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To Department of Corporate Services BSE Limited Floor 25, PJ Towers Dalal Street, Mumbai- 400001

Dear Sirs,

Sub: Press Release Scrip No: 530215

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, enclosed herewith is a press release issued by the Company, the content of which is self-explanatory.

Kindly take the information on your record. Yours Faithfully,

For Kings Infra Ventures Limited

NANDITHA T Date: 2025.12.09 08:35:43 +05'30'

Nanditha T Company Secretary & Compliance Officer

Kings Infra Ventures Limited
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Kings/PN/2025/20 08.12.2025 PRESS RELEASE

Kings Infra To Move Forward as a Single Entity — With Independent Divisions in Aquaculture, Seafood Exports, Real Estate and Infrastructure Projects

Unified structure aimed at unlocking land value, strengthening governance and positioning Kings Infra as a leading blue-economy enterprise.

Kings Infra Ventures Limited is evaluating consolidation into a single, unified corporate entity organized around two core divisions: Seafood & Aquaculture and Infrastructure & Realty to unlock the full value of its diversified, yet interconnected businesses. This forward-looking structure ensures seamless alignment across aquaculture, technology, exports, retail, infrastructure and real-estate initiatives – making Kings Infra into a diversified business platform.

A key enabler of this transformation is the **Kings Maritime Aquaculture Technology Park** in Srikakulam near Vizag, a flagship initiative featuring cluster-based development integrating high-value aquaculture, maritech innovation, logistics and costal realty zones.

The planned park in Srikakulam will enable to shift the entire aquaculture and seafood operations to Vizag which will free up the traditional land banks of company-owned and promoter owned prime land parcels tied in with the current business operations, which can then be freed up for active monetization. These land banks combined were previously estimated to bring in liquidity of around INR 300 crores. These land parcels are strategically located in high growth areas in South India.

The Case for Active Land Development

Historically, Kings Infra pursued a passive land banking model. However, strategic review reveals substantially higher value creation potential through active proprietary development. By developing land assets directly – rather than leasing or passive monetization – the company captures price realization in 5 to 10 multiples.

Strategic Advantage of Land Banks

Coastal and Inland Parcels in Tamil Nadu and select Maritime Zones provide Kings Infra with the ability to expand aquaculture production, maritech parks, and export-linked processing infrastructure without delays or acquisition costs.

Promoter-held lands enable joint developments, land leases, and integrated project execution, ensuring capital-light expansion and faster time-to-market for large-scale farms, hatcheries, logistics clusters, and hospitality-linked coastal developments.

Company-owned lands within Kings Infra act as foundational assets supporting the balance sheet, strengthening creditworthiness, enabling collateralization for infrastructure financing, and offering long-term valuation upside.

Land-linked business models such as mariculture zones, food processing hubs, farm clusters and curated coastal property development unlock recurring revenues through lease, profit-sharing, and asset monetization.

Project Portfolio Enabled by Unified Structure & Land Access

- Aquaculture & Farm Expansions
- Intensive land-based shrimp and finfish farms (Tamil Nadu belt Tuticorin to Mimisal)

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- Integrated hatchery and nursery blocks
- Processing & Export Infrastructure
- Andhra Seafood Processing Facility
- Export logistics and container-focused aggregation hubs
- Technology & Digital Platforms
- Maritech innovation and training zones
- Domestic Retail Expansion
- Branded outlets under Frigo / Bento
- Farm-to-fork traceable seafood supply chain
- Land Banking & Realty Development
- Promoter and corporate-owned land banks for:
 - Marine tech parks
 - Coastal economic zones
 - Warehousing and processing clusters
 - Curated destination-based coastal real-estate projects
 - Marine tourism, hospitality, and ancillary ecosystem

The Strategic Rationale

Integrating all business functions under one brand and governance model ensures:

- ✓ End-to-end value chain dominance
- ✓ Capital efficiency and scale economics
- √ Accelerated monetization of land assets
- ✓ Stronger institutional investor confidence
- ✓ Future-ready positioning in the global blue economy

STRATEGIC MANAGEMENT TEAM

In line with the vision of our CMD, the Company's next-generation management team is fully prepared and equipped to take on expanded responsibilities, driving operational excellence and sustainable growth.

To accelerate our growth trajectory, the Company is in the process of appointing financial and strategic advisory consultants to lead the next round of fund raising. These funds will primarily support our Vizag expansion programme and other identified growth projects.

The Company is actively exploring strategic partnerships and tie-ups and is seeking a dynamic professional as COO--Real Estate to spearhead our real estate and infrastructure initiatives. This forms a key part of our expansion blueprint as we unlock high-value opportunities across emerging sectors.

The highly experienced, professional Management Team that manages all business functions under the strategic guidance of the ED, JMD, and CMD comprises of :

Mr. Sriram Inagalla, COO-International Business

Mr. Sriram serves as the Chief Operating Officer – International Business at Kings Infra Ventures Limited where he leads the International New Business Market and the Srikakulam Project. In this

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strategic role, he spearheads international operations, export growth, and market development with a clear vision to strengthen Kings Infra's footprint across the GCC, Europe, and South East Asia.

Mr. Joseph Raghunath, Head of Operations

Mr. Joseph Raghunath heads the Seafood Export Operations of the company, bringing with him over 40 years of rich experience in the processing and export of seafood products—both as a seasoned professional and as an entrepreneur-exporter. Having successfully managed his own export ventures from Odisha and Andhra Pradesh since 2006, he possesses a deep, hands-on understanding of the seafood export ecosystem from shore to shipment.

Mr. Chandra Bhat, COO - Aquaculture

With dual postgraduate qualifications in Aquaculture and Nutrition, Mr. Chandra Bhat brings over 40 years of distinguished experience in senior leadership roles across India and abroad. His expertise spans seafood processing, shrimp farming, shrimp hatchery management, and integrated aquaculture projects.

Mr. Lalbert Cherian, Chief Financial Officer

Mr. Lalbert Cherian is a result-driven professional skilled in financial planning and analysis, budgeting, risk management, and regulatory compliance. He has extensive experience in spearheading financial, sales, business development, and team leadership functions across diverse sectors and has a proven track record of driving profitability, optimising financial processes, and implementing strategic initiatives.

Ms. T. Nandita, Company Secretary

CS Nandita T is an Associate Member of the Institute of Company Secretaries of India (ICSI) with over a decade of rich experience in Secretarial and Legal functions, having worked with several reputed companies across various sectors.

Mr. Balagopal Veliyath, Executive Director

He is a seasoned industry leader with over four decades of multidimensional experience across Aquaculture, Seafood Processing, Infrastructure Development, and Marketing & Sales. His professional journey spans senior roles in the Automotive Tyres, Hospitality, and Travel & Tourism sectors, giving him a uniquely broad understanding of business operations and market dynamics.

Mr. Baby John Shaji, Joint Managing Director

Mr. Baby John spearheads the conceptualization, planning, and execution of cutting-edge technological projects, demonstrating a profound commitment to enhancing the company's outlook. His technical acumen infuses a fresh perspective into the organization, fostering operational excellence through the implementation of efficient systems, processes, and team development.

Mr. Shaji Baby John, Chairman and Managing Director

Mr. Shaji Baby John is a distinguished leader in both business and aquaculture. His resolute spirit and visionary approach played a pivotal role in spearheading India's Blue Revolution, marked by the establishment of the nation's first large-scale, integrated semi-intensive aquaculture project in 1987.

Under his guidance, Kings Infra has excelled in sustainable aquaculture, seafood processing and aquaculture-related infrastructure development, driven by his steadfast belief in alleviating rural hunger and unemployment through sustainable aquaculture





Kings Infra Ventures Limited.

One Vision. One Identity. Multiple Engines of Growth — Powered by Strategic Land Ownership.

For enquiries or assistance, please contact:
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