

**15<sup>th</sup> January, 2026**

To,  
 The Manager (CRD)  
**BSE Limited,**  
 PhirozeJeejeebhoy Towers,  
 Dalal Street, Fort  
 Mumbai – 400001  
**Scrip Code: 523828**

To,  
 The Manager - Listing Department  
**National Stock Exchange of India Ltd.,**  
 Exchange Plaza, BandraKurla Complex,  
 Bandra (East),  
 Mumbai – 400051  
**Symbol: MENONBE**

**Dear Sir / Ma'am,**

**Sub: Investor Presentation.**

Pursuant to the provisions of Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 please find attached herewith Investor Presentation titled "Menon Bearings Ltd. Investor Presentation -January 2026" giving highlight of Financial & Operational Performance **Q3 & 9MFY26**

The presentation is also being uploaded on the website of the Company i.e. [www.menonbearings.in](http://www.menonbearings.in).

Kindly take the same on your record.

Thanking you,

Yours faithfully,

*for Menon Bearings Limited*

**Siddheshwar Kadane**  
**Company Secretary & Compliance Officer**  
**Membership No.:A72775**



INDIA'S LEADING ENGINE BEARINGS COMPANY

# **MENON BEARINGS LIMITED**

**INVESTOR PRESENTATION**  
**Q3 & 9MFY26**

# DEPLOYING CRITICAL TECHNOLOGY FOR HIGH END PRODUCTS

MASTERS IN NON FERROUS ALLOYS LIKE ALUMINIUM SILICON COPPER,  
MAGNESIUM & PROCESSES LIKE SINTERING & COLD CLADDING

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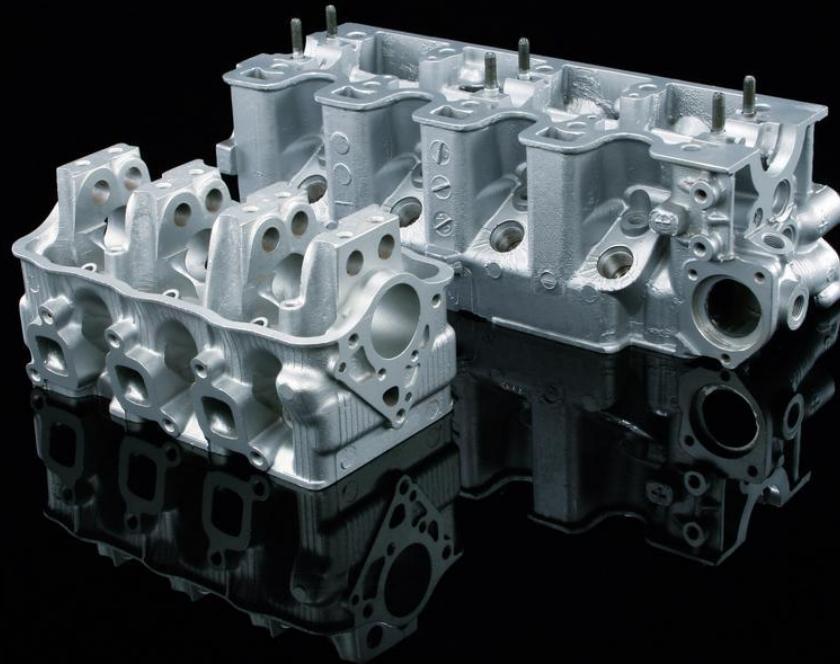
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# TABLE OF CONTENTS

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1. Key Highlights
2. Way Forward
3. About Us
4. Annual Financials
5. Annexure





# KEY HIGHLIGHTS

# KEY FINANCIAL HIGHLIGHTS – Q3 FY26

(CONSOLIDATED)

**78.54**

Rs Crore

Highest Ever Revenue from Operation  
For any quarter



23.0% QoQ  
31.9% YoY

**16.09**

Rs Crore

Highest Ever EBITDA  
For any quarter



44.7% QoQ  
47.7% YoY

**9.25**

Rs Crore

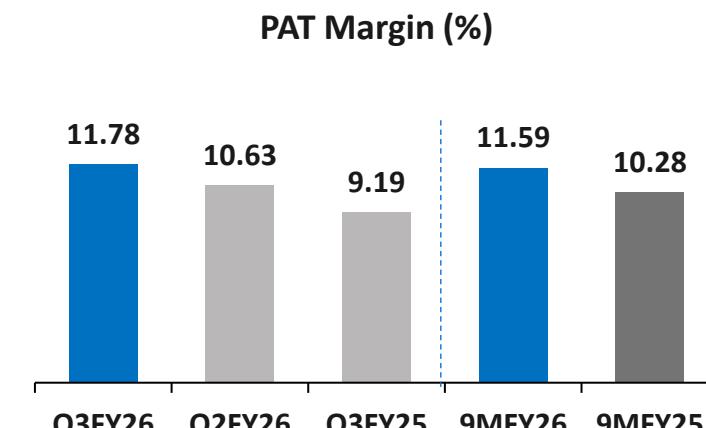
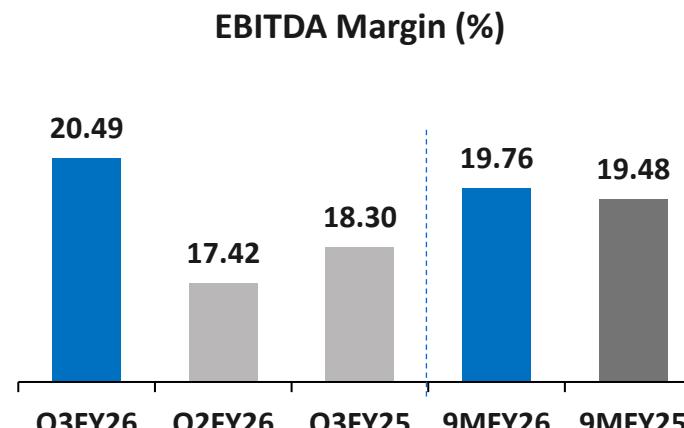
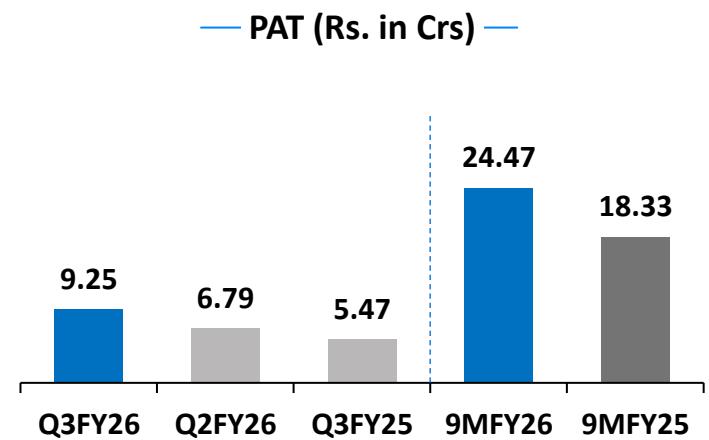
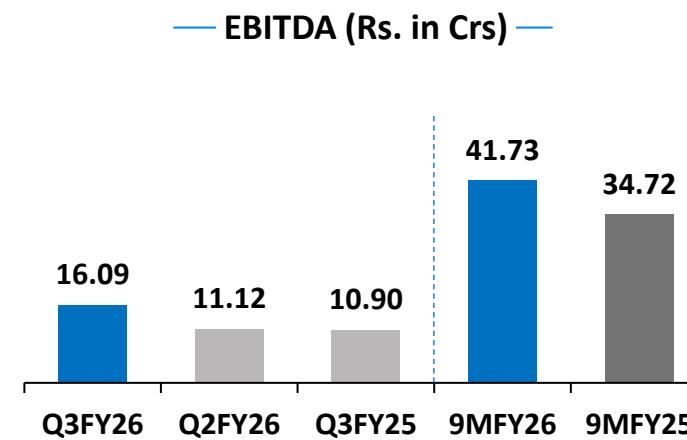
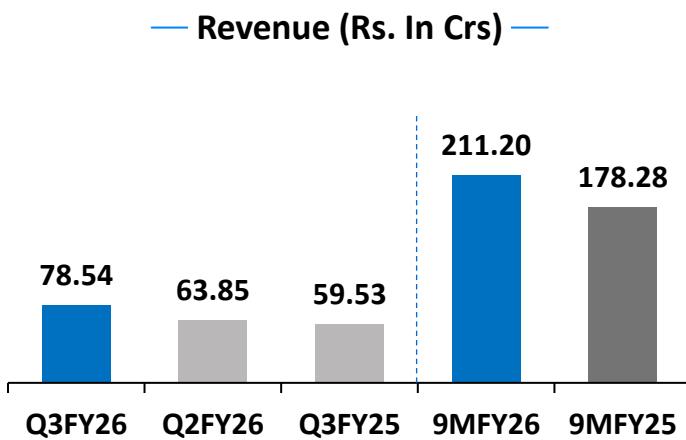
Highest Ever Net Profit  
For any quarter



36.3% QoQ  
69.2% YoY

# KEY FINANCIAL HIGHLIGHTS – Q3 & 9MFY26

(CONSOLIDATED)



# Key Highlights – 9MFY26



## Bi-Metal Products

- Increasing exports and domestic orders for larger diameter bearings, bushes, and washers
- Samples received from prominent US company for aftermarket
- Targeting high-volume, high-value parts for additional annual business



## Alkop

- 38 parts developed and tested for major customer
- Substantial orders anticipated for domestic and export markets
- Expected to generate Rs. 50-60 Cr annually within 2 years.
- In-house melting, die casting (pressure & gravity), machining, and powder coating; handling components up to 12kg



## Brakes

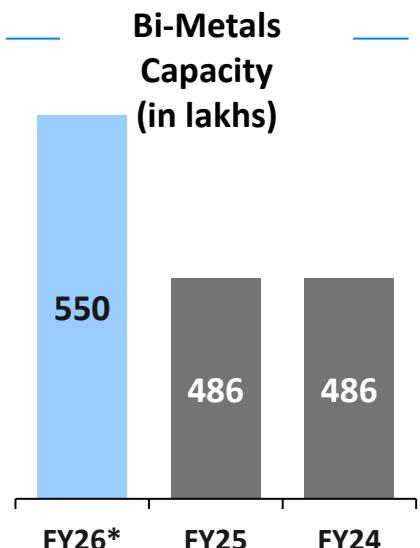
- Growing export footprint and domestic aftermarket;
- Dynamometer installation underway for railway approvals and OEM orders.
- Expected significant turnover increase in FY26-27 post-Dynamometer commissioning



## STRATEGIC IMPLICATIONS

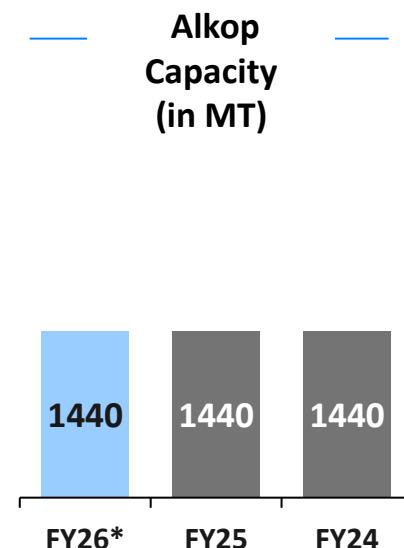
- The company's integrated operations, rapid innovation, and customer-centric approach position it for sustained growth
- Total projected annual revenue from new initiatives across divisions is expected to increase with capex investments ensuring scalability.

# CAPACITY EXPANSION IN PROGRESS



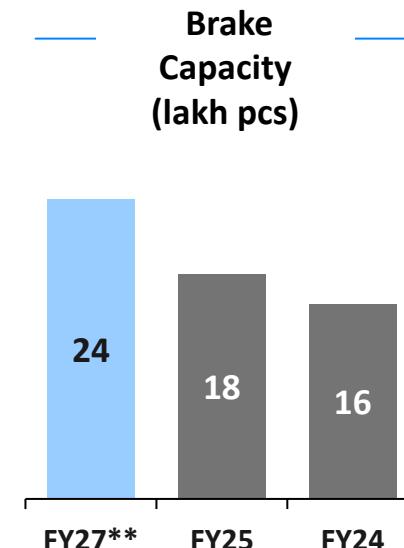
CAPEX:  
₹19.55 crore fully deployed in FY25

Strategic Impact:  
Capitalize on growing demand in high-precision bi-metal applications



CAPEX :  
₹12.50 crore executed till Q3 FY26, with ₹10 crore additional planned over the next 2 years

Strategic Impact:  
Serve expanded customer segments and achieve economies of scale



CAPEX:  
₹8 crore completed by Q3 FY26, with ₹5 crore additional planned by Q4FY26

Strategic Impact:  
Support revenue growth in a competitive sector

Capacity Upgrade

**Bi-Metal Division**  
**550 Lakhs**

Production capacity has increased from 486 lakh units in FY25 to 550 lakh units by FY26, representing ~13% uplift.

**Brakes Division**  
**24 Lakh pcs**

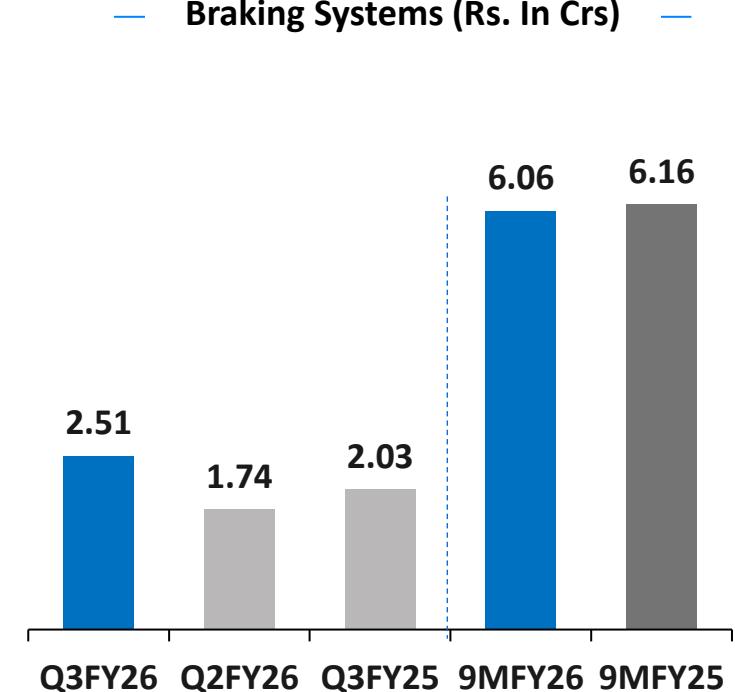
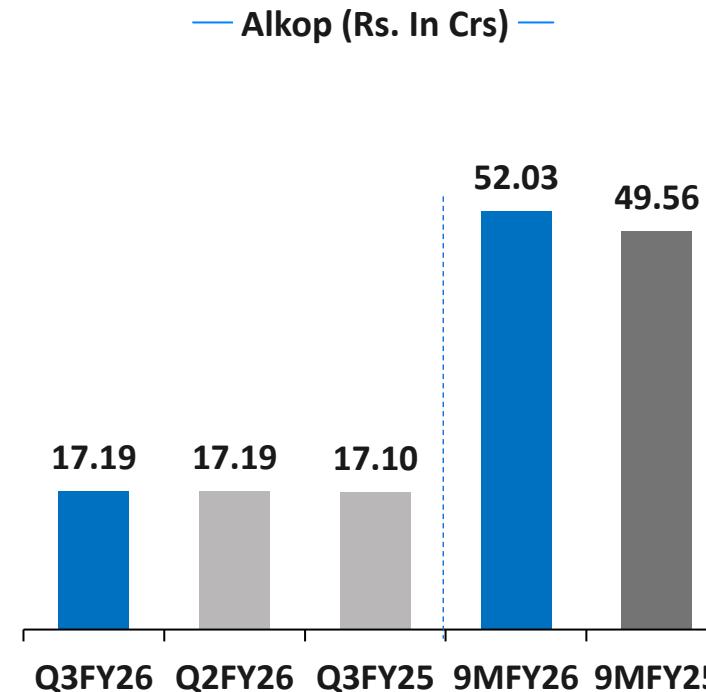
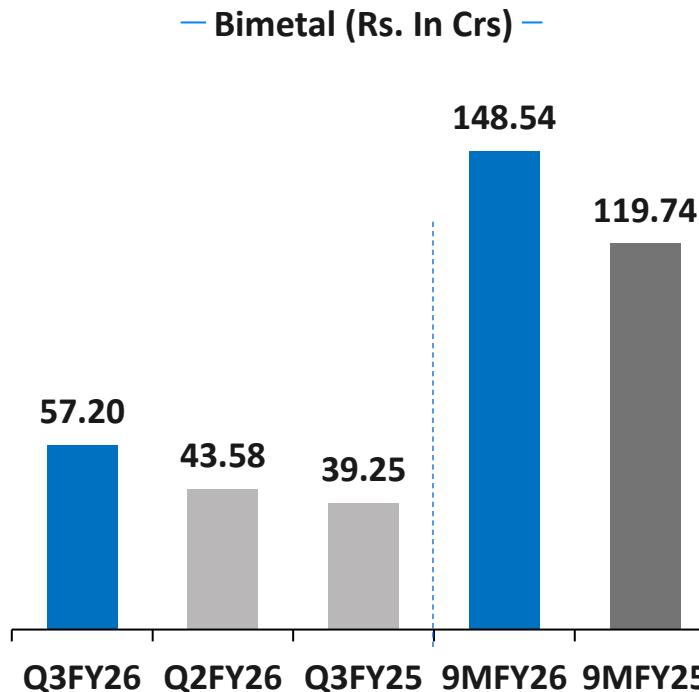
Capacity is forecasted to rise from 18 lakh pieces in FY25 to 24 lakh pieces by FY27\*\*, marking a 33% increase.

\* 31-Mar-2026

\*\* 31-Mar-2027

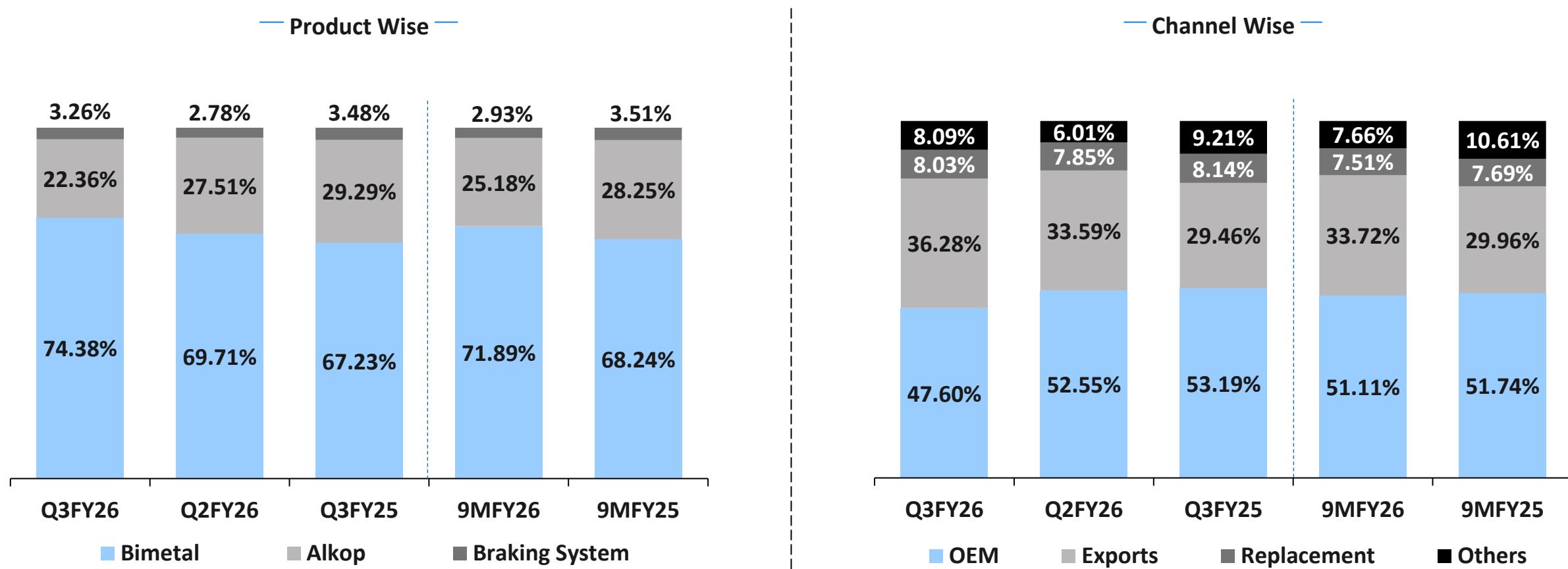
# PRODUCT WISE HIGHLIGHTS – Q3 & 9MFY26

(CONSOLIDATED)



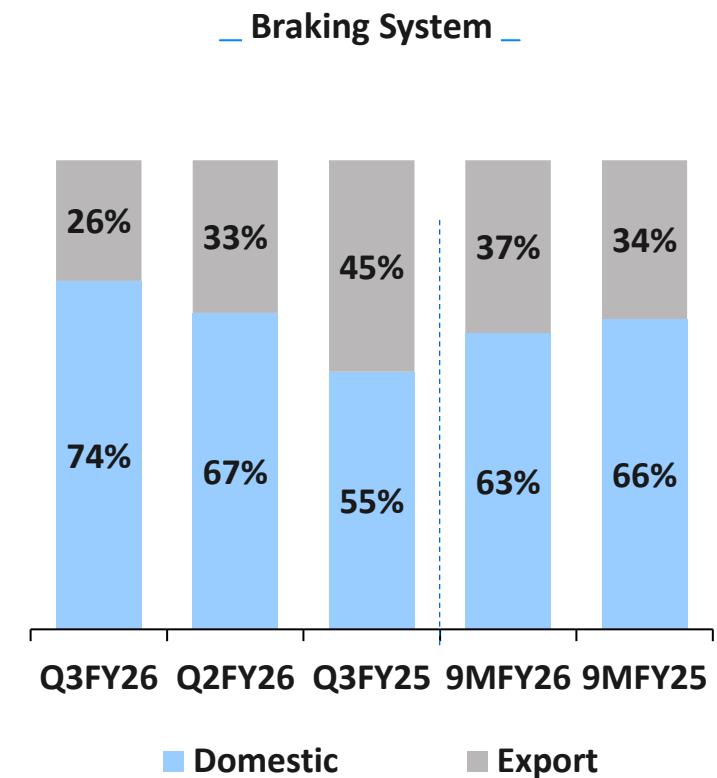
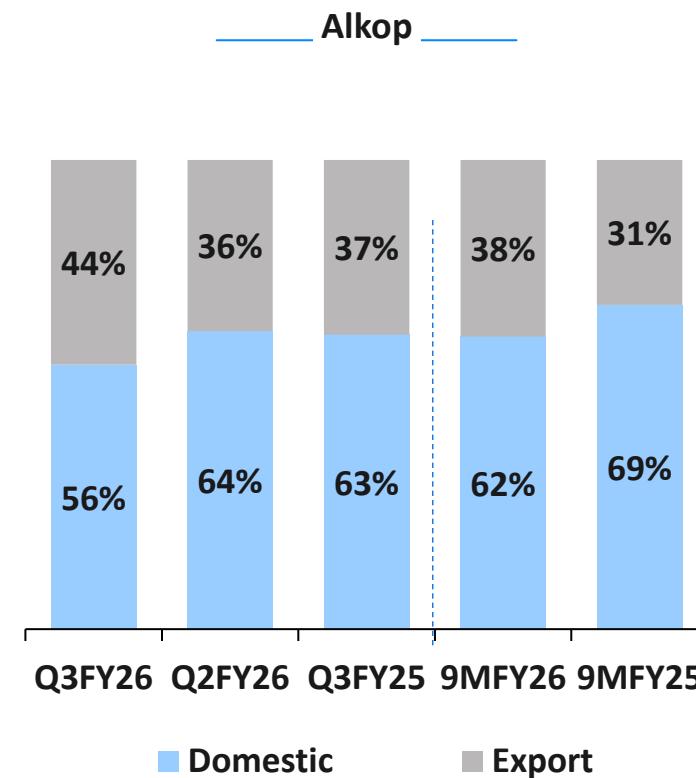
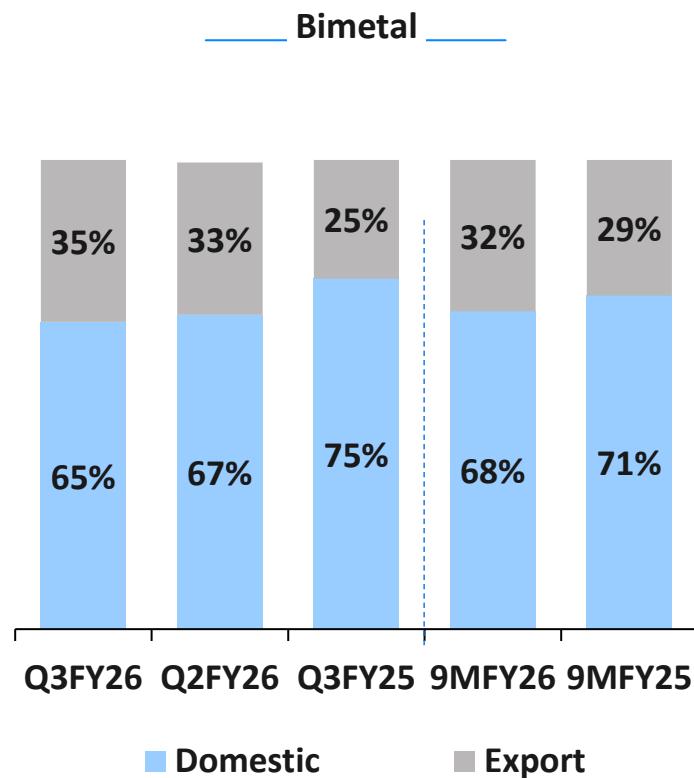
# REVENUE BREAKUP – Q3 & 9MFY26

(CONSOLIDATED)



# SEGMENT REVENUE BREAKUP – Q3 & 9MFY26

(CONSOLIDATED)





# INCOME STATEMENT – Q3 & 9MFY26 (CONSOLIDATED)

Particulars (Rs. in Crs)	Q3FY26	Q2FY26	Q3FY25	YoY (%)	9MFY26	9MFY25	YoY (%)
Net Sales	76.91	62.51	58.39	31.72	206.63	175.46	17.76
Operating Income	1.63	1.34	1.15	41.97	4.57	2.82	62.27
<b>Revenue From Operations</b>	<b>78.54</b>	<b>63.85</b>	<b>59.53</b>	<b>31.92</b>	<b>211.20</b>	<b>178.28</b>	<b>18.47</b>
Operating Expenses	45.56	37.28	34.50	32.08	122.13	102.74	18.88
Employee Cost	11.73	11.26	10.20	14.96	34.31	30.79	11.42
Other Expenses	5.16	4.19	3.94	30.79	13.02	10.02	29.89
<b>EBITDA</b>	<b>16.09</b>	<b>11.12</b>	<b>10.90</b>	<b>47.67</b>	<b>41.73</b>	<b>34.72</b>	<b>20.19</b>
<b>EBITDA Margin (%)</b>	<b>20.49</b>	<b>17.42</b>	<b>18.30</b>	<b>219 bps</b>	<b>19.76</b>	<b>19.48</b>	<b>28 bps</b>
Other Income	-	1.04	-	-	1.04	-	-
Depreciation	2.38	2.34	2.35	1.31	7.01	6.97	0.69
<b>EBIT</b>	<b>13.71</b>	<b>9.83</b>	<b>8.55</b>	<b>60.43</b>	<b>35.76</b>	<b>27.76</b>	<b>28.83</b>
Finance Cost	1.34	1.19	1.23	8.59	3.68	3.24	13.70
<b>Profit Before Tax</b>	<b>12.37</b>	<b>8.64</b>	<b>7.31</b>	<b>69.17</b>	<b>32.08</b>	<b>24.52</b>	<b>30.82</b>
Tax	3.12	1.85	1.84	69.20	7.60	6.19	22.82
<b>Profit After Tax</b>	<b>9.25</b>	<b>6.79</b>	<b>5.47</b>	<b>69.16</b>	<b>24.47</b>	<b>18.33</b>	<b>33.53</b>
<b>PAT Margin (%)</b>	<b>11.78</b>	<b>10.63</b>	<b>9.19</b>	<b>259 bps</b>	<b>11.59</b>	<b>10.28</b>	<b>131 bps</b>
<b>EPS (Rs.)</b>	<b>1.65</b>	<b>1.21</b>	<b>0.98</b>	<b>68.37</b>	<b>4.37</b>	<b>3.27</b>	<b>33.64</b>

# STRATEGIC INVESTMENTS FOR SUSTAINABILITY AND COST SAVINGS

## 1) Solar Power System (570 kWp)

**Output:** ~800,000 kWh/year

**Benefits:**

- a) Reduces reliance on fossil fuels, enhancing energy security.
- b) Lowers electricity costs, boosting long-term profitability.
- c) Cuts carbon emissions, aligning with ESG goals.

## 2) Energy-Efficient Motors

**Savings:** 1,800–2,000 kWh/year

**Benefits:**

- a) Optimizes performance with lower energy use.
- b) Reduces maintenance costs.
- c) Drives operational cost savings.

## 3) LED Lighting

**Benefits:**

- a) Significant energy savings over traditional lighting.
- b) Longer lifespan, minimizing replacement costs.
- c) Eco-friendly with reduced environmental impact.

## 4) Electric Holding Furnace

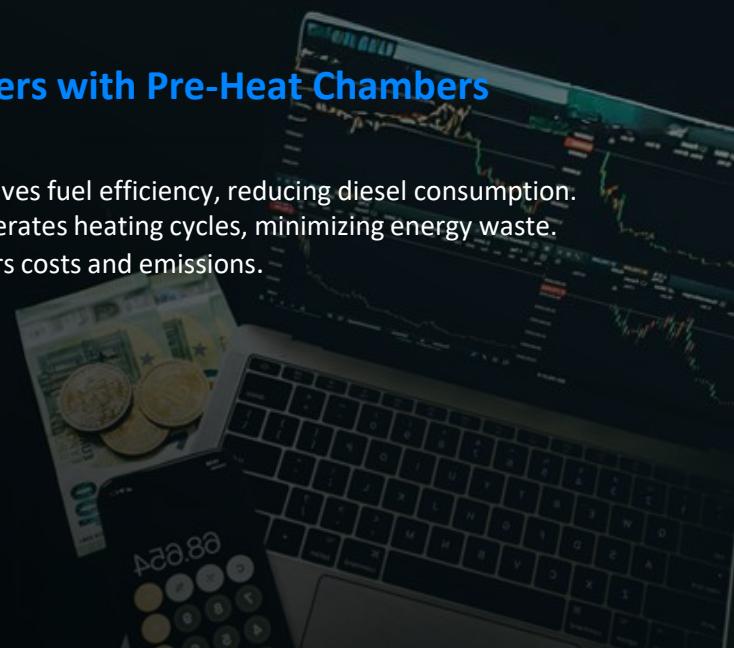
**Benefits:**

- a) Eliminates diesel use, cutting fuel costs.
- b) Enhances efficiency with better temperature control.
- c) Lowers greenhouse gas emissions.

## 5) Boilers with Pre-Heat Chambers

**Benefits:**

- a) Improves fuel efficiency, reducing diesel consumption.
- b) Accelerates heating cycles, minimizing energy waste.
- c) Lowers costs and emissions.



## Capital Investment:

**Cost:** Nil for energy conservation equipment, maximizing ROI on existing infrastructure.

## Investment Highlights

These strategic initiatives demonstrate a commitment to sustainability, operational efficiency, and cost savings.

By adopting solar energy, energy-efficient motors, LED lighting, electrically operated furnaces, and advanced boiler systems, the organization is well-positioned to achieve long-term financial and environmental benefits.



「 WAY  
FORWARD

# WAY FORWARD

## Expand Capacities

The Bi-Metal division's **capacity to increase from 486 lakh units in FY25 to 550 lakh units in FY26**

For Alkop, with an additional **₹10 crore** planned over the next two years, targeting a doubling of capacity from 1,440 MTPA to **2,880 MTPA**

For Brakes division, with additional **₹5 crore** more in FY26, capacity will increase from 18 lakh pieces in FY25 to **24 lakh pieces by FY27**

Commercial production of 'Thrust Washers' ongoing with enhanced capacity at new manufacturing plant

## New Segment

Entering in to EV segment in Alkop for supply of components to Porsche, a German Luxury & Sports Car Maker through Eaton, an Ireland based supplier

Targeting EV segment to be **8-10% of Alkop by FY27.**

Exploring EV charging and new tech segments under Menon New Ventures.

## Capitalise on strong network

Leveraging the existing supply network and a strong relationship with the OEMs for products in the brake segment

Registration of brake segment products with Railways is under progress

## Focus on high Margin products

No Constraint to expand for future operations – Ample Land available for future growth expansion in newer products segments to capture market growth

## Target growth in export markets

Exports remain a key growth driver, currently at ~30% of revenue and **projected to reach 40% by FY27.**

Exports to USA are expected to increase significantly in Bearing division - Revenue per year expected is around **₹ 30 Crores**

Plans to enter Africa via a large distributor network

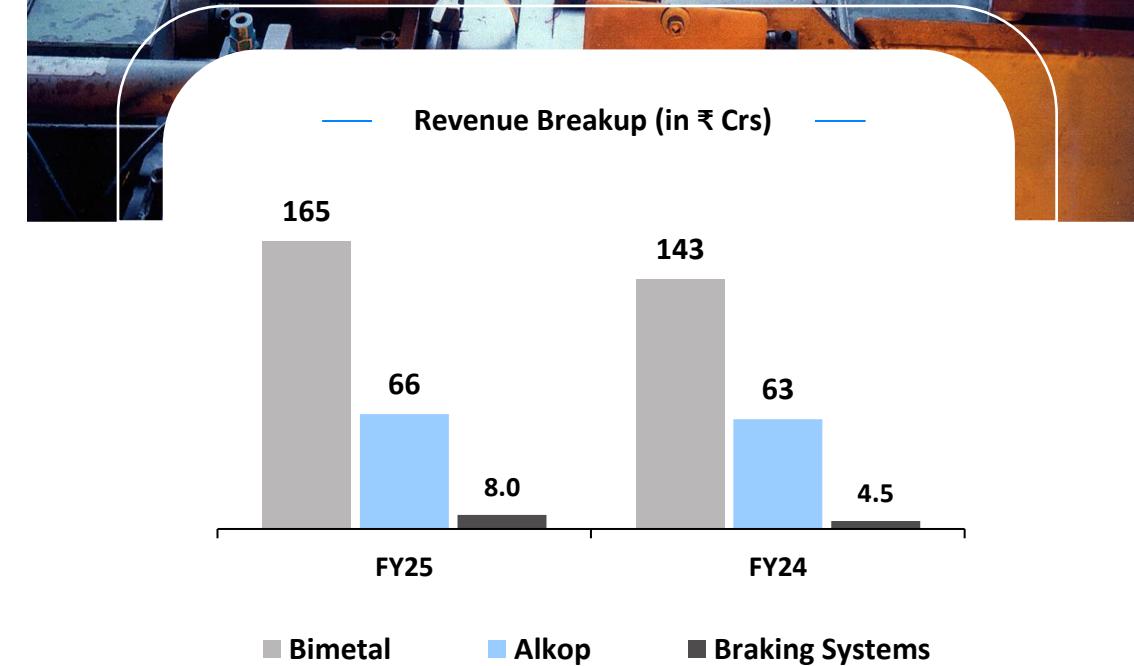
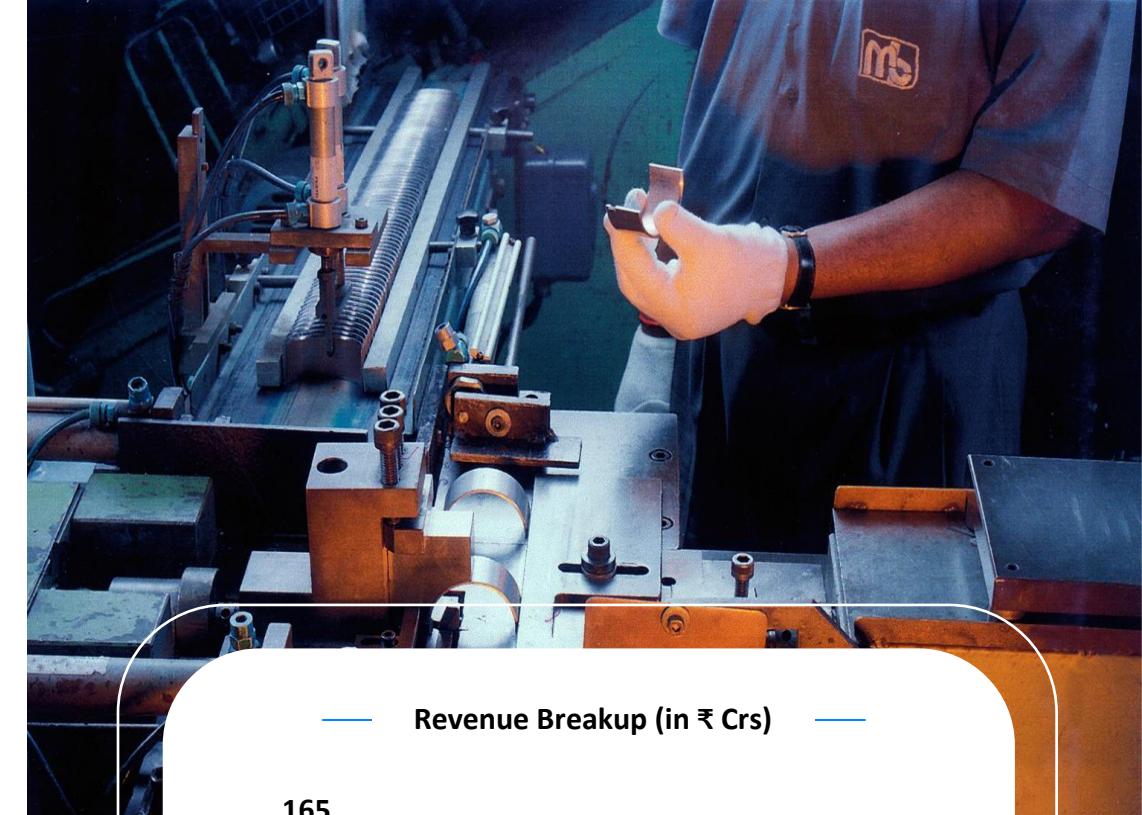
Components developed for one of our tractor clients have received 50% approval, with production commencing in Q1FY26. These components hold a revenue potential of approximately **₹55 crore annually.**



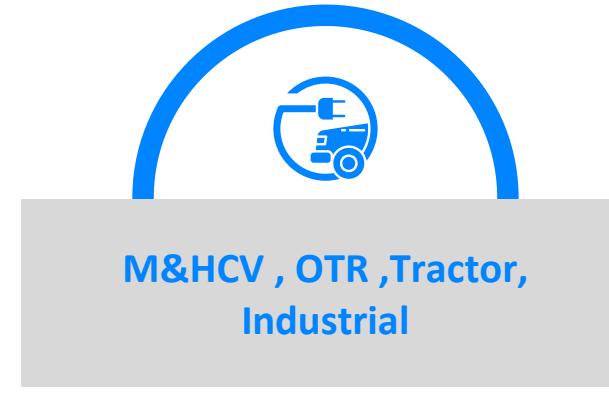
# ABOUT US

# ABOUT US

- India's Leading Engine Bearing Manufacturer
- Operates in 3 key business areas
  - 1.Bimetal Products
  - 2.Alkop (Aluminium Die Casting)
  - 3.Braking Systems (Brake Lining & Brake Shoes)
- Catering to industries not impacted by advent of EVs
  - 1.Light & Heavy Commercial Vehicle Engines
  - 2.OTRs & Tractor Engines
  - 3.Industrial Engines
  - 4.Compressors for Refrigerators
  - 5.Pumps, Braking Systems, Axles etc.
- Market Leader in the Engine Bearings segment and a dominant source for top auto OEMs across the world
- Manufacturers of **highly critical moving engine components** that operate in high temperature, RPM & pressure, inside engines with high payloads
- Strong **Brand Equity** and Network
- Strongly positioned in India and globally with **exports to over 24 countries**
- **Fully integrated** manufacturing facilities **under one roof**



# KEY BUSINESS HIGHLIGHTS



- 5 Plants in Kolhapur, India across 27 acres.
- 1 Office & Warehouse in Indianapolis, USA.
- Operating in a **4 Player** market in India.
- Only Indian Company in the Engine Bearings Segment.
- Segments where we are operating.
- Catering to Industries & Applications which will have low impact from shift to Electric Vehicles.
- Exporting to over **24 countries** including USA, Brazil, Mexico, Netherlands, France, Italy, UK, UAE, Africa & Japan.
- Competes against Global players.

# BOARD OF DIRECTORS

**Nitin Menon**

(Executive Chairman)

Mr. Nitin Menon is an industrialist and has rich and varied experience in Automobile Sector. Associated with the Company since inception & lead the setup of 5 operational plants at Kolhapur

**R. D. Dixit**

(Managing Director)

Mr. Dixit has worked with the Menon Group for more than 62 years and is engaged in day-to-day activities of the company and is responsible for overall management of the company. He is a B.E. (Mechanical)

**Arun Aradhye**

(Whole Time Director &amp; CFO)

Mr. Aradhye is associated with the company for more than 14 years. He is responsible for finance, corporate administration, corporate image and relationships. He has a vast experience of more than 50 years in fields like Engineering, Auto, Manufacturing, Industry etc

**Nandan Borgalkar**

(Independent Director)

Mr. Borgalkar has over 40 years of experience in logistics, supply chain & transport. He has held senior roles at VRL Logistics, Kesineni Cargo, MRC Logistics & others. Founder Director of LOGI SCM DIGI Solutions Pvt. Ltd.

**Kailash A. Nevagi**

(Independent Director)

Kailash Nevagi leads a team of lawyers as a Partner & Director at Abhay Nevagi and Associates and has wide experience of more than 31 years

**Dr. Santosh Prabhu**

(Independent Director)

Mr. Santosh Prabhu is a renowned Neurological and Spinal Surgeon. He is a member of many international bodies like World Federation of Neurosurgeon

# DIVERSIFIED MARQUEE CLIENTELE ACROSS INDUSTRIES

*Industry diversified revenue thereby reducing dependency on any Industry*

Engine & Commercial Vehicle (HCVs & LCVs):



Electrical & Industrial Applications:



Tractors:



Exports:



*No single customer contributes more than **10-12%** of business*

*The Brand Names mentioned are the property of their respective owners and are used here for identification purposes only*

# STATE OF THE ART MANUFACTURING FACILITY

*Among the few companies to have facilities to produce next generation parts through lead-free material to ensure the future emission norms*



## 5 Plants in Kolhapur

Strategically located manufacturing facilities in Kolhapur, Maharashtra, spread over an area of **27 acres**



## Warehouse & an Office in Indianapolis, USA.

## In-House

Design & Development Facilities

Alloy Powder Manufacturing

Strip Manufacturing

Design & Development Facilities

# MBL UNIT (III) for Specialized Customers

*In-house Powder Manufacturing facility using Water Jet Atomization*



In-House

Lead Free Alloy Powder  
Manufacturing

Lead Free Copper Alloy  
Sintered Strip

Thrust Washer Production  
Lines

Tin Flash Plating Plant

Inspection & Packaging

Degreasing & Sanding  
Process

# BI-METAL PRODUCTS



30 to 175 mm dia

## Bearings

- Bearings for Connecting Rods
- Bearings for Crank shafts
- Flanged Bearings
- Trimetal Bearings



15 to 130 mm dia

## Bushes

- Truncated Bushes for Connecting Rods
- Ball Indented Bushes
- Bushes for Connecting Rods
- Cam Shafts, Rock Shafts
- Rocker Arms



40 to 225 mm dia

## Thrust Washers

- Washers with Thrust Face Contours
- Ring Type Thrust Washers

## Applications



Automotive Engines



Compressors



Generators



Stationery Engines



Earth Movers



Marine Engines

# ALKOP

(ALUMINIUM DIE CASTING)

*Aluminum Products with wide range of applications*

High Pressure Aluminum Die Cast & Machined Component



Gravity/ Tilt Gravity Aluminum Die Cast & Machined Components



## Applications



Automotive Engines



Compressors



Oil & Gas



2W / 3W



Pumps



Safety Equipment

# BRAKING SYSTEMS

*Eco-antifriction (asbestos free) materials and products like Brake Lining & Brake Shoes*



## Asbestos Free – Environment friendly

Eco-friendly brake friction materials are formulated without asbestos, copper, lead, tin, antimony trisulfide to minimize their potential negative environmental impacts



## Non-Asbestos Organic (NAO)

Asbestos free, Environmental friendly brake lining



## Focus on M&HCV Segment; Aftermarket

Company continues to focus on its strong customers segment in M&HCV segments and mainly the Aftermarket segment owing to its strong dealer network across India



## Installed capacity

- **15.60 lakh** units/annum for Brake Lines
- **2.40 lakh** units/annum for Brake Shoes



## Brake Lining & Brake Shoes



## Applications



LCV



LCV



HCV



HCV

# IN-HOUSE ENGINEERING AND DEVELOPMENT



01

## In house Machine Building Capability

Engineering Department to Design SPM, Tooling, Gauges & Fixtures using Solid Works & Auto CAD which ensures First Time Right Samples and minimum development time

02

## In-House Tool Room for faster Development

In-house Tool Room consist of Turning m/c, Boring m/c, Bench Grinders, Center less Grinders etc. for faster and precise tooling development

03

## Dedicated team of Experienced Engineers

Dedicated team of Experienced Engineers having expertise in various engineering applications and problem-solving skills to provide total Engineering Solutions to our customers

*Significant savings in Cost due to in-house development of machines & tooling capabilities offer us competitive advantage over peers*

# QUALITY ASSURANCE

## Inspection & Testing

Quality is an online & continuous activity integrating people, communication, process controls, designing, engineering, production & inspection departments

Usage of sophisticated equipment's in inspection

Testing technology calibrated to world standards



## Quality Flow

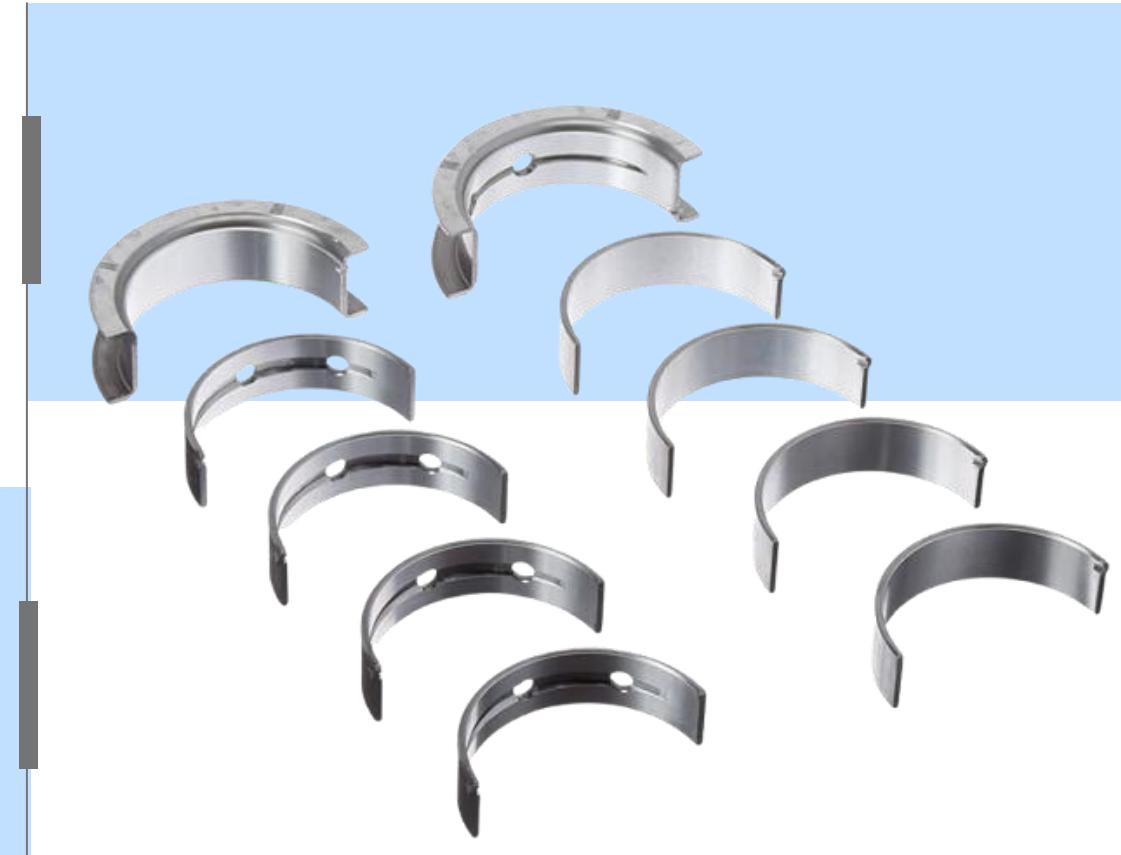
Quality flows from our people through our processes to our product

Precision machines ensuring speedy & high quality of Tooling

Data driven continuous quality improvement systems are implemented by means of Lean/Six Sigma Tools

# FORMIDABLE REACH & BRAND EQUITY IN THE AFTER-MARKET

- Robust network of **1,000** dealers and distributors
- Products present at **10,000+** retail outlets across India
- Retail field relationships build & nurtured for over **2** decades
- Our aftersales network serves a national community of **30,000+** mechanics & reborers
- Strong marketing team of **40** executives across India, trained to provide technical support services to mechanics



# KEY COMPETITIVE ADVANTAGES

1.

## Long Standing Relationship

Long standing relationships with customers with approvals in place

2.

## No Capacity Constraint

Land parcel available for future growth expansion in newer products segments to capture market growth

3.

## Wide end User Industry

Wide product portfolio catering to multiple sector, thereby de-risking the cyclical nature of any industry

4.

## High Entry Barrier

Higher gestation in product approval cycle among suppliers due to technical nature of the products

5.

## In-house Machine Building Capacity

We build our own Tools and Machines which gives us an edge to make competitive priced products

6.

## Diversified, Value-Added Product Portfolio

Focus on niche, high-precision, high-margin components, not commoditized mass-market products. Applications span automotive, off-highway, oil & gas, defence, EV, and railways.



# Built to Endure: Profitable Growth with Purpose



## Diversified, Value-Added Product Portfolio

Three distinct divisions: Bi-metal Bearings, Alkop and Brakes—each with unique growth drivers and margin profiles.

Focus on niche, high-precision, high-margin components

Applications span automotive, off-highway, oil & gas, defence, EV, and railways.



## Strong Export and OEM Backing

Exports account for ~30% and growing rapidly; expected to reach **40% by FY27**

Trusted by global MNCs like John Deere, Cummins, Eaton, Honeywell, etc.

Single-source supplier to many OEMs



## Robust Business Visibility

Alkop segment alone expects revenue of **₹95 Cr by FY27** (from ₹40 Cr now) which includes **₹25-30 crore** revenue from 38 parts developed and tested for a major customer

Order-to-production lead time of ~9 months ensures strong forward visibility.



## Margin Strength

Consistently better EBITDA margins than peers: Bearings (22%), Alkop (21%), Brakes (12% target).

High realization per kg in aluminium (~₹750) due to deep value addition.

In-house capabilities in tooling, powder production, machine-building help reduce overheads.



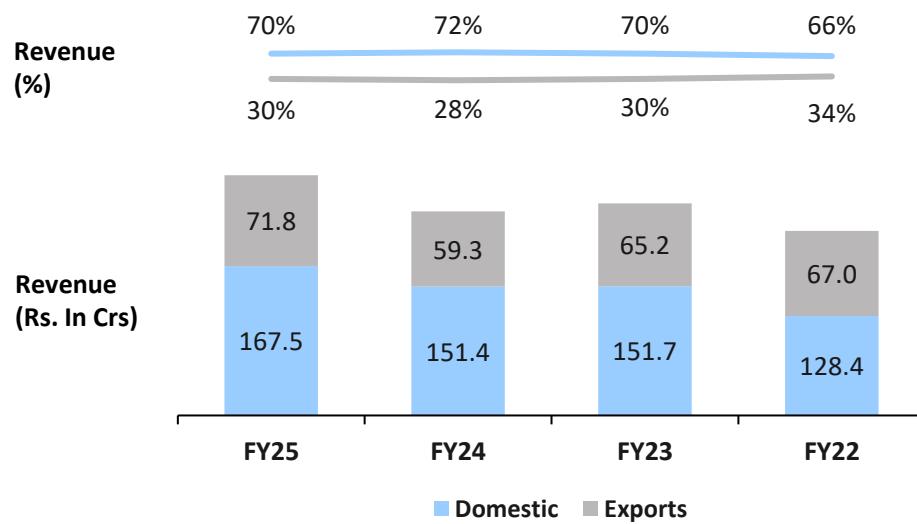
## EV & New Technology Ready

Supplying to Tesla (via Concentric) and Porsche E-Mobility (via Eaton).

Exploring EV charging and new tech segments under Menon New Ventures.

*Evolving into a multi-sector, high-tech capital goods play from its roots as a bearing manufacturer. Customer stickiness, cost discipline, and high-margin niche focus offer a solid foundation for sustainable compounding.*

# MARKET SIZE & OPPORTUNITY

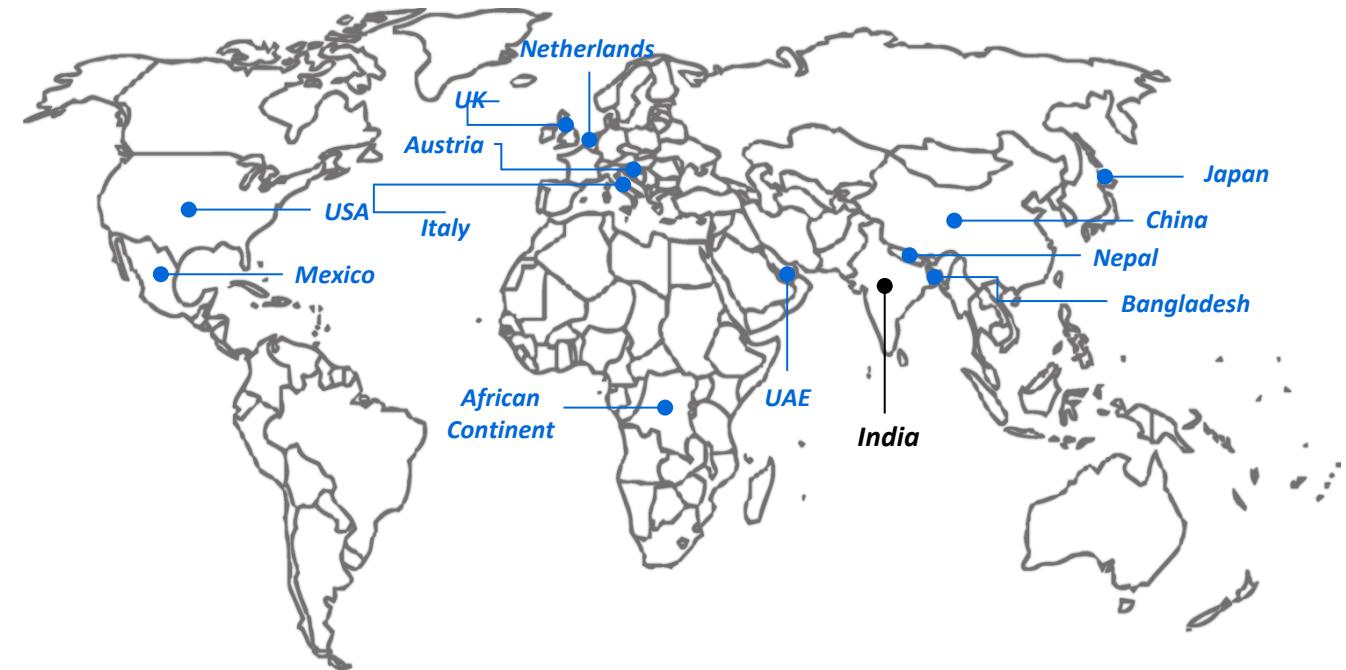


## Domestic market size per annum:

Engine bearings ~Rs 1,000 Crores

Brake segment ~Rs 2,000 crores

Aluminium casting products ~Rs 6,000 crores



Exporting to **24+** Countries & plans to reach Africa through large distributor network

# INDUSTRY GROWTH DRIVERS

## Growing per capita income driving demand

- Uptrend in per-capita income and breach of \$2,480 level by FY24 will trigger auto demand.
- Middle class segment is anticipated to grow to constitute ~38% of India's population by FY31 & drive consumption

## Policy initiatives to drive manufacturing

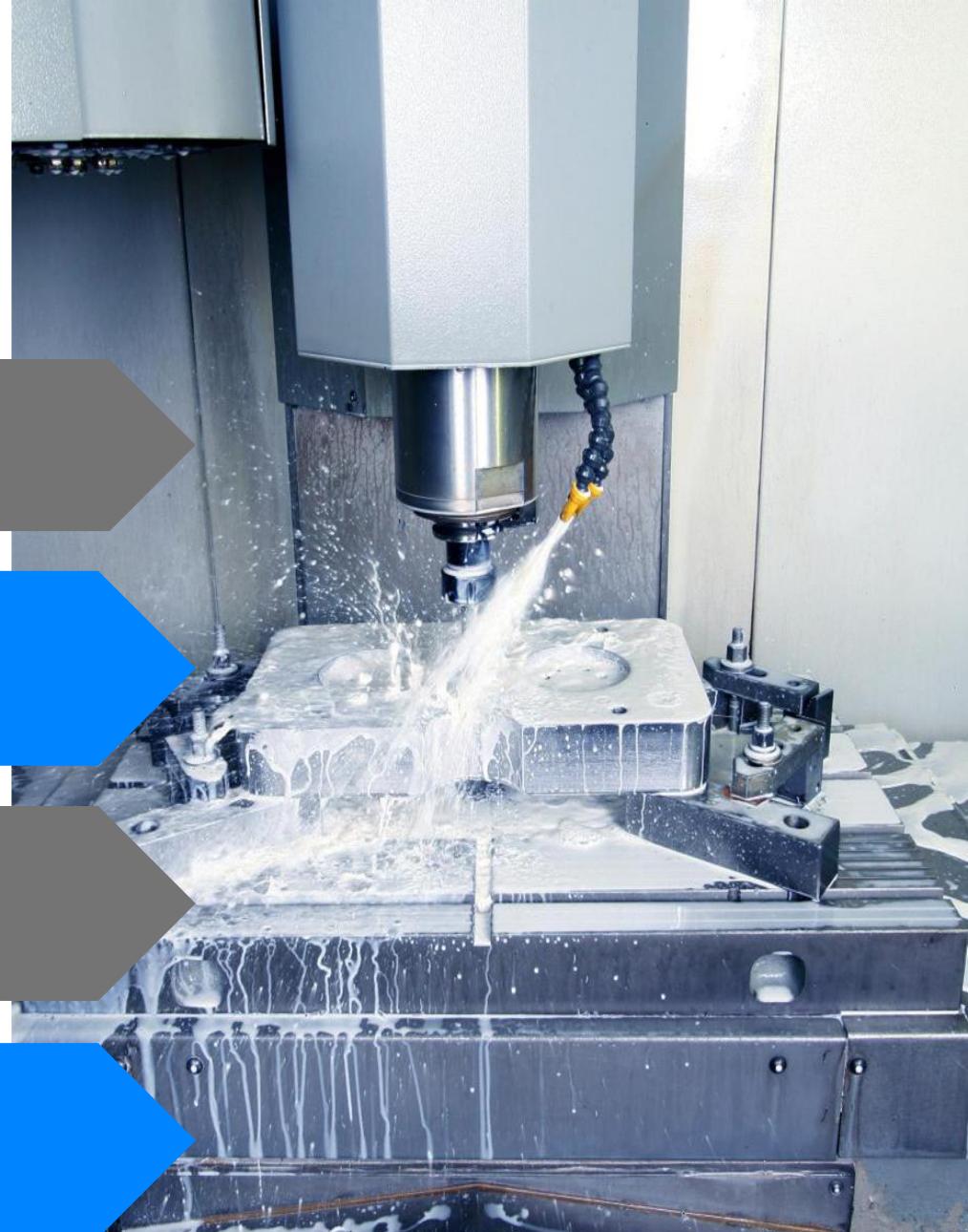
- PLI schemes in auto and auto-component sector with financial outlay of INR 57,042 Crores.
- GOI to spend \$1.4 trillion on infrastructure by 2025.
- GOI's vehicle scrappage policy to boost replacement demand

## Domestic demand & indigenization by MNC's

- Indigenization levels for most major domestic and foreign OEMs have been on the rise.
- Premiumization in demand is spawning domestic ancillary base.
- Explosive demand in entry level segment also giving impetus to cost effective manufacturing.

## Growing investments in Manufacturing

- India cementing its position as a global automotive R&D hub, with many MNC's setting manufacturing and R&D base.
- Ample availability of a low-cost and skilled workforce.
- Automobile sector to attract USD 8-10





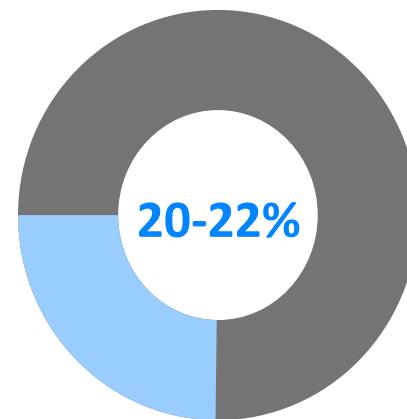
# ANNUAL FINANCIALS

# LONG TERM PERFORMANCE HIGHLIGHTS



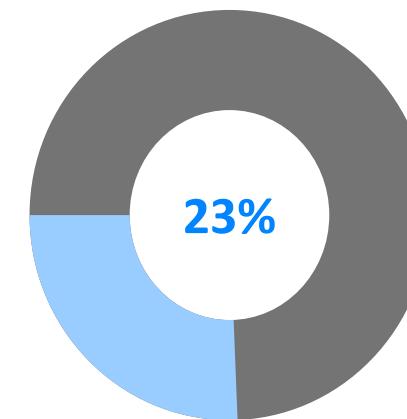
**Net Debt / Equity**

Continues to stay  
almost NIL



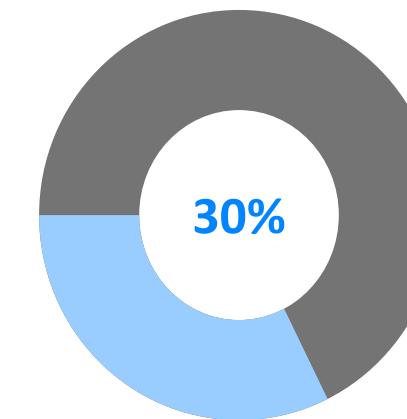
**EBITDA Margins**

Our Minimum Target  
EBITDA Margins expected  
from our key businesses



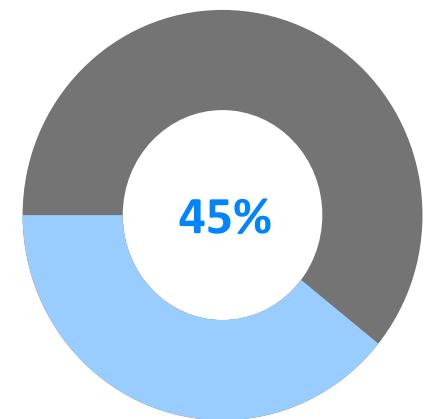
**ROE**

Last 10 years Avg. ROE



**ROCE**

Last 10 years Average ROCE



**Dividend Payout**

Average Dividend  
Payout for last  
10 years



# INCOME STATEMENT (CONSOLIDATED)

Particulars (Rs. in Crs)	FY25	FY24
<b>Net Sales</b>	<b>239.28</b>	<b>210.76</b>
Operating Income	3.24	1.87
<b>Revenue From Operations</b>	<b>242.52</b>	<b>212.62</b>
Operating Expenses	140.40	120.08
<b>Gross Profit</b>	<b>98.88</b>	<b>90.68</b>
<b>Gross Profit Margin (%)</b>	<b>59.54%</b>	<b>61.60 %</b>
Employee Cost	41.47	35.93
Other Expenses	15.49	13.29
<b>EBITDA</b>	<b>45.16</b>	<b>43.32</b>
<b>EBITDA Margin (%)</b>	<b>18.62%</b>	<b>20.37 %</b>
Other Income	1.26	1.80
Depreciation	8.81	8.71
<b>EBIT</b>	<b>37.61</b>	<b>36.41</b>
Finance Cost	3.76	3.27
<b>Profit Before Tax</b>	<b>33.84</b>	<b>33.14</b>
Tax	8.91	8.78
<b>Profit After Tax</b>	<b>24.93</b>	<b>24.36</b>
<b>Profit After Tax Margin (%)</b>	<b>10.28 %</b>	<b>11.46 %</b>
<b>EPS (in Rs.)</b>	<b>4.45</b>	<b>4.35</b>

# BALANCE SHEET (CONSOLIDATED)

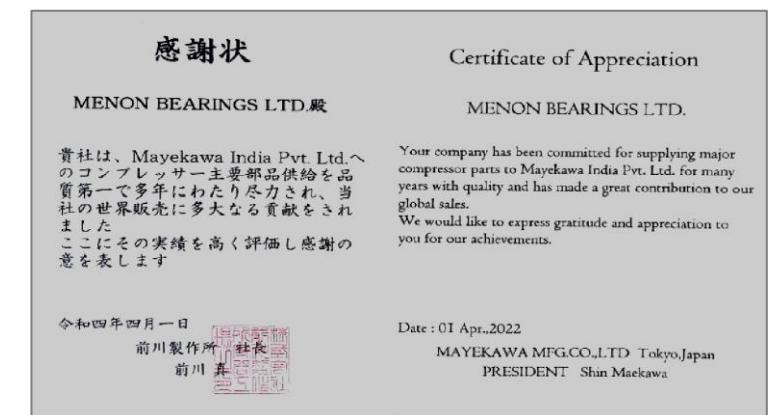
Equity & Liabilities (Rs. in Crs)	FY25	FY24
Share Capital	5.60	5.60
Reserves & Surplus	152.95	139.30
<b>Total Equity</b>	<b>158.55</b>	<b>144.90</b>
Financial Liabilities		
(i) Borrowings	21.89	18.74
(ii) Lease Liability	0.84	0.86
Deferred Tax Liabilities	3.87	3.85
<b>Non-Current Liabilities</b>	<b>26.59</b>	<b>23.45</b>
Financial Liabilities		
(i) Borrowings	20.11	14.89
(ii) Trade Payables	15.34	12.85
(iii) Other Financial Liabilities	7.76	6.45
Other Current Liabilities	2.21	4.40
<b>Current Liabilities</b>	<b>45.43</b>	<b>38.60</b>
<b>Total Equity &amp; Liabilities</b>	<b>230.58</b>	<b>206.95</b>

Assets (Rs. in Crs)	FY25	FY24
Property Plant & Equipment's	102.46	80.25
Capital Work in Progress	9.09	14.12
Investments	5.30	3.69
Loans	1.89	1.74
<b>Non - Current Assets</b>	<b>118.75</b>	<b>99.80</b>
Inventories	27.11	22.84
Financial Assets		
(i) Trade receivables	60.63	54.94
(ii) Cash and cash equivalents	18.34	24.22
(iii) Bank balances other than (ii) above	1.65	1.78
(iv) Loans	4.10	3.37
<b>Current Assets</b>	<b>111.84</b>	<b>107.15</b>
<b>Total Assets</b>	<b>230.58</b>	<b>206.95</b>



# ANNEXURE

# CUSTOMER RECOGNITION AWARDS & ACCOLADES



# CSR & ESG INITIATIVES

## ***Constructed an Auditorium at Gokul Shirgaon MIDC***

- For promoting education & employment and enhancing vocational skills among children, working professionals & women*

## ***Financial Assistance provided***

- For promotion of rural sports & development of traditional arts and crafts*

## ***Future Emission Norms***

- Facilities to produce next generation LEAD FREE materials to cater to Future Emission Norms*

## ***For COVID Relief***

- Distributed masks, medicines and sanitizers to public*
- Donated a Multipurpose ICU Ventilator to Government Hospital*





# Thank You

**Menon Bearings Limited**

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