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September 9, 2025

**National Stock Exchange of India Limited
Exchange Plaza, C-1, Block G,
Bandra Kurla Complex, Bandra (East)
Mumbai - 400051
Symbol - TCS**

**BSE Limited
P. J. Towers,
Dalal Street,
Mumbai - 400001
Scrip Code No. - 532540**

Dear Sirs,

Sub: Press Release

We are sending herewith copy of the Press Release titled “**TCS and CEA Partner to Advance Physical AI Research and Innovation in France**” which will be disseminated shortly.

The Press release is self-explanatory.

Thanking you,

Yours faithfully,
For Tata Consultancy Services Limited

**Yashaswin Sheth
Company Secretary
ACS 15388**

Encl: as above

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TCS and CEA Partner to Advance Physical AI Research and Innovation in France

The partnership aims to develop intelligent robotics solutions for real-world applications across various industrial sectors and strengthen Indo-European industrial competitiveness

PARIS | MUMBAI, September 9, 2025: [Tata Consultancy Services](#) (TCS) (BSE: 532540, NSE: TCS) a global leader in IT services, consulting, and business solutions), a global leader in IT services, consulting, and business solutions, has signed a partnership with CEA, among the world's most innovative research institutions to accelerate innovation and industrialization of Physical AI solutions. Physical AI is focused on bringing together robotics, artificial intelligence, and intelligent systems to help machines perceive, interpret, and interact with the physical world, thus advancing digital transformation and modernization of industrial processes. TCS and CEA's leading French research institute for intelligent digital systems, will drive the design, development, and deployment of cutting-edge Physical AI-powered systems for real-world applications. By combining CEA-deep expertise in digital transformation and scientific research with TCS' domain knowledge and global scale, the alliance will deliver scalable AI-driven solutions tailored to industrial use cases—from manufacturing and logistics to automation—ultimately transforming efficiency and resilience across sectors.

Alexandre Bounouh, Director of CEA-List, said, *"We are delighted to collaborate with TCS to accelerate the diffusion of Physical AI technologies in industry. This partnership will enable us to connect cutting-edge research with the concrete needs of businesses and to jointly invent the intelligent systems of tomorrow. By transforming collaboration between humans and machines, AI solutions applied to physical systems will optimise the production chain, thereby contributing to one of our core missions: boosting the resilience and competitiveness of French and European businesses."*

Together, TCS and CEA intend to offer organizations concrete solutions based on Physical AI, proofs of concept (POCs), as well as training and technological support programs.

Key areas of collaboration include:

1. **Versatile Robots:** Development of adaptable robots capable of learning and executing diverse tasks in a dynamic environment.
2. **Advanced Human-Robot Collaboration:** Creation of intuitive, safe, and efficient human-robot interaction systems for industrial environments.
3. **Socially Assistive Robots:** Creation of robots capable of interacting and assisting humans in social contexts, particularly for personalized support and guidance.

The partnership also relies on the unique expertise and leading-edge research of CEA in the convergence between physical AI and humans. From brain-controlled exoskeletons for tetraplegic patients to world records in AI for self-driving vehicles, CEA's leadership in emerging technologies such as haptic telepresence and dexterous handling is opening the way for robots that can feel and manipulate objects intelligently but also enable humans to extend our capabilities and reach. CEA's technological leadership in physical AI and robotics has been recently entrusted with the co-direction of the national program in Organic Robotics, and the co-ordination of the European roadmap for AI-powered robotics.

Rammohan Gourneni, Managing Director – TCS, France, said, *"Our commitment to technological innovation is reflected in strong partnerships with key players like CEA. Physical AI is a key technology for the future of*

industry, as it combines the power of AI with the intelligence of physical systems. This partnership marks an important step in supporting our clients in their industrial transformation.”

This partnership leverages the TCS Pace Port™ Paris research and innovation centre at the heart of the French technology ecosystem. This hub brings together experts, startups, researchers, and large companies to accelerate the development of next-gen solutions on a large scale. By combining technological innovation, local talent, and global expertise, TCS is strengthening its long-term commitment to the AI economy in France.

For several years, TCS has been focused on investing in emerging technologies, particularly artificial intelligence, industrial IoT, and autonomous systems. The collaboration with CEA reflects TCS' commitment to being a trusted transformation partner for leading businesses in France. Present in the region since 1992, TCS supports leading French enterprises in their growth and transformation journeys, including 18 CAC40 companies. In recent years, TCS has made significant investments in France and opened four delivery centers across France (Paris-Suresnes, Lille, Poitiers, and Toulouse). These sustainable investments demonstrate TCS' continued commitment to the region and its desire to support key players in the French economy by offering them local support and access to TCS' global expertise.

CEA

The CEA is a public research organization that supports public policy decision-making and equips French and European businesses and communities with the scientific and technological means to better navigate four major societal transitions: energy transition, digital transition, future healthcare, and national/global security. Its mission is to ensure France and Europe maintain scientific, technological, and industrial leadership, contributing to a more secure and controlled present and future for all. The CEA is guided by three core values: curiosity, cooperation, and a strong sense of responsibility.

Learn more at: www.cea.fr/english

Tata Consultancy Services Ltd (TCS)

Tata Consultancy Services (TCS) (BSE: 532540, NSE: TCS) is a digital transformation and technology partner of choice for industry-leading organizations worldwide. Since its inception in 1968, TCS has upheld the highest standards of innovation, engineering excellence and customer service.

Rooted in the heritage of the Tata Group, TCS is focused on creating long term value for its clients, its investors, its employees, and the community at large. With a highly skilled workforce of over 600,000 employees in 55 countries and 202 service delivery centres across the world, the company has been recognized as a top employer in six continents. With the ability to rapidly apply and scale new technologies, the company has built long term partnerships with its clients – helping them emerge as perpetually adaptive enterprises. Many of these relationships have endured into decades and navigated every technology cycle, from mainframes in the 1970s to Artificial Intelligence today.

TCS sponsors 14 of the world's most prestigious marathons and endurance events, including the TCS New York City Marathon, TCS London Marathon and TCS Sydney Marathon with a focus on promoting health, sustainability, and community empowerment.

TCS generated consolidated revenues of over US \$30 billion in the fiscal year ended March 31, 2025. For more information, visit www.tcs.com

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