



Ref: STEX/SECT/2025
December 06, 2025

BSE Limited, Phiroze Jeejeebhoy Towers, Dalal Street, Fort, Mumbai 400 001 BSE Scrip Code: 500480	National Stock Exchange of India Limited Exchange Plaza, 5 th Floor, Plot No. C/1, G Block, Bandra – Kurla Complex, Bandra (East), Mumbai 400 051 NSE Symbol: CUMMINSIND
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Sub: Notice published by way of an advertisement in respect of Notice of Postal Ballot and E-voting Information

Dear Sir / Madam,

Further to our letter dated December 05, 2025, we wish to inform you that pursuant to Rule 20 and Rule 22 of the Companies (Management and Administration) Rules, 2014 read with General Circular 03/2025 dated September 22, 2025 issued by Ministry of Corporate Affairs, the Company has issued a public notice by way of advertisement in the English Newspaper Business Standard (All Editions) and Marathi Newspaper Loksatta (Pune Edition) (including their electronic editions), today i.e. December 06, 2025, in respect of Notice of Postal Ballot and E-voting Information.

Further we are enclosing herewith copy of the newspaper cutting of the aforesaid newspapers.

The same is also being uploaded on the website of Company at www.cumminsindia.com.

Thanking you,
Yours faithfully,
For Cummins India Limited

Vinaya A. Joshi
Company Secretary & Compliance Officer
Membership No.: A25096
Encl.: As above.

(This letter is digitally signed)

Inside India's new wedding wonderland

From wine-reading stations to *Interstellar* sangeets, couples are reimagining their big day to make it personalised, immersive



PHOTO: SHARAD KUMAR AND MOMENTUS WEDDINGS

AKSHARA KRISHNAN
New Delhi, 5 December

At a recent wedding, guests encountered an unexpected invitation: To look into their future, literally. Each person was asked to spill wine across a canvas. The patterns created by the spills were then interpreted by a fortune-teller practising oenomania, a form of divination that studies wine in the way that astrology reads tea leaves. What might have been a traditional cocktail hour instead became a moment of curiosity, conversation, and personalised insight, woven seamlessly into the couple's vision for a memorable day.

At another celebration, the sangeet was transformed into a cosmic experience inspired by *Interstellar*, Christopher Nolan's 2014 sci-fi epic. Guests walked through an entrance crafted to resemble the interior of a spaceship and stepped into a world filled with astronaut figurines, moon balls, and intergalactic flourishes. It was an immersive recreation of the film's speculative universe wherein a group of astronauts sets out to look for a new home for humanity.

These weddings are only two examples of how couples today are reshaping long-held ideas of grandeur and celebration. The pursuit is no longer only about scale but increasingly about distinction, about creating weddings that say something about the couple, their memories, their tastes, and even their sense of fun.

Over the decades, Indian weddings have continually expanded in scope and ambition, in part fuelled by the cinematic imagination of post-liberalisation Bollywood. Films such as *Hum Aapke Hain Koun..!* (1994) and *Dilwale Dulhania Le Jayenge* (1995) cemented the idea of multi-event festivities, choreographed functions, and exuberant decor. The visual vocabulary of weddings changed, and with it came a cultural shift: The idea that a celebration could, and should, be both elaborate and emotionally resonant.

Today, the challenge many couples face is how to stand apart in a landscape where large weddings are already the norm. The answer, wedding planners say, lies in combining the spectacular with the personal, and in curating elements that make even the most familiar rituals feel distinctive.

A Kyoto wedding

For Devanshi Patel, founder of the Mumbai-based bespoke wedding and event planning venture Shreeing Events, the shift toward personalisation recently unfolded on a global stage. Patel returned from Kyoto, Japan, after organising a three-day wedding for a couple who wanted to celebrate in the city where some of their fondest memories were made. With 135 guests in attendance, it was an opportunity to introduce invitees to a destination that held deep significance for the bride and groom.

Japanese tradition show through in the most beautiful way, Patel says. Ninja calligraphy counters allowed guests to interact with an artisan skill, while matcha-making stations captured an intimate, everyday ritual of Japanese culture. Traditional geisha and maiko dancers added a touch of heritage to the festivities. The ceremony itself was held in Buddhist fashion at the holy Ninna-ji Temple, a UNESCO World Heritage site in Kyoto.

The celebrations continued with a cocktail hour and an afterparty for which the dress code was personalised kimonos, gifted to every guest. Patel says the experience of planning in Japan — a first for her — brought its own challenges and fascinations. "The Japanese are a stickler for timings and very disciplined," she says. "It was a very different experience for us."

This difference extended to logistics. Because the guests were largely international travellers, keen on exploring the city and reaching the destination on their own, the planning team did not need to arrange pickups or drop-offs, an unusual departure from the norm in Indian weddings. That freed the team to focus on the experience itself.

Among the most memorable details

Spectacles of personalisation

■ **Experiential add-ons include** mentalists, astrologers, oenomania sessions, scent-making bars, DIY beauty counters

■ **Focus on personalised storytelling** through menus, cocktails, decor, and installations reflecting the couple's journey

■ **Destination-inspired city weddings**, where entire hotels or convention centres are sometimes turned into replicas of city

■ **Globalisation, themed entertainment, and traditional elements from the chosen country add international flair**

■ **Themed photos and detail-driven luxury** may feature in wedding pre-planner, longer time slots



was a miniature 7-Eleven created within the hotel. It was stocked with chocolate-flavoured beer, chips, and even Japanese medicines offered as shots. It was a playful nod to an iconic part of Japanese everyday life.

"Luxury today is not about money, but about time," Patel says. She plans no more than eight weddings per year, dedicating close to six months to each to ensure the smallest details are accounted for.

The business of the spectacle

The appetite for such weddings is rapidly growing. Just last month, social media was flooded with glimpses from a non-resident Indian (NRI) wedding in Udaipur, Rajasthan, where Jennifer Lopez performed and filmmaker Karan Johar hosted a special segment, in *Koffee With Karan* style. The couple — Vamsi Gadgil and Neta Mantena, daughter of Andhra-based businessman Rama Raju Mantena, the CEO of Ingenus Pharmaceuticals — became a case study in how globalised and entertainment-driven Indian weddings have become.

According to a 2024 report by brokerage Jefferies, India's wedding industry is valued at around \$130 billion, second only to China's (\$170 billion). On average, an Indian wedding costs ₹12 lakh (roughly \$15,000), sometimes more than what a family spends on 18 years of a child's education. But for luxury weddings, says Parthiv Thyagarajan, cofounder and CEO of WeddingSutra, a bridal media brand, budgets range from ₹3 crore to ₹30 crore, excluding clothes, jewellery, and gifts.

"It's not just a wedding, it's a spectacle," Thyagarajan says. Destination weddings especially intensify the expenditure. Among high-net-worth and ultra-high-net-worth business families, a wedding can resemble a corporate spending exercise.

Darshan Shroff, partner at Momente

(Above) An Indian wedding in Kyoto, which saw personalised kimonos, traditional geisha, and maiko dances; (left) an *Interstellar*-themed sangeet in Udaipur; a wine-reading station

Weddings, a Mumbai-based luxury wedding planner founded in 2010, agrees. "It's a black hole and there's no end to the amount of money one can spend," he says. Even an "average" luxury wedding, he adds, now entails spending of over ₹3 crore.

The personal touch

Yet the dynamics are changing. As a younger generation comes to marry, the emphasis is shifting away from just large sets and dramatic backdrops towards meaningful details.

"Couples want big weddings, but they also want to be very involved," says Shroff. Small, symbolic touches matter more than sheer scale. At one wedding, his team created a Parisian-themed menu, complete with the bride's time studying in Paris, complete with pastel hues, macarons, keys tied to locks, and French bicycles. The sangeet, in contrast, leaned fully into the *Interstellar* theme, creating an interplay of personal nostalgia and high-concept design.

Hyderabad-based Priya Maganti, the cofounder of RVR Events & Design, sees a similar shift. Known for planning badminton player PV Sindhu's and Venkatesh Datta's wedding, Maganti says couples today want their stories woven into the events. "Gone are the days of wedding photo shoots or videos. Now a couple's story is reflected through curated menus, cocktails, and blurbs, sharing nuggets of their journey, across venues," she says.

Engagement is a key demand. Guests are no longer expected to simply witness; they are invited to participate. Perfume bars, where guests blend essential oils to create personalised scents, and *ukhaan* (turner's-chickpea paste) stations for custom body and face scrubs are now common. Patel says mentalists and astrologers, particularly for wine-reading sessions, remain perennial favourites. These interactions leave guests with personalised memories, she says, which become part of the wedding's lingering impact.

Bringing the destination home

According to Thyagarajan, not every couple chooses to travel for a destination wedding anymore. For many, convenience is paramount, especially when elaborate wardrobes and multiple events stretch over several days. Increasingly, couples create "destination-inspired" weddings within their own cities while booking out entire hotels for guests, he says.

Maganti recalls a Hyderabad wedding where 3,000 guests were transported into a reimagined Jaipur recreation of the city's emerging tech hub, *Ex'hub'licious*, glass chandeliers, painted columns, and a magnificent dome embedded with 1,000 shimmering stones recreated the grandeur of the Pink City — despite a rain red alert.

A wider wedding ecosystem

Thyagarajan says that today's weddings involve an expanded set of vendors: From stylists and entertainers to food specialists, decor artists, and logistics coordinators. The dependence on metros for these is dropping. Traditional wedding destinations such as Jaipur and Pushkar in Rajasthan, and Mahabalipuram in Tamil Nadu, are evolving too, developing their own ecosystems of planners and decorators, he says.

Meanwhile, international destinations like West Asia, Thailand, and Sri Lanka remain strong appeal for Indian couples, offering scenic backdrops, familiar Indian cuisine, and flexible catering rules.

As for wedding catering, here, too, the move is towards premiumisation. "We have started doing live boulangerie stations for guests, with fresh French pastries, croissants, croffles and tarts," says Abhishek Ahuja, director, Cream of the Crop, a Delhi-based bespoke caterer.

Goldman Sachs Asset Management (India) Private Limited
(formerly known as GSAM Services Private Limited)
CIN: UH1202GP0272912025 | Website: www.gsamlimited.com | Registered Office: 9th and 10th Floor, Ascot-Worli, Sudam Kulu Ahire Marg, Worli, Mumbai 400 025 | Tel No: +91 22 6616 9000 Fax: 91 22 6616 9001

PUBLIC NOTICE

Notice is hereby given that Goldman Sachs Asset Management (India) Private Limited (formerly known as GSAM Services Private Limited) ("GSAM India") having its registered office at 9th and 10th Floor, Ascot-Worli, Sudam Kulu Ahire Marg, Worli, Mumbai 400 025, India, registered with Securities and Exchange Board of India ("SEBI") as a portfolio manager under the SEBI (Portfolio Managers) Regulations, 2020 ("PM Regulations") is going to surrender its SEBI registration (Registration no: INP000076877) for cancellation in accordance with the provisions of the SEBI (Intermediaries) Regulations, 2008, and if anyone has any grievances, they can lodge the grievances at <https://scores.sebi.gov.in/>.

For Goldman Sachs Asset Management (India) Private Limited
Sd/-
Authorised Signatory

Place: Mumbai
Date: 6th December 2025

NSE
NATIONAL STOCK EXCHANGE OF INDIA LTD.
Registered Office: Exchange Plaza, C-1, Block-3, Bandra-Kurla Complex, Bandra (East), Mumbai - 400 050, India

PUBLIC NOTICE

The Exchange vide its public notice dated 26th November 2020, had invited constituents of Karvy Stock Broking Limited for filing their claim along with the relevant documents within 3 months from the date of said public notice, for processing the same in accordance with the rules, bye-laws / regulations, guidelines etc. of the Exchange.

In view of the orders of Hon'ble Supreme Court dated September 23, 2021 and January 10, 2022 extending the time for the extension of the limitation period due to the COVID pandemic situation, the Exchange has extended the timeline for accepting claims of the constituents till 02.12.2025.

It may be noted that to further facilitate maximum number of investors to file their claims against Karvy Stock Broking Limited, as advised by SEBI, the Exchange urges all claimants to make use of the online claim lodgement facility as mentioned above for better tracking of your claims. In case of any queries, please write to claimants@nse.co.in or on toll free number 1800 266 0050 (Option - 5).

Nifty50

Cummins India Limited
Regd. Office: Cummins India Office Campus, Tower A, 5th Floor, Survey No. 21, Balewadi, Vadodra - 390 015, Gujarat, India
(CIN: L2912PN1962PLC012776)
Tel.: (020) 6706700 Fax: (020) 67067015
Website: www.cumminsindia.com
Email: investors@cummins.com

NOTICE OF POSTAL BALLOT AND REMOTE E-VOTING INFORMATION

Notice is hereby given that in compliance with Section 110 and Section 108 of the Companies Act, 2013 and rules thereunder, as amended from time to time, Regulation 44 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, read with the guidelines prescribed by the Ministry of Corporate Affairs ("MCA") for holding general meetings / conducting postal ballot process through e-voting vide General Circular GCS/2025 dated September 22, 2025, issued by MCA, read with other relevant circulars issued in this regard (hereinafter collectively referred to as the "Circulars") or any further amendment or modification thereof from time to time, Cummins India Limited ("Company") is seeking consent of the Members of the Company through Postal Ballot, by voting through electronic means ("remote e-voting")

In compliance with the Circulars, the Company has completed the dispatch of the Notice of Postal Ballot comprising of the resolution(s) along with the explanatory statement thereto on Friday, December 05, 2025, only through electronic mode on the registered e-mail addresses of the Members of the Company, as on Friday, November 28, 2025 ("cut-off date"). Further, Members whose e-mail addresses are not registered and who wish to receive an electronic copy of the Notice of the Postal Ballot can send their request to the Company on allinvestors@cummins.com.

The said Notice of Postal Ballot is also available on the Company's website at www.cumminsindia.com and on the website of the Stock Exchanges, i.e. BSE Limited and National Stock Exchange of India Limited at www.bseindia.com and www.nseindia.com respectively, and on the website of MUFJ Intime India Private Limited (Intime India), Registrar and Transfer Agent (RTA) of the Company at intimeindia.in.

A person, whose name is recorded in the Register of Members of the Company and/or in the Register of Beneficial Owners maintained by the Depositories as on the cut-off date, shall only be entitled to cast their vote through remote e-voting. A person who is not a member as of the cut-off date should treat the RTA for information purpose only. Please note that, in accordance with the Circulars, a printed copy of the Notice of Postal Ballot, along with the Postal Ballot Form and pre-paid business reply envelope, will not be sent to the Members. Members are required to communicate their assent or dissent only through the remote e-voting facility.

Instructions for remote e-voting:

The remote e-voting facility to enable the members to cast their vote in electronic mode is provided by the Company through MUFJ Intime India Private Limited (Intime India), Registrar and Transfer Agent (RTA) of the Company. Members may cast their votes during the remote e-voting period mentioned herein below:

Commencement of e-voting: 9:00 a.m. (IST) on Sunday, December 07, 2025

End of e-voting: 5:00 p.m. (IST) on Monday, January 05, 2026

The remote e-voting will not be allowed beyond the aforesaid date and time. The necessary instructions for remote e-voting have been set out in the Note No. 2 of Notice of Postal Ballot. All the Individual Members holding shares in demat mode, may cast their vote electronically through remote e-voting by way of a single login credential through their demat accounts / websites of Depositories / Depository Participants (DPs). All the Members other than Individual Members holding shares in demat mode and all Members holding shares in physical mode, may cast their vote electronically through the remote e-voting platform provided by RTA through Intime India Vote at <https://intimevote.intimeindia.com>.

Manner of registering e-mail address and other KYC details:

Members whose e-mail addresses and other KYC are not registered must follow the process mentioned below:

- Physical Holding: Send relevant documents to the RTA along with duly filled Form ISR-1 (please see detailed instructions in Note No. C (12) regarding update of KYC details).
- Demat Holding: By contacting the respective Depository Participant ("DP") and registering e-mail address, mobile number and other KYC details in demat account, as per the process advised by the DP.

Further, Ms. Mehta & Mehta, Company Secretaries, Pune have been appointed as the Scrutinizer to conduct the Postal Ballot through remote e-voting process in fair and transparent manner. Result of the remote e-voting will be declared within two working days from the end of remote e-voting period by placing it along with Scrutinizer's report on the Company's website at www.cumminsindia.com and on the website of the Stock Exchanges, i.e. BSE Limited and National Stock Exchange of India Limited at www.bseindia.com and www.nseindia.com respectively.

In case the Members have any queries or issues regarding the e-voting facility, they may refer to the frequently asked questions and e-voting manual available in this section at www.cumminsindia.com (under the heading "e-voting") or can send a request at enquiries@nmpgs.mumbai.com or contact on - Tel: 022 - 4918 6000. Any grievances connected with the remote e-voting facility may be addressed to Ms. Vinaya Joshi, Company Secretary of the Company by sending an email to allinvestors@cummins.com.

Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository may contact (i) NSDL by sending a request at evoting@nsdl.co.in or call at toll free no. 022 - 4886 7000; (ii) CDSL by sending a request at helpdesk.evoting@cdslindia.com or contact at 1800 22 55 33.

For Cummins India Limited
Vineeta A. Joshi
Company Secretary & Compliance Officer
Membership No.: A25096

Place: Pune
Date: December 05, 2025

कार्यालय नगर पालिक निगम, रायगढ़ (उ.ग.)
क्रमांक 7923/वि.ग.प.2025 दिनांक वि.ग.प. 04.12.2025

॥ ई-प्रोपोजिट नितिवा आमंत्रण सूचना ॥

नगर पालिक निगम, रायगढ़ द्वारा निम्नलिखित कार्य हेतु ऑनलाइन (online) निविदा आमंत्रित की जाती है:-

क्र.सं.	कार्य का विवरण	अनुमानित लागत (₹)	निविदा प्रस्तुत करने की तिथि
1	CONSTRUCTION OF SAMUDAYIK BHAWAN FOR RANGAR PESS CLUB AT RANGAR WAD 27 (2nd Call)	30.00	22.12.2025
2	DEVELOPMENT WORK AT RANGAR STADIUM	196.04	26.12.2025

उपरोक्त निविदा कार्य की निविदा की समयान्त, रायगढ़ नगर, वि.ग.प. वि.ग.प. निविदा विधिवत, निविदा स्वीकृति, रायगढ़ नगर पालिक निगम, रायगढ़ (उ.ग.) पर पोस्ट <https://proc.cgslgale.gov.in> से डाउनलोड की जा सकती है।

कार्यालय नगर पालिक निगम, रायगढ़

Hindustan Unilever Limited
Registered Office: Unilever House, 8, D. Saawant Marg, Chakala, Andheri (East), Mumbai - 400 099
CIN: L1510MH1933PLC002030, Web: www.hul.co.in
Email: investorshareholder@unilever.com Tel: +91 22 5043 2791 / 5043 2792

NOTICE OF POSTAL BALLOT

Members are hereby informed that pursuant to Sections 108 and 110 of the Companies Act, 2013 (the Act), read with the Companies (Management and Administration) Rules, 2014, as amended, (Rules), General Circular Nos. 14/2020 dated 8th April, 2020, 17/2020 dated 13th April, 2020, and subsequent circulars issued from time to time, the latest one being General Circular No. 03/2025 dated 22nd September, 2025 issued by the Ministry of Corporate Affairs (MCA Circulars), and Regulation 44 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Regulations), and any other applicable provisions of the Act, Rules, Regulations, Circulars and Notifications issued thereunder [including any statutory modification(s) or re-enactment(s) thereof] for the time being in force and as amended from time to time), the Company has, through KFin Technologies Limited, sent Notice of Postal Ballot vide e-mail dated 4th December, 2025, to those Members who have registered their e-mail IDs with the Depository Participant(s) or with the Company as on Friday, 28th November, 2025, being the cut-off date, together with an Explanatory Statement pursuant to Section 102 of the Act, along with the Login ID and password, for seeking their approval on the following resolutions:

Sr. No.	Description and Type of Resolutions
1.	Ordinary Resolution Appointment of Mr. Niranjan Gupta (DIN: 07806792) as the Whole-time Director of the Company, liable to retire by rotation, to hold office for a period of 5 (five) consecutive years i.e., from 1st November, 2025 to 31st October, 2030
2.	Special Resolution Appointment of Mr. Bobby Parikh (DIN: 00019437) as an Independent Director of the Company, not liable to retire by rotation, to hold office for a period of 5 (five) consecutive years i.e., from 1st December, 2025 to 30th November, 2030

The Board of Directors of the Company has appointed Mr. S. N. Ananthasubramanian (FCS: 4206 and COP No.: 1774) Practicing Company Secretary or failing him, Mr. S. N. Vinayachandran (FCS: 13685 and COP No.: 24335), Practicing Company Secretary, to act as the Scrutinizer, for conducting the Postal Ballot process, in a fair and transparent manner.

In accordance with the MCA Circulars, Members can provide their assent or dissent through e-voting only. The Company has entered into an agreement with KFin Technologies Limited, Registrar and Share Transfer Agent (RTA), for facilitating e-voting by the Members. The detailed procedure for e-voting is enumerated in the Notes to the Postal Ballot Notice. The e-voting period is as follows:

Commencement of e-voting	Monday, 8th December, 2025 at 9:00 A.M. (IST)
End of e-voting	Tuesday, 9th January, 2026 at 5:00 P.M. (IST)

Members are requested to note that voting beyond Tuesday, 8th January, 2026 at 05:00 P.M. (IST) will not be allowed and the e-voting mode shall be disabled thereafter.

In line with the MCA Circulars, the Postal Ballot Notice is being sent only through electronic mode to those Members whose e-mail addresses are registered with the Company/Depository Participant(s). The communication of the assent or dissent of the Members would take place through the e-voting system only.

The voting rights of Members shall be reckoned as on Friday, 28th November, 2025 which is the "cut-off date". A person who is not a Member of the Company as on the "cut-off date" should treat the Notice of Postal Ballot for information purpose only. The copy of the Postal Ballot Notice is available on the Company's website at www.hul.co.in, website of the Stock Exchanges i.e. BSE Limited and National Stock Exchange of India Limited at www.bseindia.com and www.nseindia.com respectively, and on the website of KFin Technologies Limited at <https://www.kfintech.com/>. Members who do not receive the Postal Ballot Notice may download it from the above-mentioned websites.

Members holding shares in physical form and who have not updated their e-mail IDs with the Company are requested to update the same by submitting a duly filled and signed form ISR-1 (Form for registering PAN, KYC details and changes/update thereof) along with self-attested copy of PAN Card and self-attested copy of any document as address proof to our RTA - KFin Technologies Limited at Selenium Building, Tower-B, Plot No. 31 & 32, Gachibowli Financial District, Nanakramguda, Hyderabad, Telangana - 500 032 or by email to enward.ris@kfintech.com from their registered email id. In case of any queries or issues regarding the e-voting facility, Members may send an email to evoting@kfintech.com or call KFin Technologies Limited on toll free no. 1800 309 4001. All grievances with regards to e-voting facility may be addressed to Ms. Krishna Priya, Sr. Manager, KFin Technologies Limited at the above-mentioned address. Members may also refer to the Frequently Asked Questions (FAQs) and E-Voting User Manual available at the "download" section of <https://evoting.kfintech.com>.

The result of the e-voting by Postal Ballot will be announced on or before Thursday, 8th January, 2026 at the Registered Office of the Company and shall be available on the Company's website at www.hul.co.in.

For Hindustan Unilever Limited
Sd/-
Radhika Shah
Company Secretary & Compliance Officer
Membership No.: A19308

Date: 6th December, 2025
Place: Mumbai

