

Salasar Techno Engineering Limited

Date: 14.11.2025

To,

The Manager - Listing

National Stock Exchange of India Ltd. Exchange

Plaza, Bandra Kurla Complex Bandra East

Mumbai - 400051

Symbol - SALASAR

The Secretary

Corporate Relationship Dept.

BSE Limited

P. J. Tower, Dalal Street,

Mumbai – 400001 Scrip Code: 540642

SUB: Monitoring Agency Report for quarter ended September 30, 2025

Dear Sir/ Madam,

Pursuant to Regulation 32 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are enclosing herewith the Monitoring Agency Report for the quarter ended 30th September 2025, issued by CARE Ratings Limited to monitor the utilization of proceeds of the Preferential Issue of Equity Shares and Fully-Convertible Warrants.

The above information will be made available on the Company's website at www.salasartechno.com You are requested to kindly take the same on record.

Yours faithfully,

For Salasar Techno Engineering Limited

MOHIT **KUMAR GOEL**

Digitally signed by MÖHIT KUMAR GÓEL Date: 2025.11.14 17-27-37 +05'30'

Mohit Kumar Goel Company Secretary & Compliance Officer

CIN No. - L23201UP2001PLC209751

Corporate Office: - A-301-320, 3rd Floor, Tower-A, Plot No.8, Block-B, Sec-62, Noida U.P +91 7017538987, 8750725142

Regd. Off. & Unit 1: - Khasra 265, 281-288, Parsaun-Dasna, Jindal Nagar, Distt. Hapur-U.P. 201015

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CARE/NRO/GEN/2025-26/1141

The Board of Directors **Salasar Techno Engineering Limited** Khasra No. 265,281,282, 283,284,285, 286, 287 and 288 Jindal Nagar, Parsaun Dasna Uttar Pradesh, Hapur, India-201313

November 14, 2025

Dear Sir/Ma'am,

Monitoring Agency Report for the quarter ended September 30, 2025 - in relation to the Preferential Issue of Salasar Techno Engineering Limited ("the Company")

We write in our capacity of Monitoring Agency for the preferential Issue for the amount aggregating to Rs. 290.77 crore (Preferential issue of equity share: Rs. 166.67 crores & Preferential issue of share warrants: Rs.124.10 crores) of the Company and refer to our duties cast under 162A of the Securities & Exchange Board of India (Issue of Capital & Disclosure Requirements) Regulations.

In this connection, we are enclosing the Monitoring Agency Report for the quarter ended September 30, 2025, as per aforesaid SEBI Regulations and Monitoring Agency Agreement dated May 01, 2024.

Request you to kindly take the same on records.

Thanking you,

Yours faithfully,

Rajan Sukhija

Associate Director

Rajan.sukhija@careedge.in

Dojan Gukhija



Report of the Monitoring Agency

Name of the issuer: Salasar Techno Engineering Limited

For quarter ended: September 30, 2025

Name of the Monitoring Agency: CARE Ratings Limited

(a) Deviation from the objects: No(b) Range of Deviation: Not Applicable

Declaration:

We declare that this report provides an objective view of the utilization of the issue proceeds in relation to the objects of the issue based on the information provided by the Issuer and information obtained from sources believed by it to be accurate and reliable. The MA does not perform an audit and undertakes no independent verification of any information/certifications/ statements it receives. This Report is not intended to create any legally binding obligations on the MA which accepts no responsibility, whatsoever, for loss or damage from the use of the said information. The views and opinions expressed herein do not constitute the opinion of MA to deal in any security of the Issuer in any manner whatsoever. Nothing mentioned in this report is intended to or should be construed as creating a fiduciary relationship between the MA and any issuer or between the agency and any user of this report. The MA and its affiliates also do not

act as an expert as defined under Section 2(38) of the Companies Act, 2013.

The MA or its affiliates may have credit rating or other commercial transactions with the entity to which the report pertains and may receive separate compensation for its ratings and certain credit related analyses. We confirm that there is no conflict of interest in such relationship/interest while monitoring and reporting the utilization of the issue proceeds by the issuer, or while undertaking credit rating or other commercial transactions with the entity.

We have submitted the report herewith in line with the format prescribed by SEBI, capturing our comments, where applicable. There are certain sections of the report under the title "Comments of the Board of Directors", that shall be captured by the Issuer's Management / Audit Committee of the Board of Directors subsequent to the MA submitting their report to the issuer and before dissemination of the report through stock exchanges. These sections have not been reviewed by the MA, and the MA takes no responsibility for such comments of the issuer's Management/Board.

Rajan Gukhija

Signature:

Name and designation of the Authorized Signatory: Rajan Sukhija Designation of Authorized person/Signing Authority: Associate Director

CARE Ratings Limited



1) Issuer Details:

Name of the issuer : Salasar Techno Engineering Limited

Name of the promoter : Mr. Alok Kumar

Industry/sector to which it belongs : Industrial Products - Iron & Steel Products

2) Issue Details

: April 30, 2024, to October 31, 2025 Issue Period

Type of issue (public/rights) : Preferential Issue

Type of specified securities : Equity shares and fully convertible warrants

IPO Grading, if any : Not applicable Issue size (in crore) : Rs. 290.77 crore

3) Details of the arrangement made to ensure the monitoring of issue proceeds:

Particulars	Reply	Source of information / certifications considered by Monitoring Agency for preparation of report	Comments of the Monitoring Agency	Comments of the Board of Directors
Whether all utilization is as per the disclosures in the Offer Document?	Not applicable	Management Certificate, Chartered Accountant certificate*, Bank statements	No utilization was made during Q2FY26 (July 01, 2025, to September 30, 2025)	No comments
Whether shareholder approval has been obtained in case of material deviations# from expenditures disclosed in the Offer Document?	Not applicable	Not applicable	Not applicable	No comments
Whether the means of finance for the disclosed objects of the issue have changed?	No	National Stock Exchange	Low share price (below the share warrant exercise price) may lead to the subscribers letting the warrants to lapse which may lead to change in means of finance for the object(s).	The promoters have paid their balance contribution of Rs. 22.87 crore and exercised the warrants in the second week of October. The other warrant holders from the public have neither exercised their warrants nor paid Rs. 35.10 crore. However, the company has

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Particulars	Reply	Source of information / certifications considered by Monitoring Agency for preparation of report	Comments of the Monitoring Agency	Comments of the Board of Directors
			J J ,	adequate internal accruals to achieve its objectives.
Is there any major deviation observed over the earlier monitoring agency reports?	No	Not applicable	Not applicable	No comments
Whether all Government/statutory approvals		Board Resolution, Offer Document	 Initially, under the EGM dated February 19, 2024, preferential issue of Rs. 806.04 crore was approved. Subsequently, issue size was reduced & the objects of the issue were modified via board resolution dated April 30, 2024. Board Resolution dated October 22, 2024, for extension of timeline for issue related expenses from September 2024 to December 2025. 	No comments
Whether all arrangements pertaining to technical assistance/collaboration are in operation?	· · · INOT		Not applicable	No comments
Are there any favorable/unfavorable events affecting the viability of these object(s)?	Yes	Bombay Stock Exchange Website, Board Resolution, Offer Document	Low share price (below the share warrant exercise price) may lead to the subscribers letting the warrants to lapse which may ultimately affect the viability of the object(s).	The promoters have paid their balance contribution of Rs. 22.87 crore and exercised the warrants in the second week of October. The other warrant holders from the public have neither exercised their warrants nor paid Rs. 35.10 crore. However, the company has adequate internal accruals

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Particulars Reply		Source of information / certifications considered by Monitoring Agency for preparation of report	Comments of the Monitoring Agency	Comments of the Board of Directors
				to achieve its objectives.
Is there any other relevant information that may materially affect the decision making of the investors?		Bombay Stock Exchange Website	The Directorate of Enforcement (ED) has conducted a search operation on April 16, 2025, at the residential premises of Mr. Alok Kumar, Chairman & Managing Director, & Mr. Shashank Agarwal, Joint Managing Director of the company.	As of now, there have been no further developments, and the company has disclosed all updates on the stock exchange website.

^{*} CA certificate from Prateek Gupta & Co. (peer reviewed) dated October 17, 2025

#Where material deviation may be defined to mean:

4) Details of objects to be monitored:

(i) Cost of objects -

		Source of information / certifications		Revised	Comments	Comments of the Board of Directors		
S. No.	ltem Head	considered by Monitoring Agency for preparation of report	(as per the Offer Document) in Rs. Crore	Cost in Rs. Crore	of the Monitoring Agency	Reason for cost revision	Proposed financing option	Particulars of -firm arrangements made
1	Issue related expenses	Offer Documents, Board Resolution copy	46.04	7.77		No comments	No comments	No comments
2	General Corporate Purposes	Offer Documents, Board Resolution copy	185.00	0.00		No comments	No comments	No comments
3	Financing of acquisition	Offer Documents, Board Resolution copy	250.00	178.00		No comments	No comments	No comments
4	Working capital requirements	Offer Documents, Board Resolution copy	300.00	95.00	*	No comments	No comments	No comments
5	Capital Expenditure including towards development, refurbishment and renovation of Assets	Offer Documents, Board Resolution copy	25.00	10.00	۸	No comments	No comments	No comments
Tota	I		806.04	290.77			•	

^{*}Initially company obtained shareholders' approval for the preferential issue of Rs. 806.04 through EGM dated February 19, 2024. However, subsequently the company made preferential issue of Rs. 290.77 crores only and objects of the issue were revised accordingly as per the above table through board resolution dated April 30, 2024.

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a) Deviation in the objects or purposes for which the funds have been raised

b) Deviation in the amount of funds actually utilized by more than 10% of the amount projected in the offer documents.



^Low share price (below the share warrant exercise price) may lead to the subscribers letting the warrants to lapse which might impact the costing of the objects.

(ii) Progress in the objects -

	Source of information /		Source of information /		Total	Comments		of the Board ectors				
S. No	Item Head	certifications considered by Monitoring Agency for preparation of report	Offer date i.e. Document September		beginning of the quarter in Rs. Crore	the quarter in Rs.	At the end of the quarter in Rs. Crore	unutilised amount in Rs. crore	of the Monitoring Agency	Reasons for idle funds	Proposed course of action	
1	Issue related expenses	Management Certificate, CA certificate*, Board Resolution copy, Bank statements	7.77		0.21	-	0.21		-	No comments	No comments	
2	Financing of acquisition	Management Certificate, CA certificate*, Board Resolution copy, Bank statements	178.00		179.27^	-	179.27^		-	No comments	No comments	
3	Working capital requirements	Management Certificate, CA certificate*, Board Resolution copy, Bank statements	95.00	232.80	232.80	53.29	-	53.29	0.03	-	No comments	No comments
4	Capital Expenditure including towards development, refurbishment and renovation of Assets	Management Certificate, CA certificate*, Board Resolution copy, Bank statements	10.00		-	-	-		-	No comments	No comments	
	1	290.77	232.80	232.77	0.00	232.77	0.03					

^{*} CA certificate from Prateek Gupta & Co. (peer reviewed) dated October 17, 2025.

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[^] Utilization is within permission limit of +/- 10%.



(iii) Deployment of unutilized proceeds:

Sr. No.	Type of instrument and name of the entity invested in	Amount invested (In Rs. Crore)	Maturity date	Earning	Return on Investment (%)	Market Value as at the end of quarter
1.	Yes Bank - Monitoring account (001481300002623)	0.03	On demand	-	-	0.03

(iv) Delay in implementation of the object(s) -

Objects	Completion Date	Completion Date		Delay (no. of Comments of the Board of Direct		
Objects	As per the offer document	Actual	days/ months)	Reason of delay	Proposed course of action	
Issue related expenses	December 2025	Ongoing	No Delay*	No comments	No comments	
Financing of acquisition	December 2025	Ongoing	No Delay	No comments	No comments	
Working capital requirements	December 2025	Ongoing	No Delay	No comments	No comments	
Capital Expenditure including towards development, refurbishment and renovation of Assets	October 2025	Ongoing	No Delay	No comments	No comments	

^{*}Board of Directors vide board resolution dated October 22, 2024, has extended the timeline for utilization of issue related expenses to December 2025 through board resolution as against earlier timeline of September 2024.

5) Details of utilization of proceeds stated as General Corporate Purpose (GCP) amount in the offer document:

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Sr. No	Item Head	Amount (in Rs. Crore)	Source of information / certifications considered by Monitoring Agency for preparation of report	Comments of Monitoring Agency	Comments of the Board of Directors
			Not Applicable*		

^{*}CA certificate from Prateek Gupta & Co. (peer reviewed) dated October 17, 2025.

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Disclaimers to MA report:

a) This Report is prepared by CARE Ratings Ltd (hereinafter referred to as "Monitoring Agency/MA"). The MA has taken utmost care to ensure accuracy and objectivity while developing this Report based on the information provided by the Issuer and information obtained from sources believed by it to be accurate and reliable. The views and opinions expressed herein do not constitute the opinion of MA to deal in any security of the Issuer in any manner whatsoever.

b) This Report has to be seen in its entirety; the selective review of portions of the Report may lead to inaccurate assessments. For the purpose of this Report, MA has relied upon the information provided by the management /officials/ consultants of the Issuer and third-party sources like statutory auditors (or from peer reviewed CA firms) appointed by the Issuer believed by it to be accurate and reliable.

c) Nothing contained in this Report is capable or intended to create any legally binding obligations on the MA which accepts no responsibility, whatsoever, for loss or damage from the use of the said information. The MA is also not responsible for any errors in transmission and specifically states that it, or its directors, employees do not have any financial liabilities whatsoever to the users of this Report.

d) The MA and its affiliates do not act as a fiduciary. The MA and its affiliates also do not act as an expert to the extent defined under Section 2(38) of the Companies Act, 2013. While the MA has obtained information from sources it believes to be reliable, it does not perform an audit and undertakes no independent verification of any information/ certifications/ statements it receives from auditors (or from peer reviewed CA firms), lawyers, chartered engineers or other experts, and relies on in its reports.

e) The MA or its affiliates may have other commercial transactions with the entity to which the report pertains. As an example, the MA may rate the issuer or any debt instruments / facilities issued or proposed to be issued by the issuer that is subject matter of this report. The MA may receive separate compensation for its ratings and certain credit-related analyses, normally from issuers or underwriters of the instruments, facilities, securities or from obligors.

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