any amendments expected thereof

Dividend will generally be declared once a year, after the approval of the Audited Financial Statement and shall be subject to approval / confirmation of shareholders at the Annual General Meeting (AGM). In certain years and to commemorate special occasions, the Board may consider declaring special dividend for its shareholders.

Considering the above factors, the Company would endeavor to declare a Dividend (**excluding** any special dividend or a payout in the form of a one time / special dividend) in the range of 55-85% of the PAT and can go up to a maximum of 100% of PAT.

## **5 Utilization of retained earnings**

Subject to the applicable regulations, retained earnings may be applied for:

- (i) Funding the organic and inorganic growth of the Company
- (ii) Diversification of business
- (iii) Capacity Expansion
- (iv) Replacement of Capital Assets
- (v) Declaration of Dividend in future years
- (vi) Issue of Bonus Shares
- (vii) Buy-back of Shares / Capital Reduction
- (viii) Other permissible purposes

## **6 Parameters that shall be adopted with regard to various classes of shares**

The Company has only one class of shares viz. Equity Shares of Face Value of Rs. 10 each.

Since the Company has issued only one class of equity shares with equal voting rights, all the members of the Company are entitled to receive the same amount of Dividend per share.

## **7 Disclosure**

In terms of the requirements of the Listing Regulations, this policy has been uploaded on the website of the Company viz., <https://www.bosch.in/> and will also form a part of the Annual

Report of the Company.

In case the Company declares dividend on the basis of parameter in addition to the parameters stated in this Policy, such parameters will be disclosed on the website as well as Annual Report of the Company.

## **8 General**

This Policy is subject to revision / amendments in accordance with the guidelines as may be issued by the Ministry of Corporate Affairs, SEBI or other regulatory authority from time to time, on the subject matter. Accordingly, the Company reserves the right to alter, modify, add, delete or amend any of the provisions of this Policy.

Notwithstanding anything contained herein but subject to the applicable laws, the Board may, at their discretion revise, amend or modify the policy, which they in their absolute discretion may deem fit.

In case of any amendment(s), clarification(s), circular(s), etc. issued by the relevant authorities, not being consistent with the provisions laid down under this Policy, then such amendment(s), clarification(s), circular(s), etc. shall prevail upon the provisions of this Policy and this Policy shall stand amended accordingly from the effective date as laid down under such amendment(s), clarification(s), circular(s), etc.

## **9 Cautionary statement**

The Policy reflects the intent of the Company to reward its shareholders by sharing a portion of its profits after retaining sufficient funds for growth of the Company. The Company shall pursue this Policy to pay, subject to the circumstances and factors enlisted herein above, which shall be consistent with the performance of the Company over the years.

This document does not solicit investment in the Company's shares nor is it an assurance of guaranteed returns (in any form), for investments in the Company's shares.

The Policy is not an alternative to the decision of the Board for recommending dividend, which is made generally, every year after taking into consideration all the relevant circumstances contained in this Policy as may be decided by the Board.

## 10 Revision history

Issue	Date	Editor	Description of changes
03	February 06, 2026	RBIN/BCS	Third revision
02	February 5, 2020	RBIN/BCS	Second revision
01	February 10, 2017	RBIN/BCS	First edition

## Quarter 03 FY 2025–26 financial results **Profit before tax stood at 14.5% of total revenue from operations**

February 6, 2026

Corp/C/CGR-IN

CIN: L85110KA1951PLC000761

- ▶ Total revenue from operations in Q3 of FY 2025–26 is up by 9.4% over the same quarter of previous year.
- ▶ Profit after tax stood at 10.9% of total revenue from operations.

**Bengaluru, India** – Bosch Limited, a leading supplier of technology and services, today posted its total revenue from operations of INR 4,886 crores (471 million euros) in Quarter 3 of FY 2025–26, an increase of 9.4% over the same quarter of last year. This growth is driven by higher demand in passenger cars and off-highway segment.

In the quarter Oct-Dec 2025, the company has done a preliminary assessment of the financial implications due to changes in labour code and has included the same under employee benefits expense.

After considering the impact of changes in labour code, the Profit Before Tax (before exceptional items) for the quarter Oct-Dec 2025 stood at INR 709 crores (68 million euros) which is 14.5% of the total revenue from operations, an increase of 6.7% over the same quarter of previous year. The improvement is mainly on account of favourable product mix and optimization of expenses.

The Profit After Tax stood at INR 532 crores (51 million euros) which is 10.9% of revenue from operations.

“Our business development reflects strong sales growth across key components in passenger cars and off-highway segments, in line with the overall growth in the automotive sector. This performance highlights our strategic focus on market leadership and operational efficiency, despite supply chain issues in the quarter.” said Guruprasad Mudlapur, President of the Bosch Group in India, and Managing Director, Bosch Limited.

### **Snapshot of performance in Quarter 3**

Overall product sales of the automotive segment have increased by 18.5% compared to the same quarter of the previous year. The Power Solutions business grew by 19.5% mainly on account of growth in passenger cars and off-highway segments.

Two-wheeler business grew by 58.3%, mainly on account of higher sale of exhaust gas sensors due to ramp up for OBDII norms implementation from April 1, 2025.

Mobility aftermarket business grew by 5.3% on account of GST reforms, strong growth in OE segment, and growth across key product groups of Diesel, Wipers and Braking systems.

The Beyond Mobility business declined by 23.3% in net sales over the same quarter of the previous financial year, mainly due to the sale of "Video solutions, Access and Intrusions and Communication systems" business in May 2025.

"Looking ahead, we anticipate continued positive momentum in the automotive sector and remain optimistic of businesses delivering well in the next quarter. As an organization, we will continue to focus on leveraging a favorable product mix and advancing future-ready technologies to drive growth amid an evolving market and capitalize on increased consumer demand." adds Mudlapur.

### **Contact person for press inquiries:**

Ms. Somdatta Sen

Phone : +91 9833596410

[Somdatta.sen@in.bosch.com](mailto:Somdatta.sen@in.bosch.com)

### **About Bosch in India**

*In India, Bosch is a leading supplier of technology and services in the areas of Mobility, Industrial Technology, Consumer Goods, and Energy and Building Technology. Additionally, Bosch has in India the largest development center outside Germany, for end-to-end engineering and technology solutions. The Bosch Group operates in India through 14 companies: Bosch Limited – the flagship company of the Bosch Group in India – Bosch Chassis Systems India Private Limited, Bosch Rexroth (India) Private Limited, Bosch Global Software Technologies, Bosch Automotive Electronics India Private Limited, BSH Home Appliances Private Limited, ETAS Automotive India Private Limited, Robert Bosch Automotive Steering Private Limited, Bosch Mobility Platform and Solutions India Private Limited, Newtech Filter India Private Limited, Precision Seals Manufacturing Ltd, Robert Bosch India Manufacturing and Technology Private Limited, MICO Trading Private Limited and Miviv Engg. Technologies Private Limited. Since commencing operations in 1951, we have steadily expanded our footprint across 17 manufacturing sites and 7 development and application centers, supporting both domestic and global markets. These facilities enable us to localize solutions, drive innovation, and respond with speed to dynamic customer and industry requirements. In FY 2024–25, we reported net revenue of 373,457 million INR (approximately euros 4.13 billion) and employed 38,655 associates as of March 31, 2025. Bosch Limited continues to anchor the Group's India presence with a sharp focus on next-generation mobility, smart manufacturing, and digital transformation. It earned revenue from operations of Rs. 18,087 crores ((1,985 million euros) in fiscal year 2024-25.*

Additional information can be accessed at [www.bosch.in](http://www.bosch.in)

*The Bosch Group is a leading global supplier of technology and services. It employs roughly 412,000 associates worldwide (as of December 31, 2025). According to preliminary figures, the company generated sales of 91 billion euros in 2025. Its operations are divided into four business sectors: Mobility, Industrial Technology, Consumer Goods, and Energy and Building Technology. With its business activities, the company aims to use technology to help shape universal trends such as automation, electrification, digitalization, connectivity, and an orientation to sustainability. In this context, Bosch's broad diversification across regions and industries strengthens its innovativeness and robustness. Bosch uses its proven expertise in sensor technology, software, and services to offer customers cross-domain solutions from a single source. It also applies its expertise in connectivity and artificial intelligence in order to develop and manufacture user-friendly, sustainable products. With technology that is "Invented for life," Bosch wants to help improve quality of life and conserve natural resources. The Bosch Group comprises Robert Bosch GmbH and its roughly 490 subsidiary and regional companies in over 60 countries. Including sales and service partners, Bosch's global manufacturing, engineering, and sales network covers nearly every country in the world. Bosch's innovative strength is key to the company's further development. At 136 locations across the globe, Bosch employs some 82,000 associates in research and development.*

*The company was set up in Stuttgart in 1886 by Robert Bosch (1861-1942) as "Workshop for Precision Mechanics and Electrical Engineering." The special ownership structure of Robert Bosch GmbH guarantees the entrepreneurial freedom of the Bosch Group, making it possible for the company to plan over the long term and to undertake significant upfront investments in the safeguarding of its future. Ninety-four percent of the share capital of Robert Bosch GmbH is held by Robert Bosch Stiftung GmbH, a limited liability company with a charitable purpose. The remaining shares are held by Robert Bosch GmbH and by a company owned by the Bosch family. The majority of voting rights are held by Robert Bosch Industrietreuhand KG. It is entrusted with the task of safeguarding the company's long-term existence and in particular its financial independence – in line with the mission handed down in the will of the company's founder, Robert Bosch.*

Additional information is available online at [www.bosch-press.com](http://www.bosch-press.com), [www.bosch.com](http://www.bosch.com).