

January 15, 2026

The Secretary,  
Listing Department,  
BSE Limited,  
1<sup>st</sup> Floor, Phiroze Jeejeebhoy Tower,  
Dalal Street,  
Mumbai – 400001  
Scrip Code: 531642

The Manager,  
Listing Department,  
National Stock Exchange of India Limited,  
'Exchange Plaza', C-1 Block G,  
Bandra Kurla Complex, Bandra (East),  
Mumbai – 400051  
Scrip Symbol: MARICO

**Sub.: Conference Call invite – Tuesday, January 27, 2026**

Dear Sir/Madam,

Further to our letter dated January 9, 2026, kindly note that the time of investor/analyst conference call scheduled to be held on Tuesday, January 27, 2026 **has been revised from 6:00 p.m. (IST) to 6:30 p.m. (IST)**. The updated details of the investor/analyst conference call are enclosed.

Thank you.

Yours faithfully,  
For **Marico Limited**

**Vinay M A**  
**Company Secretary & Compliance Officer**

Encl.: As above.

## Marico Limited – Q3FY26 Earnings Call – Tuesday, January 27, 2026 at 6:30 p.m. IST

Marico has organized a conference call for investors, analysts and members of the capital market on **January 27<sup>th</sup>, 2026**.

The conference call will follow the announcement of Marico Limited's financial results for the quarter ended December 31<sup>st</sup>, 2025. The financial results will be available on the corporate website: [www.marico.com](http://www.marico.com) after the Company's Board of Directors approves the same at their meeting on **January 27<sup>th</sup>, 2026**.

Mr. Saugata Gupta – Managing Director & CEO and Mr. Pawan Agrawal – Group CFO & CEO - International Business will represent the Company on the call.

You are cordially invited to participate in the conference call.

Details of the conference call are as under:

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Start Time **Tuesday, January 27<sup>th</sup> 2026 at 6.30 pm IST**

**Please dial the below number at least 5-10 minutes prior to the conference schedule to ensure that you are connected to the call in time.**

	<b>International Toll-Free Numbers</b>
Universal Dial-In: <b>(+91 22) 6280 1558</b>	USA: <b>1 866 746 2133</b>
	UK: <b>0 808 101 1573</b>
Universal Dial-In: <b>(+91 22) 7115 8384</b>	Singapore: <b>800 101 2045</b>
	Hong Kong: <b>800 964 448</b>

To avoid the queue on audio call, you can register on the diamond pass link below before the event.

You'll receive a passcode on registration which can be used to join the call directly without waiting for an operator: [Diamond pass link for registration](#).

There will also be a live webcast of the call. Please click [here](#) to listen in on the web.

**Call Leader: Mr. Harsh Rungta – Marico Limited**

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## About Marico:

Marico (BSE: 531642, NSE: “MARICO”) is one of India’s leading consumer products companies operating in the global beauty and wellness categories. During FY24-25, Marico recorded a turnover of ₹ 108.3 billion (USD 1.3 billion) through its products sold in India and chosen markets in Asia and Africa.

Marico touches the lives of 1 out of every 3 Indians, through its portfolio of brands such as Parachute, Saffola, Hair & Care, Parachute Advansed, Nihar Naturals, Mediker, Pure Sense, Coco Soul, Revive, Set Wet, Livon, Beardo, Just Herbs, True Elements and Plix. The overseas consumer products portfolio contributes to about 25% of the Group’s revenue, with brands like Parachute, Parachute Advansed, HairCode, Fiancée, Purité de Prôvence, Ôliv, Caivil, Hercules, Black Chic, Code 10, Ingwe, X-Men, Thuan Phat and Isoplus.

## For further information / clarification, please contact:

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**Head – M&A and Investor Relations**  
**Marico Limited**  
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**E-mail: [harsh.rungta@marico.com](mailto:harsh.rungta@marico.com)**