PADMANABH MAFATLAL GROUP

Creating value. Sharing Value.

Responsible Care®

February 10, 2026

BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street, Fort,
Mumbai 400001
Scrip Code: 532504

National Stock Exchange of India Limited
Exchange Plaza,
Bandra Kurla Complex, Bandra (East),
Mumbai 400051
Symbol: NAVINFLUOR

Dear Sir/Madam,

Subject: Intimation of Schedule of Analyst / Institutional Investor Meet

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we would like to inform you that the officials of Navin Fluorine International Limited ('the Company') will be interacting with Analysts / Investors on group basis on February 18, 2026 at 13.00 P.M. (IST).

Presentation to be made at the Meetings is enclosed. Discussions will be based on publicly available information. Kindly note that changes may happen due to exigencies on the part of Host / Company.

This intimation is also being made available on the Company's website at www.nfil.in

Kindly take this intimation on record.

Thanking you,
For **NAVIN FLUORINE INTERNATIONAL LIMITED**

Niraj Bipin Mankad
Digitally signed by Niraj Bipin Mankad
Date: 2026.02.10 17:24:52 +05'30'

Niraj B. Mankad
President Legal and Company Secretary

Navin Fluorine International Limited 602, 6th Floor, Natraj by Rustomjee, 194, M.V. Road & Western Express Highway, Near Kanakia 351 Building, Andheri (East), Mumbai 400069 India. T: +91 22 6650 9999 F: +91 22 6650 9800 E: info@nfil.in W: www.nfil.in CIN NO.: L24110MH1998PLC115499

PADMANABH MAFATLAL GROUP

Advancing With

Purpose

Navin Fluorine

Investor Presentation – February 2026

Safe Harbor

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Q3 & 9M FY26 Financial Performance

Q3FY26 - Performance at a glance

Q3FY26

Sales	Operating EBITDA	Operating EBITDA Margin	Operating PBT
Rs. 892.4 Crs	Rs. 307.6 Crs	34.5%	Rs. 243.2 Crs
+ 47% Y-o-Y	*+ 109% Y-o-Y*	*+ 1017 bps Y-o-Y*	*+ 149% Y-o-Y*
+ 18% Q-o-Q	*+ 25% Q-o-Q*	*+ 201 bps Q-o-Q*	*+ 36% Q-o-Q*

Revenue Growth (Y-o-Y)

HPP	Specialty	CDMO
35% ▲	**60%** ▲	**61%** ▲

Consolidated Financials

9MFY26 - Performance at a glance

9MFY26

Sales	Operating EBITDA	Operating EBITDA Margin	Operating PBT
Rs. 2376.2 Crs	Rs. 760.5 Crs	32.0%	Rs. 563.6 Crs
+ 44% Y-o-Y	*+ 114% Y-o-Y*	*+ 1047 bps Y-o-Y*	*+ 155% Y-o-Y*

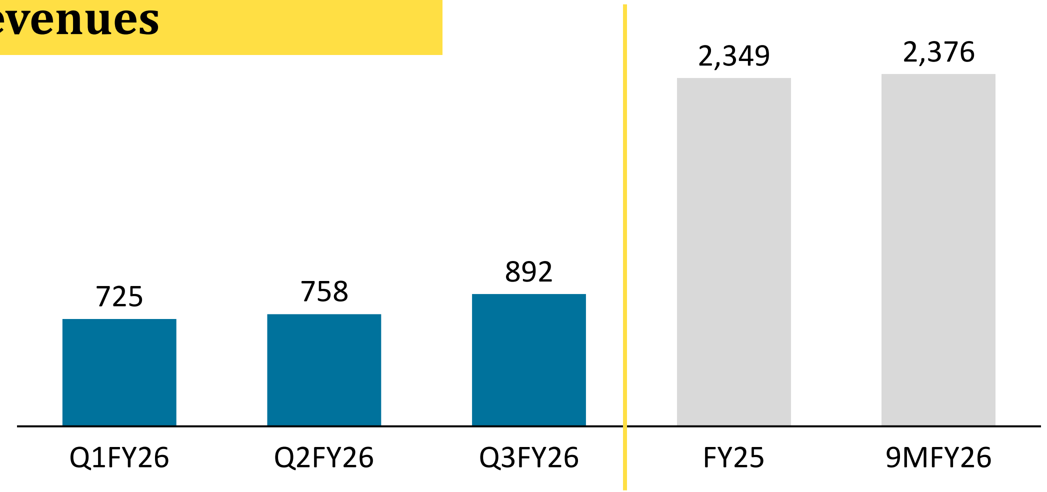
Revenue Growth (Y-o-Y)

HPP	Specialty	CDMO
39%	46%	58%

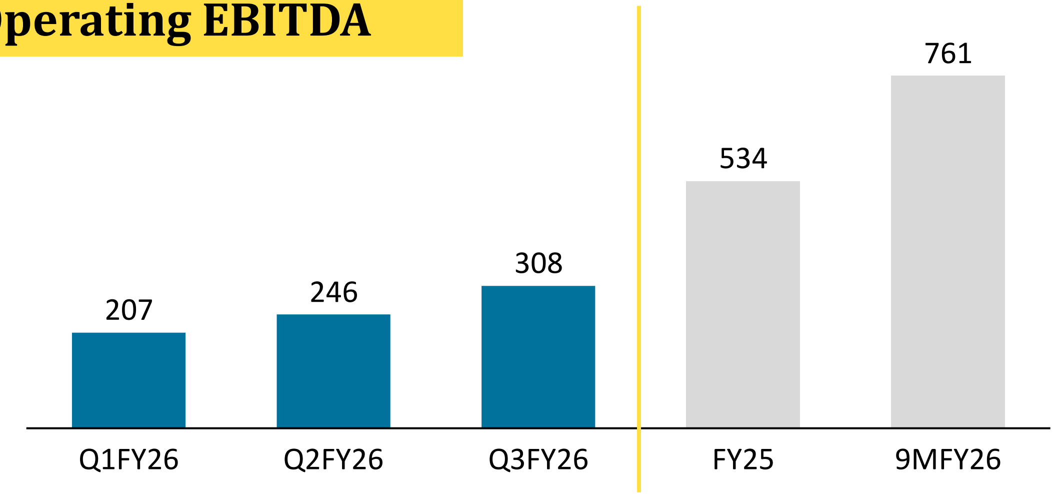
Consolidated Financials

9MFY26 – Sustained Growth

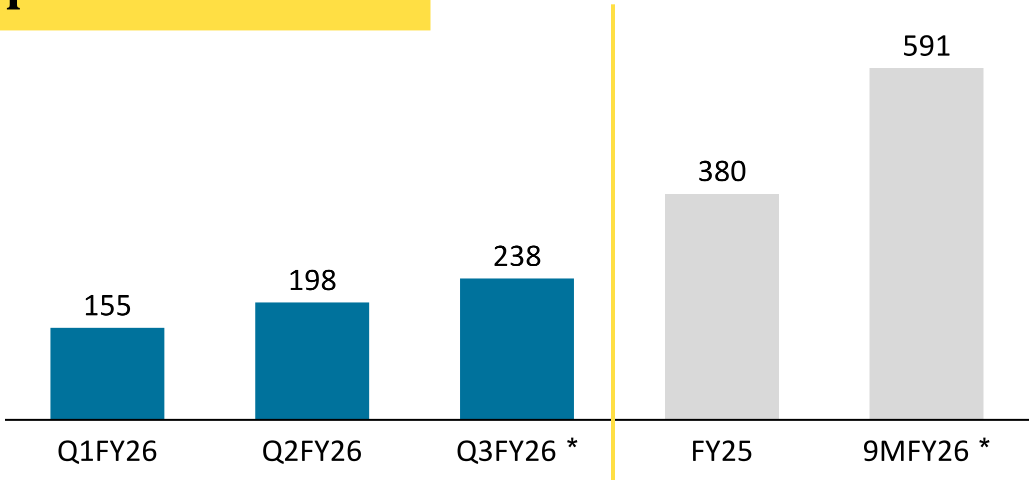
Revenues



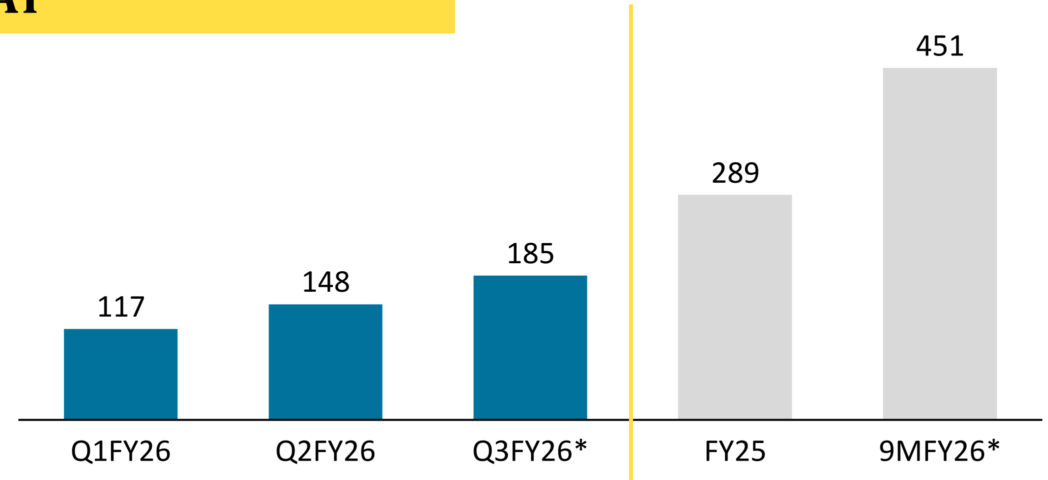
Operating EBITDA



PBT



PAT



Rs. crores (*PBT after exceptional item of Rs. 20.47 Crs*)

PADMANABH MAFATLAL GROUP

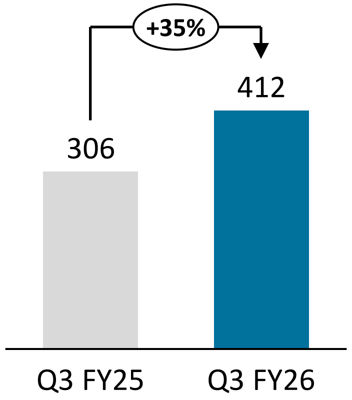
Ongoing Capex's

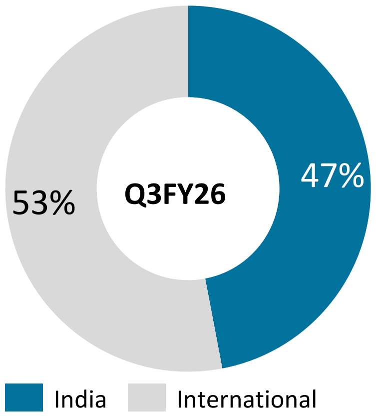
	HFC	MPP	Advanced Materials
Capex Details	Additional HFC capacity equivalent upto 15,000 MTPA of R32	De-bottlenecking MPP capacity at Dahej to support launch of new molecule for a global innovator	Initial commercial capacity for manufacturing to enable adoption of innovative liquid cooling product
Capex Rational	Constructive global demand-supply environment driven by transition to low GWP gasses and increasing RAC and blends demand in India and export market	• Strong projections received from global innovator to participate in their growth • Purchase order received for CY26	For expanding footprint in the emerging and innovative Advanced Materials products
Amount & Completion Date	• Capex of Rs. 236.5 Crs to be funded by internal accruals. • Project expected to be commissioned by Q3FY27	• Capex of Rs. 75 Crs to be funded by internal accruals. • Targeted commissioning by Q3FY27	• Capex of Rs. 120 Crs, with 35 % funded by customer; balance through internal accruals • Targeted commissioning by Q1FY27
Peak Revenue Potential	~ Rs. 600-825 Crs per annum	~ Rs. 140-160 Crs per annum	Under Confidentiality

Business Vertical - HPP

Revenues

Rs. crores





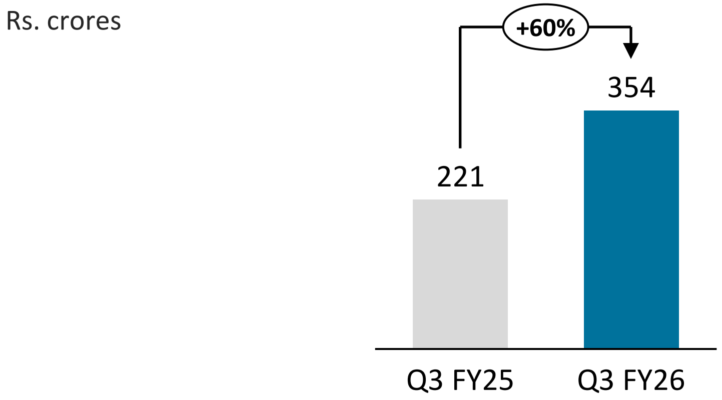
Consolidated Financials

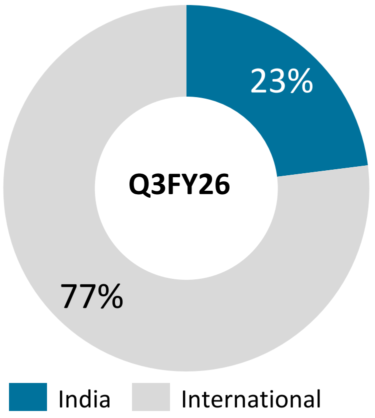
Q3FY26 Highlights

- Revenue growth led by higher realizations and volumes
- Pricing environment for HFC continues to be constructive
- AHF capex : Commissioned in the Q4FY26 with dispatches commenced
- Capex for additional HFC capacity equivalent upto 15,000 MTPA of R32 is on track to be commissioned in Q3FY27

Business Vertical - Specialty Chemicals

Revenues





Q3FY26 Highlights

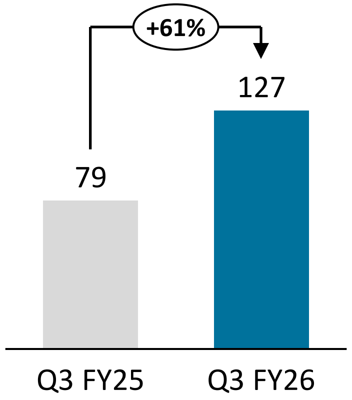
- Highest ever quarter for Specialty with positive outlook supported by strong order visibility for Q4 and beyond
- Product pipeline continues to be strong with scale up seen in the existing molecules and new molecule launches lined up
- Chemours project is on track for completion in Q1FY27
- De-bottlenecking MPP capacity at Dahej on track for commissioning in Q3FY27

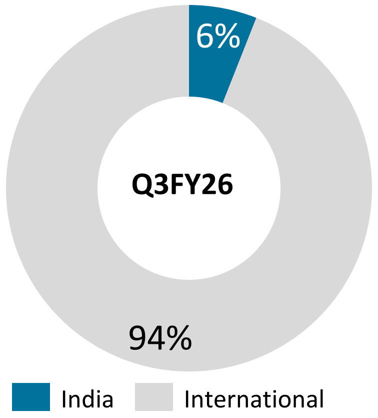
Consolidated Financials

Business Vertical - CDMO

Revenues

Rs. crores





Consolidated Financials

Q3FY26 Highlights

- ☑ Momentum continues with strong order visibility
- ☑ **European CDMO MSA :**
  - Successful completion of validation, commercial supplies started from cGMP4
  - Strong outlook into CY26 and beyond
- ☑ **Strategy -in-action :**
  - Balanced portfolio with good mix of early and late/commercial stage molecules
  - EU Major – Supplies concluded for the material order and in discussion for the future supplies
  - Another EU Major – Scale up order scheduled for Q4 supplies

Consolidated Profitability Statement

Particulars (Rs. Crs)	Q3 FY26	Q3 FY25	Y-o-Y Change %	Q2 FY26	Q-o-Q Change %	9M FY26	9M FY25	Y-o-Y Change %
Net Revenue From Operations	**892.37**	**606.20**	**47%**	**758.42**	**18%**	**2,376.19**	**1,648.44**	**44%**
Raw Material	367.72	263.16		312.90		988.33	717.53	
Employee Expenses	75.65	71.26		73.04		226.26	226.40	
Other Expenses	141.43	124.47		126.31		401.07	349.50	
Operating EBITDA	**307.57**	**147.31**	**109%**	**246.17**	**25%**	**760.53**	**355.01**	**114%**
Operating EBITDA Margin	**34.5%**	**24.3%**	**1017 Bps**	**32.5%**	**201 Bps**	**32.0%**	**21.5%**	**1047 Bps**
Interest Expenses	28.26	20.21		30.30		88.91	49.67	
Depreciation	36.16	29.56		36.58		107.98	84.17	
Operating PBT	**243.15**	**97.54**	**149%**	**179.29**	**36%**	**563.64**	**221.17**	**155%**
Operating PBT Margin	**27.2%**	**16.1%**	**1116 Bps**	**23.6%**	**361 Bps**	**23.7%**	**13.4%**	**1030 Bps**
Other Income	15.58	10.48		18.21		47.70	31.90	
Exceptional Item	(20.47)	0.00		0.00		(20.47)	0.00	
Profit Before Tax	**238.26**	**108.02**	**121%**	**197.50**	**21%**	**590.87**	**253.07**	**133%**
Tax	52.86	24.42		49.13		139.93	59.45	
Profit After Tax	**185.40**	**83.60**	**122%**	**148.37**	**25%**	**450.94**	**193.62**	**133%**
(Loss) From Associates And Joint Venture (Net)	*	*		*		(0.01)	*	
Other Comprehensive Income								
Items that will not be reclassified to Profit & Loss (Net of tax)	0.61	0.12		(1.26)		(1.92)	0.50	
Items that may be reclassified to profit and loss	0.39	(1.24)		0.65		2.75	0.59	
Total Comprehensive Income For The Period	**186.40**	**82.48**	**126%**	**147.76**	**26%**	**451.76**	**194.71**	**132%**

*Amounts are below rounding off norms adopted by the Group

Standalone Profitability Statement

Particulars (Rs. Crs.)	Q3 FY26	Q3 FY25	Y-o-Y Change %	Q2 FY26	Q-o-Q Change %	9M FY26	9M FY25	Y-o-Y Change %
Net Revenue From Operations	**570.01**	**439.77**	**30%**	**562.37**	**1%**	**1,675.33**	**1,201.87**	**39%**
Raw Material	259.53	201.98		251.08		750.05	547.99	
Employee Expenses	54.60	52.69		52.61		161.82	165.83	
Other Expenses	95.02	93.37		93.74		283.46	261.14	
Operating EBITDA	**160.86**	**91.73**	**75%**	**164.94**	**-2%**	**480.00**	**226.91**	**112%**
Operating EBITDA Margin	**28.2%**	**20.9%**	**736 Bps**	**29.3%**	**-111 Bps**	**28.7%**	**18.9%**	**977 Bps**
Interest Expenses	2.16	0.66		2.08		5.08	2.64	
Depreciation	19.14	17.39		19.76		57.70	51.06	
Operating PBT	**139.56**	**73.67**	**89%**	**143.10**	**-2%**	**417.22**	**173.21**	**141%**
Operating PBT Margin	**24.5%**	**16.8%**	**773 Bps**	**25.4%**	**-96 Bps**	**24.9%**	**14.4%**	**1049 Bps**
Other Income	19.87	11.08		33.45		68.19	43.59	
Exceptional Items	(18.84)	0.00		0.00		(18.84)	0.00	
Profit Before Tax	**140.58**	**84.75**	**66%**	**176.55**	**-20%**	**466.57**	**216.80**	**115%**
Tax	34.72	19.52		42.54		113.93	51.49	
Profit After Tax	**105.86**	**65.23**	**62%**	**134.01**	**-21%**	**352.64**	**165.30**	**113%**
Other Comprehensive Income								
Items that will not be reclassified to Profit & Loss (Net of tax)	0.78	0.12		(1.27)		(1.57)	0.43	
Total Comprehensive Income For The Period	**106.64**	**65.35**	**63%**	**132.74**	**-20%**	**351.07**	**165.73**	**112%**

Company Overview

PADMANABH MAFATLAL GROUP

Resilient business model: diversified divisions, products, plants & end markets

3 Geographies	**4** Factories	**900+** Total Customers
4 Countries	**3** R&D Centres	**1,498** Total Employees
3 Business Verticals	**5** Sales Offices	

Preferred source and a partner of choice for diverse fluorochemical solutions globally

Leveraging our fluorochemicals expertise, world-class manufacturing facilities, dynamic in-house R&D, advanced technologies and competent workforce, we have developed a comprehensive and diversified portfolio, encompassing:

Specialty Chemicals

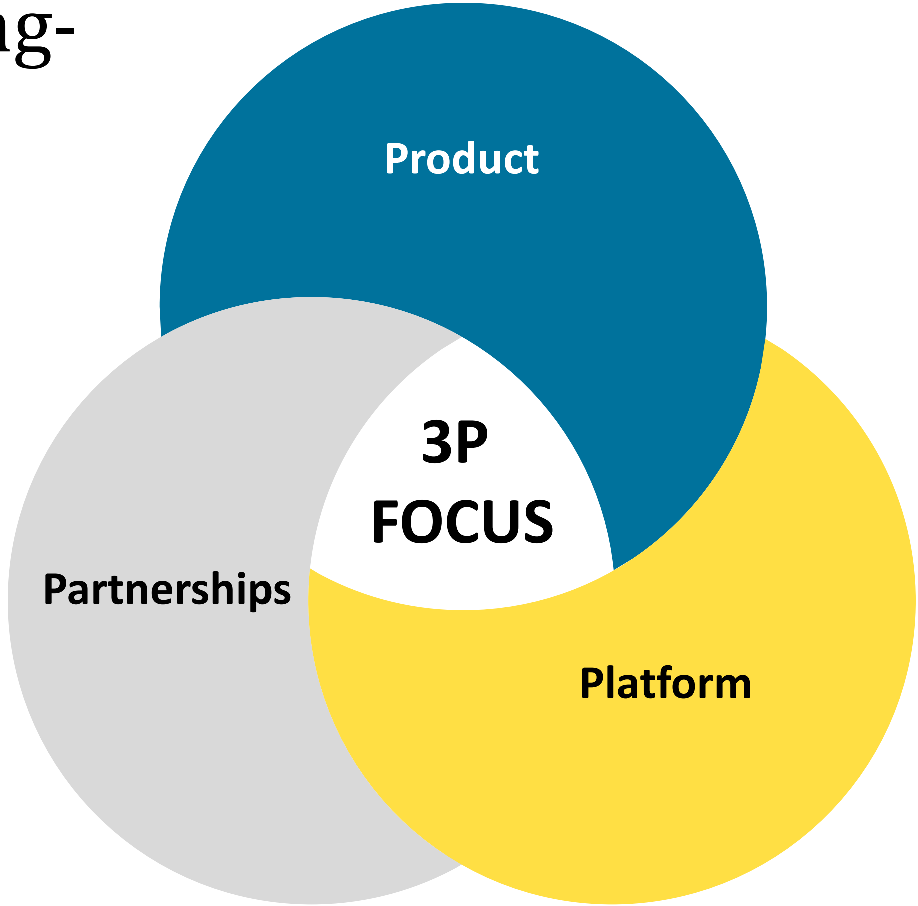
HPP

CDMO

As on March 31st 2025

3P approach to building capacities, building scalable platforms and nurturing long-term partnerships

Diverse portfolio including fluorine-based intermediates, specialty chemicals and inorganic chemicals



Forging multiyear partnerships to integrate within the global supply chain positioning alongside industry majors

Harnessing their expertise and resources to expand our reach and scale with impact

Focus on owning specific technologies and chemistries, that serve as building blocks (BB) for diverse business applications

We leverage these capabilities to diversify the product pipeline and strengthen our technology leadership
Partnerships

Trusted to deliver, where IP integrity meets excellence and performance

32

Customer audits completed with major pharma innovations across the EU and US in FY25

Strong partnership with Global Innovators across diverse segments

Robust R&D engagement supports co-development initiatives, accelerating innovation & customised solutions

Agile manufacturing infrastructure enabling rapid adaptation to shifting customer requirements and production scales

Swift absorption of new technology and replicating the same with precision at a commercial scale

Structured and disciplined project management ensures on-time and efficient project execution

Highly skilled and experienced large technology team enabling seamless product scale up at commercial scale

state-of-the-art Navin Research and Innovation Centre for the development and scale-up of complex and novel chemistries

Navin Fluorine: Precision in chemistry, purpose in execution

One-Stop Fluorine provider, with the Group serving diverse customer needs, from gramscale to multi-hundred-tonne quantities

Prominent brand symbolising market leadership, service reliability, manufacturing excellence, superior price-value proposition and enduring trust

Rich experience, with decades of operational expertise, the Group is a pioneer in Indian Fluorine chemistry, establishing itself as a trusted supplier

Boosting capacity with ownership of one of India's largest fluorination facilities

All units strategically located near multi-modal logistical options enhances connectivity with vendors and customers

Backward Integration of key products to basic feedstock through strategic, reliable, cost effective, offering a China-free alternative with minimal import dependency

Modern manufacturing and Control Technologies drive process and product outcome

Prioritising safety by managing hazardous chemicals like bromine and hydrofluoric acid, supported by an in-house process safety test lab

Sustainable practices to drive environmental protection, water/energy conservation and workplace safety

Strong R&D to manage diversified portfolios, from ideation to commercialization of molecules

Navin Research & Innovation Centre, Surat, Gujarat

- ✓ Focusses on developing and expanding fluorinated specialty chemicals beyond traditional verticals, extending our capabilities to participate in new-age emerging products.
- ✓ The centre is home to 150+ chemists and 50+ engineers in technology and design (T&D) team who collectively work to develop a robust pipeline for HPP and Specialty businesses

Navin Molecular R&D Centre, Madhya Pradesh and Manchester

- ✓ Specialise in contract development and technology transfer of predominantly preclinical and clinical candidates by partnering with global pharmaceutical and biotech companies.
- ✓ The centre has 100+ team members, engaged in R&D, analytical and technology transfer, delivering timely end-to-end solutions, right from concept to commercial scale.

Total R&D spend in FY25	Rs. 54.69 crores

KEY R&D HIGHLIGHTS FY25

Driving research-based culture to develop complex KSMs for global pharma and biotech innovators

Backward integration into high end fluorine reagents bringing cost-effective KSM developments and enabling deeper relationships with global pharma and biotech innovators

Over five decades of experience in fluorine chemistry coupled with technology platforms allowing us to cater multi-step complex, value-added products for our partners

Synergistic collaboration with customers and technology teams allows for timely and efficient delivery of commitments in an industry where time bound deliverables are key to success

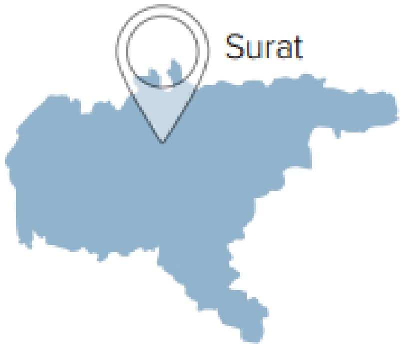
Robust management commitment towards R&D investment based on emerging trends, leading to enhanced portfolio

Enhancing our agility, resilience and competitiveness to foster sustainable progress

- **Reputed Brand**
- **Mafron** (Mafron®)
- **Rich Legacy**
- **Integrated Fluorine Provider**
- **Strategic Partnerships**
- **Committed to ESG**
- **Diversified Portfolio**
- **Prominent Clientele**
- **World-class Infrastructure**
- **Credible Certifications**
- **Strong Global Presence**
- **Thriving Workforce**

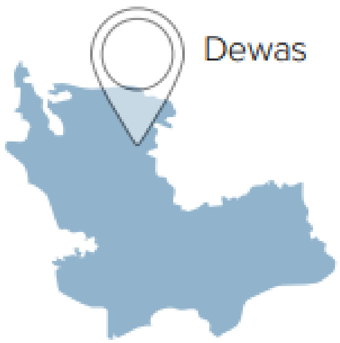
Leading with ESG in Action

We undertook various environmentally friendly initiatives across our facilities in FY25



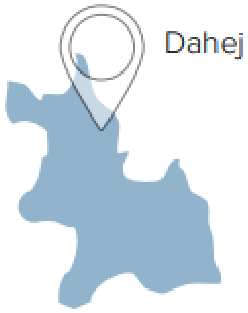
SURAT

- Reduction of **1,66,352 SCM of natural gas** using waste heat from flue gas in the HF plant
- **Steam condensate recovery** across multiple plants saved **21,759 KL of DM water** and **3,93,138 SCM of natural gas**
- Reduced chiller **compressor power consumption by 2,51,209 kWh** and optimised steam usage in the **BF_3 plant**
- Achieved **1,287 KL DM water** and effluent reduction in CDM and CAP processes
- Recovered **2,387 MT of CaF_2** from process sludge



DEWAS

- Increased solar electricity capacity from **1 MW to 2.2 MW** in September 2024, enhancing renewable electricity usage
- Improved water recycling by utilising **MEE condensate** for utility purposes
- Only **0.3%** of hazardous waste was sent to landfills
- **Miyawaki concept** adopted for plantation based around the ETP area, where 2,700 tree saplings various species are planted in **6,200 sq. ft. area**



DAHEJ

- **Condensate recovery** from CPP, MEE, Orchid, Nektar and ETP RO recovery resulted in 45.4% water recycling rate
- Installed **Variable Frequency Drive (VFD)**
- **Conversion of existing extraction cum condensing turbine into back pressure turbine initiated**
- **Power optimisation** by replacing existing cooling tower fans with energy-efficient fans
- **Replaced** LPG cylinder with natural gas for cooking canteen food

Progress and impact of our environmental initiatives

All three sites of Navin Fluorine conferred with 8th Annual HSE Strategy Summit & Awards 2025 for 'Commitment to Environmental Excellence

Greentech PCWR Excellence - 2024 Award for Pollution Control, Waste Management & Recycling

Responsible Care®
OUR COMMITMENT TO SUSTAINABILITY

We are a Responsible Care Company

Progress On Environmental Targets

Adoption of Renewable Electricity	Dewas facility increased its renewable electricity share from **14.4% to 21.1%**
Plastic Waste Management	We have met with **100% compliance requirement for Plastic Waste Management under EPR Framework**
Tree Plantation	Planted **14,429 trees** across our facilities, that helped absorb **289 tCO_2e** annually

Dewas Plant is a Zero liquid discharge facility

20% Renewable electricity	**1.58 crores** kWh units Consumed renewable electricity across the operations	**2,51,209 kWh** Reduction in electricity consumption of air compressor
81% Total waste recycled	**15,539** GJ Total energy conserved	**7,93,606 KL** Water recycled (60% of total water demand filled from recycled water)

Source : Annual Report FY25

PADMANABH MAFATLAL GROUP

Board Demographics

Highly engaged Board

actively involved in **NFIL's strategic transformation**

58 years median Directors' age

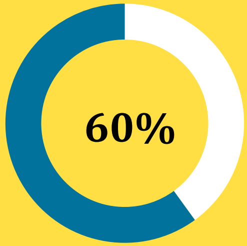
Meetings during FY 2025

15
Board Committee

8
Board

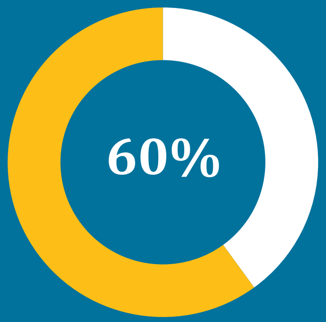
Highly Experienced Board to chair Committees

- Audit Committee
- CSR Committee
- Nomination & Remuneration Committee
- Stakeholders' Relationship Committee
- Risk Management Committee
- Fund Raising Committee
- ESG Steering Committee



6 Directors
inducted since FY22

Board Independence



6 of 10 Directors are Independent

8 of 10 Directors are **Non-Executive**

1 Woman Director (Independent)

Reflects the practices, regulations and protocols set by our board of directors

Reported NO

- ✓ Auditor qualification against the Company
- ✓ Re-statements of financial statements
- ✓ Allegations of financial imprudence
- ✓ Defaults for repayments, creditors and dividends

- Structured policies and processes addressed investor grievances
- Accepted all the resolutions proposed by the Board to shareholders
- Employed a rigorous Board evaluation policy; Board comprised eminent members
- Implemented an active succession pipeline for critical roles and the Board
- Carried out an Internal audit through an independent audit firm reporting directly to the Audit Committee
- Implemented two ESOP plans

Composition of the Statutory Committees as on December 31, 2025

Out of 4 Members of the **Audit Committee**, 3 are Independent and 1 Non-Executive

Out of 3 Members of **Nomination and Remuneration Committee**, 2 are Independent and 1 Non-Executive

Out of 3 Members of **Stakeholders' Relationship Committee**, 2 are Independent and 1 Executive

Out of 3 Members of the **Corporate Social Responsibility Committee**, 1 is Independent, 1 Executive and 1 Non-Executive

Out of 6 Members of the **Risk Management Committee**, 1 is Independent, 2 are Executive, 1 is Non-Executive and 2 are Non-Board Members

Diversity of thought and experience

Mr. Vishad P. Mafatlal (Chairman)
He is an industrialist having varied experience of over 28+ Years in the field of Textiles and Chemicals. He holds a Bachelor of Science Degree in Economics from University of Pennsylvania, Wharton School.

Mr. Atul K. Srivastava (Independent Director)
He has an experience of over 48 years in large corporates, in the areas of Finance, Accounting, Taxation and Commerce. He is a Science Graduate and a Fellow Chartered Accountant - B. Sc (Hons), FCA.

Mr. Sunil S. Lalbhai (Non-Executive Non-Independent Director)
He is an industrialist having varied experience of over 35 years in chemicals and general management. He is a science graduate and holds M.S degree in chemistry from USA and also M.S degree in economic planning & policy from the Boston University of USA.

Mr. Ashok U. Sinha (Independent Director)
He has a wealth of experience, competencies and expertise from his leadership journey at Bharat Petroleum Corporation Ltd. He has a BTech in Electrical Engineering from IIT, Kanpur, and a Post Graduate Diploma in Management from IIM, Bangalore, with specialisation in Finance.

Mr. Sujal A. Shah (Independent Director)
He has an experience of over 32 years in the fields of Valuation, Due Diligence, Corporate Restructuring, Audit and Advisory. He is a commerce graduate and member of the Institute of Chartered Accountants of India.

Mr. Kartikeya Dube (Independent Director)
Mr. Dube has more than 30 years of diverse and rich experience in business, finance, governance, risk, M&A, fund raising, procurement, government affairs, cross border investment/transaction strategy and structures, regulatory framework, life cycle transactions, exchange control and investment regulations, etc. He is a Chartered Accountant and a Bachelor of Commerce. He has attended various leadership programs including INSEAD.

Ms. Apurva S. Purohit (Independent Director)
She is a prominent Indian Business leader with over 32 years of experience in the media and entertainment industry. She has managed a diverse portfolio of businesses in partnership with private equity players and promoters, from early stage businesses to mature ones. She has a postgraduate diploma in management from IIM, Bangalore.

Mr. Abhijit J. Joshi (Independent Director)
Mr. Joshi is the Founding and Managing Partner of Veritas Legal being regarded among Asia's Top 15 Private Wealth and M&A Lawyers with a legal career spanning 3 decades. Over the years, he has advised various business houses, promoter families, global conglomerates and large private equity houses across industry sectors on numerous complex deals and cases. He is a dual-qualified solicitor in India and England.

Mr. Sudhir R. Deo (Non-Executive Non-Independent Director)
Mr. Deo has 45 years of association with Arvind Mafatlal Group (AMG), retired as Managing Director of NOCIL in July 2023. He has headed multiple mandates of the business including Manufacturing, Technology, Research, Strategy, Marketing and Supply Chain. He is an expert in ESG and Sustainability, focusing on implementation to elevate business value. He holds an M. Tech. in Chemical Engineering from IIT Kanpur.

Mr. Nitin G. Kulkarni (Managing Director)
Mr. Kulkarni has over 3 decades of rich experience across the specialty chemicals value chain, specifically covering fluoro-chemicals and CDMO. He is a highly respected leader with a proven track record of: driving growth, establishing new business verticals, embedding manufacturing excellence, and execution of large projects, both brownfield and greenfield. He is also passionate about HSE and sustainability. He holds a Masters degree in Organic Chemistry from the University of Mumbai.

Investing in community well-being

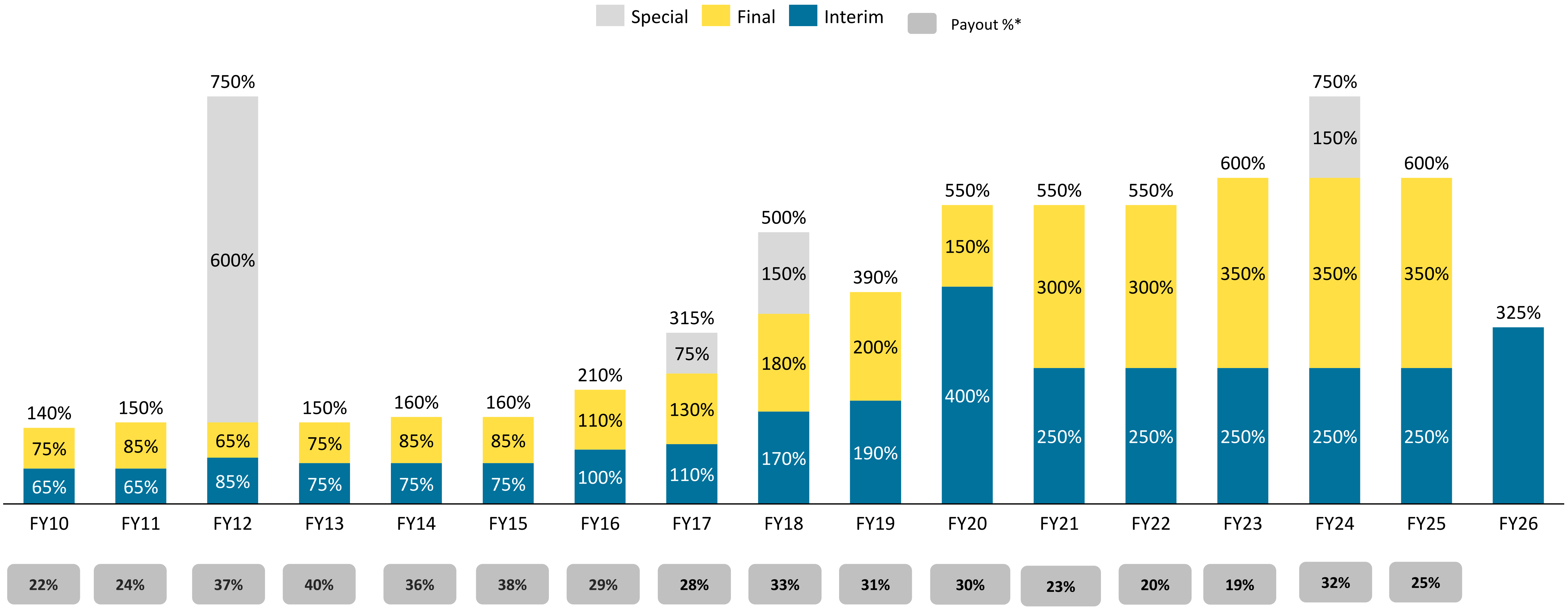
Total CSR expenditure for FY25	Rs. 7.95 Crores

CSR contribution made to:

- SHRI SADGURU SEVA SANGH TRUST
- ACT-EVE FOUNDATION
- CHARUTAR AROGYA MANDAL
- SHALA PRAVESHOTSAV
- BLIND PEOPLE'S ASSOCIATION
- CANCER PATIENT AID ASSOCIATION
- FOUNDATION FOR PROMOTION OF SPORTS
- KC MAHINDRA EDUCATION TRUST
- SIR J.J. HOSPITAL
- SHAKTI FOUNDATION
- CONSUMER EDUCATION AND RESEARCH CENTRE
- MOBILE HEALTH VANS

Track record of progressive dividends

Dividend as % of Face Value



* On standalone basis

For further information, please contact:

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CIN : L24110MH1998PLC115499

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Meeting Request Link

Thank you