

February 13, 2026

BSE Limited

Phiroze Jeejeebhoy Towers,
Dalal Street, Mumbai – 400001

National Stock Exchange of India Limited

Exchange Plaza, Bandra Kurla Complex,
Bandra East, Mumbai – 400051

BSE – 500495**NSE - ESCORTS**

Sub: Mid-Term Business Plan 2030 by Kubota Corporation (holding company)

Dear Sir/ Ma'am,

The Mid-term Business Plan 2030 (covering a period from the FY2026 to FY2030), issued by Kubota Corporation in Japan today, can be accessed at the following link:
<https://www.kubota.com/ir/financial/presentation/data/mp137e.pdf>.

Kindly take the same on record.

Thanking you,
Yours faithfully,
for **Escorts Kubota Limited**

Arvind Kumar
Company Secretary