

January 20, 2026

BSE Limited  
Phiroze Jeejeebhoy Towers  
Dalal Street  
Mumbai – 400 001  
Scrip Code: 500355

National Stock Exchange of India Limited  
Exchange Plaza  
Bandra-Kurla Complex Bandra (E)  
Mumbai – 400 051  
Symbol: RALLIS

Dear Sir/Madam,

**Sub: Submission of Analysts/Investors Presentation**

**Ref: Letter dated January 10, 2026 informing about Analysts/Investors Call**

With reference to the aforesaid letter, please find enclosed a presentation for analysts / investors on the unaudited financial results for the third quarter and nine months ended December 31, 2025 for the analysts / investors call to be held on Wednesday, January 21, 2026.

The presentation is being submitted in compliance with Regulation 30(6) read with Schedule III Part A Para A of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

A copy of the presentation is also being uploaded on the Company's website at [www.rallis.com](http://www.rallis.com).

You are requested to take the same on record.

Thanking you,

**Yours faithfully,  
For Rallis India Limited**

**Sariga P Gokul  
Company Secretary & Compliance Officer**

Encl: As above



RALLIS INDIA LIMITED  
A **TATA** Enterprise



**Rooted in  
values,**



**Seeding  
growth.**



SERVING FARMERS THROUGH SCIENCE

## Q3 & 9M FY26

# RESULTS PRESENTATION



DOMESTIC CROP  
PROTECTION



EXPORTS CROP  
PROTECTION



CUSTOM SYNTHESIS  
MANUFACTURING

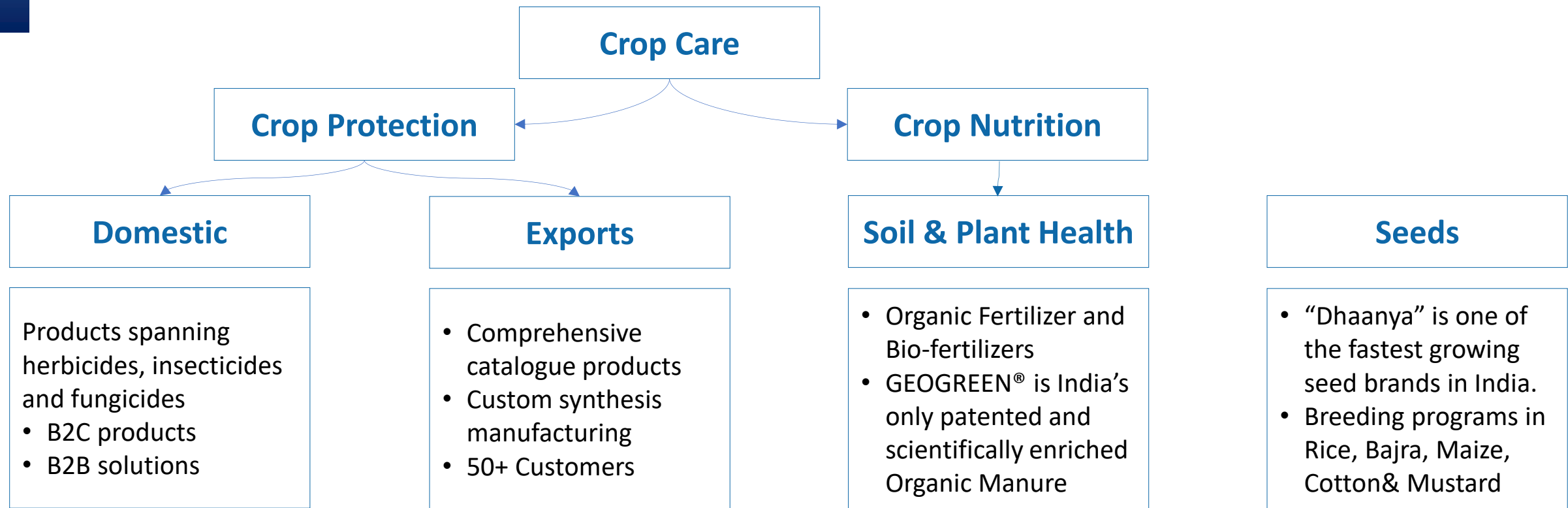


SOIL AND PLANT  
HEALTH



SEEDS

# Business overview



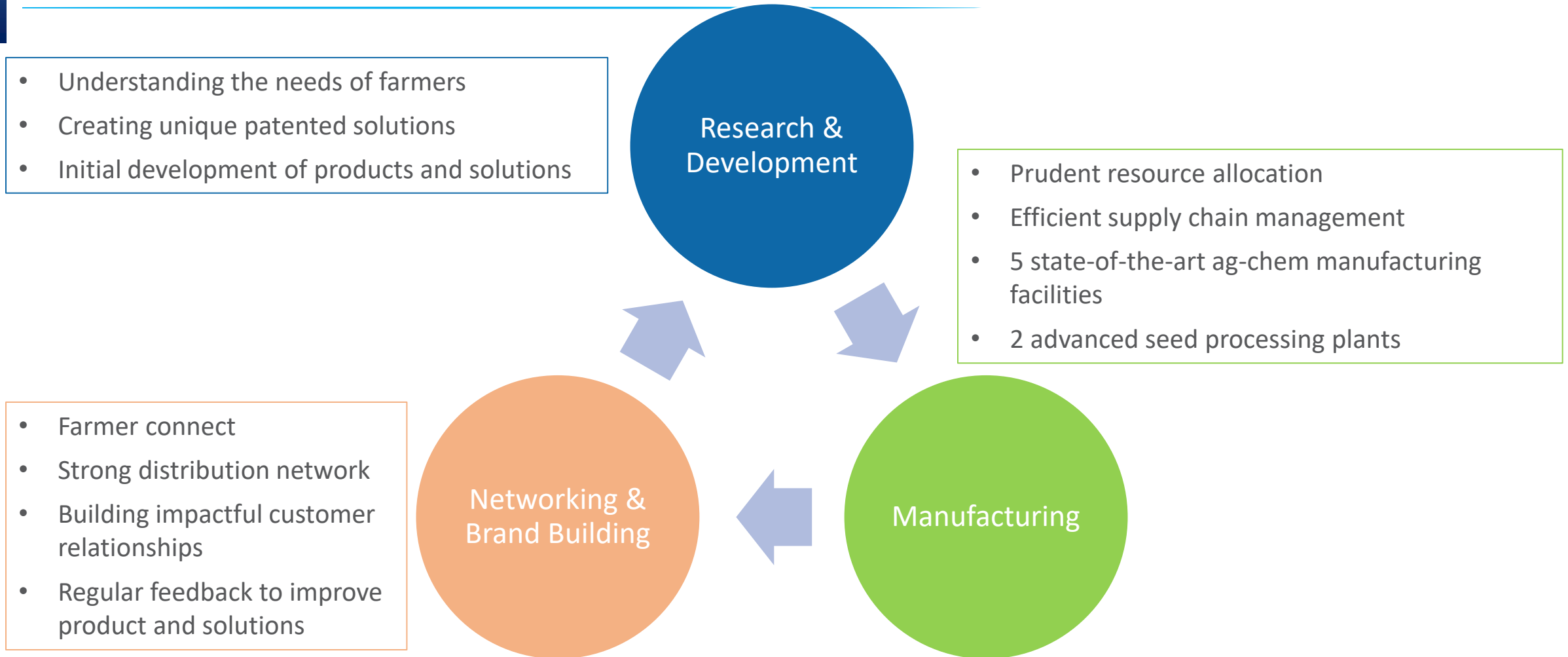
200+ Registrations

30+ Countries



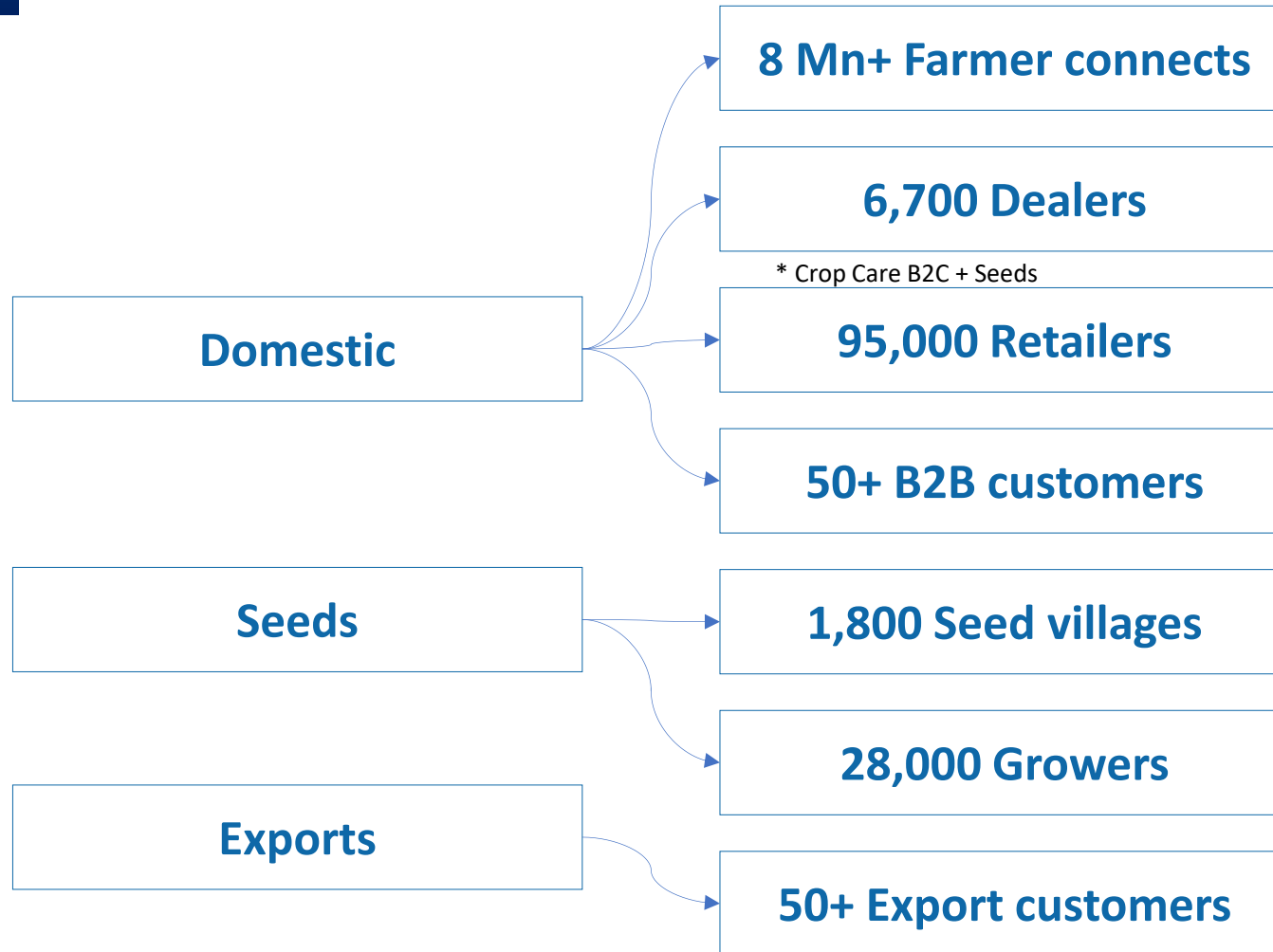
Empowering farmers with array of innovative solutions to nurture crops from seed to harvest

# Our Business Model



Integrated value chain from development to distribution and optimization at each stage

# Our Network



Extensive distribution network covering 80% of India's districts



# Customer Engagement

## PRODUCT PROMOTION



## FARMER ENGAGEMENT



## CHANNEL ENGAGEMENT



Building lasting relationships with trade partners and establishing loyalty with customers

# Our Manufacturing Operations

1. Extensive knowledge and expertise in process chemistry & engineering
2. 5 owned manufacturing facilities:
  - a) Akola, Lote and Ankaleshwar
  - b) Multi-purpose plants at Dahej CZ & Dahej SEZ
3. 9 third party facilities under complete supervision
4. Seeds: Drying, Processing and Packaging Plants
  - a) Kokkonda (owned), GP Pally (TPF), Medchal (TPF)
5. Innovation Centres
  - a) Rallis Innovation Chemistry Hub (RICH), Bengaluru
  - b) Ag-Biotech Centre, Bengaluru



Ensuring highest quality of products through our state-of-the-art manufacturing capabilities



# LONG TERM STRATEGY

## CROP CARE

Crop Protection,  
Soil and Plant Health



## SEEDS

Focused Crops



### OVERALL:



**WIDEN REACH, EXTEND  
PORTFOLIO OFFERINGS**



**TARGETED R&D  
INVESTMENTS**



**DIGITAL / DATA DRIVEN  
ORGANIZATION CULTURE**



**FOCUS ON COST  
COMPETITIVENESS**

### B2B (Domestic, Exports, CSM):



**BUILD STRATEGIC  
ALLIANCES**



**INTENSIFY CUSTOM  
SYNTHESIS  
MANUFACTURING**

### B2C (Domestic Brand):



**CAPTURE UNDERSERVED  
CROP PROTECTION  
SEGMENTS**



**ENHANCED FOCUS ON  
SOIL AND PLANT HEALTH  
SOLUTIONS**



**PLUG PORTFOLIO GAPS  
IN MAIZE& PADDY**



**EXTEND NORTH COTTON  
SUCCESS TO  
OTHER MARKETS**

Customer Centricity. Leveraging Digital, Collaborations and Alliances



# Technology at Rallis

## Building an Information Highway

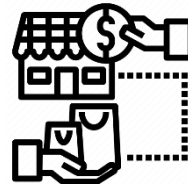
### Demand Fulfilment



Supply Chain



Distributor



Retailer

### Demand Creation



CA/MDRs



Influencer famer



Farmer(s)



Integrated Business Planning



Dealer Account Management



Retailer loyalty Management



Sales Team Application



CA + Farmer Application



Helpline Social Media SMS/Email/Website

### Manufacturing

Honeywell Technologies

### Analytics

SeedSay + Forecasting for CP

### Cyber Security

Crowd Strike, Zscaler, Manage Engine, Next Gen Firewall

Staying Ahead of the Technology Curve

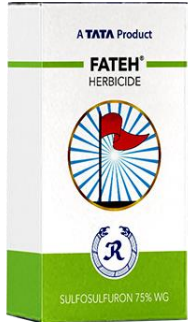
## Q3 Operating Context

1. Demand remained moderate with slight seasonal fluctuations in key crops like cumin, chilli & paddy
  - a. Low pest pressure especially in chilli
  - b. Extended rainfall impact and lower commodity prices
  - c. Overall rabi acreages for MY26P is expected to inch up marginally, led by wheat, maize, and gram.
  - d. SPH demand was medium, with small improvement from mid quarter and progress in Rabi season
2. Channel inventory slightly elevated due; liquidation expected in Q4.
3. Margins in pressure due to input cost inflation and competition from Chinese imports
4. Low demand for branded wheat and mustard seeds

Moderate demand and seasonal fluctuations, demand looking up as Rabi season is progressing

# Key Business Highlights

1. **Domestic formulations:** business focused on volume expansion, new product promotion, & broader reach through digital engagement
  - Farmer level schemes under direct benefit transfer and retailer level schemes were rolled out
2. New Herbicide Fateh Nxt launched successfully in Wheat crop
  - In 9M launched 9 new products - 7 Herbicides & 2 Fungicides
3. **B2B business** registered volume growth driven by customer expansion in export market
4. **Soil & Plant Health** business progressed in compliance in majority of the States post successful migration of Biostimulant production inhouse; Focused on volume scale up of select products
5. **Seeds business** maintained volumes in both Wheat and Mustard despite lower demand for branded seeds
6. **R&D update** → Metsulfuron Methyl + Clodinafop-Propargyl + Metribuzin (RIL-401/CF3-Three-way herbicide combination for wheat):  
Indian Patent Granted; Mesotrione process patent granted in US



Strong focus on digital channels to drive customer and retailer engagement

# Q3 FY26 RESULTS



RALLIS INDIA LIMITED  
A **TATA** Enterprise



DOMESTIC CROP  
PROTECTION



EXPORTS CROP  
PROTECTION



CUSTOM SYNTHESIS  
MANUFACTURING



SOIL AND PLANT  
HEALTH



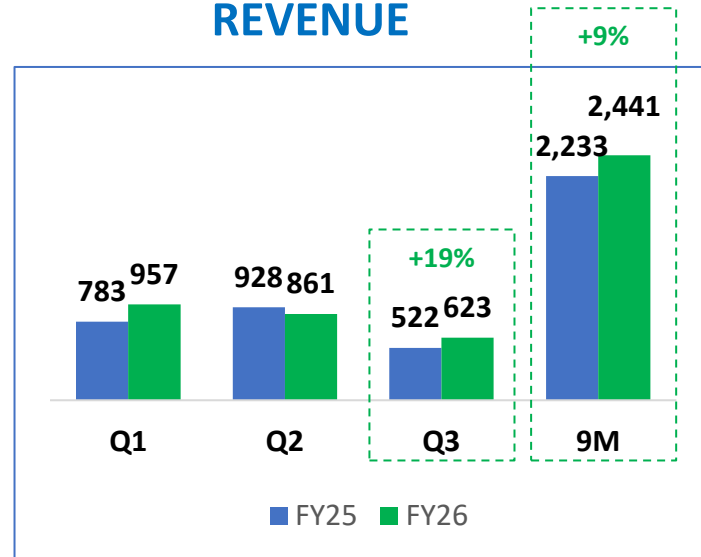
SEEDS



# Financial Snapshot - Q3 and 9M FY26

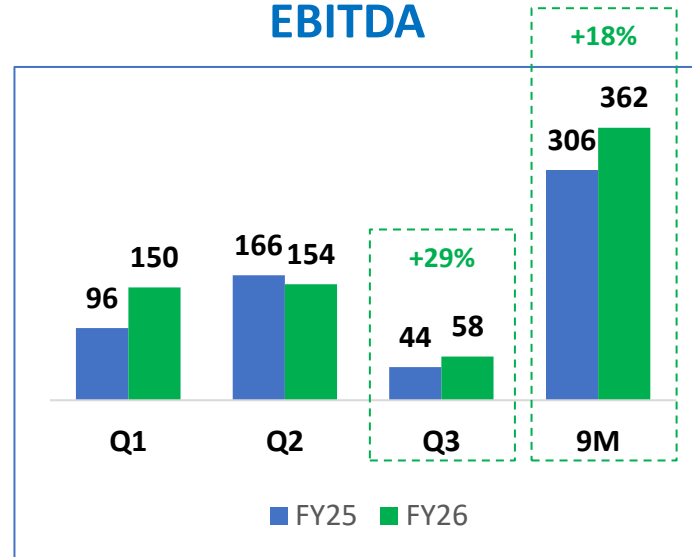
₹ Cr.

## REVENUE



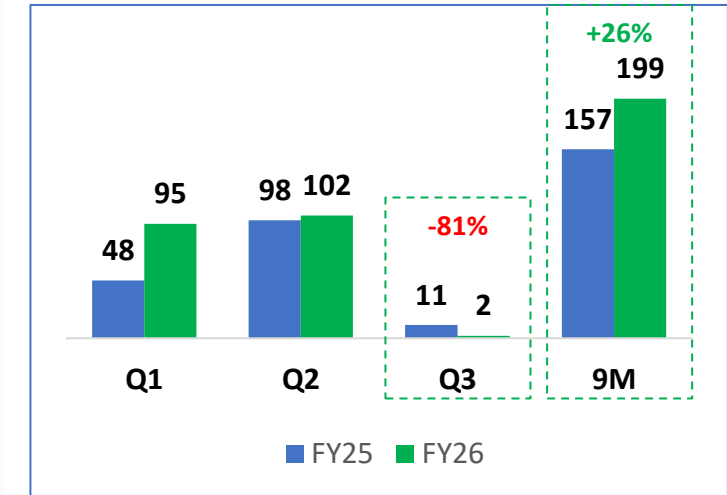
- Revenue increased by 19% from ₹ 522 Cr in Q3FY25 to ₹ 623 Cr in Q3FY26. 9MFY26 revenue increased by 9% from ₹ 2,233 Cr in 9MFY25 to ₹ 2,441 Cr in Q3FY26.
- Q3FY26 Crop Care revenue increased by 18% and Seeds revenue increased by 46% YoY vs Q3FY25
- B2B exports growth momentum continued - Q3FY26 B2B Exports including CSM revenue increased by 56% YoY vs Q3FY25

## EBITDA



- Q3FY26 EBITDA increased by 29% from ₹ 44 Cr in Q3FY25 to ₹ 58 Cr in Q3FY26
- 9MFY26 EBITDA increased by 18% from ₹ 306 Cr in 9MFY25 to ₹ 362 Cr in 9MFY26.

## PAT after Exceptional Items



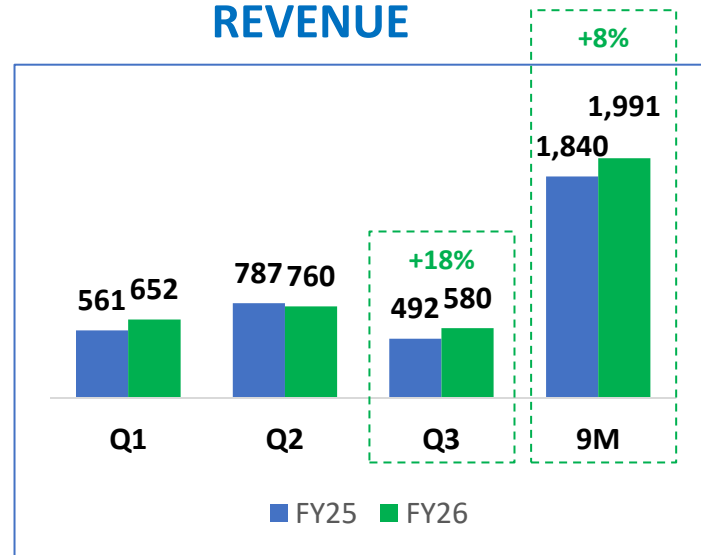
- Q3FY26 PAT decreased by 81% from ₹ 11 Cr in Q3FY25 to ₹ 2 Cr in Q3FY26, on account of one-off items due to additional gratuity provision arising in the context of Wage Code
- 9MFY26 PAT increased by 26% from ₹ 157 Cr in 9MFY25 to ₹ 199 Cr in 9MFY26.

Volume growth across both Crop Care (27%), and Seeds (50%) business offset by price degrowth of 9% and 3% respectively

# Financial Snapshot - Q3 and 9M FY26 Crop Care

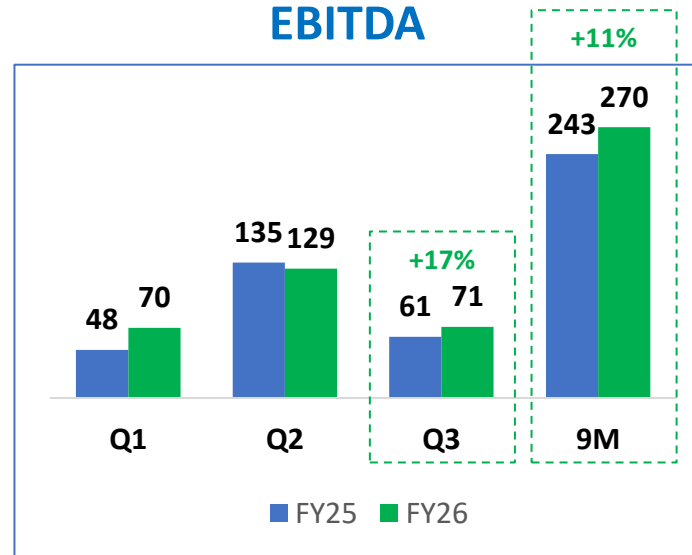
₹ Cr.

## REVENUE



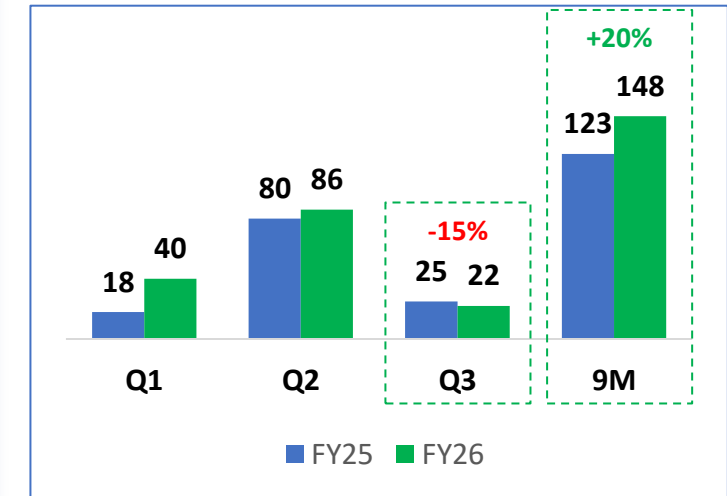
- Q3FY26 Crop Care revenue increased by 18% vs Q3FY25 driven by volume variance
- Q3FY26 Crop Protection B2C revenue increased by 13% vs Q3FY25
  - Q3FY26 Soil and Plant health (SPH) revenue increased by 16% vs Q3FY25 post overcoming regulatory challenges.
- Q3FY26 B2B Revenue increased by 30% vs Q3FY25.

## EBITDA



- Q3FY26 EBITDA increased by 17% vs Q3FY25.
- 9MFY26 EBITDA increased by 11% from ₹ 243 Cr in 9MFY25 to ₹ 270 Cr in 9MFY26.

## PAT after Exceptional Items



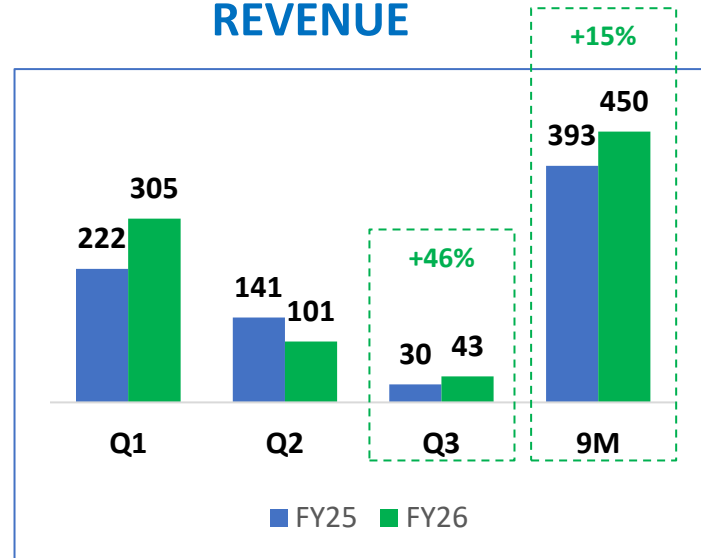
- Q3FY26 PAT decreased by 15% from Q3FY25 on account of one-off items due to additional gratuity provision arising in the context of Wage Code
- 9MFY26 PAT increased by 20% from ₹ 123 Cr in 9MFY25 to ₹ 148 Cr in 9MFY26.

Growth led by B2C business volume growth of 25% YoY vs Q3FY25, B2B Exports including CSM revenue growth of 56% YoY vs Q3FY25

# Financial Snapshot - Q3 and 9M FY26 Seeds

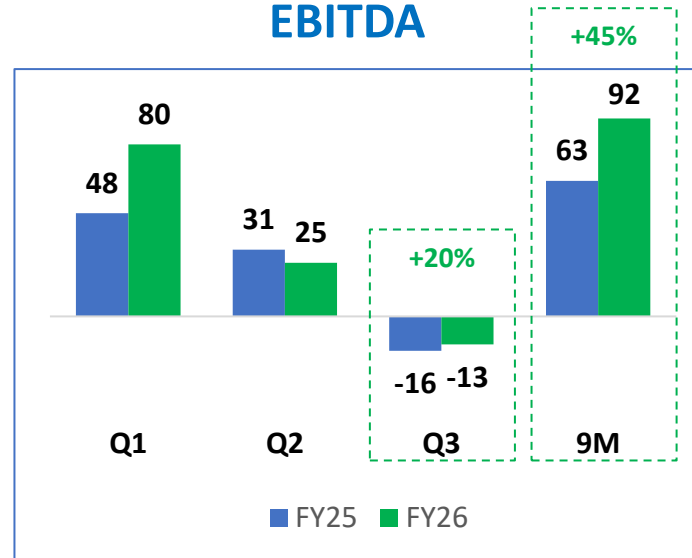
₹ Cr.

## REVENUE



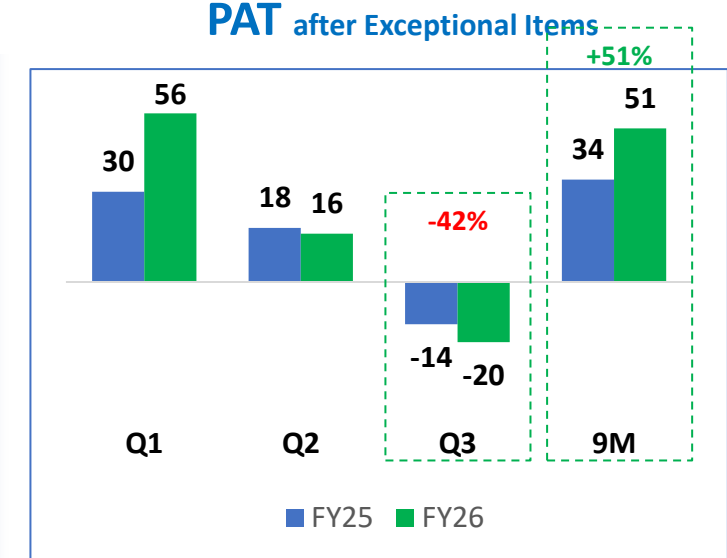
- Q3FY26 revenue increased by 46% vs Q3FY25 driven by volume growth across wheat, mustard and paddy
- 9MFY26 revenue increased by 15% from ₹393 Cr in 9MFY25 to ₹450 Cr in 9MFY26.

## EBITDA



- Q3FY26 EBITDA is (-₹13 Cr) vs (-₹16 Cr) in Q3FY25.
- 9MFY26 EBITDA increased by 45% from ₹63 Cr in 9MFY25 to ₹92 Cr in 9MFY26.

## PAT after Exceptional Items



- Q3FY26 PAT is (-₹20 Cr) vs (-₹14 Cr) in Q3FY25 on account of one-off items due to additional gratuity provision arising in the context of Wage Code
- 9MFY26 PAT increased by 51% from ₹34 Cr in 9MFY25 to ₹51 Cr in 9MFY26.

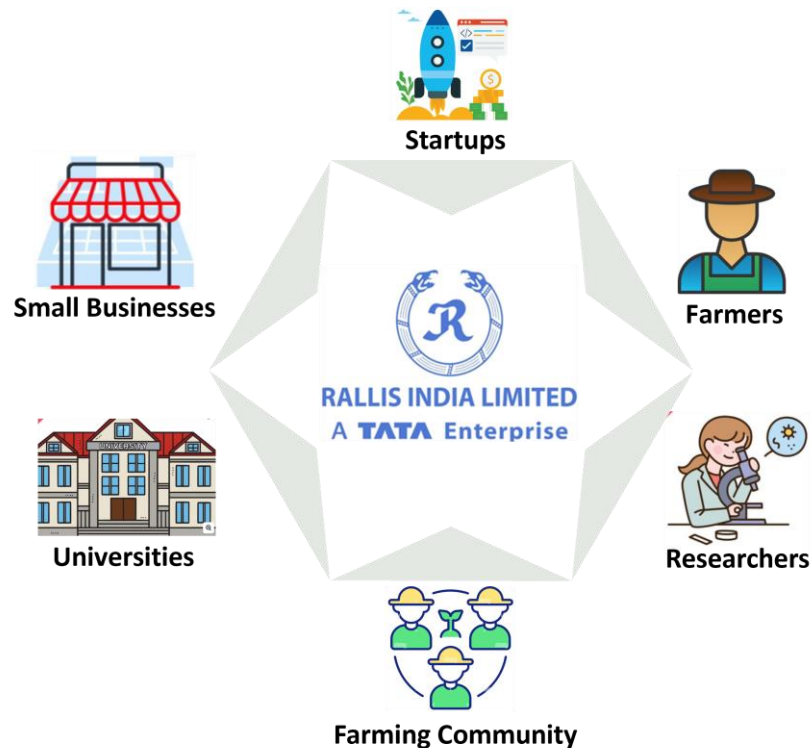
Revenue growth driven by higher volumes in across wheat, mustard and paddy

# Launch of Idea2Impact - Rallis Agri Innovation Ecosystem

## Vision:

To create a transparent, collaborative and scalable innovation ecosystem that empowers farmers, independent researchers, startups and small enterprises to unlock the commercial potential of their innovations.

## Stakeholders Ecosystem



## Scope



## Benefits & Impact

**Innovators:** Commercialisation, royalties, recognition

**Rallis:** Access to innovations, stronger farmer connect

**Farmers:** Affordable, sustainable agri-solutions

<https://idea2impact.rallis.com/>



# Launch of Sampark Plus App

---

- Careful selection of Villages based on market potential being assigned to Crop advisors for Demand Creation
- Unified Field Operations Platform: One Demand creation application for Seeds & Crop Care business used across all Crop Advisors & S&M Team members
- Measuring Efficiencies of Demand creation activities through built - in Performance management system for Crop advisors
- Unified dashboard providing Insights on Customer engagement - that feeds in to the upcoming Farmer 360 Module
- Provision to connect with Agentic AI for action plan generation & implementation based on insights generated



# Community Support Activities

## Water Conservation Jal Dhan



- Work Completed in 8 villages
- 3.7 km Nala, 2 pond, and 2 check-dam desilted

## Education Unnat Gram



- Govt. convergence -67 Farmers for support of ₹1.10 Cr.
- Rehab & Education support to 120 Special Children
- Distributed 800 Kitchen garden Kit

## Skill Development TaRa



- 411 students enrolled & Fully trained 196 (ytd)
- Focused on digital literacy, AI & employability,

## Rural Development



- Total Plantation- 12500
- You are safe Campaign- Covered 750 Farmers in 34 Villages
- Work on Three Integrated Smart Village Centre (ISVC) started in Uttarakhand.

## C- SAFE



- Covered 3800 Farmers (ytd)
- Government Convergence –Rs 3.7 Cr.



# THANK YOU

## FOR ANY QUERIES, PLEASE CONTACT BELOW:

Bhaskar Swaminathan  
bhaskar.s@rallis.com

Chirjeev Singh Arneja  
chirjeev.singh@rallis.com



**RALLIS INDIA LIMITED**  
A **TATA** Enterprise

## SERVING FARMERS THROUGH SCIENCE

### Registered Office

Rallis India Limited  
23rd Floor, Vios Tower, New Cuffe Parade,  
Off Eastern Freeway,  
Wadala, Mumbai - 400037

CIN: L36992MH1948PLC014083

Tel. No.: +91 22 6232 7400

E-mail address: investor\_relations@rallis.com

Website: www.rallis.com