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SEC/2026

January 15, 2026

BSE Limited Phiroze Jejeebhoy Towers, Dalal Street, MUMBAI - 400 001 STOCK CODE: 500510	National Stock Exchange Of India Limited Exchange Plaza, 5th Floor Plot No.C/1, G Block Bandra-Kurla Complex Bandra (E), Mumbai - 400 051 STOCK CODE: LT
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Dear Sirs/Madam,

Sub: Board Meeting for considering the unaudited financial results for the quarter and nine months period ended 31st December 2025

Pursuant to Regulation 29(1)(a) and Regulation 50(1) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we wish to inform you that a meeting of the Board of Directors of the Company will be held on **Wednesday, 28th January 2026, inter-alia**, to consider and approve the unaudited consolidated and standalone financial results of the Company for the quarter and nine months period ended **31st December 2025**.

You are requested to take the same on record.

Thanking You

Yours faithfully,
For Larsen & Toubro Limited

**Subramanian Narayan
Company Secretary & Compliance Officer
(ACS 16354)**



An ISO 9001:2015 Certified Department