

# Invigorated Business Consulting Limited

Office: 15/5, Mathura Road, Faridabad - 121003 (HR)

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Website : [www.ibcl.ltd](http://www.ibcl.ltd)

CIN : L70200CH1987PLC033652

January 12, 2026

**BSE Limited**

Phiroze Jeejeebhoy  
Towers, Dalal Street,  
Mumbai – 400 051

**BSE – 511716**

**National Securities Depository  
Limited**

Trade World, A wing, 4th Floor,  
Kamala Mills Compound, Lower  
Parel, Mumbai – 400013

**Central Depository Services (India)  
Limited**

Marathon Futurex, A-Wing, 25th  
floor, NM Joshi Marg, Lower Parel,  
Mumbai – 400013

Dear Sir/ Ma'am,

**Sub: Certificate under Regulation 74(5) of SEBI (Depositories and Participants) Regulations, 2018**

With reference to the above subject, please find enclosed herewith the Certificate under Regulation 74(5) of SEBI (Depositories and Participants) Regulations, 2018 for the quarter ended December 31, 2025, received from M/s. Alankit Assignments Limited, the Registrar and Share Transfer Agent of the Company.

Kindly take the same on record.

Thanking you,

Yours faithfully,

For **Invigorated Business Consulting Limited**

**Chakshoo Mehta**

**Company Secretary**

Encl.: As above

5<sup>th</sup> January, 2026

To

**The Company Secretary**

INVIGORATED BUSINESS CONSULTING LIMITED  
15/5, Mathura Road  
Faridabad – 121003

Subject : Certificate under Regulation 74(5) of the SEBI ( Depositories and Participants) Regulations, 2018 for the quarter ended 31<sup>st</sup> December, 2025.

Dear Sir

In accordance with Regulation 74(5) of the SEBI (Depositories and Participants) Regulations, 2018, We hereby confirm that we have complied following action within 15 days of receipt of the certificate(s) of security from the depository participants for the purpose of dematerialization during the quarter ended 31<sup>st</sup> December, 2025

- a) Confirmed (approved/rejected) demat requests;
- b) The securities comprised in the said certificate(s) have been listed on the Stock Exchanges where the earlier issued securities are listed;
- c) The said certificate(s) after due verification have been mutilated and cancelled;
- d) Substituted the name of the depository as the registered owner in our records. Further, we have been certifying the same to the depositories and Stock Exchanges in accordance with the Regulations

Thanking You,

For ALANKIT ASSIGNMENTS LIMITED

**KAMAL**  
**GARG**

**Kamal Garg**  
General Manager

**SEBI Registration Nos.**

INB230681235, INF230881235, INE230881235, INBU10881234, INF010881234, INE010881234, INE260881235, INB050881235, INP000001363, IN-OP-NSDL-14-86, IN-OP-CDSL-43-89

CIN : U74210DL1991PLC042569

**Registered Office :** 205-208, Anarkali Complex, Jhandewalan Extension, New Delhi - 110055

**Corporate Office :** Alankit House, 4E/2, Jhandewalan Extension, New Delhi -110055

**Phone :** +91-11-4254 1234 / 2354 1234 | **Fax :** +91-11-2355 2001 | **Website :** www.alankit.com | **e-mail :** info@alankit.com