



Netlink Solutions (India) Ltd.
507, Laxmi Plaza, Laxmi Industrial Estate,
New Link Road, Andheri (W), Mumbai - 400 053.
Tel : 91-22- 26335583, 26335584
Email : netlink@easy2source.com
Website : www.nsil.co.in
CIN NO : L45200MH1984PLC034789



January 13, 2026

To,
BSE Limited
25th Floor, P.J. Towers,
Dalal Street, Fort
Mumbai- 400 001

Re:- Newspaper Advertisement of the Unaudited Financial Results for the Third Quarter and Nine months ended December 31, 2025.

Dear Sir,

Please find enclosed herewith the copy of newspaper advertisement of Un-audited Financial Results for the Third Quarter and Nine months ended December 31, 2025, in the English National daily "Business Standard" dated January 13, 2026 and in the Marathi daily "Mumbai Pratahkal" dated January 13, 2026.

Kindly note the same and acknowledge the receipt.

Thanking you,

Yours truly,
For Netlink Solutions (India) Limited

Minesh Modi
Whole-time Director
DIN: 00378378

Will Budget 2026 synchronise Customs law with India's FTA ambitions?

Customs regimes can lead to labyrinthine legal disputes. Budget 2026 must recognise that an excessively defensive Customs posture can itself become a trade barrier



MUKESH BUTANI & SHANKEY AGRAWAL

World Trade Organization's most-favoured-nation (MFN) rule, which is found in Article XXIV of the General Agreement on Tariffs and Trade.

FTAs let States give preferential tariff treatment to treaty partners while keeping normal tariff rates for others. The interface between the two is more operational than conceptual. A complicated set of subordinate laws makes FTAs work by giving customs officials the power to decide treaty eligibility. This creates a structural duality in which the Customs administration has to balance revenue mobilisation efforts with trade promotion measures. As a result, Customs regimes lead to labyrinthine legal disputes, where giving someone a tariff preference is no longer a ministerial act but a strict process for assimilating evidence.

Rules of Origin: A regulatory bottleneck

In the context of implementation and operationalisation of FTAs, a major pushback comes from rules of origin (ROO). ROO are a set of procedural measures to determine the economic nationality of a product. In the past, India faced issues with regional trade agreements in South-East Asia because of trade deflection, which is when goods from other countries were slightly processed to claim the benefit of FTAs. To counter this, India put in place the Customs (Administration of Rules of Origin under Trade Agreements) Rules, 2020



(CAROTAR) to protect the economy from this kind of circumvention. This framework juxtaposes the conventional trust-based model of international trade by transferring the burden of proof from the exporting sovereign to the importer. By requiring importers to have detailed information about the cost structures and manufacturing processes of their foreign suppliers, CAROTAR changed the Certificate of Origin (CoO) from a definitive shield into a convoluted compliance burden.

These rules have given rise to legal controversies, while undermining India's larger FTA objectives. Agreements with ASEAN (Association of South East Asian Nations), South Korea and Japan were expected to integrate India more deeply into regional value chains, yet utilisation rates have remained uneven. However, recurring issues over origin of goods have resulted in wide scepticism, with many domestic businesses now questioning whether FTAs truly benefitted trade. The information requirements cut

deep into suppliers' cost structures, and processes have raised concerns on proportionality, predictability and ease of compliance, militating against the principle of mutual trust and cooperation between customs administrations. As a result, CAROTAR has become a critical instrument shaping how FTAs are experienced in practice, often determining whether preferential access is effectively usable by trade.

Impact of CAROTAR on FTAs

In practical terms, CAROTAR has had a dampening effect on FTAs' utilisation, particularly for sectors with complex or multi-country supply chains. Importers increasingly face uncertainty regarding post-clearance audits, retrospective denial of benefits, and extended verification timelines.

Often, cases have landed up in courts. Post-clearance audits have become more frequent, with benefits sometimes denied retrospectively. Verification

timelines often stretch far beyond what businesses can reasonably plan for. In response, many companies are shifting into a defensive mode. Some are redesigning supply chains simply to make origin compliance easier and some businesses now choose to pay MFN duties to avoid risk of disruption. The burden is felt most acutely by micro, small and medium enterprises, which lack the leverage to obtain detailed origin data from overseas suppliers.

CAROTAR is a conscious policy reset aimed at curbing trade deflection and circumvention, which have often bothered India's policymakers. Tighter origin enforcement seeks to ensure that tariff concessions are not exploited through third-country trades. No doubt, the objective is legitimate and necessary. However, it must be remembered that FTAs are political and strategic bargains, and not merely tools for tax collection.

When CAROTAR is applied with excessive rigidity, it weakens commercial confidence and dilutes the strategic value of trade commitments.

QCOs: A double whammy
Beyond the complex maze of country-of-origin disputes, another nadir has emerged in the form of quality control orders (QCOs). Issued under the Bureau of Indian Standards (BIS) framework, QCOs are increasingly functioning as non-tariff impediments to the Indian market. In principle, they promote safety, quality and environmental protection. In practice, they often dilute the very trade liberalisation that FTAs seek to achieve. A product may successfully clear the CAROTAR origin threshold and still remain stranded at the port, because the required BIS certification cannot be issued by foreign laboratories that lack Indian accreditation.

This creates a regulatory double whammy for importers. Compliance is achieved on paper but defeated in execution. If left unaddressed, such tensions risk turning India's borders into a holding zone for preferential trade, where tariff concessions negotiated through diplomacy are effectively neutralised by the operational rigidity of technical standards. The challenge is no longer just about lowering duties — it is about aligning regulatory architecture with India's trade ambitions in a manner that preserves both safety objectives and commercial certainty.

Budget: Converting bottleneck to bridge

The upcoming fiscal document must recognise that an excessively defensive Customs posture can itself become a trade barrier. Revenue protection is a legitimate sovereign interest, but it should not come at the cost of commercial paralysis.

If the Budget can successfully bridge the gap between revenue protection and trade facilitation, it will do more than merely collect duties — it will provide the institutional bedrock required for India to integrate meaningfully into the global economic architecture.

*Mukesh Butani is the managing partner, while Shankey Agrawal is a partner with the indirect tax, trade & customs team at BMR Legal Advocates. Assisted by Harsh Shukla (counsel) and Nitin Dhatarwal (associate)

NMDC Limited
(A Government of India Enterprise)
'Khanji Bhavan', 10-3-111A, Castle Hills, Masab Tank, Hyderabad – 500 028
Corporate Identity Number (CIN) - L13100TG1955G01001674

CONTRACTS DEPARTMENT

Dated: 13.01.2026

Tender Enquiry No.: HO(Works)/Contracts/KDL MRSS-A/2025/1108/302

Estimated cost of the work including GST: Rs. 42.11 Crore

NMDC Limited, A "NAVARATNA" Public Sector Company under Ministry of Steel, Govt. of India, invites online bids through MSTM Portal from experienced, reputed and competent domestic bidders for the work of "Replacement of 33/3.3 KV Main Receiving Sub Station-A (MRSS-A) and its allied outdoor switchgears with Gas Insulated Substation & Indoor Switchgears on Turkey Basis at BAILADILA IRON ORE MINE, KIRANDUL COMPLEX, CHHATTISGARH".

The detailed NIT and Bid documents can be viewed and / or downloaded from 13/01/2026 to 10/02/2026 from following website links:

1. NMDC website - <https://nmdcportals.nmdc.co.in/nmdctender>
2. Central Public Procurement Portal (CPP PORTAL) <http://www.eprocure.gov.in/epublish/app>
3. MSTM Portal - portal <https://www.mstccommerce.com/eproc/> and search NMDC Tender Event No. NMDC/ Head Office/ Contract/ 24/ 25-26/ ET/ 348 [Replacement of 33KV MRSS-A]. For further help refer to 'Vendor guide' given in MSTM website.

The bidders are requested to submit their bids online through MSTM portal only. The details of submission of bid through online are given in NIT. The Bidders on regular basis are required to visit the NMDC's website / CPP Portal / MSTM website for corrigendum, if any, at a future date.

For further clarification, the following can be contacted:

1) ED (Works), NMDC Limited, Hyderabad
Tel No. +91-040-23538761, email: contacts@nmdc.co.in
Executive Director (Works)

NETLINK SOLUTIONS (INDIA) LIMITED
Regd. Office: 507, Laxmipura, Laxmi Industrial Estate, Newlink Road, Andheri (West), Mumbai - 400 053, Maharashtra. Tel.: 022-26335583. Email: netlnk@easy2source.com
Web: www.netlnk.co.in | CIN: L45200MH1984PLC034789

STATEMENT OF UN-AUDITED FINANCIAL RESULTS FOR THE QUARTER AND NINE MONTHS ENDED DECEMBER 31, 2025 (in Lakhs.)

Sl. No.	Particulars	Quarter ended			Nine months ended			Quarter ended		
		(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)		
		31.12.2025	31.12.2025	31.12.2025						
1	Total income from operations (net)	1.36	3.75	1.03						
2	Net Profit before tax and Exceptional items	5.63	193.72	(85.74)						
3	Net Profit before tax and after Exceptional items	5.63	193.72	(85.74)						
4	Net Profit / (Loss) for the period after tax	49.26	205.07	(76.44)						
5	Total Comprehensive Income for the period	0.00	0.00	0.00						
6	Equity Share Capital	252.92	252.92	252.92						
7	Reserves (excluding Revaluation Reserve) as shown in the Audited Balance Sheet of previous year	2782.41	2782.41	2782.41						
8	Basic & Diluted Earnings Per Share (of Rs.10/- each)	1.95	8.11	(3.02)						

Note: a) The above results were reviewed and recommended by the Audit Committee and approved by Board of Directors at their respective meeting held on Monday, January 12, 2026. b)The above is an extract of the detailed format of Quarterly Financial Results for the quarter and nine months ended December 31, 2025, filed with the BSE Limited (Stock Exchange) under Regulation 33 of the SEBI (Listing and Other Disclosure Requirements) Regulations, 2015. The full format of the Financial Results for the quarter and nine months ended December 31, 2025 are available on the website of the Stock Exchange and the Company's website at <https://www.nsl.com.in/financials.html>. The same can also be accessed by scanning the QR Code provided below.

Netlink Solutions (India) Limited
Sd/-
Rupa Modi
Whole Time Director
(Designated as Executive Director & CFO)
DIN: 00378383

TATA CONSULTANCY SERVICES LIMITED

NOTICE

DECLARATION OF THIRD INTERIM DIVIDEND, A SPECIAL DIVIDEND AND PAYMENT DATE

The Board of Directors of the Company has at its meeting held on Monday, January 12, 2026, declared third interim dividend of ₹11 and a special dividend of ₹46 per equity share of ₹1 each of the Company. The third interim dividend and special dividend will be paid on Tuesday, February 3, 2026, to the equity shareholders of the Company, whose names appear in the Register of Members of the Company or in the records of the Depositories as beneficial owners of the shares as on Saturday, January 17, 2026, which is the Record Date, fixed for the purpose.

The above information is also available on the website of the Company (www.tcs.com) and on the website of the stock exchanges where the shares of the Company are listed, i.e., BSE Limited (www.bseindia.com) and National Stock Exchange of India Limited (www.nseindia.com).

For Tata Consultancy Services Limited
Sd/-
Yashaswin Sheth
Company Secretary
ACS 15388

Place : Mumbai
Date : January 12, 2026

Registered Office:
9th Floor, Nirmal Building, Nariman Point, Mumbai 400 021
Tel: +91 22 6778 9595
Email: investor.relations@tcs.com Website: www.tcs.com
CIN: L22210MH1995PLC084781

Place : Mumbai
Date : January 12, 2026

Registered Office:
9th Floor, Nirmal Building, Nariman Point, Mumbai 400 021
Tel: +91 22 6778 9595
Email: investor.relations@tcs.com Website: www.tcs.com
CIN: L22210MH1995PLC084781

Place : Mumbai
Date : January 12, 2026

Registered Office:
9th Floor, Nirmal Building, Nariman Point, Mumbai 400 021
Tel: +91 22 6778 9595
Email: investor.relations@tcs.com Website: www.tcs.com
CIN: L22210MH1995PLC084781

Place : Mumbai
Date : January 12, 2026

Registered Office:
9th Floor, Nirmal Building, Nariman Point, Mumbai 400 021
Tel: +91 22 6778 9595
Email: investor.relations@tcs.com Website: www.tcs.com
CIN: L22210MH1995PLC084781

Place : Mumbai
Date : January 12, 2026

Registered Office:
9th Floor, Nirmal Building, Nariman Point, Mumbai 400 021
Tel: +91 22 6778 9595
Email: investor.relations@tcs.com Website: www.tcs.com
CIN: L22210MH1995PLC084781

Place : Mumbai
Date : January 12, 2026

Registered Office:
9th Floor, Nirmal Building, Nariman Point, Mumbai 400 021
Tel: +91 22 6778 9595
Email: investor.relations@tcs.com Website: www.tcs.com
CIN: L22210MH1995PLC084781

Place : Mumbai
Date : January 12, 2026

Registered Office:
9th Floor, Nirmal Building, Nariman Point, Mumbai 400 021
Tel: +91 22 6778 9595
Email: investor.relations@tcs.com Website: www.tcs.com
CIN: L22210MH1995PLC084781

Place : Mumbai
Date : January 12, 2026

Registered Office:
9th Floor, Nirmal Building, Nariman Point, Mumbai 400 021
Tel: +91 22 6778 9595
Email: investor.relations@tcs.com Website: www.tcs.com
CIN: L22210MH1995PLC084781

Place : Mumbai
Date : January 12, 2026

Registered Office:
9th Floor, Nirmal Building, Nariman Point, Mumbai 400 021
Tel: +91 22 6778 9595
Email: investor.relations@tcs.com Website: www.tcs.com
CIN: L22210MH1995PLC084781

Place : Mumbai
Date : January 12, 2026

Registered Office:
9th Floor, Nirmal Building, Nariman Point, Mumbai 400 021
Tel: +91 22 6778 9595
Email: investor.relations@tcs.com Website: www.tcs.com
CIN: L22210MH1995PLC084781

Place : Mumbai
Date : January 12, 2026

Registered Office:
9th Floor, Nirmal Building, Nariman Point, Mumbai 400 021
Tel: +91 22 6778 9595
Email: investor.relations@tcs.com Website: www.tcs.com
CIN: L22210MH1995PLC084781

Place : Mumbai
Date : January 12, 2026

Registered Office:
9th Floor, Nirmal Building, Nariman Point, Mumbai 400 021
Tel: +91 22 6778 9595
Email: investor.relations@tcs.com Website: www.tcs.com
CIN: L22210MH1995PLC084781

Place : Mumbai
Date : January 12, 2026

Registered Office:
9th Floor, Nirmal Building, Nariman Point, Mumbai 400 021
Tel: +91 22 6778 9595
Email: investor.relations@tcs.com Website: www.tcs.com
CIN: L22210MH1995PLC084781

Place : Mumbai
Date : January 12, 2026

Registered Office:
9th Floor, Nirmal Building, Nariman Point, Mumbai 400 021
Tel: +91 22 6778 9595
Email: investor.relations@tcs.com Website: www.tcs.com
CIN: L22210MH1995PLC084781

Place : Mumbai
Date : January 12, 2026

Registered Office:
9th Floor, Nirmal Building, Nariman Point, Mumbai 400 021
Tel: +91 22 6778 9595
Email: investor.relations@tcs.com Website: www.tcs.com
CIN: L22210MH1995PLC084781

Place : Mumbai
Date : January 12, 2026

Registered Office:
9th

