



# BIGBLOC CONSTRUCTION LIMITED

CIN NO. : L45200GJ2015PLC083577

908, 9th Floor, Rajhans Montessa, Dumas Road, Magdalla, Surat-395 007.

(Ph.) : +91-2463262, 2463263

E-mail : info@nxtbloc.in Visit us : www.nxtbloc.in



**NXTBLOC**  
Autoclaved Aerated Concrete Blocks

21<sup>st</sup> January, 2026

To,  
BSE Limited,  
Phiroze Jeejeebhoy Towers,  
Dalal Street, Fort,  
Mumbai - 400001  
**Script Code: 540061**  
**ISIN :INE412U01025**

To,  
National Stock Exchange of India Limited,  
Exchange Plaza, C-1, BLOCK G,  
Bandra-Kurla Complex, Bandra (E),  
Mumbai - 400051  
**Symbol: BIGBLOC**  
**ISIN : INE412U01025**

Dear Sir/Madam,

**SUB: Investor Presentation pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015**

In accordance with Regulation 30 of the SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015, we are enclosing herewith the Investor/Earnings Presentation on quarter & period ended financial results as on 31<sup>st</sup> December, 2025 and other business matters.

The above information will also be made available on the website of the Company [www.bigbloc.in](http://www.bigbloc.in).

Kindly take the same on your records.

Thanking you.

Yours Faithfully,  
**For BIGBLOC CONSTRUCTION LIMITED,**



**Narayan Sitaram Saboo**  
**DIN: 00223324**  
**Chairperson**

**Encl:** Investor Presentation



**Bigbloc Construction**  
(BSE: 540061 | NSE:BIGBLOC)

**Q3 and 9M FY26  
Earnings Presentation**

# Consolidated Business Overview

## Bigbloc Construction: One of the Largest AAC Blocks Manufacturers in India

# NXTBLOC<sup>®</sup>

### Autoclaved Aerated Concrete Blocks

#### Manufacturing

AAC blocks, a high-quality, lightweight, and energy-efficient building material known for its strength, insulation and fire resistance

Plant: Umargaoan, Kapadvanj, Wada

Total Capacity: 10,50,000 CBM p.a.

#### Products:

- AAC Fly Ash Blocks
- AAC Sand Based Block

#### Applications:

- Residential
- Commercial
- Industrial
- Infrastructure

#### Benefits:

- Light weight
- Thermal insulation
- Soundproof
- Fire resistance
- Eco-friendly

# ZMARTBUILD WALL<sup>®</sup> BY NXTBLOC

### AAC Wall Panel

#### Manufacturing

AAC wall panels are composite materials made of cement, lime and silica sand, reinforced with a two-way welded steel mesh

Plant: Ramosadi

Total Capacity: 2,50,000 CBM p.a.

#### Products:

- 8 to 20 Feet long AAC Wall Panels

#### Applications:

- External and internal non-load bearing walls, roof and floor for:
- Residential
  - Commercial
  - Industrial

#### Benefits:

- Corrosion protected
- Steel reinforced
- Lightweight
- No plaster required
- No coping required
- No bond required

# NXTFIX<sup>®</sup> NXTPLAST<sup>®</sup>

### Construction Chemicals

#### Trading

Construction chemicals, includes semi-premix high-quality mortar for AAC block jointing and bonding and ready-mix cement plaster

Upcoming Product: NXTGRIP (Tile Adhesive)

#### Products:

- "NXTFIX" Semi-premix Mortar

#### Applications:

- Jointing of AAC Blocks
- Bonding of AAC Blocks

#### Benefits:

- Superior strength
- Water retention
- Stability

#### Products:

- "NXTPLAST" Ready Mix Cement Plaster

#### Applications:

- External wall plastering
- Internal wall plastering

#### Benefits:

- High coverage
- Premixed
- Minimum cracks

21.5%

5Y Revenue  
CAGR

24.6%

5Y EBITDA  
CAGR

2.1%

ROE  
(FY25)

5.4%

ROCE  
(FY25)

1.3x

Net Debt to Equity  
(FY25)

INR 2,246

Million  
(Revenue FY25)

2,000+

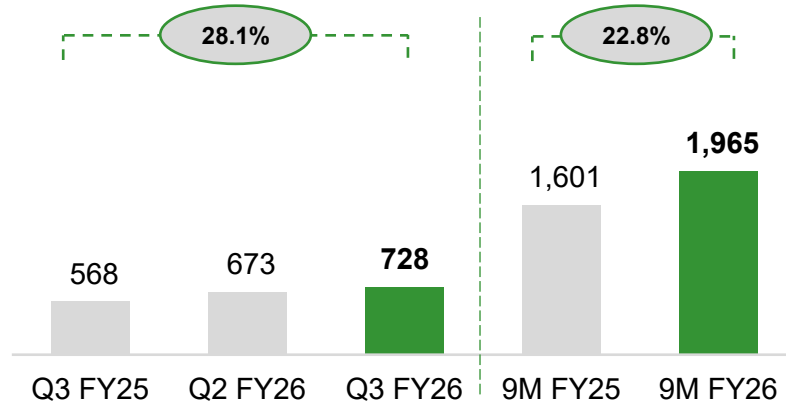
Projects  
Executed

1,500+

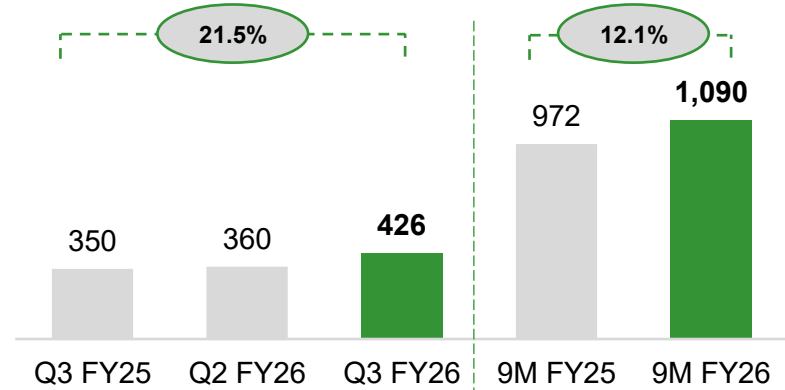
Project  
Pipeline

# Consolidated Financial Highlights Q3 and 9M FY26

## Revenue from Operations

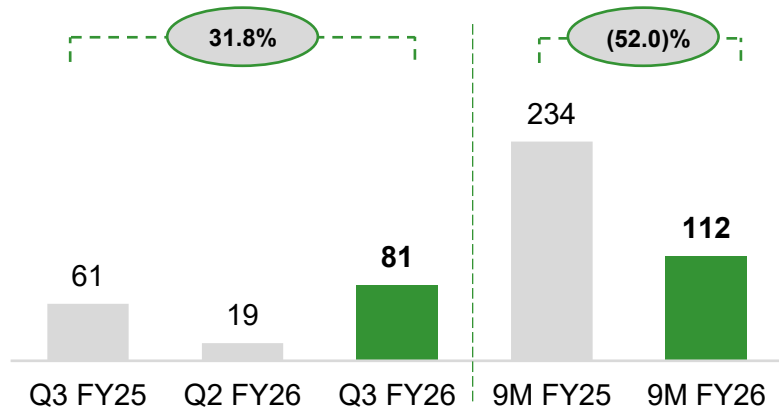


## Gross Profit

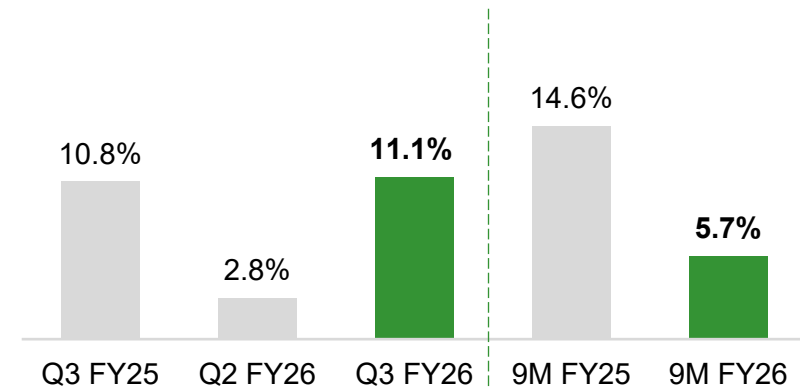


*Rs. Million*

## EBITDA

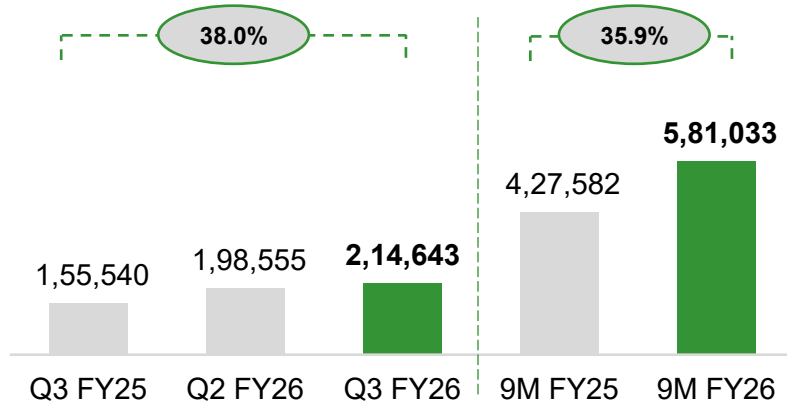


## EBITDA Margin

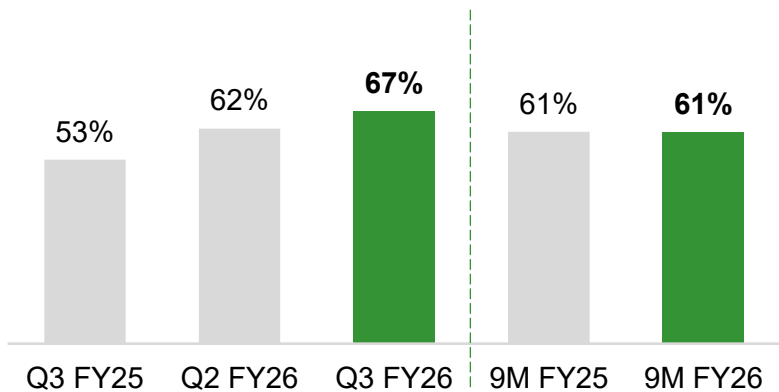


# Volume, Capacity Utilisation and Revenue Mix

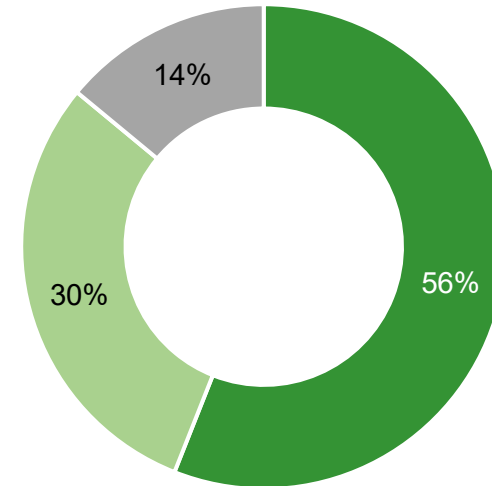
AAC Blocks Sales Volume (CBM)



Capacity Utilisation



Customer Revenue Mix 9M FY26



■ Dealers ■ Builders, Contractors, Individuals and Industrial ■ Corporates

# Chairman and Non Executive Director Message

“In the third quarter of FY2026, Bigbloc Construction achieved its highest ever quarterly sales both in terms of volume and value. The quarter saw improved momentum in construction activity across key markets, supported by favorable weather conditions and improving demand environment in the building materials sector.

Revenue from Operations for Q3 FY2026 reached Rs. 728 million, reflecting an increase of 28.1% YoY and 8.2% QoQ. This growth was primarily driven by a 38.0% YoY increase in sales volumes, which reached 2,14,643 CBM. The increase in volumes was a result of better demand conditions, as well as higher capacity utilization.

In terms of profitability, Q3 FY2026 saw a substantial improvement in EBITDA, which was Rs. 81 million, an increase of 31.8% YoY. The EBITDA margin expanded to 11.1% from 2.8% Q2 FY2026. The margin expansion was driven by higher capacity utilisation, improved price realisation and better operating leverage as fixed costs were spread over larger volumes. The Company also returned to profitability during the quarter, recording a PAT of Rs. 4 million, whereas PAT attributable to company's owner was Rs. 18 million in Q3 FY2026.

Capacity utilisation improved to 67% in Q3 FY2026 compared to 62% in the previous quarter reflecting the strong pickup in order inflows and execution across facilities. The AAC wall panel business continued its upward trajectory, with capacity utilisation reaching 51% in Q3 FY2026, up from 43% in Q2 FY2026. The wall panel business is seeing enquiries from infrastructure and industrial projects and the Company expects order inflows in the coming periods.

For the nine months period, consolidated Revenue from Operations was Rs. 1,965 million, up 22.8% YoY and EBITDA was Rs. 112 million with a margin of 5.7%.

On the operational front, the Company received a major Purchase Order from Larsen & Toubro for AAC Blocks, which reflects the growing acceptance of Bigbloc's products among leading engineering and construction firms. Additionally, trial runs for the construction chemicals facility at Umargaon have commenced and commercial production is expected to begin soon.

On the sustainability front, the contribution of renewable energy to total power consumption has increased to 36% in Q3 FY2026 from 26% in Q1 FY2026. This improvement reflects the Company's continued focus on reducing its carbon footprint and aligning operations with long-term environmental goals.

The construction sector is experiencing a positive phase driven by sustained government spending on infrastructure and affordable housing, along with revival in private real estate development. India's building materials industry continues to benefit from the structural shift towards sustainable construction practices, creating favorable tailwinds for AAC products.

Looking ahead, the Company remains focused on further improving capacity utilisation levels across all facilities and scaling up the AAC wall panel operations to capture the growing opportunity in this segment. With construction activity expected to remain favorable in the coming months, Bigbloc is well positioned to deliver continued improvement in operational and financial performance in the quarters ahead.”



Mr. Narayan Sitaram Saboo



# Bigbloc Investment Case (1/2)

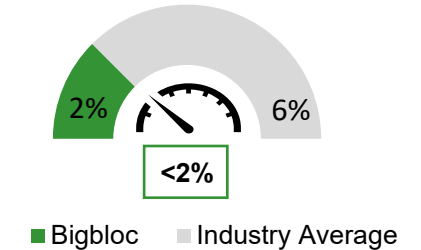
## 1. Market Leadership

- One of the largest AAC Block manufacturers in India with a **total capacity of 13,00,000 CBM p.a.**
- Strong supply chain network spread across **9 cities in 4 states**
- Consistently maintains a **rejection rate of less than 2%**, significantly lower than the **industry average of 4–5%**, driven by stringent quality control processes and automation-led manufacturing

Capacity (CBM P.A)



Rejection Rate



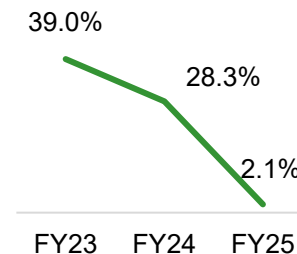
## 2. Diverse Product Portfolio and Client Base

- Expanding product range including **AAC Blocks, AAC Wall Panels, jointing mortar and construction chemicals**, catering to the evolving needs of the construction industry
- Clientele expands to over 100 realtors**
- Includes prominent names in the **residential, commercial and hospitality** sectors such as **Lodha, L&T and Oberoi**

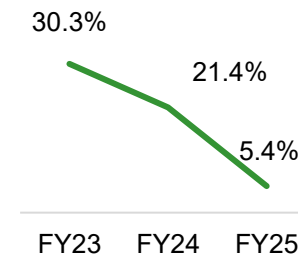
## 3. Strong Financial Performance

- Revenue CAGR of 21.5%** and **EBITDA CAGR of 24.6%** over the **last five years**, highlighting consistent growth potential
- Return on Equity of 2.1%** and **Return on Capital Employed of 5.4%** in FY2025
- Net Debt to Equity at 1.3x**, reflecting ongoing investments in capacity expansion and future growth

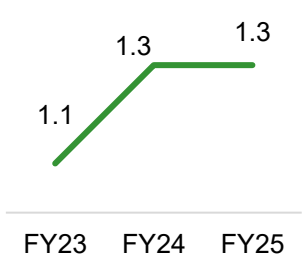
ROE



ROCE



Net Debt to Equity



# Bigbloc Investment Case (2/2)

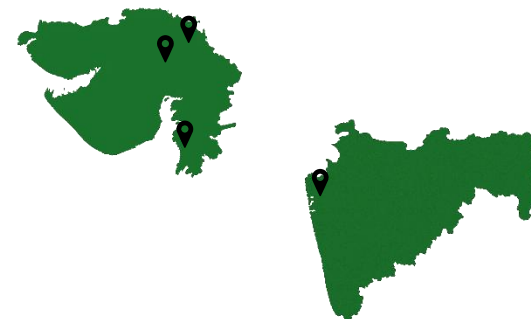
## 4. Proven Track Record and Operational Excellence

- **Over 2,000 projects executed**, showcasing the company's ability to deliver high-quality products on time and at scale
- Notable large-scale developments includes projects such as **Palava Township by Lodha Group** and **Crescent Bay by L&T**
- **4 manufacturing facilities** strategically located in **Gujarat and Maharashtra** to ensure cost-effective distribution and logistics efficiency

Pallava Township



Crescent Bay



Eco  
Friendly



Reduces CO<sub>2</sub>  
Emission



Uses Less  
Energy



Recycled  
Fly Ash

## 5. Competitive Advantage through Sustainability

- AAC blocks are **100% eco-friendly**, reduce **CO<sub>2</sub> emissions by 30%**, and use **60% less energy** during production
- **Actively recycles fly ash**, contributing significantly to environmental conservation
- **Only company in the AAC industry generating carbon credits**, aligning with global and national efforts to reduce carbon footprints in construction

## 6. Industry Dynamics and Government Support

- AAC block market projected to grow from **INR 4,000 Cr in 2023 to INR 10,000 Cr by 2027**, driven by rising demand for sustainable construction materials
- Government focus on **urbanization and green building regulations** is creating a favorable ecosystem for AAC adoption across construction industry
- **INR 57,732 Cr** allocated under **PMAY schemes in Union Budget 2025–26**, expected to drive demand for eco-friendly building materials like AAC blocks

AAC Block Industry\*





# Consolidated Income Statement

INR Million	Q3 FY26	Q2 FY26	Q-o-Q	Q3 FY25	Y-o-Y	9M FY26	9M FY25	Y-o-Y
Revenue from Operations	728	673	8.2%	568	28.1%	1,965	1,601	22.8%
Operating Expenses	648	654		507		1,852	1,366	
EBITDA	81	19	324.9%	61	31.8%	112	235	(52.0)%
EBITDA Margins (%)	11.1%	2.8%		10.8%		5.7%	14.7%	
Depreciation	43	42		41		126	105	
Finance Cost	40	36		45		119	110	
Other Income	13	22		12		46	29	
PBT	10	(37)	nm	(13)	nm	(86)	49	nm
Taxes	5	(5)		(16)		(10)	14	
PAT	4	(32)	nm	3	53.9%	(77)	35	nm
PAT Margins (%)	0.6%	(4.7)%		0.5%		(3.9)%	2.2%	
PAT Attributable to Company's Owner	18	(12)	nm	22	(15.1)%	(25)	87	nm
Earnings Per Share (EPS)	0.13	(0.08)		0.15		(0.18)	0.61	

# Strategic Growth Initiatives

1

## Expansion into New Geographical Markets

Acquired **57,500 sq. mts.** of land in **Madhya Pradesh** to expand AAC Blocks business in **central India**

2

## Investment in Research and Development

Driving process innovation through R&D by **adopting automation across new and existing plants** to improve control and efficiency

3

## Product Diversification

Ventured into **AAC Wall Panels** with a **first-mover advantage** and upcoming **NXTGRIP tile adhesive** under construction chemicals

4

## Customer Relationship Management

Strengthening service **delivery through an in-house truck fleet**, enabling timely dispatch, reduced delays and faster response to customer needs

5

## Talent Acquisition and Development

Building a skilled workforce by attracting top talent and **investing in training programs** to drive innovation, project execution and long-term growth

# Brand Proposition



AAC blocks, marketed under the brand 'NXTBLOC', offer an ideal combination of **strength, lightweight structure, thermal insulation, sound absorption and fire resistance**

Manufactured using natural and non-toxic raw materials, **NXTBLOC is 3x lighter than conventional bricks and weighs just a third of traditional clay brick structures**

This leads to a **20% reduction in steel consumption** and enables construction to be completed up to **4x faster**



NXTFIX mortar is a semi-premix high-quality mortar for **the jointing and bonding of AAC blocks**

NXTFIX mortar semi-premix **consists of cement, graded sand and specialized polymers** which combine to give superior **strength, water retention and stability**

NXTFIX mortar **only requires the addition of water before application** to prepare the product for use, **reducing the hassle of measuring and maintaining** various individual elements to create a conventional mortar



NXTPLAST Ready Mix Plaster is **a ready mix cement plaster with high-quality polymer additives** to substitute for the traditional site mix wall plaster process

The application method requires **mixing of water before application** and the mix is ready for plastering

NXTPLAST Ready Mix Plaster **can be used for both external and internal plastering**

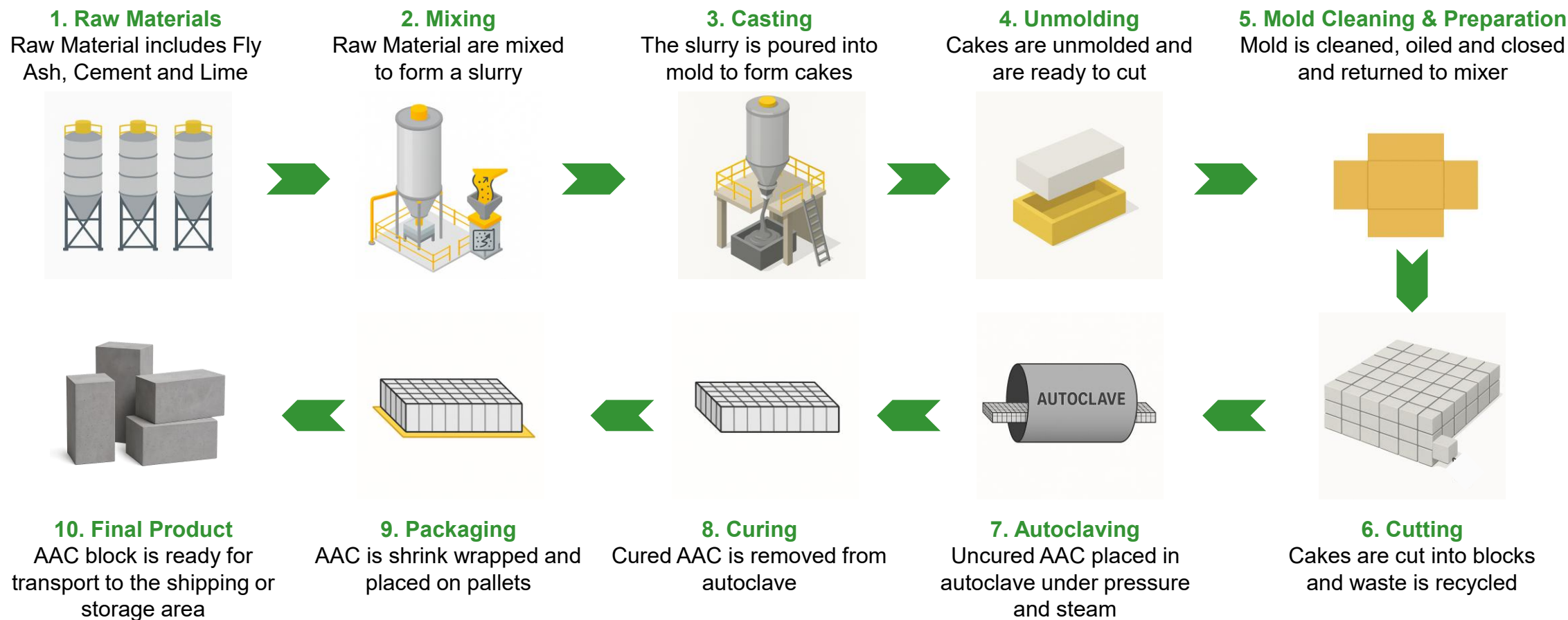


A **Co-branded product** under Joint Venture with **Siam Cement Group International**

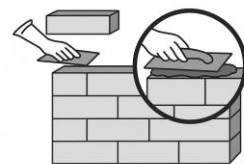
AAC wall panels are composite material **consisting of cement, lime and silica sand**. These panels **use two-way welded steel mesh as reinforcement**

AAC wall panels are used for **external and internal non-load bearing walls, roof, floor** for commercial, industrial and residential buildings

# Manufacturing Process: AAC Blocks



**AAC Block Applications**  
Used in construction activities for residential, commercial and infrastructure projects



**Construction Chemical Applications**  
“NXTFIX” is a semi-premix high-quality mortar used to joint and bond the AAC Blocks

# Manufacturing Platform

	Umargaon, Vapi, Gujarat	Kapadvanj, Ahmedabad, Gujarat	Wada, Palghar, Maharashtra	Ramosadi, Kheda, (JV) Gujarat
Products Manufactured	AAC Blocks	AAC Fly Ash Blocks & Sand Based Blocks	AAC Blocks	AAC Blocks & AAC Wall Panels
Capacity (CBM/ P.A)	3,00,000	2,50,000	5,00,000	2,50,000
Carbon credit (Units / P.A)	60,000 to 65,000	50,000 (registration under process)	50,000 to 60,000 (Potential)	50,000 to 60,000 (Potential)



Kapadvanj



Umargaon



Ramosadi



Wada

# Clients Diversified Across Residential, Commercial and Hospitality

## Real Estate



## Construction



## Cement



## Government Entities





# Leadership Team



**Mr. Narayan Sitaram Saboo**

**Chairman and Non Executive Director**

*He has a 34 years of experience in management and operation of Textile Business and 10 years in AAC Block Business. He Holds a degree of Bachelor of Laws (LLB). Providing industry-wise leadership and management strategy are his key areas of expertise*



**Mr. Naresh Sitaram Saboo**

**Managing Director**

*He has experience of over 25 years in Textile Business and 10 years of experience in AAC Block Business. He has vast experience in providing strategic direction in selection of technology and machineries in setting up new manufacturing facilities*



**Mr. Mohit Narayan Saboo**

**Director and CFO**

*Experience of 7 years in Corporate Taxation, Finance and Accounts. He is a Chartered Accountant by qualification. Associated with the company since 2012 and responsible for handling work related to Corporate Finance and Accounting, Secretarial and legal issues*



**Mr. Sachit Gandhi**

**Non Executive-Independent Director**

*With over 7 years of experience in Finance, Mr. Sachit Gandhi, Chartered Accountant by profession brings in- depth knowledge and skills to the Board that enables to make sound financial decisions for the betterment of the Company*



**Ms. Samiksha Nandwani**

**Non Executive-Independent Director**

*With over 9 years of experience in Merchandising and Marketing, she adds value to the Company by providing expertise in Marketing. She holds a Bachelor's degree in Marketing from Veer Narmad South Gujarat University*



**Mr. Saurabh Gupta**

**Non Executive-Independent Director**

*With over 15 years of experience in textile business, He has deep industry knowledge and successfully expanded business ventures. He brings strong insight and leadership to the Board and holds a postgraduate degree in Business Management*



Audit Committee



CSR Committee



Nomination and Remuneration Committee



Stakeholder Relationship Committee



Risk Management Committee

## Bigbloc Construction: ESG Commitments Driving Sustainable Growth



### Environment

- **AAC blocks** generate only 2.13 kg of CO<sub>2</sub> per square foot, significantly lower than conventional materials like **clay bricks** (17.6 kg CO<sub>2</sub>) and **concrete walls** (14 kg CO<sub>2</sub>)
- Potential to generate **1,50,000 to 2,00,000** units of carbon credits annually
- Bigbloc uses **fly ash**, a by-product of thermal power plants, contributing to waste management by transforming it into a resource for **AAC block production**
- Total energy consumption for FY2025 stood at **50,763 joules**, reflecting the company's continued focus on monitoring and managing energy usage across operations
- The company monitors and optimizes its **water usage** to reduce environmental impact

#### Energy Impact

The total installed **solar power capacity** across Bigbloc and its subsidiaries stands at **2,375 kW**



### Social

- BigBloc focuses on **career growth** through continuous training and **leadership programs**, enhancing **employee retention** and skills
- CSR expenditure for FY2025 stood at **Rs. 25 million** under the Community Investment Policy, supporting initiatives in healthcare, education, and women empowerment.
- The company achieved **100% employee training** coverage on health and safety, reinforcing its commitment to workplace safety
- The company has established partnerships with over **100 top realtors** and **EPC players**, ensuring sustained growth and quality service
- The company promotes **inclusivity** in its workforce, focusing on **equal opportunity hiring** and creating an **inclusive work culture**

#### Employee Performance Review

**100% of employees** underwent performance and career development reviews during FY2025



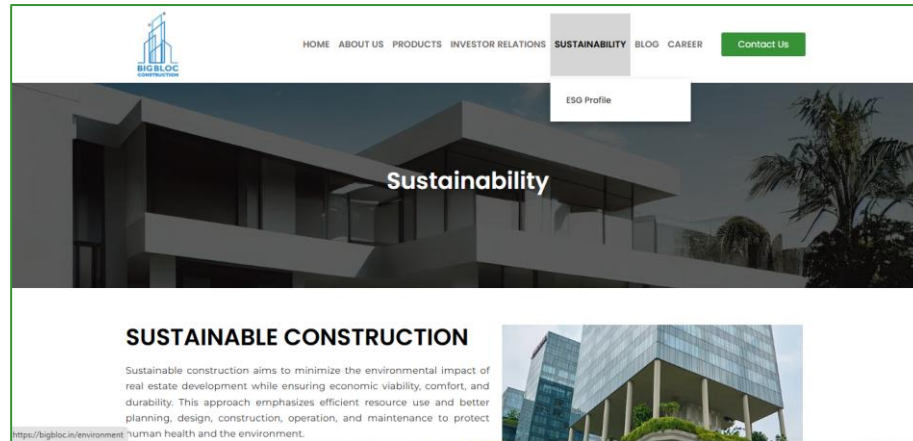
### Governance

- The company adheres to strict **anti-corruption policies** to ensure ethical conduct at all levels of operation
- The **Corporate Social Responsibility (CSR) Committee** and **Risk Management Committee** oversee sustainability initiatives at the **board level**
- Bigbloc adheres to stringent **governance frameworks**, ensuring **transparency** in its operations and regularly reviews **compliance** with applicable regulations
- Independent directors accounted for **57% of the Board**, reflecting a balanced and transparent governance structure
- The company upholds a high standard of **corporate governance**, with policies such as the **Code of Conduct** and **Whistleblower Policy** to ensure **ethical business practices**

#### Board Composition

Board comprises **3 independent directors including 1 female director**, reflecting strong governance and diversity

# ESG Profile: 14 Factors and 340 Subfactors



Bigbloc Construction ESG Profile Link ([Click Here](#))

Management Approach (2)

Company Overview (9)

Board of Directors (6)

ISO and Certifications (1)

Environment (24)

Social (45)

Governance (87)

Membership (1)

Materiality Assessment (6)

Partnerships (1)

Corporate Information (18)

BRSR (110)

Resilience (2)

Profile Sources (28)

# ESG Profile: 14 Factors and 340 Subfactors (1/2)



## Environment (24)

- 1) Environment Strategy in Place
- 2) Environmental Reporting
- 3) Environmental Policy and Commitments
- 4) Carbon Credits
- 5) Maximizing Product Life
- 6) Innovation and Product Stewardship
- 7) Amount of GHG Emissions
- 8) GHG Reduction Initiatives
- 9) Amount of Material Usage
- 10) Amount of Water Usage
- 11) Sources of Water
- 12) Amount of Water Withdrawn
- 13) Water Usage History
- 14) Waste Water Safe Discharge
- 15) Protect or Restore Nature and Land
- 16) Energy Consumption
- 17) Energy Efficiency History
- 18) Energy Efficiency Initiatives
- 19) Transition to Renewable Energy
- 20) Clean Technology Initiatives
- 21) Green Building Design
- 22) Waste Reduction Initiatives
- 23) Fuel Costs
- 24) Fuel Efficiency

## Social (45)

- |   |  |
|---|--|
| <ol style="list-style-type: none"> <li>1) Social Strategy in Place</li> <li>2) Customer Responsibility Initiatives</li> <li>3) Customer Grievance Mechanism</li> <li>4) Product/Service Safety and Quality Metrics</li> <li>5) Product Recalls</li> <li>6) Board of Directors Gender Composition</li> <li>7) Senior Management Gender Composition</li> <li>8) Workforce Gender Composition</li> <li>9) Contractors Part of Workforce</li> <li>10) Part Time Workers</li> <li>11) Differently Aabled Workforce</li> <li>12) Pay Performance Gap Management</li> <li>13) Median Salary of Employees</li> <li>14) Gross Salary Paid to Female Workforce</li> <li>15) Staff Turnover Rate</li> <li>16) Return to Work and Retention Rates for Parental Leave</li> <li>17) Long-term Incentive Program for Senior Management</li> <li>18) Health and Safety Initiatives</li> <li>19) Health and Safety Systems and Processes</li> <li>20) Lost Time Injuries and Lost Time Frequency Rate</li> <li>21) Total Recordable Injury Frequency Rate</li> <li>22) Fatalities Reporting</li> <li>23) Labour Management Commitment</li> </ol> | <ol style="list-style-type: none"> <li>24) Talent Attraction and Retention</li> <li>25) Workforce Training</li> <li>26) Number of Trained Staff</li> <li>27) Fair Wage, Benefits and Contracts</li> <li>28) Minimum Wages Paid</li> <li>29) Location Based Wages Paid for Job Creation</li> <li>30) Amount Spend on Employees Well-being</li> <li>31) Employee Performance Reviews</li> <li>32) Respecting Employee Rights</li> <li>33) Preventing Child Labour</li> <li>34) Collective Bargaining Allowed</li> <li>35) Anti Discrimination Workplace</li> <li>36) Anti Harassment Workplace</li> <li>37) Complaints on Sexual Harassment on Workplace</li> <li>38) Board of Directors Training</li> <li>39) Policy Breach Action Taken</li> <li>40) Effective Grievance Mechanisms</li> <li>41) Community Support Initiatives</li> <li>42) Community Investment Policy</li> <li>43) Wider Stakeholder Initiatives</li> <li>44) Community Grievances Mechanism</li> <li>45) Total Donations Made and Philanthropy</li> </ol> |
|---|--|

# ESG Profile: 14 Factors and 340 Subfactors (2/2)



## Governance (87)

1) Corporate Governance Policies	23) Strikes and Lockouts	45) Independent Board of Directors	67) Family Ownership
2) Governance Oversight Framework	24) Accounts Payables Days	46) Board Independence Statement	68) Executive Shareholder Ownership
3) Board Oversight on Financial Statements	25) Concentration of Purchases and Sales	47) Board Independence Criteria	69) Material Executive Share Trading
4) Allocation of Duties and Responsibilities	26) Tax Transparency Disclosures	48) Entrenched Board of Directors	70) Cross Shareholding
5) Corporate Culture Management	27) Effective Tax Rate	49) Founders Represented on Board	71) Executive Pay Disclosures
6) Behaviour and Business Ethics	28) Material Controversies Identified	50) Audit Committee Composition	72) Executive Pay Performance Alignment Policies
7) ESG Listing Disclosure Compliance	29) Concerns Identified in Audit Report	51) Audit Committee Gender Composition	73) Median Remuneration of Board of Directors
8) Implementation of Codes of Conduct	30) Auditor's Report on Financial Statements	52) Remuneration Committee Composition	74) Governmental Institutions with More than 5% of Voting Rights
9) Scope of Policies and Practices	31) Standalone Financial Statements	53) Remuneration Committee Gender Composition	75) Shareholding Details
10) Dedicated Person for Risk Management	32) Consolidated Financial Statements	54) Nomination Committee Composition	76) Voting Rights
11) Risk Management Processes	33) Auditor and Fee Disclosure	55) Nomination Committee Gender Composition	77) Voting Results Transparency
12) Independence of Risk Management	34) Regulatory Breaches and Penalties	56) Risk Committee Composition	78) Disclosure of Board and Subcommittee Attendance
13) Fraud Risk Control Policies	35) CEO / Chairperson Separation	57) CSR Committee Composition	79) Failure to Secure Voting Approval
14) Anti Corruption Policy	36) Regular Self-Assessment of Board Performance	58) CSR Committee Gender Composition	80) Shareholder Rights and Relations Policy
15) Related Party Transactions	37) CEO and Board Compensation	59) Board Member Alternative Commitments	81) Shareholder Right to Vote on Executive Remuneration
16) Anti Competitive Practices Controls	38) Board Composition	60) Financial Expertise on Audit Committee	82) Sensitivity Analysis and Stress Testing
17) Whistle Blower Policy	39) Board Overview	61) Audit Committee Oversight on Financial Statements	83) Stakeholder Inclusiveness
18) Dividend Distribution Policy	40) Management Overview	62) Responsibilities of Audit Committee	84) Data Privacy Policy
19) Penalty Disclosures	41) Disclosure of Board Age Ranges	63) Conflicts of Interest	85) Number of Data Breach Incidents
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## For Further Information Please Contact:



**Pooja Gurnani**

Company Secretary

[compliancesecretary@nxtbloc.in](mailto:compliancesecretary@nxtbloc.in)

**Churchgate**  
**Investor Relations**

**Abhishek Dakoria / Ansh Gandhi**

Investor Relations Advisor

[bigbloc@churchgatepartners.com](mailto:bigbloc@churchgatepartners.com)

## Registered Office

908, 9<sup>th</sup> Floor, Rajhans Montessa, Dumas  
Road, Magdalla, Surat - 395007