

9<sup>th</sup> February 2026

**National Stock Exchange of India Limited**  
"Exchange Plaza", 5<sup>th</sup> Floor,  
Plot No.C/1, G Block  
Bandra-Kurla Complex  
Bandra (East), Mumbai 400051.

**BSE Limited**  
Phiroze Jeejeebhoy Towers,  
Dalal Street, Fort,  
Mumbai 400001.

**The Luxembourg Stock Exchange**  
35A Boulevard Joseph II,  
L-1840 Luxembourg.

**London Stock Exchange Plc**  
10 Paternoster Square  
London EC4M 7LS.

**Sub: Disclosure under 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 – Participation in Analyst or Institutional Investor Meeting**

Dear Sir/Madam,

This is in furtherance to our letter dated 4<sup>th</sup> February 2026 wherein we had given an advance intimation of the Schedule of Analyst or Institutional Investor Meeting Schedule, we hereby inform you that the Company physically participated in the Nuvama India Conference 2026 – Keynote held today, i.e. 9<sup>th</sup> February 2026 in Mumbai engaging with Funds, Investors etc. The said event concluded at 3.00 p.m. (IST).

Please note that no Presentation was made at the aforesaid event.

Further, the Company has referred to publicly available documents for discussions and no unpublished price sensitive information has been shared during the aforesaid event.

Kindly take the same on record.

Yours sincerely,  
For **Mahindra & Mahindra Limited**

**Sailesh Kumar Daga**  
Company Secretary