

Date: January 17th, 2026

Listing Compliance Department

BSE Limited Phiroze Jeejeebhoy Tower, Dalal Street, Mumbai - 400001 Scrip Code: 542729	The National Stock Exchange of India Ltd. Exchange Plaza, Plot No. C/1, G Block, Bandra Kurla Complex, Bandra (E), Mumbai - 400051 Symbol: DCMNVL
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Sub: Newspaper Advertisement - Notice of Postal Ballot and Remote E-Voting.

Dear Sir/ Madam,

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed copies of the Newspaper Advertisements published today, i.e. **17th January, 2026**, in respect of the **Notice of Postal Ballot** seeking approval of the Members of the Company for the appointment of **Mr. Deepak Sood (DIN: 07941499)** and **Mr. Rajinder Khanna (DIN: 10961416)** as Independent Directors of the Company.

The advertisements were published in the following newspapers:

1. **Financial Express** – All India Edition (English)
2. **Jansatta** – (Hindi)

Copies of the said newspaper publications are enclosed herewith.

This information is also being uploaded on the Company's website at [weblink](#)

Thanking You,
Yours Faithfully,

For DCM Nouvelle Limited

Shekher Kapoor
Company Secretary and Compliance officer
Membership No. A 69198

Encl-a/a



LUMAX INDUSTRIES LIMITED
Regd. Office: 2nd Floor, Haribans Bhawan-II,
Commercial Complex, Nangal Raya, New Delhi-110046
Website: www.lumaxworld.in | info@lumaxind.com
Email: lumaxshare@lumaxmail.com, CIN: L74899DL1981PLC012804

NOTICE
Notice is hereby given that the following Share Certificates have been reported lost/misplaced by the following Shareholder of the Company:


S. No.	Name of the Shareholder	Folio No.	Certificate No.	Distinctive No.(s)	No. of Shares	
1.	SUBASH KUMARI Jointly with SUCHANAND ANGURALA	S 005735	141319	8215313	8215412	100
			141320	8215413	8215512	100
			141321	8215513	8215612	100
					Total	300

Any person who has any claim in respect of the above said shares should lodge such claim with the Company at its Registered Office at the address given above within 15 days of publication of this notice. After the expiry of 15 days, no claim will be entertained and the Company shall proceed to issue Letter of Confirmation in lieu of abovementioned share certificates reported lost.

For LUMAX INDUSTRIES LIMITED

RAAJESH KUMAR GUPTA
EXECUTIVE DIRECTOR & COMPANY SECRETARY
M. NO. ACS 8709

Place: Gurugram
Date : 16.01.2026



DCM Nouvelle Limited
CIN: L17309DL2016PLC307204
Regd. Office: 407, Vikrant Tower 4, Rajendra Place, Delhi-110008
Email: info@dcmnvl.com | Website: www.dcmnvl.com | Ph: +91-11-43678490

POSTAL BALLOT NOTICE AND E-VOTING INFORMATION
Notice is hereby given that DCM Nouvelle Limited (the "Company") is seeking approval of the Members of the Company by way of Postal Ballot through remote E-Voting for:

Description	Resolution Type
Appointment of Mr. Deepak Sood (DIN: 07941499) as an Independent Director of the Company not liable to retire by rotation, to hold office for a period of five (5) consecutive years	Special Resolution
Appointment of Mr. Rajinder Khanna (DIN: 10961416) as an Independent Director of the Company not liable to retire by rotation, to hold office for a period of five (5) consecutive years	Special Resolution

The Postal Ballot Notice and the Statement pursuant to Section 102 of the Companies Act, 2013 ("the Act"), Rule 22 of the Companies (Management and Administration) Rules, 2014 ("the Rules") and other applicable provisions of the Act and the Rules read with General Circular Nos. 14/2020 dated April 8, 2020, 17/2020 dated April 13, 2020 and General Circular No. 09/2024 dated September 19, 2024, issued by the Ministry of Corporate Affairs ("MCA Circulars"), the Company has sent the Postal Ballot notice on Friday, 16th January, 2026, only through electronic mode to those Members whose e-mail addresses are registered with the Company/ Depositories/ Registrar and Transfer Agent/Depository Participants and whose names are recorded in the Register of Members of the Company or in the Register of Beneficial owners maintained by the Depositories as on Friday, 09th January, 2026 ("Cut-off date"). Accordingly, physical copy of the Notice along with Postal Ballot Form and pre-paid business reply envelope have not been sent to the Members for this Postal Ballot, the communication of the assent or dissent of the Members would take place through the e-voting system only.

The Company has engaged the services of NSDL to provide Remote e-voting facility to its members.

Commencement of e-voting period 09:00 A.M. IST on Saturday, 17th January, 2026
Conclusion of e-voting period 05:00 P.M. IST on Sunday, 15th February, 2026
Cut-off date for eligibility to vote Friday, 09th January, 2026

The remote e-voting module shall be disabled by NSDL thereafter.

Voting rights of the Members shall be in proportion to the equity shares held by them in the paid-up equity share capital of the Company as on the Cut-off date. Once vote on a resolution is casted, the Member will not be able to change it subsequently. Please note that communication of assent or dissent of the Members would only take place through the remote e-voting system. Only those Members whose names are recorded in the Register of Members of the Company or in the Register of Beneficial owners maintained by the Depositories as on the Cut-off date will be entitled to cast their votes by remote e-voting.

For voting process, please refer "Notes" section of the Postal Ballot Notice. In case of any queries, Members may write to evoting@nsdl.com.


The Board of Directors of the Company has appointed Mrs. Pragnya Parimita Pradhan (CP No. 12030), Proprietor of M/s Pragnya Pradhan and Associates, Practicing Company Secretaries as the Scrutinizer to scrutinize the postal ballot process in a fair and transparent manner.

The Scrutinizer will submit his report to the Chairman, or any other person authorized by him, after scrutiny of the votes cast for the Postal Ballot through remote e-voting, within two working days from conclusion of the remote e-voting period for the Postal Ballot. The Scrutinizer's decision on the validity of votes casted will be final. The results of the remote e-voting along with the Scrutinizer's Report will be made available on the website of the Company at <https://www.dcmnvl.com>, the website of the National Securities Depository Limited ("NSDL") at <https://www.evoting.nsdl.com> and on the website of the Stock Exchanges on which the Equity Shares of the Company are Listed i.e. BSE Limited at <https://www.bseindia.com/> and the National Stock Exchange of India Limited at <https://www.nseindia.com/>.

For DCM Nouvelle Limited

Sd/-
Shekhar Kapoor
Company Secretary and Compliance officer
Membership No.: A 69198

Date: 16.01.2026
Place: New Delhi



SUN PHARMA ADVANCED RESEARCH COMPANY LIMITED
CIN: L73100GJ2006PLC047837
Registered Office: Plot No. 5&6/1, Savli G.I.D.C. Estate, Savli - Vadodara Highway, Manjarur - 391775
Tel: +91 0265 766800
Corporate Office: 17/8, Mahal Industrial Estate, Mahakali Caves Road, Andheri East, Mumbai 400 093, Maharashtra
Tel: +91 22 6645 5645 Fax: +91 22 6645 5685
Website: <https://www.sparc.life> Email: secretarial@sparc.com

NOTICE OF EXTRA ORDINARY GENERAL MEETING
The Extra Ordinary General Meeting ("EGM") of the Company will be held through Video Conferencing ("VC")/ Other Audio-Visual Means ("OAVM") on **Monday, February 09, 2026 at 04:00 P.M. (IST)** in compliance with all the applicable provisions of the Companies Act, 2013 ("Act") and the rules made thereunder and the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations") read with all applicable circulars on the matter issued by the Ministry of Corporate Affairs ("MCA") and the Securities and Exchange Board of India ("SEBI"), to transact the business set out in the Notice calling the EGM.

The Notice of EGM has been sent, electronically, on January 16, 2026, to all those shareholders holding shares as on January 14, 2026 and whose e-mail address is registered with the Registrar and Transfer Agent ("RTA")/ Depository Participants/ Depositories. The said Notice can be accessed/ downloaded from the Company's website at <https://www.sparc.life>. It may also be accessed/ downloaded from the websites of BSE Limited and National Stock Exchange of India Limited at www.bseindia.com and www.nseindia.com, respectively. The Notice of EGM is also available on the website of Central Depository Services (India) Limited ("CDSL") at www.evotingindia.com being the agency appointed by the Company for providing VC and e-voting facility.

Manner of casting vote(s) through e-voting and to attend EGM through VC/OAVM:
Pursuant to provisions of the Act and Listing Regulations, the Company is providing to the shareholders the facility to exercise their right to vote by electronic means, i.e. remote e-voting and e-voting during the EGM (together referred to as "e-voting"). The facility of casting votes through e-voting is provided by CDSL. The Notice of the EGM inter alia contains the process and manner of e-voting, which includes the process and manner of e-voting by shareholders holding shares in physical form or by shareholders who have not registered their e-mail address. The process and manner to attend EGM through VC/OAVM is also given in the Notice of the EGM.

The remote e-voting period begins on Thursday, February 05, 2026 at 9:00 a.m. (IST) and ends on Sunday, February 08, 2026 at 5:00 p.m. (IST). The remote e-voting will not be allowed beyond the aforesaid date and time.

A person, whose name is recorded in the Register of Members or in the Register of the Beneficial Owners maintained by the Registrar and Transfer Agent/ Depositories as on the Cut-off Date, i.e. **Wednesday, January 14, 2026**, only shall be entitled to avail the facility of e-voting and attend the EGM through VC/OAVM when the votes cast shall be in proportion to their respective shareholding in the paid-up equity share capital of the Company as on the Cut-off Date. A person who is not a shareholder as on the Cut-off Date should treat this Notice solely for information purposes. A person who becomes shareholder of the Company after January 14, 2026 and holds shares on the Cut-off Date may exercise the voting rights through e-voting and attend the EGM, by following the instructions provided in the Notice of the EGM.

Shareholders attending the EGM who have not already cast their vote by remote e-voting shall be able to cast their vote during the EGM. The shareholders who have cast their vote by remote e-voting may also attend the EGM but shall not be entitled to cast their vote again. Only those shareholders, who are present in the EGM through VC/OAVM and have not cast their vote through remote e-voting, shall be eligible to vote through e-voting system available during the EGM. If any votes are cast by the shareholders through e-voting available during the EGM and if the same shareholders have not participated in the EGM through VC/OAVM, then the votes cast by such shareholders shall be considered invalid. Once the vote on a resolution is cast by the shareholder, the shareholder shall not be allowed to change it subsequently.

All grievances connected with the facility for voting by electronic means may be addressed to Mr. Rakesh Dahi, Sr. Manager, (CDSL) Central Depository Services (India) Limited, A Wing, 25 Floor, Marathon Futrex, Mafatlal Mill Compounds, N M Joshi Marg, Lower Parel (East), Mumbai - 400013 or send an email to helpdesk@cdslindia.com or call at toll-free no 1800 22 55 33.

Manner of registering / updating e-mail address, bank account details, etc.:

1. SEBI has mandated all the shareholders holding shares in physical mode are requested to register / update KYC details such as PAN (Aadhar linked), Nomination Details, Contact Details (address with PIN, mobile number and email address), Bank Account Details (bank name, branch name, account number and IFSC code) and Specimen Signature with the Company's Registrar and Transfer Agent ("RTA"), MUFIS Intime India Private Limited. The relevant forms prescribed by SEBI for furnishing the above details are available on the Company's website at <https://www.sparc.life> as well as on RTA's website at <https://in.mpmis.mufil.com>. For any clarifications / queries with respect to the submission of above mentioned forms, shareholders may contact the RTA at +91 22 4918 6000 or by email on rti.helpdesk@in.mpmis.mufil.com

2. Shareholders holding shares in dematerialized mode are requested to register / update KYC details such as PAN (Aadhar linked), Nomination Details, Contact Details (address with PIN, mobile number and email address), Bank Account Details (bank name, branch name, account number and IFSC code) and Specimen Signature with the relevant Depository Participant.

By order of the Board of Directors
For Sun Pharma Advanced Research Company Limited

Sd/-
Kajal Damania
Company Secretary and Compliance Officer

Place: Mumbai
Date: January 16, 2026

ADDENDUM TO E-AUCTION SALE NOTICE
(Under Part A of Schedule II to Regulation 27 of Insolvency and Bankruptcy Board of India (Bankruptcy Process for Personal Guarantors to Corporate Debtors) Regulations, 2019 r/w Insolvency and Bankruptcy Code, 2016).
FOR SALE OF IMMOVABLE PROPERTIES OF MR. UPENDER KUMAR AGARWAL (IN BANKRUPTCY PROCESS) (Personal guarantor of Rajvir Industries Limited)
With reference to the Sale Notice dated 06.12.2025 r/w Addendum dated 20.12.2025/ 31.12.2025 issued under Insolvency and Bankruptcy Code, 2016 and the regulations made thereunder and published on the website <https://www.bankruptcy.com> for e-auction of assets under Regulation 27 of the Insolvency and Bankruptcy Board of India (Bankruptcy Process for Personal Guarantors to Corporate Debtors) Regulations, 2019, the last date for submission of bid documents along with Earnest Money Deposit stands extended and restated to 15.02.2026 along with consequential amendment to subsequent timelines.

Interested bidders may contact the undersigned through e-mail at bt.nlp@gmail.com for obtaining Revised Process Memorandum.

Sd/-Venkata Chalam Varanasi
Bankruptcy Trustee
IBBI/IPA-002/IP-N00267/2017-18/10780
No. 12-13-205, Street No. 2, Tamaka, Secunderabad - 500 017
Mobile: +91 88977 84174
Date: 16.01.2026, Place: Hyderabad

ADDENDUM TO E-AUCTION SALE NOTICE
(Under Part A of Schedule II to Regulation 27 of Insolvency and Bankruptcy Board of India (Bankruptcy Process for Personal Guarantors to Corporate Debtors) Regulations, 2019 r/w Insolvency and Bankruptcy Code, 2016).
FOR SALE OF IMMOVABLE PROPERTIES OF MRS. USHA AGARWAL (IN BANKRUPTCY PROCESS) (Personal guarantor of Rajvir Industries Limited)
With reference to the Sale Notice dated 06.12.2025 r/w Addendum dated 20.12.2025/ 31.12.2025 issued under Insolvency and Bankruptcy Code, 2016 and the regulations made thereunder and published on the website <https://www.bankruptcy.com> for e-auction of assets under Regulation 27 of the Insolvency and Bankruptcy Board of India (Bankruptcy Process for Personal Guarantors to Corporate Debtors) Regulations, 2019, the last date for submission of bid documents along with Earnest Money Deposit stands extended and restated to 15.02.2026 along with consequential amendment to subsequent timelines.

Interested bidders may contact the undersigned through e-mail at bt.nlp@gmail.com for obtaining Revised Process Memorandum.

Sd/-Venkata Chalam Varanasi
Bankruptcy Trustee
IBBI/IPA-002/IP-N00267/2017-18/10780
No. 12-13-205, Street No. 2, Tamaka, Secunderabad - 500 017
Mobile: +91 88977 84174
Date: 16.01.2026, Place: Hyderabad

FORM B
PUBLIC ANNOUNCEMENT
(Regulation 12 of the Insolvency and Bankruptcy Board of India (Liquidation Process) Regulations, 2016)
FOR THE ATTENTION OF THE STAKEHOLDERS OF HITRO ENERGY SOLUTION PRIVATE LIMITED

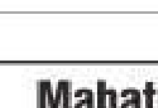

Sl. No.	PARTICULARS	DETAILS
1	Name of corporate debtor	Hitro Energy Solution Private Limited
2	Date of incorporation of corporate debtor	28.01.2014
3	Authority under which corporate debtor is incorporated/registered	ROC
4	Corporate Identity No. / Limited Liability Identification No. of corporate debtor	CIN-U29248TN2014PTC094732
5	Address of the registered office and principal office (if any) of corporate debtor	No 29/12, M.K.A. KOVIL STREET, MYLAPORE, CHENNAI, Tamil Nadu, India - 600004.
6	Date of closure of Insolvency Resolution Process	16.09.2024
7	Liquidation commencement date of corporate debtor	13.01.2026
8	Name and registration number of the insolvency professional acting as liquidator	B Mekala, IBBI/IPA-002/IP-N00675/2018-19/12416 AFA valid till 31.12.2026
9	Address and e-mail of the liquidator, as registered with the Board	56, Bhaiya Complex, 286, Purasawalkam High Road, Purasawalkam, Chennai 600007
10	Address and e-mail to be used for correspondence with the liquidator	56, Bhaiya Complex, 286, Purasawalkam High Road, Purasawalkam, Chennai 600007 Email id: hitro.liq@gmail.com
11	Last date for submission of claims	11.02.2026

Notice is hereby given that the National Company Law Tribunal, Chennai has ordered the commencement of liquidation of the Hitro Energy Solution Private Limited on 13.01.2026 under section 33 of the Code.

The stakeholders of Hitro Energy Solution Private Limited are hereby called upon to submit their claims with proof on or before 11.02.2026, to the liquidator at the address mentioned against item No.10.

The financial creditors shall submit their claims with proof by electronic means only. All other creditors may submit the claims with the proof in person, by post or by electronic means. Submission of false or misleading proof of claims shall attract penalties.

Name of The Liquidator: B Mekala, Date and place: 17.01.2026, CHENNAI



Mahatma Phule Renewable Energy and Infrastructure Technology Limited
(Subsidiary of MPBCDC, a Government of Maharashtra undertaking)
Request for Selection (RFS)

MAHAPREIT is inviting RFS from the eligible bidders for Selection of Solar Power Developers Through E-Tendering Process for setting up of 100 MW floating solar pv power project under RESCO model at BMC's Tansa and Modak sagar dam in the state of MAHARASHTRA.

Last date for submission of RFS: **12/02/2026 up to 15:00 hours.**

Detailed RFS document can be accessed at <https://mahapreit.in> and <https://mahatenders.gov.in/> website.

Executive Director (RESCO)

NOTICE OF SALE OF ASSETS OF SNNEHA NATURAL WORLD PRIVATE LIMITED (in Liquidation)
Factory at: Plot No. 1B, Village-Yadav Gat No. 50, 51, 52 and 53, Parvati Co-Operative Industrial Estate, Sector-I, Phase-II, within the local limits of Shirur, Taluka Shirur, Kolhapur - 416146.
Regd. Off. At: Flat 26-A, 1st Flr, A-3, Narayan P Chandival Road, Off Sakvihar, Sakinaka, Mumbai 400072, MH, India
(Sale under Insolvency and Bankruptcy Code, 2016)

The undersigned Liquidator of Snneha Natural World Private Limited (in Liquidation) ("Corporate Debtor"), appointed by the Hon'ble NCLT, Mumbai, vide order dated 17.01.2025, intends to sell the following immovable properties forming part of the liquidation estate of Corporate Debtor through e-auction on "as is where is basis", "as is what is basis", "whatever there is basis" and "without recourse basis". Sale will be done by the undersigned through E-Auction service provider i.e. website: <https://ibbi.baanknet.com/eaction-ibbi>.

Due Diligence and Inspection Of assets under auction	Up to Wednesday, 04 th February, 2026 (with one-day prior intimation to Mr. Sudhanshu Pandey - Mob. - 9821916190 - between 11:00 am - 3:30pm (except Sundays and State Holidays)
Last date to submit Bid Documents and pay Earnest Money Deposit	Up to Friday, 06 th February, 2026
Date of 28th E-Auction	Monday, 09 th February, 2026, 3:00 PM to 5:00 PM
Declaration of Highest Bidder	Tuesday, 10 th February, 2026
Declaration of Successful Bidder	Friday, 13 th February, 2026

Sr. No.	Description (Assets)	Reserve Price (Rs. in lakhs)	EMD (5% of Reserve Price) (Rs. in lakhs)
1	Asset Block 1: Plot without ETP includes building existing on plot no 1B with 2,700.00 SQ.M./ 29,052.00 SQ. FT and existing plot 1C with 15,152.00 SQ.M./ 1,63,036.00 SQ.FT. on lease from Parvati Co-Operative Industrial Estate. Total area of Asset Block of land with building is 17,852 SQ.M./ 1,92,088 square feet. The land includes Building measuring approximate built-up area of 46,245.50 Sq. Ft. (This block has land and building other than ETP)	463.00	23.15

Note: The Asset Block of Plot without ETP (Subject of present auction), as well as the Asset Block being Plot with structure housing Effluent Treatment Plant (ETP) which has been successfully auctioned in the 20th E-auction held on 17th December 2024, both blocks are situated at Plot No. 1-B and 1-C, Village-Yadav, Gat No. 50, 51, 52 and 53, Parvati Co-Operative Industrial Estate, Sector-I, Phase-II, Taluka-Shirur, District-Kolhapur, within the local limits of Shirur. As there is no clear demarcation of the plots, it will be the responsibility of the successful bidder of the present auction (Plot without ETP) to coordinate with the successful bidder of the Plot with structure housing ETP to arrange with the concerned authorities for demarcation of the plot and create an independent access at its own cost. This will not be the responsibility of the Liquidator.



Bidder's may refer to detailed terms and conditions and E-Auction Process Memorandum which can be obtained by emailing the undersigned at snnehaworld@gmail.com and also visit www.ibbi.gov.in for the sale auction notice. Bidders can also contact Mr. Sudhanshu Pandey Mob. No. +91-9821916190 or login to website: <https://ibbi.baanknet.com/eaction-ibbi> which has been used as the E-Auction Service Provider as mandated by Insolvency and Bankruptcy Board of India (IBBI). The sale of the assets shall be undertaken by the E-Auction Service Provider for and on behalf of the Seller through an e-auction platform provided on the website of the E-Auction Service provider <https://ibbi.baanknet.com/eaction-ibbi>. Prospective bidders shall submit an undertaking that they do not suffer from any ineligibility u/29A to the extent applicable and if found ineligible at any stage, the earnest money deposited shall be forfeited. Within 3 days of declaring highest bidder, liquidator shall conduct due diligence and verify the eligibility of the highest bidder. In case the highest bidder is found ineligible, the liquidator may, in consultation with SCC, declare next highest bidder as successful bidder.

The Bidder(s) should make their own independent inquiries regarding the Assets of the Company, any encumbrances, title of assets and claims/rights/dues/ affecting the assets etc., and should inspect the properties/assets at their own expense. Payment of the bid price along with interest, charges or taxes as applicable must be completed by the successful bidder within the period stipulated in the E-Auction Sale Process Memorandum and failure to do so will make him liable for penal action, including, but not limited to forfeiture of amounts deposited, and cancellation of sale. As per Reg. 31A(1)(h) of IBBI (Liquidation Process) Regulations, 2016 i.e. in consultation with Stakeholders' Consultation Committee, the Liquidator may consider extension of the period of payment for a reasonable period beyond ninety days.

This invitation purports to invite prospective bidders and does not create any kind of binding obligation on the part of the Liquidator or the Corporate Debtor to effectuate the sale.

The Liquidator has the absolute right to accept or reject any or all offer(s) bids or adjourn/postpone/cancel the e-auction or withdraw any property or portion thereof from the auction proceeding at any stage or disqualify any interested party / potential investor / bidder without any liability. Any revision in the sale notice will be uploaded on the website <https://ibbi.baanknet.com/eaction-ibbi>. It is requested to all the bidders to kindly visit the website regularly.

Sd/-
Namrata Amol Randur
Liquidator of Snneha Natural World Private Limited (in Liquidation)
IBBI Regn. No.: IBBI/PA-001/IP-P01585/2019-2020/12495
AFA Valid up to 31.12.2026
Address: 215, Laxmi Plaza, Laxmi Industrial Estate, New Link Road, Andheri West, Mumbai, Maharashtra 400063



TATA TECHNOLOGIES
TATA TECHNOLOGIES LIMITED
Regd Office: Plot No 25, Rajiv Gandhi Infotech Park, Hinjawadi, Pune, India - 411 057, Tel: +91 20 66529090
Email: investor@tatatechnologies.com • CIN:L72200PN1994PLC013313 • Website: www.tatatechnologies.com/in

Extract of Consolidated Unaudited Financial Results for the quarter and nine months ended December 31, 2025
(₹ in crore (except per share data))

Sr. No.	Particulars	Quarter ended December 31, 2025	Nine months ended December 31, 2025	Quarter ended December 31, 2024
1	Revenue from operations	Unaudited 1,365.73	Unaudited 3,933.35	Unaudited 1,317.38
2	Profit before exceptional items and tax for the period	186.83	645.25	226.19
3	Profit before tax for the period	22.97	481.39	226.19
4	Net Profit after tax for the period	6.64	342.42	168.64
5	Total comprehensive income for the period	11.46	477.43	137.49
6	Equity share capital (face value of ₹2 each)	81.15	81.15	81.13
7	Earnings per share (EPS) (not annualized for interim periods)			
	(a) Basic EPS	0.16	8.43	4.16
	(b) Diluted EPS	0.16	8.43	4.15

Notes:

1) The unaudited consolidated results were reviewed and recommended by the Audit Committee on January 16, 2026 and approved by the Board of Directors at its meeting held on January 16, 2026. The Statutory Auditors have reviewed the consolidated financial results for the quarter and nine months ended December 31, 2025 and have issued an unmodified conclusion on the same.

2) These unaudited consolidated financial results have been prepared in accordance with Indian Accounting Standards (Ind AS) notified under Section 133 of the Companies Act, 2013 read with the Companies (Indian Accounting Standard Rules), 2015 (as amended) and in terms of Regulation 33 of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015.

3) On November 21, 2025, Government of India notified four new Labour Codes. The Group has assessed and disclosed the incremental impact of these changes on the basis of best information available. The Group continues to monitor the publications on Central/State Rules and clarifications from relevant bodies and would provide appropriate accounting effect on the basis of such applicable developments.

4) During the current quarter, the Group, through its wholly owned subsidiary, Tata Technologies Pte Ltd (Singapore) completed 100% acquisition of Es-Tec GmbH, Germany and its subsidiaries (collectively called the Es-Tec Group), which are into the business of high end automotive engineering services with deep know-how in ADAS, Connected Driving, and Digital Engineering.

5) The unaudited consolidated financial results include 19 wholly-owned subsidiaries and one associate as on December 31, 2025.

6) Tata Motors Limited ("presently known as Tata Motors Passenger Vehicles Limited") ("TML"), the Holding Company of Tata Technologies Ltd, at its Board of Directors meeting held on August 1, 2024, approved a Composite Scheme of Arrangement involving the demerger of its Commercial Vehicle ("CV") business undertaking into TML Commercial Vehicles Limited and the merger of erstwhile Tata Motors Passenger Vehicles Limited with the existing listed company TML thereby resulting in two separate listed companies for the CV and Passenger Vehicle businesses. Pursuant to the Composite Scheme of Arrangement approved by the Hon'ble National Company Law Tribunal, Mumbai Bench, effective October 1, 2025, Tata Motors Passenger Vehicle Limited (formerly Tata Motors Limited) is the Holding Company of Tata Technologies Ltd.


7) Ms. Savitha Balachandran, had held the office of Chief Financial Officer of the Company till December 30, 2025. Mr.Uttam Gujrati has assumed this office as the Group's new Chief Financial Officer effective December 31, 2025.

8) Extracts of Unaudited Standalone Financial Results for quarter and nine months ended December 31, 2025.

Extract of Unaudited Standalone Financial Results for quarter and nine months ended December 31, 2025
(₹ in crore)

Sr. No.	Particulars	Quarter ended December 31, 2025	Nine months ended December 31, 2025	Quarter ended December 31, 2024
	Unaudited	Unaudited	Unaudited	
a)	Revenue from operations	758.71	2,295.98	748.20
b)	Profit before exceptional items and tax for the period	137.05	639.88	139.03
c)	Profit / (Loss) before tax for the period	(2.82)	500.01	139.03
d)	Net Profit / (Loss) after tax for the period	(1.50)	411.31	103.24
e)	Total comprehensive income / (loss) for the period	(2.38)	408.74	106.49

9) The above is an extract of the full format of Financial Results filed with the Stock Exchanges under Regulation 33 of the SEBI (Listing and Other Disclosure Requirements) Regulations, 2015. The full format of consolidated and standalone results of the Company are available on the Company's website (www.tatatechnologies.com/in), and also on the website of the BSE Limited, (www.bseindia.com) and National Stock Exchange of India Limited, (www.nseindia.com), where the shares of the Company are listed.



Scan QR to review the results online

For and on behalf of the Board of Directors


Warren Harris
Chief Executive Officer and Managing Director
DIN: 02098548

Date: January 16, 2026
Place: Pune

PUBLIC NOTICE
Notice is hereby given that "INDEED FINCAP PRIVATE LIMITED" having RBI (CoR) No. 8-14.03440 (which is a RBI registered NBFC Company, incorporated under the provisions of the Companies Act, 1956 and is governed by the provisions of the Companies Act, 2013 and the Rules made thereunder and having its registered office at 13th Floor, Dr. Gopal Das Bhawan, 28 Barakhamba Road, Connaught Place, New Delhi -110001) has received the approval from the Department of Regulation, Non-Banking Financial Company - Base Layer, Reserve Bank of India, New Delhi for the change in the management of the company, in respect of appointment of Mr. Nikhil Aggarwal (DIN: 07960055) and Mr. Shivansh Aggarwal (DIN: 10486984) and resignation of Mr. Ravi Aggarwal (DIN: 00203856) and Mr. Dhananjay Shukla (DIN: 01764947) as the Directors of the Company vide Letter No. DEL.DOR.NBFCBL.No.5743/24-03-126/2025-2026 dated 12th January 2026. Any person(s) who have any objection in this regard may submit their objections/comments to the Company at its registered office or to the Department of Non-Banking Regulation, Reserve Bank of India, New Delhi within 30 (Thirty) days of this publication.

For Indeed Fincap Private Limited

Sd/-
RAVI AGGARWAL
DIRECTOR
DIN: 00203856
ADDRESS: AASHIRWAD, PALAM FARM 6, SALAHAPUR BIJWASAN, SOUTH WEST DELHI - 110061
Date: 16.01.2026
Place: Delhi



NOTICE
Notice is hereby given that under mentioned share certificates of the Company have been reported as lost or misplaced and the holders of the said share certificates have requested the Company for issue of duplicate share certificates:

Sr. No.	Name	Folio No.	FV (In Rs.)	Certificate No.	Distinctive No.	No. of Shares	
1	Subhash Kumar Kejriwal	402515	1	505677	171322997 - 171324796	1800	
2	Indravadan Prangavandas Sheth	37848	1	501858	163296257 - 163297106	850	
3	Rahul Palival	3713	5	25280	21231097 - 21231288	192	
4	Gunjan Paul	435976	10	143115	8781912 - 8781951	40	
				1	508570	176148694 - 176150696	2000
5	Saroja Thatikonda	427035	1	209484	23035116 - 23035475	360	
				1	507915	175015197 - 175016996	1800
6	Jagdish Saboo	435460	10	144323	8776368 - 8776400	36	
				1	508553	176121697 - 176123496	1800
7	Rama Tuli/Uma Tuli	32545	1	501600	162894057 - 162895756	1700	
8	Smt Indravathi Pola	422693	5	16977	24237897 - 24237968	72	
				1	507514	174350097 - 174351896	1800
9	Man Mohan Mohta	401191	1	505580	171169097 - 17117		

