

📍 **Thermax Limited,**
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February 09, 2026

To
The Secretary
BSE Limited
PJ Towers, Dalal Street
Mumbai: 400 001
Company Scrip Code: 500411

National Stock Exchange of India Limited
Exchange Plaza, C-1, Block G,
Bandra Kurla Complex,
Bandra (E)
Mumbai – 400 051
Company Scrip Code: THERMAX EQ

Sub: Transcript of Analysts / Investors conference call for Q3 FY 2025-26

Ref: Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements Regulations, 2015 (“Listing Regulations”))

Dear Sir/Madam,

The transcript of the Analyst/Investors conference call for Q3 FY 2025-26 held on Thursday, February 5, 2026 is now available on Company's website at <https://www.thermaxglobal.com/analyst-conference-calls/>

You are requested to kindly take note of the above.

Thanking you,

Yours faithfully,
For **THERMAX LIMITED**

Sangeet Hunjan
Company Secretary & Compliance Officer
M.N.: A23218