



December 22, 2025

<b>BSE Limited</b> Corporate Relations P. J. Towers, Dalal Street, Mumbai- 400 001	<b>National Stock Exchange of India Limited</b> Exchange Plaza, C-1, Block G, Bandra Kurla Complex, Bandra (East), Mumbai – 400 051
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Dear Sir/Madam,

**Sub.: Open offer by Zenrock Chemicals Private Limited ("Acquirer") along with India Special Assets Fund III ("PAC 1"), ISAF III Onshore Fund ("PAC 2") and Special Situation India Fund ("PAC 3") (collectively, the "PACs") to the public shareholders of Indo Borax & Chemicals Limited ("Target Company") for acquisition of equity shares pursuant to Regulations 3(1) and 4 and other applicable provisions of the Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011, as amended ("SEBI (SAST) Regulations") ("Offer").**

This has reference to the captioned Offer and further to our letter dated December 15, 2025 for submission of Public Announcement in terms of Regulations 3(1) and 4 and other applicable provisions of the Takeover Regulations.

In terms of Regulation 14(3) of the Takeover Regulations, the Detailed Public Statement dated December 21, 2025 has been published in the following publications on December 22, 2025:

Newspapers	Language	Edition
Financial Express	English	All Edition
Jansatta	Hindi	All Edition
Navshakti	Marathi	Mumbai Edition

As the equity shares of the Target Company are listed on your Stock Exchanges, in terms of Regulation 14(4) of the Takeover Regulations, please find enclosed a copy of Detailed Public Statement dated December 21, 2025 published on December 22, 2025 appeared in the Financial Express – English – Mumbai edition.

Thanking you,

**For IIFL Capital Services Limited (formerly known as IIFL Securities Limited)**



**Name:** Yogesh Malpani  
**Designation:** Vice President

Encl.: As Above

**IIFL Capital Services Limited (formerly known IIFL Securities Limited)**

Corporate Identity Number: L99999MH1996PLC132983 | SEBI Merchant Banking Registration Number: INM000010940  
24<sup>th</sup> Floor, One Lodha Place, Senapati Bapat Marg, Lower Parel, Mumbai – 400013. Tel: +91 22 4646 4600 Fax: +91 22 2493 1073  
**Regd. Office:** IIFL House, Sun Infotech Park, Road No. 16V, Plot No. B-23, MIDC, Thane Industrial Area, Wagle Estate, Thane - 400 604  
Tel: (91-22) 3929 4000/ 4103 5000 • Fax: (91-22) 2580 6654 • E-mail: info.ib@iiflcap.com; secretarial@iifl.com  
• Website: [www.iiflcapital.com](http://www.iiflcapital.com); [www.indiainfoonline.com](http://www.indiainfoonline.com)

DETAILED PUBLIC STATEMENT IN TERMS OF REGULATIONS 3(1) AND 4 READ WITH REGULATIONS 13(4), 14(3), 15(2) AND OTHER APPLICABLE REGULATIONS OF THE SECURITIES AND EXCHANGE BOARD OF INDIA (SUBSTANTIAL ACQUISITION OF SHARES AND TAKEOVERS) REGULATIONS, 2011, AS AMENDED, TO THE PUBLIC SHAREHOLDERS (AS DEFINED BELOW) OF

# INDO BORAX AND CHEMICALS LIMITED

A public listed company incorporated under the Companies Act, 1956

Registered Office Address: 302, Link Rose, Linking Road, Santacruz (West), Mumbai – 400054, Maharashtra, India  
Corporate Identification Number: L24100MH1980PLC023177 • Tel: +91-22-26489142/ 47 /48 • Fax: +91-22-26489143

Email id: info@indoborax.com • Website: www.indoborax.com

Open offer for the acquisition of up to 83,43,400 (eighty three lakhs forty three thousand and four hundred) fully paid-up equity shares of face value of ₹1.00 (Indian Rupee One only) each (the "Equity Shares") of Indo Borax and Chemicals Limited (the "Target Company"), representing 26.00% (twenty six point zero zero per cent) of the Voting Share Capital (as defined below), from the Public Shareholders (as defined below) of the Target Company, by Zenrock Chemicals Private Limited (the "Acquirer") along with India Special Assets Fund III ("PAC 1"), ISAF III Onshore Fund ("PAC 2") and Special Situation India Fund ("PAC 3" and together with PAC 1 and PAC 2, "PACs"), in their capacity as persons acting in concert with the Acquirer for the purposes of this Open Offer pursuant to and in compliance with the requirements of the Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011, as amended (the "SEBI (SAST) Regulations") (the "Open Offer" or "Offer").

This detailed public statement ("Detailed Public Statement" or "DPS") is being issued by IIFL Capital Services Limited (formerly known as IIFL Securities Limited), the manager to the Open Offer ("Manager" or "Manager to the Open Offer"), for and on behalf of the Acquirer along with PACs (as the 'persons acting in concert' with the Acquirer), to the Public Shareholders (as defined below) of the Target Company pursuant to and in compliance with Regulations 3(1) and 4 read with Regulations 13(4), 14(3), 15(2) and other applicable regulations of the SEBI (SAST) Regulations. This DPS is being issued pursuant to the public announcement dated December 15, 2025 ("Public Announcement" or "PA"), in relation to the Open Offer, filed with the Stock Exchanges (as defined below), the Securities and Exchange Board of India ("SEBI"), and sent to the Target Company at its registered office in compliance with Regulations 14(1) and 14(2) of the SEBI (SAST) Regulations.

## DEFINITIONS

For the purpose of this DPS, the following terms shall have the meanings assigned to them below:

- a) "Board" or "Board of Directors" means the board of directors of the Target Company;
- b) "Closing" means the completion of transfer of the Sale Shares from the Sellers to the Acquirer and the PACs and other identified actions set out in the SPA;
- c) "Equity Shares" means the fully paid up equity shares of the Target Company having a face value of ₹1.00 (Indian Rupee One only) per equity share;
- d) "Financing Agreements" means collectively, (i) the debenture trust deed dated October 31, 2025 executed between the Acquirer and Catalyst Trusteeship Limited in its capacity as debenture trustee, *vide* which the Acquirer has issued 39,000 (thirty nine thousand) secured, senior, unlisted, unrated, redeemable, non-convertible debentures of face value of ₹1,00,00,00 (Indian Rupees One Lakh only) each, issued at par, in one tranche, aggregating to ₹3,90,00,00,00 (Indian Rupees Three Hundred and Ninety Crores only) to the PACs (the "Debenture Trust Deed"); and (ii) the subscription agreement dated November 03, 2025, executed between the Acquirer and the PACs, *vide* which the Acquirer has issued 7,50,00,00 (seven crores and fifty lakhs) fully paid up compulsorily convertible preference shares ("CCPS"), each with a face value of ₹10.00 (Indian Rupees Ten only) for an aggregate consideration of ₹75,00,00,00 (Indian Rupees Seventy Five Crores only) to the PACs ("Subscription Agreement");
- e) "Identified Date" means date falling on the 10<sup>th</sup> (tenth) Working Day prior to the commencement of the Tendering Period, for the purpose of determining the Public Shareholders to whom the Letter of Offer ("LOF") shall be sent;
- f) "Limited Purpose Agreement" means the limited purpose agreement dated December 15, 2025 executed by and amongst the Acquirer, PAC 1, PAC 2 and PAC 3;
- g) "Offer Price" means a price of ₹256.30 (Indian Rupees Two Hundred and Fifty Six point Three Zero only) per Equity Share, which has been determined in accordance with Regulations 8(1) and 8(2) of the SEBI (SAST) Regulations, that will be offered to the Public Shareholders who validly tender their Equity Shares in the Offer;
- h) "Offer Size" means up to 83,43,400 (eighty three lakhs forty three thousand and four hundred) Equity Shares representing 26.00% (twenty six point zero zero per cent) of the Voting Share Capital of the Target Company;
- i) "Person(s) Acting in Concert" or "PACs" means collectively, India Special Assets Fund III ("PAC 1"), ISAF III Onshore Fund ("PAC 2") and Special Situation India Fund ("PAC 3");
- j) "Public Shareholders" means all the equity shareholders of the Target Company who are eligible to tender their Equity Shares in the Offer, except: (i) the promoters and members of the promoter group of the Target Company; (ii) the Acquirer, the PACs and any persons deemed to be acting in concert with the foregoing; (iii) the parties to the underlying Share Purchase Agreement (as defined below); (iv) the parties to the Limited Purpose Agreement (as defined above); (v) the parties to the Financing Agreements (as defined above); and (vi) any persons deemed to be acting in concert with the parties to the Share Purchase Agreement and the Limited Purpose Agreement, pursuant to and in compliance with the SEBI (SAST) Regulations;
- k) "Sale Shares" means 1,63,00,230 (one crore sixty three lakhs two hundred and thirty) Equity Shares held by the Sellers representing 50.80% (fifty point eight zero per cent) (rounded off to the nearest decimal) of the total paid up equity share capital of the Target Company;
- l) "SCRR" means the Securities Contract (Regulations) Rules, 1957, as amended;
- m) "SEBI (LODR) Regulations" means the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended;
- n) "SEBI Act" means the Securities and Exchange Board of India Act, 1992, as amended;
- o) "SEBI" means the Securities and Exchange Board of India;
- p) "Sellers" means collectively, Sajal Sushilkumar Jain ("Seller 1"), Saumya Sajal Jain ("Seller 2"), Sreelatha Sajal Jain ("Seller 3"), Sajal Sushilkumar Jain HUF ("Seller 4"), Pranika Saumya Jain ("Seller 5") and Shubhra Jain Sivaradjou ("Seller 6");
- q) "Share Purchase Agreement" or "SPA" means the share purchase agreement dated December 15, 2025, executed by and amongst the Acquirer, the PACs, and the Sellers;
- r) "Stock Exchanges" means the stock exchanges where the Equity Shares of the Target Company are listed, i.e., the BSE Limited ("BSE") and the National Stock Exchange of India Limited ("NSE");
- s) "Tendering Period" means the period of 10<sup>th</sup> Working Days during which the Public Shareholders may tender their Equity Shares in acceptance of the Open Offer, which shall be disclosed in the Letter of Offer;
- t) "Transaction Escrow Account" means the account under the name and title "ZCPL – Transaction Escrow Account" opened with the Kotak Mahindra Bank Limited pursuant to the SPA and in accordance with the Transaction Escrow Agreement;
- u) "Transaction Escrow Agreement" means the escrow agreement dated December 15, 2025 executed by and amongst the Acquirer & PACs, Sellers and the Kotak Mahindra Bank Limited;
- v) "Voting Share Capital" means the total voting equity share capital of the Target Company on a fully diluted basis expected as of the 10<sup>th</sup> (tenth) Working Day from the closure of the Tendering Period for the Open Offer;
- w) "Working Day" means a working day of SEBI.

## I. ACQUIRER, PACS, SELLERS, TARGET COMPANY AND OPEN OFFER

### A. Zenrock Chemicals Private Limited ("Acquirer"):

- The Acquirer is a private company limited by shares. It was incorporated on April 08, 2025 under the name of 'Zenrock Chemicals Private Limited' by way of certificate of incorporation issued by the Registrar of Companies, Central Processing Centre. The corporate identification number is U20110MH2025PTC445086. There has been no change to the name of the Acquirer since its incorporation. The contact details of the Acquirer are as follows: telephone number: +91-22-35218591; and e-mail: info@zenrockchemicals.com.
- The Acquirer has its registered office at 506, Tulsi Chambers, Freepress Journal Marg, Nariman Point, Mumbai – 400021, Maharashtra, India.
- The Acquirer is not engaged in any business activity presently but is incorporated to carry out the business of chemical products such as industrial chemicals, specialty chemicals, fine chemicals, and related substances.
- The Acquirer is not part of any identified group.
- The controlling shareholder of the Acquirer is Mr. Sunil Malhotra who owns and controls the Acquirer.
- The securities of the Acquirer are not listed on any stock exchanges in India or in any other jurisdiction.
- Save and except for the PACs, no other person is acting in concert with the Acquirer for the purpose of this Open Offer. While persons may be deemed to be acting in concert with the Acquirer and the PACs in terms of Regulation 2(1)(q)(2) of the SEBI (SAST) Regulations ("Deemed PACs"), however, such Deemed PACs are not acting in concert with the Acquirer and the PACs for the purposes of this Open Offer, within the meaning of Regulation 2(1)(q)(1) of the SEBI (SAST) Regulations. The Acquirer has no relation or connection with the PACs, except for the SPA, the Limited Purpose Agreement and the Financing Agreements to which the Acquirer, PAC 1, PAC 2 and PAC 3 are parties.
- Neither the Acquirer nor its directors or key employees have any relationship with or interest in the Target Company except for the SPA Transaction.
- The Acquirer and PACs are not related to each other, either directly or indirectly, as per applicable laws i.e., SEBI (SAST) Regulations and SEBI (LODR) Regulations. The PACs are neither a promoter/ member of promoter group of the Acquirer, nor a related party of the Acquirer.
- None of the directors of the Acquirer are on the Board of the Target Company as on the date of this DPS. The Acquirer has also not nominated any director on the Board of the Target Company as on the date of this DPS.

DETAILED PUBLIC STATEMENT IN TERMS OF REGULATIONS 3(1) AND 4 READ WITH REGULATIONS 13(4), 14(3), 15(2) AND OTHER APPLICABLE REGULATIONS

OF THE SECURITIES AND EXCHANGE BOARD OF INDIA (SUBSTANTIAL ACQUISITION OF SHARES AND TAKEOVERS) REGULATIONS, 2011, AS AMENDED, TO THE PUBLIC SHAREHOLDERS (AS DEFINED BELOW) OF

# INDO BORAX AND CHEMICALS LIMITED

A public listed company incorporated under the Companies Act, 1956

Registered Office Address: 302, Link Rose, Linking Road, Santacruz (West), Mumbai – 400054, Maharashtra, India  
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Particulars	For the three months period ended June 30, 2025 (Limited Review)	For the financial year ended March 31, 2025 (Audited)	For the financial year ended March 31, 2024 (Audited)	For the financial year ended March 31, 2023 (Audited)
Earnings Per Share (EPS) - Basic and Diluted (₹)	NA	NA	NA	NA
Unitholders' Funds	11,859.88	11,420.32	14,577.37	13,293.13

Note:

(1) The key financial information of PAC 1 for the three months period ended June 30, 2025 has been extracted from limited reviewed financial statements and for the financial years ended March 31, 2025, March 31, 2024 and March 31, 2023 has been extracted from the respective year's audited financial statements, as applicable.

Source: Certificate dated December 17, 2025 issued by M/s. Dharmesh L Trivedi & Co., Chartered Accountants (Mr. Dharmesh L Trivedi, Proprietor, Membership No. 040961).

### C. Details of ISAF III Onshore Fund ("PAC 2"):

- PAC 2 is a scheme of Edelweiss Credit Opportunities Trust, an irrevocable and contributory determinate trust established under the provisions of Indian Trusts Act, 1882 pursuant to execution of an indenture of trust dated December 16, 2020 and as amended by the indenture of trust dated January 14, 2021 and supplemented by the supplemental trust deed dated June 11, 2021 and further supplemented by a supplement to indenture of trust dated October 10, 2025. There has been no change to the name of the PAC 2 since its formation.
- PAC 2 is a scheme of Edelweiss Credit Opportunities Trust which is registered with SEBI as a Category II AIF under the AIF Regulations with registration number IN/AIF/2/21-22/0873 as per the certificate of registration dated April 8, 2021 for the purposes of carrying on the investment activity of a category II AIF. PAC 2 being a scheme is engaged in the business of making investments in portfolio entities in India in accordance with the terms of the fund documents. PAC 2 seeks to primarily make its investments in one or more of the following ways: (i) by investing, directly or indirectly into the portfolio entities; and/or (ii) by subscription, directly or indirectly, to instruments/securities issued by the ARCs/ARTs. PAC 2 seeks to invest through instruments including debt and/or debt securities and/or equity and/or equity linked securities and/or security receipts in stressed or distressed assets to the extent permissible under the AIF Regulations.
- PAC 2 has its office at Edelweiss House, Off. C.S.T. Road, Kalina, Mumbai, Maharashtra 400098. The contact details of PAC 2 are as follows: telephone number: +91-22-40194700 and e-mail: project.borax@eaaa.in.

- PAC 2 is one of the schemes for which EIAL acts as the investment manager. PAC 2 is sponsored and managed by its investment manager, i.e. EIAL. Vistra ITCL (India) Limited is the trustee of Edelweiss Credit Opportunities Trust.
- PAC 2 is a part of EIAL group. EIAL is one of the leading alternative assets management platforms in India managing assets under management of ₹654.60 billion as on September 30, 2025. EIAL operates a diversified, multi-strategy platform, in large, under-tapped and fast-growing alternative asset classes, focusing on providing income and yield solutions to its clients. EIAL's key business strategies include: (i) real assets and (ii) private credit.

- PAC 2, being a scheme of a trust, does not have any share capital and is not listed on any stock exchanges in India or abroad.
- Since PAC 2 is a scheme to a trust, it does not have any directors. Hence, there are no common directors of PAC 2 and the Target Company.

- As on the date of this DPS, PAC 2 has not been prohibited by SEBI from dealing in securities, in terms of directions issued by SEBI under Section 11B of the SEBI Act or any other regulations made under the SEBI Act.

- Neither PAC 2 nor its investment manager or sponsor have been categorized as a wilful defaulter by any bank or financial institution or consortium thereof, in accordance with the guidelines on wilful defaulters issued by the RBI, in terms of Regulation 2(1)(ze) of the SEBI (SAST) Regulations.

- Neither PAC 2 nor its investment manager or sponsor have been categorized/ declared as a fugitive economic offender under Section 12 of the Fugitive Economic Offenders Act, 2018, in terms of Regulation 2(1)(ja) of the SEBI (SAST) Regulations.

- As on the date of this DPS, PAC 2, its sponsor, its investment manager, trustee company and key investment team of the investment manager do not have any interest in the Target Company, except for the transactions contemplated in the Share Purchase Agreement.

- As on the date of this DPS, PAC 2, its sponsor, its investment manager, trustee company and key investment team of the investment manager, do not hold any Equity Shares or voting rights in the Target Company. PAC 2 has not acquired any Equity Shares in the Target Company during the period between the date of the PA. i.e., December 15, 2025 and the date of this DPS.

- The key financial information of PAC 2 as extracted from its limited review unaudited financial statements, as reviewed by its statutory auditor, for the three months period ended June 30, 2025 and based on its audited financial statements for the financial years ended March 31, 2025, March 31, 2024 and March 31, 2023 is as follows:

Particulars	For the period from April 8, 2025 to September 30, 2025 (Limited Review) (refer note 1 below)	
	(₹ in million, except for EPS)	(₹ in million, except for EPS)
Total income	-	-
Profit / (Loss) after tax	(9.47)	(9.47)
Earnings Per Share (EPS) - Basic and Diluted (₹)	(947.33)*	(947.33)*
Net Worth	(9.37)	(9.37)

\*not annualized

Note:

(1) The financial information of Acquirer for the period from April 8, 2025 to September 30, 2025 has been extracted from limited reviewed financial results. Acquirer was incorporated on April 8, 2025, under the Companies Act, 2013 and accordingly its financials cover the comprehensive period from April 8, 2025 to September 30, 2025.

(Source: Certificate dated December 18, 2025 issued by M/s. A Nair & Associates, Chartered Accountants (Mr. Akshay Nair, Proprietor, Membership No. 170201)

### B. Details of India Special Assets Fund III ("PAC 1"):

- PAC 1 is a scheme of ISAF III, an irrevocable and contributory determinate trust established under the provisions of Indian Trusts Act, 1882 pursuant to execution of an indenture of trust dated April 12, 2021. There has been no change to the name of the PAC 1 since its formation.
- PAC 1 is a scheme of ISAF III which is registered with SEBI as a Category II alternative investment fund ("AIF") under the Securities and Exchange Board of India (Alternative Investment Funds) Regulations, 2012 ("AIF Regulations") with registration number IN/AIF/2/21-0978 as per the certificate of registration dated January 25, 2022 for the purposes of carrying on the investment activity of a category II AIF. PAC 1 being a scheme is engaged in the business of making investments in portfolio entities in India in accordance with the terms of the fund documents. PAC 1 seeks to primarily make its investments in one or more of the following ways: (i) by investing, directly or indirectly into Indian portfolio entities; and/or (ii) by subscribing, directly or indirectly, to instruments/securities issued by asset reconstruction companies and asset reconstruction trusts. PAC 1 seeks to invest through instruments including debt and/or debt securities and/or equity and/or equity linked securities and/or security receipts in stressed or distressed assets to the extent permissible under the AIF Regulations.
- PAC 1 has its office at Edelweiss House, Off. C.S.T. Road, Kalina, Mumbai, Maharashtra 400098. The contact details of PAC 1 are as follows: telephone number: +91-22-40194700, and e-mail: project.borax@eaaa.in.
- PAC 1 is one of the schemes for which EAAA India Alternatives Limited (formerly known as Edelweiss Alternative Asset Advisors Limited) ("EIAL") acts as the investment manager. PAC 1 is sponsored and managed by its investment manager, i.e. EIAL. Vistra ITCL (India) Limited is the trustee of ISAF III.
- PAC 1 is a part of EIAL group. EIAL is one of the leading alternative assets management platforms in India managing assets under management of ₹654.60 billion as on September 30, 2025. EIAL operates a diversified, multi-strategy platform, in large, under-tapped and fast-growing alternative asset classes, focusing on providing income and yield solutions to its clients. EIAL's key business strategies include: (i) real assets and (ii) private credit.
- P

voting rights in the Target Company. PAC 3 has not acquired any Equity Shares in the Target Company during the period between the date of the PA. i.e., December 15, 2025 and the date of this DPS.

13. The key financial information of PAC 3 as extracted from its limited review unaudited financial statements, as reviewed by its statutory auditor, for the three months period ended June 30, 2025 and based on its audited financial statements for the period October 31, 2024 to March 31, 2025 is as follows:

(₹ in million, except EPS)

Particulars	For the three months period ended June 30, 2025 (Limited Review)	For the period from October 31, 2024 to March 31, 2025 (Audited) <sup>(1)</sup>
Total income	23.07	-
Surplus / (Deficit) after tax	1.39	(6.13)
Earnings Per Share (EPS) - Basic and Diluted (₹)	NA	NA
Unitholders' Funds	2,115.52	883.13

Note:

(1) The key financial information of PAC 3 for the three months period ended June 30, 2025 has been extracted from limited reviewed financial statements and for the period from October 31, 2024 to March 31, 2025 has been extracted from audited financial statements, as applicable. PAC 3 was formed as a Trust on October 30, 2024, under the Indian Trust Act, 1882. As a result, its first audited financials cover the comprehensive period from October 31, 2024 to March 31, 2025.

Source: Certificate dated December 17, 2025 issued by M/s. Dharmesh L Trivedi & Co., Chartered Accountants (Mr. Dharmesh L Trivedi, Proprietor, Membership No. 040961)

#### E. Details of the Sellers:

1. The details of the Sellers as follows:

Sr. No.	Name of the Seller	Nature of the entity	Address	Part of Promoter Group of the Target Company (Yes / No)	Name of the group	Name of the stock exchanges where its shares are listed	Details of shares/ voting rights held by the Sellers	
							Pre Transaction <sup>(1)</sup>	Post Transaction <sup>(1)</sup>
1.	Sajal Sushikumar Jain	Individual	16B, Navroze, Pali Hill, Bandra West S.O., Mumbai, Maharashtra - 400050	Yes	Not Applicable	Not Applicable	84,55,390	26.35%
2.	Saumya Sajal Jain	Individual	16B, Navroze, Pali Hill, Bandra West S.O., Mumbai, Maharashtra - 400050	Yes	Not Applicable	Not Applicable	46,30,810	14.43%
3.	Sreelekha Sajal Jain	Individual	16B, Navroze, Pali Hill, Bandra West S.O., Mumbai, Maharashtra - 400050	Yes	Not Applicable	Not Applicable	20,77,020	6.47%
4.	Sajal Sushikumar Jain, HUF	Undivided Family	16B, Navroze, Pali Hill, Bandra West S.O., Mumbai, Maharashtra - 400050	Yes	Not Applicable	Not Applicable	9,05,000	2.82%
5.	Pranika Saumya Jain	Individual	16B, Navroze, Pali Hill, Bandra West S.O., Mumbai, Maharashtra - 400050	Yes	Not Applicable	Not Applicable	10	0.00%
6.	Shubhra Jain Sivarajou	Individual	1652 Glider Court, Thousand Oaks, California-91320, United States of America	Yes	Not Applicable	Not Applicable	2,32,000	0.72%

#### Notes:

(1) The pre-transaction shareholding percentage of the Sellers is calculated on the basis of the total equity share capital of the Target Company as on the date of the Public Announcement.

(2) The post-transaction shareholding of the Sellers reflects the shareholding of the Sellers post consummation of the SPA Transaction.

2. As on the date of this DPS, the Sellers have not been prohibited by SEBI from dealing in securities, in terms of the directions issued by SEBI under Section 11B of the SEBI Act or any other regulations made under the SEBI Act.

3. Pursuant to the Open Offer and upon consummation of the Underlying Transaction, the Acquirer shall become the promoter of the Target Company in terms of SEBI (SAST) Regulations, including in accordance with the provisions of the SEBI (LODR) Regulations. Further, upon consummation of the SPA Transaction, each of the Sellers shall cease to hold any Equity Shares of the Target Company and shall cease to be in control of the Target Company and will be declassified from being members of the promoter/ promoter group of the Target Company in accordance with Regulation 31A(10) of the SEBI (LODR) Regulations. As per the SPA, the Acquirer and the PACs shall undertake actions required from the Acquirer and the PACs pursuant to the requirements of applicable law and shall ensure that the Target Company undertakes all actions required to be undertaken by it in terms of applicable law to ensure the declassification of the Sellers as promoter and/ or promoter group of the Target Company on and from consummation of the SPA Transaction.

#### F. Details of the Target Company\*:

(\*The disclosures mentioned under this section have been sourced from information published by the Target Company or provided by the Target Company or publicly available sources.)

1. Indo Borax and Chemicals Limited ("Target Company") is a public limited company incorporated under the Companies Act, 1956. The Target Company was incorporated on September 23, 1980 as a private limited company with the name 'Indo Borax and Chemicals Private Limited' by way of certificate of incorporation issued by the Registrar of Companies, Maharashtra. The Target Company was converted from a private limited company into a public limited company and consequently, the name of the Target Company was changed to Indo Borax and Chemicals Limited on May 09, 1991. There has been no change in the name of the Target Company during the last 3 years.

2. The Target Company has its registered office at 302, Link Rose, Linking Road, Santacruz (West), Mumbai – 400054, Maharashtra, India. The contact detail of the Target Company is: Telephone No.: +91-22-26489142/47/48; Fax No.: +91-22-26489143, Email id: info@indoborax.com and the website is: www.indoborax.com. The corporate identification number of the Target Company is L24100MH1980PLC023177.

3. The Equity Shares of the Target Company are listed on BSE (Scrip Code: 524342) and NSE (Symbol: INDOBORAX). The ISIN of the Target Company is INE803D01021. The Target Company was listed on BSE on September 08, 1993 and was listed on NSE on March 29, 2022. The Target Company was delisted from the Calcutta Stock Exchange Limited with effect from November 10, 2025.

4. The Target Company is engaged in the business of manufacturing boric acid and disodium octaborate tetrahydrate, boron oxide and refined boron products from crude and naturally occurring boron ores. The Target Company operates a modern boric acid, DOT and borax plant at Pithampur, Madhya Pradesh. The Target Company has 1 (one) wholly owned subsidiary, Indoborax Infrastructure Private Limited.

5. The Equity Shares of the Target Company are frequently traded in terms of Regulation 2(1) (i) of the SEBI (SAST) Regulations.

6. As on the date of this Detailed Public Statement, the authorised share capital of the Target Company is ₹6,00,00,00,000 (Indian Rupees Six Crores) comprising of 6,00,00,00,00 (six crore) Equity Shares of face value of ₹ 1.00 (Indian Rupee One) each. The issued and subscribed share capital of the Company is ₹3,22,80,00,00 (Indian Rupees Three Crore Twenty Two Lakhs Eighty Thousand) and paid-up share capital of the Target Company is ₹3,20,90,00,00 (Indian Rupees Three Crore Twenty Lakhs Ninety Thousand) comprising of 3,20,90,00,00 (three crore twenty lakhs ninety thousand) Equity Shares of face value of ₹1.00 (Indian Rupee One) each.

7. There are no outstanding Equity Shares of the Target Company that have been issued, allotted but not listed on the Stock Exchanges. The Target Company has not issued any depository receipts.

8. The trading of the Equity Shares is currently not suspended on the BSE Limited and the National Stock Exchange of India Limited.

9. As on the date of this Detailed Public Statement, there are no: (i) partly paid-up equity shares; (ii) equity shares carrying differential voting rights; (iii) equity shares which are locked-in; or (iv) outstanding convertible instruments (such as depository receipts, convertible debentures, warrants, options, convertible preference shares or similar instruments) issued by the Target Company which are convertible to Equity Shares at a later stage. As on the date of this Detailed Public Statement, the equity share capital of the Target Company is set out in the table below:

Particulars	Number of Equity Shares	% of equity share capital
Fully paid-up Equity Shares as on the date of this Detailed Public Statement	3,20,90,000	100.00
Partly paid-up Equity Shares as on the date of this Detailed Public Statement	Nil	Nil
ESOPs	Nil	Nil
Other outstanding convertible instruments (such as depository receipts, convertible debentures, warrants, options or convertible preference shares or similar instruments)	Nil	Nil
<b>Voting Share Capital (Total)</b>	<b>3,20,90,000</b>	<b>100.00</b>

10. None of the Equity Shares of the Target Company are currently locked-in.

11. The key financial information of Target Company as extracted from its limited review consolidated financial results for the six months period ended September 30, 2025 and based on its audited consolidated financial statements for the financial years ended March 31, 2025, March 31, 2024 and March 31, 2023 is as follows:

(₹ in million, except EPS)

Particulars	For the six months period ended	For the financial year ended	For the financial year ended	For the financial year ended
				September 30, 2025 (Limited Review)
Total income	1,180.05	1,908.54	2,030.78	2,322.55
Profit after tax (from continuing operations)	264.66	425.05	389.78	506.94
Earnings Per Share (EPS) - Basic and Diluted (₹)	8.25*	13.25	12.15	15.80
Net Worth	3,608.99	3,354.33	2,934.01	2,550.52

\* Not annualized

(Source: Limited reviewed consolidated financial results for the six month period ended on September 30, 2025, and Annual Report for respective financial years, as available on www.bseindia.com)

#### G. Details of the Open Offer:

1. This Open Offer is a mandatory offer pursuant to and in compliance with the provisions of Regulation 3(1) and Regulation 4 of the SEBI (SAST) Regulations which is being made pursuant to the execution of the Share Purchase Agreement to acquire shares and voting rights in excess of 25.00% (twenty-five point zero zero per cent) of the total paid-up equity share capital of the Target Company by the Acquirer as described in Part II (Background to the Offer) of this DPS. The Acquirer and the PACs pursuant to the SPA have agreed to acquire the Sale Shares, i.e., 1,63,00,230 (one crore sixty three lakhs two hundred and thirty) Equity Shares representing 50.80% (fifty point eight zero per cent) (rounded off to the nearest decimal) of the total paid up equity share capital of the Target Company from the Sellers. Further, upon completion of the Underlying Transaction, the Acquirer will acquire: (i) Equity Shares and voting rights in excess of 25.00% (twenty-five point zero zero per cent) of the equity share capital of the Target Company; and (ii) sole control over the Target Company.

2. The Offer Price shall be payable in cash in accordance with Regulation 9(1)(a) of the SEBI (SAST) Regulations, and subject to the terms and conditions set out in this DPS and the Letter of Offer.

3. The Acquirer and the PACs have entered into a Share Purchase Agreement dated December 15, 2025 with the Sellers ("SPA"), pursuant to which the Acquirer and the PACs have agreed to acquire in aggregate the Sale Shares, i.e., 1,63,00,230 (one crore sixty three lakhs two hundred and thirty) Equity Shares representing 50.80% (fifty point eight zero per cent) (rounded off to the nearest decimal) of the total paid up equity share capital of the Target Company wherein: (a) the Acquirer has agreed to acquire 98,82,230 (ninety eight lakhs two thousand two hundred and thirty) Equity Shares representing 30.80% (thirty point eight zero per cent) (rounded off to the nearest decimal) of the total paid up equity share capital of the Target Company; and (b) the PAC 1 has agreed to acquire 23,87,496 (twenty three lakhs eighty seven thousand four hundred and ninety six) Equity Shares representing 7.44% (seven point four four per cent) of the total paid up equity share capital of the Target Company; (c) the PAC 2 has agreed to acquire 24,26,004 (twenty four lakhs twenty six thousand and four) Equity Shares representing 7.56% (seven point five six per cent) of the total paid up equity share capital of the Target Company; and (d) the PAC 3 has agreed to acquire 16,04,500 (sixteen lakhs four thousand and five hundred) Equity Shares representing 5.00% (five point zero zero per cent) of the total paid up equity share capital of the Target Company, from the relevant Sellers at a price of ₹256.30 (Indian Rupees Two Hundred and Fifty Six point Three Zero only) per Equity Share ("SPA Price"), for an aggregate consideration of ₹417,77,48,949.00 (Indian Rupees Four Hundred and Seventeen Crores Seventy Seven Lakhs Forty Eight Thousand Nine Hundred and Forty Nine only), subject to and in accordance with the terms and conditions set out in the SPA. The SPA also sets forth the terms and conditions agreed between the Acquirer, the PACs and the Sellers, and their respective rights and obligations. The acquisition and sale of Sale Shares under the SPA ("SPA Transaction") is *inter alia* subject to satisfaction or waiver or deferral of the conditions precedent contained in the SPA. Neither the Acquirer nor the PACs or their directors or investment manager (as applicable) hold any Equity Shares or voting rights of the Target Company as of the date of this Detailed Public Statement. The Acquirer and the PACs have not acquired any Equity Shares during the period between the date of the SPA, i.e., December 15, 2025, and the date of this Detailed Public Statement.

4. The Acquirer has also entered into a limited purpose agreement ("Limited Purpose Agreement") dated December 15, 2025 with PAC 1, PAC 2 and PAC 3 (together "PACs"), whereby the Acquirer and the PACs have *inter alia* agreed that upon acquisition of the relevant Sale Shares, the Acquirer shall exercise sole control over the Target Company and will become and be classified as the 'promoter' of the Target Company in accordance with applicable laws i.e., the SEBI (SAST) Regulations and the SEBI (LODR) Regulations. The PACs have been disclosed as persons acting in concert with the Acquirer for the purpose of the Open Offer owing to them being a party to the SPA and acquiring their respective portion of the Sale Shares in accordance with the SPA. The PACs have been designated as a person acting in concert only for the purposes of this Open Offer, as (a) they are providing financial assistance to Acquirer as a lender/ investor pursuant to the Financing Agreements to ensure that Acquirer has adequate and firm financial resources for purchase of the Acquirer's portion of the Sale Shares and to fulfil its obligations under the Open Offer; and (b) they share a common objective with the Acquirer of acquiring the Sale Shares under the SPA. However, the PACs do not have any common or shared objective or purpose with the Acquirer relating to exercise of control over the Target Company. Further, the PACs are not related to the Acquirer, either directly or indirectly, as per the requirements of applicable laws including but not limited to SEBI (SAST) Regulations and SEBI (LODR) Regulations, and there is no arrangement / agreement between PACs and Acquirer other than under the SPA, the Limited Purpose Agreement and the Financing Agreements. Accordingly, the PACs will not exercise any control over the Target Company and would be persons acting in concert with the Acquirer for the limited purpose of the SPA and this Open Offer and will not be classified as 'promoter' or part of the 'promoter group' of the Target Company pursuant to the Open Offer. The SPA Transaction and the transaction contemplated under the Limited Purpose Agreement are hereinafter, collectively, referred to as the "Underlying Transaction".

5. The Acquirer and the PACs have also entered into the Financing Agreements, pursuant to which the PACs have jointly subscribed to (i) 39,000 (thirty nine thousand) secured, senior, unlisted, unrated, redeemable non-convertible debentures of face value of ₹1,00,00,000 (Indian Rupees One Lakh only) each issued at par, in one tranche, for an aggregate consideration of ₹3,90,00,00,000 (Indian Rupees Three Hundred and Ninety Crores only); and (ii) 7,50,00,000 (seven crores and fifty lakhs) fully paid up compuls

(v) The SPA also contains other customary representations and warranties (backed by indemnities customary to transactions of this nature) from the Sellers including the following: (i) the Sellers have the capacity to enter into the SPA and all other documents and instruments required to be executed pursuant to the SPA and to perform their obligations under the SPA; and (B) the SPA has been duly executed and delivered by the Sellers and constitutes valid and binding obligations of the Sellers enforceable, subject to applicable laws, against the Sellers in accordance with its terms.

(vi) Subject to the provisions set out in the SPA, the Closing shall occur by way of an off-market transfer in accordance with Regulation 22(2) of the SEBI (SAST) Regulations. As on the date of this DPS, the Acquirer has deposited the Maximum Consideration in the Open Offer Escrow Account and further details in this regard are set out in paragraph V (Financial Arrangements) of this DPS. On the date of Closing, Seller 1 and Mr. Govind Ramal Parmar shall resign from the board of directors of the Target Company including any committees thereof.

(vii) On and from the date of Closing, each of the Sellers shall cease to be in control of the Target Company and will be declassified from being members of the promoter/ promoter group of the Target Company in accordance with Regulation 31A(10) of the SEBI (LODR) Regulations. The Acquirer and the PACs shall undertake actions required from the Acquirer and the PACs pursuant to the requirements of applicable law and shall ensure that the Target Company undertakes all actions required to be undertaken by it in terms of applicable law to ensure the declassification of the Sellers as promoter and/ or promoter group of the Target Company on and from date of Closing.

(viii) The Sellers have also agreed to certain customary non-compete and non-solicit restrictions under the SPA for an identified period. No separate consideration is payable to the Sellers for such non-compete and non-solicit undertaking.

(ix) The SPA may be terminated prior to Closing *inter alia* in the following circumstances: (A) with the mutual consent of the Acquirer & PACs and the Sellers in writing; (B) by the Acquirer and PACs, if any of the warranties provided by the Sellers are untrue or incorrect as on the date of Closing; (C) by the Sellers, if any of the Acquirer and PACs warranties are untrue or incorrect as on the date of Closing; (D) by the Acquirer and PACs, upon breach by the Sellers of identified obligations in a manner set out in the SPA; (E) by the Sellers, upon breach by the Acquirer and PACs of their identified obligations in a manner set out in the SPA; and (F) by the Acquirer and PACs, where disclosures in the updated disclosure letter delivered on the date of Closing result in claims exceeding an agreed threshold.

#### 9. The Limited Purpose Agreement, *inter alia*, provides for the following clauses:

The Limited Purpose Agreement sets forth the terms and conditions governing the inter se rights and obligations of the Acquirer and the PACs including cooperation in relation to acquisition of the Sale Shares including *inter alia*:

(a) The PACs have been disclosed as persons acting in concert with the Acquirer for the purpose of the Open Offer owing to them being parties to the SPA and acquiring their respective portion of the Sale Shares in accordance with the SPA. The PACs have been designated as persons acting in concert only for the purposes of the Open Offer, as: (A) they are providing financial assistance to the Acquirer as a lender/ investor pursuant to the Financing Agreements to ensure that Acquirer has adequate and firm financial resources for purchase of the Acquirer's portion of the Sale Shares and to fulfil its obligations under the Open Offer; and (B) they share a common objective with the Acquirer of acquiring the Sale Shares under the SPA. However, the PACs do not have any common or shared objective or purpose with the Acquirer relating to exercise of control over the Target Company;

(b) Upon the purchase of the Sale Shares in accordance with the SPA, the Acquirer shall acquire sole control of the Target Company and shall be classified as the promoter of the Target Company in accordance with applicable law;

(c) The PACs are not related to the Acquirer, either directly or indirectly, as per the requirements of applicable law including but not limited to the SEBI (SAST) Regulations and the SEBI (LODR) Regulations, and there is no arrangement/ agreement between the PACs and the Acquirer other than under the SPA, the Limited Purpose Agreement and the Financing Agreements. The PACs will not exercise any control over the Target Company and would be persons acting in concert with the Acquirer for the limited purpose of the SPA and the Open Offer. Further, the PACs are not related to any of the existing promoters of the Target Company, as per the requirements of applicable law including but not limited to the SEBI (SAST) Regulations and the SEBI (LODR) Regulations. Accordingly, the PACs will not be classified as a promoter or part of the promoter group of the Target Company pursuant to the Open Offer;

(d) Subject to applicable law, the PACs shall have no liability, obligation or responsibility in relation to the Open Offer;

(e) The PACs will not acquire any Equity Share of the Target Company in the Open Offer;

(f) Each of the PACs shall, at all times, be considered as persons acting in concert with the Acquirer for the purposes of the Open Offer and the SPA;

(g) Subject to applicable law, none of the PACs shall be deemed to be a promoter of the Target Company and none of the PACs shall be identified by the Acquirer as being a promoter of the Target Company for any reason whatsoever, including, in any filing made by the Target Company with any governmental authority/ stock exchanges and the Equity Shares held by the PACs shall not be subject to any restriction (including that of lock-in or other restrictions) which are applicable to a promoter under any applicable law; and

(h) Each of the PACs confirm and agrees that it shall not, directly or indirectly, either: (A) in its individual capacity; or (B) through its affiliates exercise any control over the Target Company.

(g) The Limited Purpose Agreement may be terminated *inter alia* by mutual written agreement between the parties or automatically, upon termination of the SPA or upon breach of the obligation set out in paragraph 11(b) above by any of the PACs. Further, if any of the party ceases to hold Equity Shares of the Target Company acquired through the SPA, the Limited Purpose Agreement will stand terminated in regard to such party alone but remain in effect for the other parties.

10. The Financing Agreements contain, *inter alia*, the following salient provisions:

10.1. The salient features of the Debenture Trust Deed are as follows:

(a) **Quantum:** The Acquirer has issued 39,000 (thirty-nine thousand) secured, senior, unlisted, unrated, redeemable, non-convertible debentures ("NCDs") of face value of ₹1,00,00,000.00 (Indian Rupees One Lakh only) each issued at par, in one tranche, aggregating up to ₹390,00,00,000.00 (Indian Rupees Three Hundred and Ninety Crores only) to the PACs.

(b) **Term:** The final maturity date of the NCDs is September 30, 2030 at which point the NCDs will be redeemed in full.

(c) **Use of proceeds:** Proceeds from the NCDs are to be used by the Acquirer only for (A) acquisition of 30.80% (thirty point eight zero per cent) (rounded off to the nearest decimal) of the share capital of the Target Company on a fully diluted basis from the Sellers; and (B) acquisition of Equity Shares tendered pursuant to the Open Offer.

(d) **Security:** The NCDs are secured by (A) a first ranking exclusive pledge of up to 99.90% (ninety nine point nine per cent) of the equity shareholding of the Acquirer; (B) a first ranking exclusive pledge over 100.00% (one hundred point zero zero per cent) of the Equity Shares of the Target Company to be held by the Acquirer; and (C) a first exclusive charge over all present and future assets of the Acquirer.

(e) **Transferability:** The NCDs are freely transferable by the PACs.

102. The salient features of the Subscription Agreement are as follows:

(a) **Quantum:** The Acquirer has issued 7,50,00,000 (seven crores fifty lakhs) fully paid up compulsorily convertible preference shares ("CCPS"), each with a face value of ₹10.00 (Indian Rupees Ten only) to the PACs for a total amount of ₹75,00,00,000.00 (Indian Rupees Seventy Five Crores only).

(b) **Term:** The term of each CCPS shall commence from the date of allotment and expire on September 30, 2032.

(c) **Conversion:** Upon the expiry of the term, the CCPS shall convert to such number of equity shares as will entitle the PACs to 2.50% (two point five zero per cent) of the equity shareholding of the Acquirer on a fully diluted basis.

(d) **Seniority:** The CCPS rank senior and superior to the equity shares of the Acquirer currently issued with respect to dividend distribution and repayment, in case of a winding up or repayment of capital. Upon conversion, the converted shares will rank with the other equity shares in all respects.

(e) **Dividend:** From the date of issuance of the CCPS, out of the profits of the Acquirer available for distribution, the PACs as the holder of the CCPS shall be entitled in priority to any payment of dividend to the holders of any other class of shares to be paid in respect of each Financial Year.

(f) **Transferability:** The CCPS are freely transferable by the CCPS holders.

#### III. SHAREHOLDING AND ACQUISITION DETAILS

1. The current and proposed shareholding of the Acquirer and the PACs in the Target Company and the details of their acquisition are as follows:

Details	Acquirer <sup>(1)</sup>		PAC 1 <sup>(1)</sup>		PAC 2 <sup>(1)</sup>		PAC 3 <sup>(1)</sup>	
	No. of Equity Shares	% of Voting Share Capital <sup>(6)</sup>	No. of Equity Shares	% of Voting Share Capital <sup>(6)</sup>	No. of Equity Shares	% of Voting Share Capital <sup>(6)</sup>	No. of Equity Shares	% of Voting Share Capital <sup>(6)</sup>
Post Offer shareholding on fully diluted basis as of 10 <sup>th</sup> Working Day after closing of Tendering Period (assuming no Equity Shares tendered in the Open Offer)	98,82,230 <sup>(2)</sup>	30.80 (rounded off to the nearest decimal)	23,87,496 <sup>(2)</sup>	7.44	24,26,004 <sup>(2)</sup>	7.56	16,04,500 <sup>(2)</sup>	5.00
Post Offer shareholding on fully diluted basis as of 10 <sup>th</sup> Working Day after closing of Tendering Period (assuming the entire 26% is tendered in the Open Offer)	182,25,630 <sup>(3)</sup>	56.80 <sup>(3)(5)</sup> (rounded off to the nearest decimal)	23,87,496 <sup>(4)</sup>	7.44 <sup>(4)</sup>	24,26,004 <sup>(4)</sup>	7.56 <sup>(4)</sup>	16,04,500 <sup>(4)</sup>	5.00 <sup>(4)</sup>

#### Notes:

(1) *No other persons are acting in concert with the Acquirer and/ or the PACs for the purposes of this Open Offer. While persons may be deemed to be acting in concert with the Acquirer and/ or PACs in terms of Regulation 2(1)(q)(2) of the SEBI (SAST) Regulations ("Deemed PACs"), however, such Deemed PACs are not acting in concert with the Acquirer and/ or PACs for the purposes of this Open Offer, within the meaning of Regulation 2(1)(q)(1) of the SEBI (SAST) Regulations.*

(2) *Assuming that the Acquirer has acquired 98,82,230 Equity Shares, PAC 1 has acquired 23,87,496 Equity Shares, PAC 2 has acquired 24,26,004 Equity Shares and PAC 3 has acquired 16,04,500 Equity Shares from the Sellers pursuant to the SPA Transaction.*

(3) *In case of full acceptance in the Open Offer and based on the Voting Share Capital as of the date of the Public Announcement, the Acquirer will: (i) acquire 98,82,230 Equity Shares of the Target Company from the Sellers constituting 30.80% (rounded off to the nearest decimal) of the total equity share capital of the Target Company pursuant to the SPA and (ii) acquire 83,43,400 Equity Shares of the Target Company from the Public Shareholders, constituting 26.00% of the Voting Share Capital of the Target Company.*

(4) *The PACs will not acquire any Equity Shares of the Target Company in the Open Offer.*

(5) *As per Regulation 38 of the SEBI (LODR) Regulations read with Rule 19A of the Securities Contracts (Regulation) Rules, 1957, as amended ("SCRR"), the Target Company is required to maintain at least 25% (twenty-five per cent) public shareholding, as determined in accordance with the SCRR, on a continuous basis for listing. If as a result of acquisition of Equity Shares pursuant to the SPA Transaction and/ or the Open Offer, the public shareholding in the Target Company falls below the minimum public shareholding requirement as per SCRR and the SEBI (LODR) Regulations, then the Acquirer will take necessary steps to bring down their shareholding in order to ensure that the Target Company satisfies the minimum public shareholding requirements, within the time prescribed under applicable law.*

(6) *Assuming that there are no changes between the current total paid up equity share capital of the Target Company and the Voting Share Capital.*

2. Other than the Acquirer and the PACs' proposed acquisition collectively totaling to 50.80% (fifty point eight zero per cent) (rounded off to the nearest decimal) of the total equity share capital of the Target Company, pursuant to Closing, the Acquirer, the PACs and their respective directors or investment managers (as applicable) do not have any shareholding in the Target Company as on the date of this Detailed Public Statement.

#### IV. OFFER PRICE

1. The Equity Shares of the Target Company are listed on the BSE Limited (Scrip Code: 524342) and the National Stock Exchange of India Limited (Symbol: INDOBORAX). The ISIN of the Target Company is INE803D01021.

2. The trading turnover in the Equity Shares based on the trading volumes during the 12 (twelve) calendar months prior to the calendar month in which the PA is made, i.e., December 1, 2024 to November 30, 2025 ("Relevant Period") is as under:

Stock Exchange	Total No. of Equity Shares of the Target Company traded during the Relevant Period (A)	Total No. of Equity Shares of the Target Company during the Relevant Period (B)	Traded turnover % (A/B)
BSE	26,71,576	3,20,90,000	8.33%
NSE	2,38,94,852	3,20,90,000	74.46%

*Source: Certificate dated December 15, 2025 issued by M/s. A Nair & Associates, Chartered Accountants (Mr. Akshay Nair, Proprietor, Membership No. 170201).*

3. Based on the above, in terms of Regulation 2(1)(j) of the SEBI (SAST) Regulations, the Equity Shares of the Target Company are frequently traded on the National Stock Exchange of India Limited, being the stock exchange where the maximum volume of trading in the shares of the Target Company has been recorded.

4. The Offer Price of ₹256.30 (Indian Rupees Two Hundred and Fifty Six point Three Zero only) per Equity Share is justified in terms of Regulation 8(2) of the SEBI (SAST) Regulations, being the highest of:

Sr. No.	Particulars	Price (₹ per Equity Share)
A	The highest negotiated price per Equity Share of the Target Company for any acquisition under the agreement attracting the obligation to make a PA of this Open Offer i.e., the price per Equity Share under the Share Purchase Agreement	₹256.30
B	The volume weighted average price paid or payable per Equity Share for acquisition, whether by the Acquirer or the PACs during the fifty-two weeks immediately preceding the date of the PA i.e. December 15, 2025.	Not Applicable <sup>(1)</sup>
C	The highest price paid or payable per Equity Share, whether for any acquisition by the Acquirer or the PACs during the twenty-six weeks immediately preceding the date of the PA i.e. December 15, 2025.	Not Applicable <sup>(1)</sup>
D	The volume weighted average market price of Equity Shares for a period of sixty trading days immediately preceding the date of the PA as traded on the stock exchange where the maximum volume of trading in the Equity Shares of the Target Company is recorded during the Relevant Period and such Equity Shares being frequently traded.	₹253.23
E	Where the Equity Shares are not frequently traded, the price determined by the Acquirer and the Manager to the Offer taking into account valuation parameters including, book value, comparable trading multiples, and such other parameters as are customary for valuation of shares of such companies; and	Not Applicable <sup>(2)</sup>
F	The per Equity Share value computed under regulation 8(5) of the SEBI (SAST) Regulations, if applicable	Not Applicable <sup>(3)</sup>

(1) *Neither the Acquirer nor any of the PACs has acquired any Equity Shares of the Target Company during the fifty-two weeks or twenty-six weeks immediately preceding the date of the PA.*

(2) *The Equity Shares of the Target Company are frequently traded.*

(3) *This is not an indirect acquisition.*

*Source: Certificate dated December 15, 2025 issued by M/s. A Nair & Associates, Chartered Accountants (Mr. Akshay Nair, Proprietor, Membership No. 170201).*

5. In view of the parameters considered and presented in the table in paragraph 4 above, the minimum offer price per Equity Share, under Regulation 8(2) of the SEBI (SAST) Regulations, is the highest of item A to F above i.e. ₹256.30 (Indian Rupees Two Hundred and Fifty Six point Three Zero only) per Equity Share, and the same has been certified by M/s. A Nair & Associates, Chartered Accountants (Mr. Akshay Nair, Proprietor, Membership No. 170201) by way of a certificate dated December 15, 2025. Based on above, in the opinion of the Acquirer, the PACs and Manager to the Offer, the Offer Price of ₹ 256.30 (Indian Rupees Two Hundred and Fifty Six point Three Zero only) per Equity Share is justified in terms of Regulation 8(2) of the SEBI (SAST) Regulations.

6. Further, pursuant to Regulation 8(17) of the SEBI (SAST) Regulations, there has been no confirmation for any reported event or information provided by the Target Company due to any material price movement as per the framework specified under Regulation 30(11) of the SEBI (LODR) Regulations and thus no exclusion or adjustment has been made for determination of Offer Price under the SEBI (SAST) Regulations.

7. As per Regulation 8(9) of the SEBI (SAST) Regulations, since the date of the Public Announcement and as on the date of this Detailed Public Statement, there have been no corporate actions by

to tender the Equity Shares held by them, along with the other documents required to be tendered to accept this Open Offer. If the Equity Shares are held under general permission of the RBI, the non-resident Public Shareholder should state that the Equity Shares are held under general permission and clarify whether the Equity Shares are held on repatriable basis or non-repatriable basis. In the event such approvals are not submitted, the Acquirer and/or the PACs reserve the right to reject such Equity Shares.

5. Where any statutory or other approval extends to some but not all the Public Shareholders, the Acquirer shall have the option to make payment such Public Shareholders in respect of whom no statutory or other approvals are required in order to complete this Open Offer.

6. By agreeing to participate in this Open Offer (a) the holders of the Equity Shares who are persons resident in India and; (b) the holders of the Equity Shares who are persons resident outside India (including NRIs, OCBs and FPIs) give the Acquirer the authority to make, sign, execute, deliver, acknowledge and perform all actions to file applications and regulatory reportings, if required, including Form - FC-TRS, if necessary and undertake to provide assistance to the Acquirer for such regulatory filings, if required by the Acquirer.

## VII. TENTATIVE SCHEDULE OF ACTIVITY

Sr. No.	Activity	Schedule of Activities (Day and Date) <sup>(1)</sup>
1.	Issue of the Public Announcement	Monday, December 15, 2025
2.	Date of publication of this Detailed Public Statement in newspapers	Monday, December 22, 2025
3.	Last date for filing of the Draft Letter of Offer with SEBI	Tuesday, December 30, 2025
4.	Last date for public announcement for competing offer(s)	Tuesday, January 13, 2026
5.	Last date for receipt of comments from SEBI on the Draft Letter of Offer (in the event SEBI has not sought clarification or additional information from the Manager to the Offer)	Tuesday, January 20, 2026
6.	Identified Date <sup>(2)</sup> (as defined below)	Thursday, January 22, 2026
7.	Last date for dispatch of the Letter of Offer ("LOF") to the Public Shareholders whose names appear on the register of members on the Identified Date	Friday, January 30, 2026
8.	Last date by which a committee of independent directors of the Target Company is required to give its recommendation to the Public Shareholders for this Open Offer	Wednesday, February 04, 2026
9.	Last date for upward revision of the Offer Price and/or the Offer Size	Wednesday, February 04, 2026
10.	Date of publication of the Open Offer opening public announcement, in the Newspapers in which the Detailed Public Statement has been published	Thursday, February 05, 2026
11.	Date of commencement of the Tendering Period ("Offer Opening Date")	Friday, February 06, 2026
12.	Date of closure of the Tendering Period ("Offer Closing Date")	Thursday, February 19, 2026
13.	Last date of communicating the rejection/ acceptance and completion of payment of consideration or refund of Equity Shares to the Public Shareholders	Friday, March 06, 2026
14.	Last date for publication of post Open Offer public announcement in the Newspapers in which the Detailed Public Statement has been published	Friday, March 13, 2026

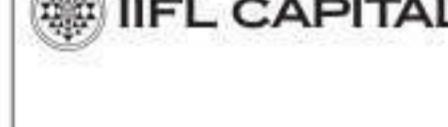
(1) The above timelines are indicative (prepared on the basis of timelines provided under the SEBI (SAST) Regulations) and are subject to receipt of statutory/ regulatory approvals which become applicable at a later date before closure of the Tendering Period and may have to be revised accordingly. To clarify, the actions set out above may be completed prior to their corresponding dates, subject to compliance with the SEBI (SAST) Regulations.

(2) Identified Date refers to the date falling on the 10th Working Day prior to the commencement of the Tendering Period. The Identified Date is only for the purpose of determining the Public Shareholders (registered or unregistered) as on such date to whom the Letter of Offer would be sent. It is clarified that all the Public Shareholders are eligible to participate in this Open Offer at any time during the Tendering Period.

## VIII. PROCEDURE FOR TENDERING THE SHARES IN CASE OF NON-RECEIPT OF LETTER OF OFFER

1. Subject to Part VI (Statutory and Other Approvals) above, all the Public Shareholders of the Target Company, whether holding the shares in dematerialised or physical form Equity Shares registered or unregistered, are eligible to participate in the Open Offer at any time during the Tendering Period.

- The Letter of Offer specifying the detailed terms and conditions of the Open Offer will be mailed to all the Public Shareholders whose names appear in the register of members of the Target Company at the close of business hours on the Identified Date. Accidental omission to dispatch the LOF to any Public Shareholder to whom the Offer is made or non-receipt or delayed receipt of the LOF by such Public Shareholder, shall not invalidate this Offer.
- Public Shareholders who have acquired Equity Shares but whose names do not appear in the register of members of the Target Company on the Identified Date i.e., the date falling on the 10th (tenth) Working Day prior to the commencement of the Tendering Period, or unregistered owners or those who have acquired Equity Shares after the Identified Date, or those who have not received the LOF, may also participate in this Offer. Accidental omission to send the LOF to any person to whom the Offer is made or the non-receipt or delayed receipt of the LOF by any such person will not invalidate the Offer in any way.
- Public Shareholders may also download the LOF from SEBI's website ([www.sebi.gov.in](http://www.sebi.gov.in)) or obtain a copy of the same from the Registrar to the Offer (detailed at Part IX (*Other Information*) of this DPS) on providing suitable documentary evidence of holding of the Equity Shares of the Target Company and their folio number, DP identity-client identity, current address and contact details. Eligible Shareholders may also (a) download the Letter of Offer from the SEBI website ([www.sebi.gov.in](http://www.sebi.gov.in)) or (b) obtain a copy of the Letter of Offer by writing to the Registrar to the Offer superscripting the envelop "INDO BORAX AND CHEMICALS LIMITED - OPEN OFFER" with (1) suitable documentary evidence of ownership of the Equity Shares of the Target Company and (2) their folio number, DP identity - client identity, current address and contact details.
- The Open Offer will be implemented by the Acquirer through the stock exchange mechanism made available by the Stock Exchanges i.e., BSE and NSE, in the form of separate window ("Acquisition Window") as provided under the SEBI (SAST) Regulations and SEBI's Master Circular SEBI/HO/CFD/PoD/1/P/CIR/2023/31 dated February 16, 2023 ("Master Circular"). BSE shall be the designated stock exchange ("Designated Stock Exchange") for the purpose of tendering Equity Shares in the Open Offer.
- The Acquirer and the PACs have appointed IIFL Capital Services Limited (*formerly known as IIFL Securities Limited*) ("Buying Broker") as their broker for the Open Offer through whom the purchases and settlement of the Equity Shares tendered in the Open Offer shall be made. The contact details of the Buying Broker are as mentioned below:

	<b>Name:</b> IIFL Capital Services Limited <i>(formerly known as IIFL Securities Limited)</i> <b>Address:</b> 24th Floor, One Lodha Place, Senapati Bapat Marg, Lower Parel (West), Mumbai 400013, Maharashtra, India <b>Telephone No.:</b> +91 22 4646 4600 <b>Contact Person:</b> Vishal Hase <b>Email id:</b> vishal.hase@iiflcap.com <b>Website:</b> <a href="http://www.iiflcapital.com">www.iiflcapital.com</a> <b>SEBI Registration No.:</b> INZ000164132
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- All Public Shareholders who desire to tender their Equity Shares under the Offer would have to intimate their respective stockbrokers ("Selling Brokers") within the normal trading hours of the secondary market, during the Tendering Period. The Selling Broker can enter orders for dematerialised as well as physical Equity Shares.
- A separate Acquisition Window will be provided by the Stock Exchanges to facilitate the placing of orders. The Selling Broker would be required to place an order / bid on behalf of the Public Shareholders who wish to tender Equity Shares in the Open Offer using the Acquisition Window of the Stock Exchanges. Before placing the order / bid, the Selling Broker will be required to mark lien on the tendered Equity Shares. Details of such Equity Shares marked as lien in the demat account of the Public Shareholders shall be provided by the depository to Indian Clearing Corporation Limited & National Securities Clearing Corporation Limited ("Clearing Corporation"). Upon finalization of the entitlement, only the accepted quantity of Equity Shares will be debited from the demat account of the concerned Public Shareholder.
- As per the provisions of Regulation 40(1) of the SEBI (LODR) Regulations and SEBI's press release dated December 03, 2018, bearing reference no. PR 49/2018, requests for transfer of securities shall not be processed unless the securities are held in dematerialised form with a depository with effect from April 01, 2019. However, in accordance with Chapter 7 of SEBI Master Circular SEBI/HO/CFD/PoD/1/P/CIR/2023/31 dated February 16, 2023, shareholders holding securities in physical form are allowed to tender shares in an open offer. Accordingly, Public Shareholders holding Equity Shares in physical form as well as eligible to tender their Equity Shares in this Open Offer as per the provisions of the SEBI (SAST) Regulations. Shareholders who wish to offer their physical Equity Shares in the Offer are requested to send their original documents as will be mentioned in the LOF to the Registrar to the Offer so as to reach them no later than the Offer Closing Date. It is advisable to first email scanned copies of the original documents as will be mentioned in the LOF to the Registrar to the Offer and then send physical copies to the address of the Registrar to the Offer as will be provided in the LOF. The process for tendering the Equity Shares by the Public Shareholders holding physical Equity Shares will be separately enumerated in the LOF.
- As per the provisions of Regulation 40(1) of the SEBI (LODR) Regulations and SEBI's press release dated December 03, 2018, bearing reference no. PR 49/2018, requests for transfer of securities shall not be processed unless the securities are held in dematerialised form with a depository with effect from April 01, 2019. However, in accordance with Chapter 7 of SEBI Master Circular SEBI/HO/CFD/PoD/1/P/CIR/2023/31 dated February 16, 2023, shareholders holding securities in physical form are allowed to tender shares in an open offer. Accordingly, Public Shareholders holding Equity Shares in physical form as well as eligible to tender their Equity Shares in this Open Offer as per the provisions of the SEBI (SAST) Regulations. Shareholders who wish to offer their physical Equity Shares in the Offer are requested to send their original documents as will be mentioned in the LOF to the Registrar to the Offer so as to reach them no later than the Offer Closing Date. It is advisable to first email scanned copies of the original documents as will be mentioned in the LOF to the Registrar to the Offer and then send physical copies to the address of the Registrar to the Offer as will be provided in the LOF. The process for tendering the Equity Shares by the Public Shareholders holding physical Equity Shares will be separately enumerated in the LOF.
- The Tata Power Company Limited (*Mundra Thermal Power Station - UMP*)  
 Tunda Vanda Road, Tunda Village, Mundra, Kutch, Gujarat  
 Reg. Office: Bombay House, 24 Homi Modi Street, Mumbai - 400 001
 **NOTICE INVITING EXPRESSION OF INTEREST**  
 The Tata Power Company Limited hereby invites Expression of Interest (EOI) from eligible bidders for the following requirement for 4150 MW UMP Mundra Thermal Power Station (MTPS):  
 1. Procurement of Structural Steel Ref 4100058126  
 2. Procurement of coal nozzles for Boiler Ref 4100058132  
 3. Procurement of Boiler Tubes (IBR approved) Ref 4100058137  
 4. Procurement of Sheet for Penthouse Roof and Side Wall of Boiler Ref 4100058138  
 5. Supply and installation of Fire break painting (coating) in cable gallery at plant area Ref 4100058143  
 6. Manpower supply for Field Operation Technical Support Service for the period of 2 years Ref 4100058142  
 For prequalification requirements, tender fee, bid security etc., please visit Tender section of our website ([URL: https://www.tatapower.com/tender/tenders-listing](http://www.tatapower.com/tender/tenders-listing)) and refer detailed Tender Notice for subject tender. Eligible bidders willing to participate in this tender may submit their Expression of Interest along with the Tender Fee latest by 27/12/2025.

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## MAHARASHTRA SCOOTERS LIMITED

## SPECIAL WINDOW FOR RE-LODGEMENT OF TRANSFER REQUESTS OF PHYSICAL SHARES

The shareholders of the Company are hereby informed that pursuant to SEBI circular dated 2 July 2025, a special window only for re-lodgment of transfer deeds, has been opened from 7 July 2025 till 6 January 2026. This window is only for those transfer deeds which were lodged prior to 1 April 2019 and rejected/returned/not attended to due to deficiency in the documents/process/otherwise. No re-lodgments will be accepted after 6 January 2026. Further the securities that are re-lodged will be issued only in demat mode.

For more details, please reach out to Company's RTA at toll free no. 1800- 309- 4001 or email at [einward.ris@kfintech.com](mailto:einward.ris@kfintech.com) or Company's email at [investors@msls.co.in](mailto:investors@msls.co.in).

CIN: L35912MH1975PLC018376

Regd. Office: Bajaj Auto Limited Complex, Mumbai-Pune Road, Pune, Maharashtra-411 035

Tel: (020) 7157 6066 | FAX: (020) 7150 5792

Email ID: [investors@msls.co.in](mailto:investors@msls.co.in) | Website: [www.mahascooters.com](http://www.mahascooters.com)

## CORRIGENDUM

With reference to the public notice dated 15 December, 2025 regarding office merger of Srei Equipment Finance Limited, it is clarified that the reference to "Vizag Office" may be read as "Hyderabad Office". Accordingly, the Vizag office is proposed to be merged with the Hyderabad office and not the Vizag office, as erroneously stated earlier. All other contents of the notice remain unchanged.

For Srei Equipment Finance Limited

Date - 22.12.2025

Authorized Signatory

Place: Kolkata

## IMPORTANT

Whilst care is taken prior to acceptance of advertising copy, it is not possible to verify its contents. The Indian Express (P) Limited cannot be held responsible for such contents, nor for any loss or damage incurred as a result of transactions with companies, associations or individuals advertising in its newspapers or Publications. We therefore recommend that readers make their own inquiries before sending any monies or entering into any agreements with advertisers or otherwise acting on an advertisement in any manner whatsoever.

## ASSAM ELECTRICITY GRID CORPORATION LIMITED

## NOTICE

The Assam Electricity Grid Corporation Ltd. (AEGCL), a State Transmission Utility have filed Petition before the Hon'ble Assam Electricity Regulatory Commission (AERC) for approval of Truing up for FY 2024-25, Annual Performance Review for FY 2025-26 and Aggregate Revenue Requirement for FY 2026-27 of AEGCL (Petition No: 22/2025).

The Hon'ble Commission has directed that any person who intends to file objection or comments in regard to proposed ARR of the AEGCL may do so by filing statement of objections or comments before the Secretary, Assam Electricity Regulatory Commission with copies of relevant documents and evidence in support thereof along with the affidavit as in Form-2 of Assam Electricity Regulatory Commission (Conduct of Business) Regulations, 2004 as amended from time to time. Such objections or comments shall be submitted in soft copy to [gm.mpr@aegcl.co.in](mailto:gm.mpr@aegcl.co.in) and 5 (five) copies by speed post or in person which should reach the Secretary, Assam Electricity Regulatory Commission, ASEC Campus, Sixth Mile, Dwarandha, Guwahati-22 on or before 12-01-2026. A copy of the Petition is also available on the website of the Hon'ble Commission [www.aerc.nic.in](http://www.aerc.nic.in) and [www.aegcl.co.in](http://www.aegcl.co.in)

Sd/- General Manager (M&PR),  
 AEGCL, Bijulee Bhawan, Guwahati - 781 001

## DHANUKA AGRITECH LIMITED

CIN: L24219HR1985PLC122802

Registered & Corporate Office at : Global Gateway Towers, MG Road, Near Guru Dronacharya Metro Station, Gurugram - 122002 | Tel: 0124-434-5000

Website: [www.dhanuka.com](http://www.dhanuka.com) | Email: [investors@dhanuka.com](mailto:investors@dhanuka.com)

## NOTICE TO SHAREHOLDERS

## SPECIAL WINDOW FOR RE-LODGEMENT OF TRANSFER REQUEST OF PHYSICAL SHARES

Notice is hereby given that Pursuant to SEBI Circular No. SEBI/HO/MIRSD/MRSD-PoD/1/P/CIR/2025/97, dated July 02, 2025, the Company is pleased to offer one time special window for physical shareholders to submit re-lodgement requests for the transfer of shares. The Special Window opened on July 7, 2025, and will remain open until January 6, 2026 and is applicable to cases where original share transfer requests were lodged prior to April 01, 2019 and were returned/unattended or rejected due to deficiencies in documentation, process or any other reason. The shares re-lodged for transfer will be processed only in dematerialized form during this window. Eligible shareholders are requested to contact the Company's Registrar and Share Transfer Agent (RTA), Abhipra Capital Limited at [info@abhipra.com](mailto:info@abhipra.com); Contact Number: 9810687681, Unit: Dhanuka Agritech Limited, Global Gateway Towers, Near Guru Dronacharya Metro Station, Near MG Road, Gurugram - 122002.

Thanking You,  
 Yours faithfully,

For Dhanuka Agritech Limited

Sd/-

Jitin Sadana

Company Secretary and Compliance Officer

FCS - 7612

Date: 19-12-2025

## SHIRIRAM FINANCE LIMITED

Corporate Identity Number (CIN) : L65191TN1979PLC007874

Corporate Office: Wockhardt Towers, Level-3, West Wing, C-2, G Block, Bandra-Kurla Complex, Bandra (East), Mumbai - 400051

Registered Office: Sri Towers, Plot No. 14A, South Phase, Industrial Estate, Guindy, Chennai - 600 032, Tamil Nadu, India

Tel No: +91 44 4852 4666 Fax: +91 44 4852 5666

Website: [www.shriramfinance.in](http://www.shriramfinance.in)

Email id: [companysecretary@shriramfinance.in](mailto:companysecretary@shriramfinance.in) / [secretarial@shriramfinance.in](mailto:secretarial@shriramfinance.in)

## NOTICE FOR EXTRA-ORDINARY GENERAL MEETING TO BE HELD THROUGH VIDEO CONFERENCING (VC)/OTHER AUDIO VISUAL MEANS (OA/VM) AND REMOTE E-VOTING INFORMATION

Notice is hereby given that the Extra-Ordinary General Meeting ('EGM') of the Members of Shriram Finance Limited ('the Company') is scheduled to be held on Wednesday, January 14, 2026 at 11:00 A.M (IST), through Video Conferencing ('VC') / Other Audio Visual Means ('OA/VM') without physical presence of the Members at a common venue, in compliance with General Circulars No. 14/2020 dated April 8, 2017/

DETAILED PUBLIC STATEMENT IN TERMS OF REGULATIONS 3(1) AND 4 READ WITH REGULATIONS 13(4), 14(3), 15(2) AND OTHER APPLICABLE REGULATIONS OF THE SECURITIES AND EXCHANGE BOARD OF INDIA (SUBSTANTIAL ACQUISITION OF SHARES AND TAKEOVERS) REGULATIONS, 2011, AS AMENDED, TO THE PUBLIC SHAREHOLDERS (AS DEFINED BELOW) OF

# INDO BORAX AND CHEMICALS LIMITED

A public listed company incorporated under the Companies Act, 1956

Registered Office Address: 302, Link Rose, Linking Road, Santacruz (West), Mumbai – 400054, Maharashtra, India

Corporate Identification Number: L24100MH1980PLC023177 • Tel: +91-22-26489142/ 47 /48 • Fax: +91-22-26489143

Email id: info@indoborax.com • Website: www.indoborax.com

Open offer for the acquisition of up to 83,43,400 (eighty three lakhs forty three thousand and four hundred) fully paid-up equity shares of face value of ₹1.00 (Indian Rupee One only) each (the "Equity Shares") of Indo Borax and Chemicals Limited (the "Target Company"), representing 26.00% (twenty six point zero zero per cent) of the Voting Share Capital (as defined below), from the Public Shareholders (as defined below) of the Target Company, by Zenrock Chemicals Private Limited (the "Acquirer") along with India Special Assets Fund III ("PAC 1"), ISAF III Onshore Fund ("PAC 2") and Special Situation India Fund ("PAC 3" and together with PAC 1 and PAC 2, "PACs"), in their capacity as persons acting in concert with the Acquirer for the purposes of this Open Offer pursuant to and in compliance with the requirements of the Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011, as amended (the "SEBI (SAST) Regulations") (the "Open Offer" or "Offer").

This detailed public statement ("Detailed Public Statement" or "DPS") is being issued by IIFL Capital Services Limited (formerly known as IIFL Securities Limited), the manager to the Open Offer ("Manager" or "Manager to the Open Offer"), for and on behalf of the Acquirer along with PACs (as the 'persons acting in concert' with the Acquirer), to the Public Shareholders (as defined below) of the Target Company pursuant to and in compliance with Regulations 3(1) and 4 read with Regulations 13(4), 14(3), 15(2) and other applicable regulations of the SEBI (SAST) Regulations. This DPS is being issued pursuant to the public announcement dated December 15, 2025 ("Public Announcement" or "PA"), in relation to the Open Offer, filed with the Stock Exchanges (as defined below), the Securities and Exchange Board of India ("SEBI"), and sent to the Target Company at its registered office in compliance with Regulations 14(1) and 14(2) of the SEBI (SAST) Regulations.

## DEFINITIONS

For the purpose of this DPS, the following terms shall have the meanings assigned to them below:

- a) "Board" or "Board of Directors" means the board of directors of the Target Company;
- b) "Closing" means the completion of transfer of the Sale Shares from the Sellers to the Acquirer and the PACs and other identified actions set out in the SPA;
- c) "Equity Shares" means the fully paid up equity shares of the Target Company having a face value of ₹1.00 (Indian Rupee One only) per equity share;
- d) "Financing Agreements" means collectively, (i) the debenture trust deed dated October 31, 2025 executed between the Acquirer and Catalyst Trusteeship Limited in its capacity as debenture trustee, *vide* which the Acquirer has issued 39,000 (thirty nine thousand) secured, senior, unlisted, unrated, redeemable, non-convertible debentures of face value of ₹1,00,00,000 (Indian Rupees One Lakh only) each, issued at par, in one tranche, aggregating to ₹3,90,00,00,000 (Indian Rupees Three Hundred and Ninety Crores only) to the PACs (the "Debenture Trust Deed"); and (ii) the subscription agreement dated November 03, 2025, executed between the Acquirer and the PACs, *vide* which the Acquirer has issued 7,50,00,000 (seven crores and fifty lakhs) fully paid up compulsorily convertible preference shares ("CCPS"), each with a face value of ₹10.00 (Indian Rupees Ten only) for an aggregate consideration of ₹75,00,00,000.00 (Indian Rupees Seventy Five Crores only) to the PACs ("Subscription Agreement");
- e) "Identified Date" means date falling on the 10<sup>th</sup> (tenth) Working Day prior to the commencement of the Tendering Period, for the purpose of determining the Public Shareholders to whom the Letter of Offer ("LOF") shall be sent;
- f) "Limited Purpose Agreement" means the limited purpose agreement dated December 15, 2025 executed by and amongst the Acquirer, PAC 1, PAC 2 and PAC 3;
- g) "Offer Price" means a price of ₹256.30 (Indian Rupees Two Hundred and Fifty Six point Three Zero only) per Equity Share, which has been determined in accordance with Regulations 8(1) and 8(2) of the SEBI (SAST) Regulations, that will be offered to the Public Shareholders who validly tender their Equity Shares in the Offer;
- h) "Offer Size" means up to 83,43,400 (eighty three lakhs forty three thousand and four hundred) Equity Shares representing 26.00% (twenty six point zero zero per cent) of the Voting Share Capital of the Target Company;
- i) "Person(s) Acting in Concert" or "PACs" means collectively, India Special Assets Fund III ("PAC 1"), ISAF III Onshore Fund ("PAC 2") and Special Situation India Fund ("PAC 3");
- j) "Public Shareholders" means all the equity shareholders of the Target Company who are eligible to tender their Equity Shares in the Offer, except: (i) the promoters and members of the promoter group of the Target Company; (ii) the Acquirer, the PACs and any persons deemed to be acting in concert with the foregoing; (iii) the parties to the underlying Share Purchase Agreement (as defined below); (iv) the parties to the Limited Purpose Agreement (as defined above); (v) the parties to the Financing Agreements (as defined above); and (vi) any persons deemed to be acting in concert with the parties to the Share Purchase Agreement and the Limited Purpose Agreement, pursuant to and in compliance with the SEBI (SAST) Regulations;
- k) "Sale Shares" means 1,63,00,230 (one crore sixty three lakhs two hundred and thirty) Equity Shares held by the Sellers representing 50.80% (fifty point eight zero per cent) (rounded off to the nearest decimal) of the total paid up equity share capital of the Target Company;
- l) "SCRR" means the Securities Contract (Regulations) Rules, 1957, as amended;
- m) "SEBI (LODR) Regulations" means the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended;
- n) "SEBI Act" means the Securities and Exchange Board of India Act, 1992, as amended;
- o) "SEBI" means the Securities and Exchange Board of India;
- p) "Sellers" means collectively, Sajal Sushilkumar Jain ("Seller 1"), Saumya Sajal Jain ("Seller 2"), Sreelatha Sajal Jain ("Seller 3"), Sajal Sushilkumar Jain HUF ("Seller 4"), Pranika Saumya Jain ("Seller 5") and Shubhra Jain Sivaradjou ("Seller 6");
- q) "Share Purchase Agreement" or "SPA" means the share purchase agreement dated December 15, 2025, executed by and amongst the Acquirer, the PACs, and the Sellers;
- r) "Stock Exchanges" means the stock exchanges where the Equity Shares of the Target Company are listed, i.e., the BSE Limited ("BSE") and the National Stock Exchange of India Limited ("NSE");
- s) "Tendering Period" means the period of 10<sup>th</sup> Working Days during which the Public Shareholders may tender their Equity Shares in acceptance of the Open Offer, which shall be disclosed in the Letter of Offer;
- t) "Transaction Escrow Account" means the account under the name and title "ZCPL – Transaction Escrow Account" opened with the Kotak Mahindra Bank Limited pursuant to the SPA and in accordance with the Transaction Escrow Agreement;
- u) "Transaction Escrow Agreement" means the escrow agreement dated December 15, 2025 executed by and amongst the Acquirer & PACs, Sellers and the Kotak Mahindra Bank Limited;
- v) "Voting Share Capital" means the total voting equity share capital of the Target Company on a fully diluted basis expected as of the 10<sup>th</sup> (tenth) Working Day from the closure of the Tendering Period for the Open Offer;
- w) "Working Day" means a working day of SEBI.

## I. ACQUIRER, PACS, SELLERS, TARGET COMPANY AND OPEN OFFER

### A. Zenrock Chemicals Private Limited ("Acquirer"):

- The Acquirer is a private company limited by shares. It was incorporated on April 08, 2025 under the name of 'Zenrock Chemicals Private Limited' by way of certificate of incorporation issued by the Registrar of Companies, Central Processing Centre. The corporate identification number is U2010MH2025PTC445086. There has been no change to the name of the Acquirer since its incorporation. The contact details of the Acquirer are as follows: telephone number: +91-22-35218591; and e-mail: info@zenrockchemicals.com.
- The Acquirer has its registered office at 506, Tulsi Chambers, Freepress Journal Marg, Nariman Point, Mumbai – 400021, Maharashtra, India.
- The Acquirer is not engaged in any business activity presently but is incorporated to carry out the business of chemical products such as industrial chemicals, specialty chemicals, fine chemicals, and related substances.
- The Acquirer is not part of any identified group.
- The controlling shareholder of the Acquirer is Mr. Sunil Malhotra who owns and controls the Acquirer.
- The securities of the Acquirer are not listed on any stock exchanges in India or in any other jurisdiction.
- Save and except for the PACs, no other person is acting in concert with the Acquirer for the purpose of this Open Offer. While persons may be deemed to be acting in concert with the Acquirer and the PACs in terms of Regulation 2(1)(q)(2) of the SEBI (SAST) Regulations ("Deemed PACs"), however, such Deemed PACs are not acting in concert with the Acquirer and the PACs for the purposes of this Open Offer, within the meaning of Regulation 2(1)(q)(1) of the SEBI (SAST) Regulations. The Acquirer has no relation or connection with the PACs, except for the SPA, the Limited Purpose Agreement and the Financing Agreements to which the Acquirer, PAC 1, PAC 2 and PAC 3 are parties.
- Neither the Acquirer nor its directors or key employees have any relationship with or interest in the Target Company except for the SPA Transaction.
- The Acquirer and PACs are not related to each other, either directly or indirectly, as per applicable laws i.e., SEBI (SAST) Regulations and SEBI (LODR) Regulations. The PACs are neither a promoter/ member of promoter group of the Acquirer, nor a related party of the Acquirer.
- None of the directors of the Acquirer are on the Board of the Target Company as on the date of this DPS. The Acquirer has also not nominated any director on the Board of the Target Company as on the date of this DPS.

- The Acquirer has not been prohibited by SEBI from dealing in securities, in terms of directions issued by SEBI under Section 11B of the SEBI Act or any other regulations made under the SEBI Act.
- Neither the Acquirer nor its directors or promoters have been categorized as a wilful defaulter by any bank or financial institution or consortium thereof, in accordance with the guidelines on wilful defaulters issued by the RBI, in terms of Regulation 2(1)(ze) of the SEBI (SAST) Regulations.
- The Acquirer has not been categorized/ declared as a fugitive economic offender under Section 12 of the Fugitive Economic Offenders Act, 2018, in terms of Regulation 2(1)(ja) of the SEBI (SAST) Regulations.
- The issued and paid-up share capital of the Acquirer is ₹1,15,00,00,00,000.00 (Indian Rupees One Hundred and Fifteen Crores only) divided into: (a) 4,00,00,000 (four crores) fully paid-up equity shares of face value ₹10/- (Indian Rupees Ten only) each aggregating to ₹40,00,00,00,000.00 (Indian Rupees Forty Crores only); and (b) 7,50,00,000 (seven crores fifty lakhs) fully paid up compulsorily convertible preference shares of ₹10.00 (Indian Rupees Ten only) each aggregating to ₹75,00,00,00,000.00 (Indian Rupees Seventy Five Crores only). As on the date of this DPS, shareholding pattern of the Acquirer is as follows:

Sr. No.	Category of Shareholder	Number of equity shares held	% of equity shares held	Number of CCPS held	% of CCPS held
1.	Promoter	3,99,99,990	99.99	Nil	N.A.
2.	IIFL/ Mutual Funds/Financial Institutions/Banks				
	India Special Assets Fund III	Nil	Nil	2,79,00,000	37.20%
	ISAF III Onshore Fund	Nil	Nil	2,83,50,000	37.80%
	Special Situation India Fund	Nil	Nil	1,87,50,000	25.00%
3.	Public				
	Jeewan Khanna	10	Negligible	Nil	N.A.
	<b>Total number of shares</b>	<b>4,00,00,000</b>	<b>100.00%</b>	<b>7,50,00,000</b>	<b>100.00%</b>

- The Acquirer does not hold any Equity Shares or voting rights in the Target Company as of the date of this Detailed Public Statement. The Acquirer has not acquired any Equity Shares during the period between the date of the PA, i.e., December 15, 2025 and the date of this Detailed Public Statement.
- The key financial information of Acquirer as extracted from its limited review standalone financial results for period April 8, 2025 to September 30, 2025 as reviewed by its statutory auditor is as follows:

Particulars	For the period from April 8, 2025 to September 30, 2025 (Limited Review) (refer note 1 below)
<b>Total income</b>	-
Profit / (Loss) after tax	(9.47)
Earnings Per Share (EPS) - Basic and Diluted (₹)	(947.33)*
<b>Net Worth</b>	(9.37)

\*not annualized

### Note:

(1) The financial information of Acquirer for the period from April 8, 2025 to September 30, 2025 has been extracted from limited reviewed financial results. Acquirer was incorporated on April 8, 2025, under the Companies Act, 2013 and accordingly its financials cover the comprehensive period from April 8, 2025 to September 30, 2025.

(Source: Certificate dated December 18, 2025 issued by M/s. A Nair & Associates, Chartered Accountants (Mr. Akshay Nair, Proprietor, Membership No. 170201)

### B. Details of India Special Assets Fund III ("PAC 1"):

- PAC 1 is a scheme of ISAF III, an irrevocable and contributory determinate trust established under the provisions of Indian Trusts Act, 1882 pursuant to execution of an indenture of trust dated April 12, 2021. There has been no change to the name of the PAC 1 since its formation.
- PAC 1 is a scheme of ISAF III which is registered with SEBI as a Category II alternative investment fund ("AIF") under the Securities and Exchange Board of India (Alternative Investment Funds) Regulations, 2012 ("AIF Regulations") with registration number IN/AIF/21/22/0978 as per the certificate of registration dated January 25, 2022 for the purposes of carrying on the investment activity of a category II AIF. PAC 1 being a scheme is engaged in the business of making investments in portfolio entities in India in accordance with the terms of the fund documents. PAC 1 seeks to primarily make its investments in one or more of the following ways: (i) by investing, directly or indirectly into Indian portfolio entities; and/or (ii) by subscribing, directly or indirectly, to instruments/securities issued by asset reconstruction companies and asset reconstruction trusts. PAC 1 seeks to invest through instruments including debt and/or debt securities and/or equity and/or equity linked securities and/or security receipts in stressed or distressed assets to the extent permissible under the AIF Regulations.
- PAC 1 has its office at Edelweiss House, Off. C.S.T. Road, Kalina, Maharashtra 400098. The contact details of PAC 1 are as follows: telephone number: +91-22-40194700, and e-mail: project.borax@eaaa.in.
- PAC 1 is one of the schemes for which EAAA India Alternatives Limited (formerly known as Edelweiss Alternative Asset Advisors Limited) ("EIAL") acts as the investment manager. PAC 1 is sponsored and managed by its investment manager, i.e. EIAL. Vistra ITCL (India) Limited is the trustee of ISAF III.
- PAC 1 is a part of EIAL group. EIAL is one of the leading alternative assets management platforms in India managing assets under management of ₹654.60 billion as on September 30, 2025. EIAL operates a diversified, multi-strategy platform, in large, under-tapped and fast-growing alternative asset classes, focusing on providing income and yield solutions to its clients. EIAL's key business strategies include: (i) real assets and (ii) private credit.
- PAC 1, being a scheme of a trust, does not have any share capital and is not listed on any stock exchanges in India or abroad.
- Since PAC 1 is a scheme to a trust, it does not have any directors. Hence, there are no common directors of PAC 1 and the Target Company.
- As on the date of this DPS, PAC 1 has not been prohibited by SEBI from dealing in securities, in terms of directions issued by SEBI under Section 11B of the SEBI Act or any other regulations made under the SEBI Act.
- Neither PAC 1 nor its investment manager or sponsor have been categorized as a wilful defaulter by any bank or financial institution or consortium thereof, in accordance with the guidelines on wilful defaulters issued by the RBI, in terms of Regulation 2(1)(ze) of the SEBI (SAST) Regulations.
- Neither PAC 1 nor its investment manager or sponsor have been categorized/ declared as a fugitive economic offender under Section 12 of the Fugitive Economic Offenders Act, 2018, in terms of Regulation 2(1)(ja) of the SEBI (SAST) Regulations.
- As on the date of this DPS, PAC 1, its sponsor, its investment manager, trustee company and key investment team of the investment manager do not have any interest in the Target Company, except for the transactions contemplated in the Share Purchase Agreement.
- As on the date of this DPS, PAC 1, its sponsor, its investment manager, trustee company and key investment team of the investment manager, do not hold any Equity Shares or voting rights in the Target Company. PAC 1 has not acquired any Equity Shares in the Target Company during the period between the date of the PA, i.e., December 15, 2025 and the date of this DPS.
- The key financial information of PAC 1 as extracted from its limited review unaudited financial statements, as reviewed by its statutory auditor, for the three months period ended June 30, 2025 and based on its audited financial statements for the financial years ended March 31, 2025, March 31, 2024 and March 31, 2023 is as follows:

Particulars	For the three months period ended June 30, 2025 (Limited Review)	For the financial year ended March 31, 2025 (Audited)	For the financial year ended March 31, 2024 (Audited)	For the financial year ended March 31, 2023 (Audited)
Total income	441.09	2,445.66	3,569.80	1,332.35
Surplus after tax	402.36	2,286.80	3,370.06	1,263.68

Particulars	For the three months period ended June 30, 2025 (Limited Review)	For the financial year ended March 31, 2025 (Audited)	For the financial year ended March 31, 2024 (Audited)	For the financial year ended March 31, 2023 (Audited)
Earnings Per Share (EPS) - Basic and Diluted (₹				

voting rights in the Target Company. PAC 3 has not acquired any Equity Shares in the Target Company during the period between the date of the PA. i.e., December 15, 2025 and the date of this DPS.

13. The key financial information of PAC 3 as extracted from its limited review unaudited financial statements, as reviewed by its statutory auditor, for the three months period ended June 30, 2025 and based on its audited financial statements for the period October 31, 2024 to March 31, 2025 is as follows:

(₹ in million, except EPS)		
Particulars	For the three months period ended June 30, 2025 (Limited Review)	For the period from October 31, 2024 to March 31, 2025 (Audited) <sup>(1)</sup>
Total income	23.07	-
Surplus / (Deficit) after tax	1.39	(6.13)
Earnings Per Share (EPS) - Basic and Diluted (₹)	NA	NA
Unitholders' Funds	2,115.52	883.13

**Note:**

(1) The key financial information of PAC 3 for the three months period ended June 30, 2025 has been extracted from limited reviewed financial statements and for the period from October 31, 2024 to March 31, 2025 has been extracted from audited financial statements, as applicable. PAC 3 was formed as a Trust on October 30, 2024, under the Indian Trust Act, 1882. As a result, its first audited financials cover the comprehensive period from October 31, 2024 to March 31, 2025.

Source: Certificate dated December 17, 2025 issued by M/s. Dharmesh L Trivedi & Co., Chartered Accountants (Mr. Dharmesh L Trivedi, Proprietor, Membership No. 040961)

**E. Details of the Sellers:**

1. The details of the Sellers as follows:

Sr. No.	Name of the Seller	Nature of the entity	Address	Part of Promoter/ Promoter Group of the Target Company (Yes / No)	Name of the group	Name of the stock exchanges where its shares are listed	Details of shares/ voting rights held by the Sellers			
							Pre Transaction <sup>(1)</sup>	Post Transaction <sup>(2)</sup>	Number of Equity Shares	
1.	Sajal Sushikumar Jain	Individual	16B, Navroze, Pali Hill, Bandra West S.O., Mumbai, Maharashtra - 400050	Yes	Not Applicable	Not Applicable	84,55,390	26.35%	Nil	Nil
2.	Saumya Sajal Jain	Individual	16B, Navroze, Pali Hill, Bandra West S.O., Mumbai, Maharashtra - 400050	Yes	Not Applicable	Not Applicable	46,30,810	14.43%	Nil	Nil
3.	Sreelekha Sajal Jain	Individual	16B, Navroze, Pali Hill, Bandra West S.O., Mumbai, Maharashtra - 400050	Yes	Not Applicable	Not Applicable	20,77,020	6.47%	Nil	Nil
4.	Sajal Sushikumar Jain, HUF Family	Hindu Undivided Family	16B, Navroze, Pali Hill, Bandra West S.O., Mumbai, Maharashtra - 400050	Yes	Not Applicable	Not Applicable	9,05,000	2.82%	Nil	Nil
5.	Pranika Saumya Jain	Individual	16B, Navroze, Pali Hill, Bandra West S.O., Mumbai, Maharashtra - 400050	Yes	Not Applicable	Not Applicable	10	0.00%	Nil	Nil
6.	Shubhra Jain Sivaradjou	Individual	1652 Gilder Court, Thousand Oaks, California-91320, United States of America	Yes	Not Applicable	Not Applicable	2,32,000	0.72%	Nil	Nil

**Notes:**

(1) The pre-transaction shareholding percentage of the Sellers is calculated on the basis of the total equity share capital of the Target Company as on the date of the Public Announcement.

(2) The post-transaction shareholding of the Sellers reflects the shareholding of the Sellers post consummation of the SPA Transaction.

2. As on the date of this DPS, the Sellers have not been prohibited by SEBI from dealing in securities, in terms of the directions issued by SEBI under Section 11B of the SEBI Act or any other regulations made under the SEBI Act.

3. Pursuant to the Open Offer and upon consummation of the Underlying Transaction, the Acquirer shall become the promoter of the Target Company in terms of SEBI (SAST) Regulations, including in accordance with the provisions of the SEBI (LODR) Regulations. Further, upon consummation of the SPA Transaction, each of the Sellers shall cease to hold any Equity Shares of the Target Company and shall cease to be in control of the Target Company and will be declassified from being members of the promoter/ promoter group of the Target Company in accordance with Regulation 31A(10) of the SEBI (LODR) Regulations. As per the SPA, the Acquirer and the PACs shall undertake actions required from the Acquirer and the PACs pursuant to the requirements of applicable law and shall ensure that the Target Company undertakes all actions required to be undertaken by it in terms of applicable law to ensure the declassification of the Sellers as promoter and/ or promoter group of the Target Company on and from consummation of the SPA Transaction.

**F. Details of the Target Company\*:**

(\*The disclosures mentioned under this section have been sourced from information published by the Target Company or provided by the Target Company or publicly available sources.)

1. Indo Borax and Chemicals Limited ("Target Company") is a public limited company incorporated under the Companies Act, 1956. The Target Company was incorporated on September 23, 1980 as a private limited company with the name 'Indo Borax and Chemicals Private Limited' by way of certificate of incorporation issued by the Registrar of Companies, Maharashtra. The Target Company was converted from a private limited company into a public limited company and consequently, the name of the Target Company was changed to Indo Borax and Chemicals Limited on May 09, 1991. There has been no change in the name of the Target Company during the last 3 years.

2. The Target Company has its registered office at 302, Link Rose, Linking Road, Santacruz (West), Mumbai – 400054, Maharashtra, India. The contact detail of the Target Company is: Telephone No.: +91-22-26489142/47/48; Fax No.: +91-22-26489143, Email id: info@indoborax.com and the website is: www.indoborax.com. The corporate identification number of the Target Company is L24100MH1980PLC023177.

3. The Equity Shares of the Target Company are listed on BSE (Scrip Code: 524342) and NSE (Symbol: INDOBORAX). The ISIN of the Target Company is INE803D01021. The Target Company was listed on BSE on September 08, 1993 and was listed on NSE on March 29, 2022. The Target Company was delisted from the Calcutta Stock Exchange Limited with effect from November 10, 2025.

4. The Target Company is engaged in the business of manufacturing boric acid and disodium octaborate tetrahydrate, boron oxide and refined boron products from crude and naturally occurring boron ores. The Target Company operates a modern boric acid, DOT and borax plant at Pithampur, Madhya Pradesh. The Target Company has 1 (one) wholly owned subsidiary, Indoborax Infrastructure Private Limited.

5. The Equity Shares of the Target Company are frequently traded in terms of Regulation 2(1) (i) of the SEBI (SAST) Regulations.

6. As on the date of this Detailed Public Statement, the authorised share capital of the Target Company is ₹6,00,00,00,00 (Indian Rupees Six Crores) comprising of 6,00,00,00 (six crore) Equity Shares of face value of ₹ 1.00 (Indian Rupee One) each. The issued and subscribed share capital of the Company is ₹3,22,80,00,00 (Indian Rupees Three Crore Twenty Two Lakhs Eighty Thousand) and paid-up share capital of the Target Company is ₹3,20,90,00,00 (Indian Rupees Three Crore Twenty Lakhs Ninety Thousand) comprising of 3,20,90,00 (three crore twenty lakhs ninety thousand) Equity Shares of face value of ₹1.00 (Indian Rupee One) each.

7. There are no outstanding Equity Shares of the Target Company that have been issued, allotted but not listed on the Stock Exchanges. The Target Company has not issued any depository receipts.

8. The trading of the Equity Shares is currently not suspended on the BSE Limited and the National Stock Exchange of India Limited.

9. As on the date of this Detailed Public Statement, there are no: (i) partly paid-up equity shares; (ii) equity shares carrying differential voting rights; (iii) equity shares which are locked-in; or (iv) outstanding convertible instruments (such as depository receipts, convertible debentures, warrants, options, convertible preference shares or similar instruments) issued by the Target Company which are convertible to Equity Shares at a later stage. As on the date of this Detailed Public Statement, the equity share capital of the Target Company is set out in the table below:

Particulars	Number of Equity Shares	% of equity share capital
Fully paid-up Equity Shares as on the date of this Detailed Public Statement	3,20,90,000	100.00
Partly paid-up Equity Shares as on the date of this Detailed Public Statement	Nil	Nil
ESOPs	Nil	Nil
Other outstanding convertible instruments (such as depository receipts, convertible debentures, warrants, options or convertible preference shares or similar instruments)	Nil	Nil
<b>Voting Share Capital (Total)</b>	<b>3,20,90,000</b>	<b>100.00</b>

10. None of the Equity Shares of the Target Company are currently locked-in.

11. The key financial information of Target Company as extracted from its limited review consolidated financial results for the six months period ended September 30, 2025 and based on its audited consolidated financial statements for the financial years ended March 31, 2025, March 31, 2024 and March 31, 2023 is as follows:

(₹ in million, except EPS)

Particulars	For the six months period ended September 30, 2025 (Limited Review)	For the financial year ended March 31, 2025 (Audited)	For the financial year ended March 31, 2024 (Audited)	For the financial year ended March 31, 2023 (Audited)
Total income	1,180.05	1,908.54	2,030.78	2,322.55
Profit after tax (from continuing operations)	264.66	425.05	389.78	506.94
Earnings Per Share (EPS) - Basic and Diluted (₹)	8.25*	13.25	12.15	15.80
Net Worth	3,608.99	3,354.33	2,934.01	2,550.52

\* Not annualized

(Source: Limited reviewed consolidated financial results for the six month period ended on September 30, 2025, and Annual Report for respective financial years, as available on www.bseindia.com)

**G. Details of the Open Offer:**

1. This Open Offer is a mandatory offer pursuant to and in compliance with the provisions of Regulation 3(1) and Regulation 4 of the SEBI (SAST) Regulations which is being made pursuant to the execution of the Share Purchase Agreement to acquire shares and voting rights in excess of 25.00% (twenty-five point zero zero per cent) of the total paid-up equity share capital of the Target Company by the Acquirer as described in Part II (Background to the Offer) of this DPS. The Acquirer and the PACs pursuant to the SPA have agreed to acquire the Sale Shares, i.e., 1,63,00,230 (one crore sixty three lakhs two hundred and thirty) Equity Shares representing 50.80% (fifty point eight zero per cent) (rounded off to the nearest decimal) of the total paid up equity share capital of the Target Company from the Sellers. Further, upon completion of the Underlying Transaction, the Acquirer will acquire: (i) Equity Shares and voting rights in excess of 25.00% (twenty-five point zero zero per cent) of the equity share capital of the Target Company; and (ii) sole control over the Target Company.
2. The Offer Price shall be payable in cash in accordance with Regulation 9(1)(a) of the SEBI (SAST) Regulations, and subject to the terms and conditions set out in this DPS and the Letter of Offer.
3. The Acquirer and the PACs have entered into a Share Purchase Agreement dated December 15, 2025 with the Sellers ("SPA"), pursuant to which the Acquirer and the PACs have agreed to acquire in aggregate the Sale Shares, i.e., 1,63,00,230 (one crore sixty three lakhs two hundred and thirty) Equity Shares representing 50.80% (fifty point eight zero per cent) (rounded off to the nearest decimal) of the total paid up equity share capital of the Target Company wherein: (a) the Acquirer has agreed to acquire 98,82,230 (ninety eight lakhs eighty two thousand two hundred and thirty) Equity Shares representing 30.80% (thirty point eight zero per cent) (rounded off to the nearest decimal) of the total paid up equity share capital of the Target Company; and (b) the PAC 1 has agreed to acquire 23,87,496 (twenty three lakhs eighty seven thousand four hundred and ninety six) Equity Shares representing 7.44% (seven point four per cent) of the total paid up equity share capital of the Target Company; (c) the PAC 2 has agreed to acquire 24,26,004 (twenty four lakhs twenty six thousand and four) Equity Shares representing 7.56% (seven point five six per cent) of the total paid up equity share capital of the Target Company; and (d) the PAC 3 has agreed to acquire 16,04,500 (sixteen lakhs four thousand and five hundred) Equity Shares representing 5.00% (five point zero zero per cent) of the total paid up equity share capital of the Target Company, from the relevant Sellers at a price of ₹256.30 (Indian Rupees Two Hundred and Fifty Six point Three Zero only) per Equity Share ("SPA Price"), for an aggregate consideration of ₹417,77,48,949.00 (Indian Rupees Four Hundred and Seventeen Crores Seventy Seven Lakhs Forty Eight Thousand Nine Hundred and Forty Nine only), subject to and in accordance with the terms and conditions set out in the SPA. The SPA also sets forth the terms and conditions agreed between the Acquirer, the PACs and the Sellers, and their respective rights and obligations. The acquisition and sale of Sale Shares under the SPA ("SPA Transaction") is *inter alia* subject to satisfaction or waiver or deferral of the conditions precedent contained in the SPA. Neither the Acquirer nor the PACs or their directors or investment manager (as applicable) hold any Equity Shares or voting rights in the Target Company as of the date of this Detailed Public Statement. The Acquirer and the PACs have not acquired any Equity Shares during the period between the date of the PA, i.e., December 15, 2025, and the date of this Detailed Public Statement.
4. The Acquirer has also entered into a limited purpose agreement ("Limited Purpose Agreement") dated December 15, 2025 with PAC 1, PAC 2 and PAC 3 (together "PACs"), whereby the Acquirer and the PACs have *inter alia* agreed that upon acquisition of the relevant Sale Shares, the Acquirer shall exercise sole control over the Target Company and will become and be classified as the 'promoter' of the Target Company in accordance with applicable laws i.e., the SEBI (SAST) Regulations and the SEBI (LODR) Regulations. The PACs have been disclosed as persons acting in concert with the Acquirer for the purpose of the Open Offer owing to them being a party to the SPA and acquiring their respective portion of the Sale Shares in accordance with the SPA. The PACs have been designated as a person acting in concert only for the purposes of this Open Offer, as (a) they are providing financial assistance to Acquirer as a lender/ investor pursuant to the Financing Agreements to ensure that Acquirer has adequate and firm financial resources for purchase of the Acquirer's portion of the Sale Shares and to fulfil its obligations under the Open Offer; and (b) they share a common objective with the Acquirer of acquiring the Sale Shares under the SPA. However, the PACs do not have any common or shared objective or purpose with the Acquirer relating to exercise of control over the Target Company. Further, the PACs are not related to the Acquirer, either directly or indirectly, as per the requirements of applicable laws including but not limited to SEBI (SAST) Regulations and SEBI (LODR) Regulations, and there is no arrangement / agreement between PACs and Acquirer other than under the SPA, the Limited Purpose Agreement and the Financing Agreements. Accordingly, the PACs will not exercise any control over the Target Company and would be persons acting in concert with the Acquirer for the limited purpose of the SPA and this Open Offer and will not be classified as 'promoter' or part of the 'promoter group' of the Target Company pursuant to the Open Offer. The SPA Transaction and the transaction contemplated

(v) The SPA also contains other customary representations and warranties (backed by indemnities customary to transactions of this nature) from the Sellers including the following: (i) the Sellers have the capacity to enter into the SPA and all other documents and instruments required to be executed pursuant to the SPA and to perform their obligations under the SPA; and (B) the SPA has been duly executed and delivered by the Sellers and constitutes valid and binding obligations of the Sellers enforceable, subject to applicable laws, against the Sellers in accordance with its terms.

(vi) Subject to the provisions set out in the SPA, the Closing shall occur by way of an off-market transfer in accordance with Regulation 22(2) of the SEBI (SAST) Regulations. As on the date of this DPS, the Acquirer has deposited the Maximum Consideration in the Open Offer Escrow Account and further details in this regard are set out in paragraph V (Financial Arrangements) of this DPS. On the date of Closing, Seller 1 and Mr. Govind Ramlal Parmar shall resign from the board of directors of the Target Company including any committees thereof.

(vii) On and from the date of Closing, each of the Sellers shall cease to be in control of the Target Company and will be declassified from being members of the promoter/ promoter group of the Target Company in accordance with Regulation 31A(10) of the SEBI (LODR) Regulations. The Acquirer and the PACs shall undertake actions required from the Acquirer and the PACs pursuant to the requirements of applicable law and shall ensure that the Target Company undertakes all actions required to be undertaken by it in terms of applicable law to ensure the declassification of the Sellers as promoter and/ or promoter group of the Target Company on and from date of Closing.

(viii) The Sellers have also agreed to certain customary non-compete and non-solicit restrictions under the SPA for an identified period. No separate consideration is payable to the Sellers for such non-compete and non-solicit undertaking.

(ix) The SPA may be terminated prior to Closing *inter alia* in the following circumstances: (A) with the mutual consent of the Acquirer & PACs and the Sellers in writing; (B) by the Acquirer and PACs, if any of the warranties provided by the Sellers are untrue or incorrect as on the date of Closing; (C) by the Sellers, if any of the Acquirer and PACs warranties are untrue or incorrect as on the date of Closing; (D) by the Acquirer and PACs, upon breach by the Sellers of identified obligations in a manner set out in the SPA; (E) by the Sellers, upon breach by the Acquirer and PACs of their identified obligations in a manner set out in the SPA; and (F) by the Acquirer and PACs, where disclosures in the updated disclosure letter delivered on the date of Closing result in claims exceeding an agreed threshold.

9. The Limited Purpose Agreement, *inter alia*, provides for the following clauses:

The Limited Purpose Agreement sets forth the terms and conditions governing the inter se rights and obligations of the Acquirer and the PACs including cooperation in relation to acquisition of the Sale Shares including *inter alia*:

(a) The PACs have been disclosed as persons acting in concert with the Acquirer for the purpose of the Open Offer owing to them being parties to the SPA and acquiring their respective portion of the Sale Shares in accordance with the SPA. The PACs have been designated as persons acting in concert only for the purposes of the Open Offer, as: (A) they are providing financial assistance to the Acquirer as a lender/ investor pursuant to the Financing Agreements to ensure that Acquirer has adequate and firm financial resources for purchase of the Acquirer's portion of the Sale Shares and to fulfil its obligations under the Open Offer; and (B) they share a common objective with the Acquirer of acquiring the Sale Shares under the SPA. However, the PACs do not have any common or shared objective or purpose with the Acquirer relating to exercise of control over the Target Company;

(b) Upon the purchase of the Sale Shares in accordance with the SPA, the Acquirer shall acquire sole control of the Target Company and shall be classified as the promoter of the Target Company in accordance with applicable law;

(c) The PACs are not related to the Acquirer, either directly or indirectly, as per the requirements of applicable law including but not limited to the SEBI (SAST) Regulations and the SEBI (LODR) Regulations, and there is no arrangement/ agreement between the PACs and the Acquirer other than under the SPA, the Limited Purpose Agreement and the Financing Agreements. The PACs will not exercise any control over the Target Company and would be persons acting in concert with the Acquirer for the limited purpose of the SPA and the Open Offer. Further, the PACs are not related to any of the existing promoters of the Target Company, as per the requirements of applicable law including but not limited to the SEBI (SAST) Regulations and the SEBI (LODR) Regulations. Accordingly, the PACs will not be classified as a promoter or part of the promoter group of the Target Company pursuant to the Open Offer;

(d) Subject to applicable law, the PACs shall have no liability, obligation or responsibility in relation to the Open Offer;

(e) The PACs will not acquire any Equity Share of the Target Company in the Open Offer;

(f) Each of the PACs shall, at all times, be considered as persons acting in concert with the Acquirer for the purposes of the Open Offer and the SPA;

(g) Subject to applicable law, none of the PACs shall be deemed to be a promoter of the Target Company and none of the PACs shall be identified by the Acquirer as being a promoter of the Target Company for any reason whatsoever, including, in any filing made by the Target Company with any governmental authority/ stock exchanges and the Equity Shares held by the PACs shall not be subject to any restriction (including that of lock-in or other restrictions) which are applicable to a promoter under any applicable law; and

(h) Each of the PACs confirm and agrees that it shall not, directly or indirectly, either: (A) in its individual capacity; or (B) through its affiliates exercise any control over the Target Company.

(g) The Limited Purpose Agreement may be terminated *inter alia* by mutual written agreement between the parties or automatically, upon termination of the SPA or upon breach of the obligation set out in paragraph 11(b) above by any of the PACs. Further, if any of the party ceases to hold Equity Shares of the Target Company acquired through the SPA, the Limited Purpose Agreement will stand terminated in regard to such party alone but remain in effect for the other parties.

10. The Financing Agreements contain, *inter alia*, the following salient provisions:

10.1. The salient features of the Debenture Trust Deed are as follows:

(a) **Quantum:** The Acquirer has issued 39,000 (thirty-nine thousand) secured, senior, unlisted, unrated, non-convertible debentures ("NCDs") of face value of ₹1,00,00,000 (Indian Rupees One Lakh only) each issued at par, in one tranche, aggregating up to ₹390,00,00,000 (Indian Rupees Three Hundred and Ninety Crores only) to the PACs.

(b) **Term:** The final maturity date of the NCDs is September 30, 2030 at which point the NCDs will be redeemed in full.

(c) **Use of proceeds:** Proceeds from the NCDs are to be used by the Acquirer only for (A) acquisition of 30.80% (thirty point eight zero per cent) (rounded off to the nearest decimal) of the share capital of the Target Company on a fully diluted basis from the Sellers; and (B) acquisition of Equity Shares tendered pursuant to the Open Offer.

(d) **Security:** The NCDs are secured by (A) a first ranking exclusive pledge of up to 99.90% (ninety nine point nine zero per cent) of the equity shareholding of the Acquirer; (B) a first ranking exclusive pledge over 100.00% (one hundred point zero zero per cent) of the Equity Shares of the Target Company to be held by the Acquirer; and (C) a first exclusive charge over all present and future assets of the Acquirer.

(e) **Transferability:** The NCDs are freely transferable by the PACs.

10.2. The salient features of the Subscription Agreement are as follows:

(a) **Quantum:** The Acquirer has issued 7,50,00,000 (seven crores fifty lakhs) fully paid up compulsorily convertible preference shares ("CCPS"), each with a face value of ₹10.00 (Indian Rupees Ten only) to the PACs for a total amount of ₹75,00,00,000.00 (Indian Rupees Seventy Five Crores only).

(b) **Term:** The term of each CCPS shall commence from the date of allotment and expire on September 30, 2032.

(c) **Conversion:** Upon the expiry of the term, the CCPS shall convert to such number of equity shares as which will entitle the PACs to 2.50% (two point five zero per cent) of the equity shareholding of the Acquirer on a fully diluted basis.

(d) **Seniority:** The CCPS rank senior and superior to the equity shares of the Acquirer currently issued with respect to dividend distribution and repayment, in case of a winding up or repayment of capital. Upon conversion, the converted shares will rank with the other equity shares in all respects.

(e) **Dividend:** From the date of issuance of the CCPS, out of the profits of the Acquirer available for distribution, the PACs as the holder of the CCPS shall be entitled in priority to any payment of dividend to the holders of any other class of shares to be paid in respect of each Financial year.

(f) **Transferability:** The CCPS are freely transferable by the CCPS holders.

### III. SHAREHOLDING AND ACQUISITION DETAILS

1. The current and proposed shareholding of the Acquirer and the PACs in the Target Company and the details of their acquisition are as follows:

Details	Acquirer <sup>(1)</sup>		PAC 1 <sup>(1)</sup>		PAC 2 <sup>(1)</sup>		PAC 3 <sup>(1)</sup>	
	No. of Equity Shares	% of Voting Share Capital <sup>(6)</sup>	No. of Equity Shares	% of Voting Share Capital <sup>(6)</sup>	No. of Equity Shares	% of Voting Share Capital <sup>(6)</sup>	No. of Equity Shares	% of Voting Share Capital <sup>(6)</sup>
Shareholding as on the PA date.	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil
Shares acquired between the PA date and this DPS date.	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil

Details	Acquirer <sup>(1)</sup>	PAC 1 <sup>(1)</sup>	PAC 2 <sup>(1)</sup>	PAC 3 <sup>(1)</sup>	
No. of Equity Shares	% of Voting Share Capital <sup>(6)</sup>	No. of Equity Shares	% of Voting Share Capital <sup>(6)</sup>	No. of Equity Shares	% of Voting Share Capital <sup>(6)</sup>
Post Offer shareholding on fully diluted basis as of 10 <sup>th</sup> Working Day after closing of Tendering Period (assuming no Equity Shares tendered in the Open Offer).	98,82,230 <sup>(2)</sup> (rounded off to the nearest decimal)	23,87,496 <sup>(2)</sup> 30.80	24,26,004 <sup>(2)</sup> 7.44	16,04,500 <sup>(2)</sup> 5.00	7.56
Post Offer shareholding on fully diluted basis as of 10 <sup>th</sup> Working Day after closing of Tendering Period (assuming the entire 26% is tendered in the Open Offer) <sup>(6)</sup>	182,25,630 <sup>(3)</sup> (rounded off to the nearest decimal)	23,87,496 <sup>(4)</sup> 56.80 <sup>(3)(5)</sup>	24,26,004 <sup>(4)</sup> 7.44 <sup>(4)</sup>	16,04,500 <sup>(4)</sup> 5.00 <sup>(4)</sup>	7.56 <sup>(4)</sup>

#### Notes:

(1) *No other persons are acting in concert with the Acquirer and/ or the PACs for the purposes of this Open Offer. While persons may be deemed to be acting in concert with the Acquirer and/ or PACs in terms of Regulation 2(1)(q)(2) of the SEBI (SAST) Regulations ("Deemed PACs"), however, such Deemed PACs are not acting in concert with the Acquirer and/ or PACs for the purposes of this Open Offer, within the meaning of Regulation 2(1)(q)(1) of the SEBI (SAST) Regulations.*

(2) *Assuming that the Acquirer has acquired 98,82,230 Equity Shares, PAC 1 has acquired 23,87,496 Equity Shares, PAC 2 has acquired 24,26,004 Equity Shares and PAC 3 has acquired 16,04,500 Equity Shares from the Sellers pursuant to the SPA Transaction.*

(3) *In case of full acceptance in the Open Offer and based on the Voting Share Capital as of the date of the Public Announcement, the Acquirer will: (i) acquire 98,82,230 Equity Shares of the Target Company from the Sellers constituting 30.80% (rounded off to the nearest decimal) of the total equity share capital of the Target Company pursuant to the SPA and (ii) acquire 83,43,400 Equity Shares of the Target Company from the Public Shareholders, constituting 26.00% of the Voting Share Capital of the Target Company.*

(4) *The PACs will not acquire any Equity Shares of the Target Company in the Open Offer.*

(5) *As per Regulation 38 of the SEBI (LODR) Regulations read with Rule 19A of the Securities Contracts (Regulation) Rules, 1957, as amended ("SCRR"), the Target Company is required to maintain at least 25% (twenty-five per cent) public shareholding, as determined in accordance with the SCRR, on a continuous basis for listing. If as a result of acquisition of Equity Shares pursuant to the SPA Transaction and/ or the Open Offer, the public shareholding in the Target Company falls below the minimum public shareholding requirement as per SCRR and the SEBI (LODR) Regulations, then the Acquirer will take necessary steps to bring down their shareholding in order to ensure that the Target Company satisfies the minimum public shareholding requirements, within the time prescribed under applicable law.*

(6) *Assuming that there are no changes between the current total paid up equity share capital of the Target Company and the Voting Share Capital.*

2. Other than the Acquirer and the PACs' proposed acquisition collectively totaling to 50.80% (fifty point eight zero per cent) (rounded off to the nearest decimal) of the total equity share capital of the Target Company, pursuant to Closing, the Acquirer, the PACs and their respective directors or investment managers (as applicable) do not have any shareholding in the Target Company as on the date of this Detailed Public Statement.

#### IV. OFFER PRICE

1. The Equity Shares of the Target Company are listed on the BSE Limited (Scrip Code: 524342) and the National Stock Exchange of India Limited (Symbol: INDOBORAX). The ISIN of the Target Company is INE803D01021.

2. The trading turnover in the Equity Shares based on the trading volumes during the 12 (twelve) calendar months prior to the calendar month in which the PA is made, i.e., December 1, 2024 to November 30, 2025 ("Relevant Period") is as under:

Stock Exchange	Total No. of Equity Shares of the Target Company traded during the Relevant Period (A)	Total No. of Equity Shares of the Target Company during the Relevant Period (B)	Traded turnover % (A/B)
BSE	26,71,576	3,20,90,000	8.33%
NSE	2,38,94,852	3,20,90,000	74.46%

*Source: Certificate dated December 15, 2025 issued by M/s. A Nair & Associates, Chartered Accountants (Mr. Akshay Nair, Proprietor, Membership No. 170201).*

3. Based on the above, in terms of Regulation 2(1)(j) of the SEBI (SAST) Regulations, the Equity Shares of the Target Company are frequently traded on the National Stock Exchange of India Limited, being the stock exchange where the maximum volume of trading in the shares of the Target Company has been recorded.

4. The Offer Price of ₹256.30 (Indian Rupees Two Hundred and Fifty Six point Three Zero only) per Equity Share is justified in terms of Regulation 8(2) of the SEBI (SAST) Regulations, being the highest of:

Sr. No.	Particulars	Price (₹ per Equity Share)
A	The highest negotiated price per Equity Share of the Target Company for any acquisition under the agreement attracting the obligation to make a PA of this Open Offer i.e., the price per Equity Share under the Share Purchase Agreement	₹256.30
B	The volume weighted average price paid or payable per Equity Share for acquisition, whether by the Acquirer or the PACs during the fifty-two weeks immediately preceding the date of the PA i.e. December 15, 2025.	Not Applicable <sup>(1)</sup>
C	The highest price paid or payable per Equity Share, whether for any acquisition by the Acquirer or the PACs during the twenty-six weeks immediately preceding the date of the PA i.e. December 15, 2025.	Not Applicable <sup>(1)</sup>
D	The volume weighted average market price of Equity Shares for a period of sixty trading days immediately preceding the date of the PA as traded on the stock exchange where the maximum volume of trading in the Equity Shares of the Target Company is recorded during the Relevant Period and such Equity Shares being frequently traded.	₹253.23
E	Where the Equity Shares are not frequently traded, the price determined by the Acquirer and the Manager to the Offer taking into account valuation parameters including, book value, comparable trading multiples, and such other parameters as are customary for valuation of shares of such companies; and	Not Applicable <sup>(2)</sup>
F	The per Equity Share value computed under regulation 8(5) of the SEBI (SAST) Regulations, if applicable	Not Applicable <sup>(3)</sup>

(1) *Neither the Acquirer nor any of the PACs has acquired any Equity Shares of the Target Company during the fifty-two weeks or twenty-six weeks*



DETAILED PUBLIC STATEMENT IN TERMS OF REGULATIONS 3(1) AND 4 READ WITH REGULATIONS 13(4), 14(3), 15(2) AND OTHER APPLICABLE REGULATIONS OF THE SECURITIES AND EXCHANGE BOARD OF INDIA (SUBSTANTIAL ACQUISITION OF SHARES AND TAKEOVERS) REGULATIONS, 2011, AS AMENDED, TO THE PUBLIC SHAREHOLDERS (AS DEFINED BELOW) OF

# INDO BORAX AND CHEMICALS LIMITED

A public listed company incorporated under the Companies Act, 1956

Registered Office Address: 302, Link Rose, Linking Road, Santacruz (West), Mumbai – 400054, Maharashtra, India

Corporate Identification Number: L24100MH1980PLC023177 • Tel: +91-22-26489142/ 47 /48 • Fax: +91-22-26489143

Email id: info@indoborax.com • Website: www.indoborax.com

Open offer for the acquisition of up to 83,43,400 (eighty three lakhs forty three thousand and four hundred) fully paid-up equity shares of face value of ₹1.00 (Indian Rupee One only) each (the "Equity Shares") of Indo Borax and Chemicals Limited (the "Target Company"), representing 26.00% (twenty six point zero zero per cent) of the Voting Share Capital (as defined below), from the Public Shareholders (as defined below) of the Target Company, by Zenrock Chemicals Private Limited (the "Acquirer") along with India Special Assets Fund III ("PAC 1"), ISAF III Onshore Fund ("PAC 2") and Special Situation India Fund ("PAC 3" and together with PAC 1 and PAC 2, "PACs"), in their capacity as persons acting in concert with the Acquirer for the purposes of this Open Offer pursuant to and in compliance with the requirements of the Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011, as amended (the "SEBI (SAST) Regulations") (the "Open Offer" or "Offer").

This detailed public statement ("Detailed Public Statement" or "DPS") is being issued by IIFL Capital Services Limited (formerly known as IIFL Securities Limited), the manager to the Open Offer ("Manager" or "Manager to the Open Offer"), for and on behalf of the Acquirer along with PACs (as the 'persons acting in concert' with the Acquirer), to the Public Shareholders (as defined below) of the Target Company pursuant to and in compliance with Regulations 3(1) and 4 read with Regulations 13(4), 14 (3), 15(2) and other applicable regulations of the SEBI (SAST) Regulations. This DPS is being issued pursuant to the public announcement dated December 15, 2025 ("Public Announcement" or "PA"), in relation to the Open Offer, filed with the Stock Exchanges (as defined below), the Securities and Exchange Board of India ("SEBI"), and sent to the Target Company at its registered office in compliance with Regulations 14(1) and 14(2) of the SEBI (SAST) Regulations.

## DEFINITIONS

For the purpose of this DPS, the following terms shall have the meanings assigned to them below:

- a) "Board" or "Board of Directors" means the board of directors of the Target Company;
- b) "Closing" means the completion of transfer of the Sale Shares from the Sellers to the Acquirer and the PACs and other identified actions set out in the SPA;
- c) "Equity Shares" means the fully paid up equity shares of the Target Company having a face value of ₹1.00 (Indian Rupee One only) per equity share;
- d) "Financing Agreements" means collectively, (i) the debenture trust deed dated October 31, 2025 executed between the Acquirer and Catalyst Trusteeship Limited in its capacity as debenture trustee, *vide* which the Acquirer has issued 39,000 (thirty nine thousand) secured, senior, unlisted, unrated, redeemable, non-convertible debentures of face value of ₹1,00,00,000 (Indian Rupees One Lakh only) each, issued at par, in one tranche, aggregating to ₹3,90,00,00,000 (Indian Rupees Three Hundred and Ninety Crores only) to the PACs the ("Debenture Trust Deed"); and (ii) the subscription agreement dated November 03, 2025, executed between the Acquirer and the PACs, *vide* which the Acquirer has issued 7,50,00,00 (seven crores and fifty lakhs) fully paid up compulsorily convertible preference shares ("CCPS"), each with a face value of ₹10.00 (Indian Rupees Ten only) for an aggregate consideration of ₹75,00,00,000 (Indian Rupees Seventy Five Crores only) to the PACs ("Subscription Agreement");
- e) "Identified Date" means date falling on the 10<sup>th</sup> (tenth) Working Day prior to the commencement of the Tendering Period, for the purpose of determining the Public Shareholders to whom the Letter of Offer ("LOF") shall be sent;
- f) "Limited Purpose Agreement" means the limited purpose agreement dated December 15, 2025 executed by and amongst the Acquirer, PAC 1, PAC 2 and PAC 3;
- g) "Offer Price" means a price of ₹256.30 (Indian Rupees Two Hundred and Fifty Six point Three Zero only) per Equity Share, which has been determined in accordance with Regulations 8(1) and 8(2) of the SEBI (SAST) Regulations, that will be offered to the Public Shareholders who validly tender their Equity Shares in the Offer;
- h) "Offer Size" means up to 83,43,400 (eighty three lakhs forty three thousand and four hundred) Equity Shares representing 26.00% (twenty six point zero zero per cent) of the Voting Share Capital of the Target Company;
- i) "Person(s) Acting in Concert" or "PACs" means collectively, India Special Assets Fund III ("PAC 1"), ISAF III Onshore Fund ("PAC 2") and Special Situation India Fund ("PAC 3");
- j) "Public Shareholders" means all the equity shareholders of the Target Company who are eligible to tender their Equity Shares in the Offer, except: (i) the promoters and members of the promoter group of the Target Company; (ii) the Acquirer, the PACs and any persons deemed to be acting in concert with the foregoing; (iii) the parties to the underlying Share Purchase Agreement (as defined below); (iv) the parties to the Limited Purpose Agreement (as defined above); (v) the parties to the Financing Agreements (as defined above); and (vi) any persons deemed to be acting in concert with the parties to the Share Purchase Agreement and the Limited Purpose Agreement, pursuant to and in compliance with the SEBI (SAST) Regulations;

- k) "Sale Shares" means 1,63,00,230 (one crore sixty three lakhs two hundred and thirty) Equity Shares held by the Sellers representing 50.80% (fifty point eight zero per cent) (rounded off to the nearest decimal) of the total paid up equity share capital of the Target Company;
- l) "SCRR" means the Securities Contract (Regulations) Rules, 1957, as amended;
- m) "SEBI (LODR) Regulations" means the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended;
- n) "SEBI Act" means the Securities and Exchange Board of India Act, 1992, as amended;
- o) "SEBI" means the Securities and Exchange Board of India;
- p) "Sellers" means collectively, Sajal Sushikumar Jain ("Seller 1"), Saumya Sajal Jain ("Seller 2"), Sreelekha Sajal Jain ("Seller 3"), Sajal Sushikumar Jain HUF ("Seller 4"), Pranika Saumya Jain ("Seller 5") and Shubhra Jain Sivaradjou ("Seller 6");

- q) "Share Purchase Agreement" or "SPA" means the share purchase agreement dated December 15, 2025, executed by and amongst the Acquirer, the PACs, and the Sellers;
- r) "Stock Exchanges" means the stock exchanges where the Equity Shares of the Target Company are listed, i.e., the BSE Limited ("BSE") and the National Stock Exchange of India Limited ("NSE");

- s) "Tendering Period" means the period of 10<sup>th</sup> Working Days during which the Public Shareholders may tender their Equity Shares in acceptance of the Open Offer, which shall be disclosed in the Letter of Offer;
- t) "Transaction Escrow Account" means the account under the name and title "ZCPL – Transaction Escrow Account" opened with the Kotak Mahindra Bank Limited pursuant to the SPA and in accordance with the Transaction Escrow Agreement;

- u) "Transaction Escrow Agreement" means the escrow agreement dated December 15, 2025 executed by and amongst the Acquirer & PACs, Sellers and the Kotak Mahindra Bank Limited;

- v) "Voting Share Capital" means the total voting equity share capital of the Target Company on a fully diluted basis expected as of the 10<sup>th</sup> (tenth) Working Day from the closure of the Tendering Period for the Open Offer;

- w) "Working Day" means a working day of SEBI.

## I. ACQUIRER, PACS, SELLERS, TARGET COMPANY AND OPEN OFFER

### A. Zenrock Chemicals Private Limited ("Acquirer"):

- 1. The Acquirer is a private company limited by shares. It was incorporated on April 08, 2025 under the name of 'Zenrock Chemicals Private Limited' by way of certificate of incorporation issued by the Registrar of Companies, Central Processing Centre. The corporate identification number is U20110MH2025PTC445086. There has been no change to the name of the Acquirer since its incorporation. The contact details of the Acquirer are as follows: telephone number: +91-22-35218591; and e-mail: info@zenrockchemicals.com.

- 2. The Acquirer has its registered office at 506, Tulsi Chambers, Freepress Journal Marg, Nariman Point, Mumbai – 400021, Maharashtra, India.

- 3. The Acquirer is not engaged in any business activity presently but is incorporated to carry out the business of chemical products such as industrial chemicals, specialty chemicals, fine chemicals, and related substances.

- 4. The Acquirer is not part of any identified group.

- 5. The controlling shareholder of the Acquirer is Mr. Sunil Malhotra who owns and controls the Acquirer.

- 6. The securities of the Acquirer are not listed on any stock exchanges in India or in any other jurisdiction.

- 7. Save and except for the PACs, no other person is acting in concert with the Acquirer for the purpose of this Open Offer. While persons may be deemed to be acting in concert with the Acquirer and the PACs in terms of Regulation 2(1)(q)(2) of the SEBI (SAST) Regulations ("Deemed PACs"), however, such Deemed PACs are not acting in concert with the Acquirer and the PACs for the purposes of this Open Offer, within the meaning of Regulation 2(1)(q)(1) of the SEBI (SAST) Regulations. The Acquirer has no relation or connection with the PACs, except for the SPA, the Limited Purpose Agreement and the Financing Agreements to which the Acquirer, PAC 1, PAC 2 and PAC 3 are parties.

- 8. Neither the Acquirer nor its directors or key employees have any relationship with or interest in the Target Company except for the SPA Transaction.

- 9. The Acquirer and PACs are not related to each other, either directly or indirectly, as per applicable laws i.e., SEBI (SAST) Regulations and SEBI (LODR) Regulations. The PACs are neither a promoter/ member of promoter group of the Acquirer, nor a related party of the Acquirer.

- 10. None of the directors of the Acquirer are on the Board of the Target Company as on the date of this DPS. The Acquirer has also not nominated any director on the Board of the Target Company as on the date of this DPS.

11. The Acquirer has not been prohibited by SEBI from dealing in securities, in terms of directions issued by SEBI under Section 11B of the SEBI Act or any other regulations made under the SEBI Act.

12. Neither the Acquirer nor its directors or promoters have been categorized as a wilful defaulter by any bank or financial institution or consortium thereof, in accordance with the guidelines on wilful defaulters issued by the RBI, in terms of Regulation 2(1)(ze) of the SEBI (SAST) Regulations.

13. The Acquirer has not been categorized/ declared as a fugitive economic offender under Section 12 of the Fugitive Economic Offenders Act, 2018, in terms of Regulation 2(1)(ja) of the SEBI (SAST) Regulations.

14. The issued and paid-up share capital of the Acquirer is ₹1,15,00,00,000 (Indian Rupees One Hundred and Fifteen Crores only) divided into: (a) 4,00,00,000 (four crores) fully paid-up equity shares of face value ₹10/- (Indian Rupees Ten only) each aggregating to ₹40,00,00,00,00 (Indian Rupees Forty Crores only); and (b) 7,50,00,00 (seven crores fifty lakhs) fully paid up compulsorily convertible preference shares of ₹10.00 (Indian Rupees Ten only) each aggregating to ₹75,00,00,00,00 (Indian Rupees Seventy Five Crores only). As on the date of this DPS, shareholding pattern of the Acquirer is as follows:

Sr. No.	Category of Shareholder	Number of equity shares held	% of equity shares held	Number of CCPS held	% of CCPS held
1.	Promoter				
	Sunil Malhotra	3,99,99,990	99.99	Nil	N.A.
2.	FII/ Mutual Funds/Financial Institutions/Banks				
	India Special Assets Fund III	Nil	Nil	2,79,00,000	37.20%
	ISAF III Onshore Fund	Nil	Nil	2,83,50,000	37.80%
	Special Situation India Fund	Nil	Nil	1,87,50,000	25.00%
3.	Public				
	Jeewan Khanna	10	Negligible	Nil	N.A.
	<b>Total number of shares</b>	<b>4,00,00,000</b>	<b>100.00%</b>	<b>7,50,00,000</b>	<b>100.00%</b>

15. The Acquirer does not hold any Equity Shares or voting rights in the Target Company as of the date of this Detailed Public Statement. The Acquirer has not acquired any Equity Shares during the period between the date of the PA, i.e., December 15, 2025 and the date of this Detailed Public Statement.

16. The key financial information of Acquirer as extracted from its limited review standalone financial results for period April 8, 2025 to September 30, 2025 as reviewed by its statutory auditor is as follows:

Particulars	For the period from April 8, 2025 to September 30, 2025 (Limited Review) (refer note 1 below)
<b>Total income</b>	<b>-</b>
Profit / (Loss) after tax	(9.47)
Earnings Per Share (EPS) - Basic and Diluted (₹)	(947.33)*
<b>Net Worth</b>	<b>(9.37)</b>

\*not annualized

### Note:

(1) The financial information of Acquirer for the period from April 8, 2025 to September 30, 2025 has been extracted from limited reviewed financial results. Acquirer was incorporated on April 8, 2025, under the Companies Act, 2013 and accordingly its financials cover the comprehensive period from April 8, 2025 to September 30, 2025.

(Source: Certificate dated December 18, 2025 issued by M/s. A Nair & Associates, Chartered Accountants (Mr. Akshay Nair, Proprietor, Membership No. 170201)

### B. Details of India Special Assets Fund III ("PAC 1"):

1. PAC 1 is a scheme of ISAF III, an irrevocable and contributory determinate trust established under the provisions of Indian Trusts Act, 1882 pursuant to execution of an indenture of trust dated April 12, 2021. There has been no change to the name of the PAC 1 since its formation.

2. PAC 1 is a scheme of ISAF III which is registered with SEBI as a Category II alternative investment fund ("AIF") under the Securities and Exchange Board of India (Alternative Investment Funds) Regulations, 2012 ("AIF Regulations") with registration number IN/AIF2/21-22/0978 as per the certificate of registration dated January 25, 2022 for the purposes of carrying on the investment activity of a category II AIF. PAC 1 being a scheme is engaged in the business of making investments in portfolio entities in India in accordance with the terms of the fund documents. PAC 1 seeks to primarily make its investments in one or more of the following ways: (i) by investing, directly or indirectly into Indian portfolio entities; and/or (ii) by subscribing, directly or indirectly, to instruments/securities issued by asset reconstruction companies and asset reconstruction trusts. PAC 1 seeks to invest through instruments including debt and/or debt securities and/or equity and/or equity linked securities and/or security receipts in stressed or distressed assets to the extent permissible under the AIF Regulations.

3. PAC 1 has its office at Edelweiss House, Off. C.S.T. Road, Kalina, Mumbai, Maharashtra 400098. The contact details of PAC 1 are as follows: telephone number: +91-22-40194700, and e-mail: project.borax@eaaa.in.

4. PAC 1 is one of the schemes for which EIAL Alternatives Limited (formerly known as Edelweiss Alternative Asset Advisors Limited) ("EIAL") acts as the investment manager. PAC 1 is sponsored and managed by its investment manager, i.e. EIAL. Vistra ITCL (India) Limited is the trustee of ISAF III.

5. PAC 1 is a part of EIAL group. EIAL is one of the leading alternative assets management platforms in India managing assets under management of ₹654.60 billion as on September 30, 2025. EIAL operates a diversified, multi-strategy platform, in large, under-tapped and fast-growing alternative asset classes, focusing on providing income and yield solutions to its clients. EIAL's key business strategies include: (i) real assets and (ii) private credit.

6. PAC 1, being a scheme of a trust, does not have any share capital and is not listed on any stock exchanges in India or abroad.

7. Since PAC 1 is a scheme to a trust, it does not have any directors. Hence, there are no common directors of PAC 1 and the Target Company.

8. As on the date of this DPS, PAC 1 has not been prohibited by SEBI from dealing in securities, in terms of directions issued by SEBI under Section 11B of the SEBI Act or any other regulations made under the SEBI Act.

9. Neither PAC 1 nor its investment manager or sponsor have been categorized as a wilful defaulter by any bank or financial institution or consortium thereof, in accordance with the guidelines on wilful defaulters issued by the RBI, in terms of Regulation 2(1)(ze) of the SEBI (SAST) Regulations.

10. Neither PAC 1 nor its investment manager or sponsor have been categorized/ declared as a fugitive economic offender under Section 12 of the Fugitive Economic Offenders Act, 2018, in terms of Regulation 2(1)(ja) of the SEBI (SAST) Regulations.

11. As on the date of this DPS, PAC 1, its sponsor, its investment manager, trustee company and key investment team of the investment manager do not have any interest in the Target Company, except for the transactions contemplated in the Share Purchase Agreement.

12. As on the date of this DPS, PAC 1, its sponsor,

voting rights in the Target Company. PAC 3 has not acquired any Equity Shares in the Target Company during the period between the date of the PA, i.e., December 15, 2025 and the date of this DPS.

13. The key financial information of PAC 3 as extracted from its limited review unaudited financial statements, as reviewed by its statutory auditor, for the three months period ended June 30, 2025 and based on its audited financial statements for the period October 31, 2024 to March 31, 2025 is as follows:

₹ in million, except EPS)

Particulars	For the three months period ended June 30, 2025 (Limited Review)	For the period from October 31, 2024 to March 31, 2025 (Audited) <sup>(i)</sup>
Total income	23.07	-
Surplus / (Deficit) after tax	1.39	(6.13)
Earnings Per Share (EPS) - Basic and Diluted (₹)	NA	NA
Unitholders' Funds	2,115.52	883.13

#### Note:

(1) The key financial information of PAC 3 for the three months period ended June 30, 2025 has been extracted from limited reviewed financial statements and for the period from October 31, 2024 to March 31, 2025 has been extracted from audited financial statements, as applicable. PAC 3 was formed as a Trust on October 30, 2024, under the Indian Trust Act, 1882. As a result, its first audited financials cover the comprehensive period from October 31, 2024 to March 31, 2025.

Source: Certificate dated December 17, 2025 issued by M/s. Dharmesh L Trivedi & Co., Chartered Accountants (Mr. Dharmesh L Trivedi, Proprietor, Membership No. 040961)

#### E. Details of the Sellers:

1. The details of the Sellers as follows:

Sr. No.	Name of the Seller	Nature of the entity	Address	Part of Promoter/ Promoter Group of the Target Company (Yes / No)	Name of the group	Name of the stock exchanges where its shares are listed	Details of shares/ voting rights held by the Sellers		
							Pre Transaction <sup>(i)</sup>	Post Transaction <sup>(i)</sup>	% of paid-up equity share capital of the Target Company
1.	Sajal Sushikumar Jain	Individual	16B, Navroze, Pali Hill, Bandra West S.O, Mumbai, Maharashtra - 400050	Yes	Not Applicable	Not Applicable	84,55,390	26.35%	Nil
2.	Saumya Sajal Jain	Individual	16B, Navroze, Pali Hill, Bandra West S.O, Mumbai, Maharashtra - 400050	Yes	Not Applicable	Not Applicable	46,30,810	14.43%	Nil
3.	Sreelekha Sajal Jain	Individual	16B, Navroze, Pali Hill, Bandra West S.O, Mumbai, Maharashtra - 400050	Yes	Not Applicable	Not Applicable	20,77,020	6.47%	Nil
4.	Sajal Sushikumar Jain, HUF Family	Hindu Undivided Family	16B, Navroze, Pali Hill, Bandra West S.O, Mumbai, Maharashtra - 400050	Yes	Not Applicable	Not Applicable	9,05,000	2.82%	Nil
5.	Pranika Saumya Jain	Individual	16B, Navroze, Pali Hill, Bandra West S.O, Mumbai, Maharashtra - 400050	Yes	Not Applicable	Not Applicable	10	0.00%	Nil
6.	Shubhra Jain Sivaradjou	Individual	1652 Glider Court, Thousand Oaks, California-91320, United States of America	Yes	Not Applicable	Not Applicable	2,32,000	0.72%	Nil

#### Notes:

(1) The pre-transaction shareholding percentage of the Sellers is calculated on the basis of the total equity share capital of the Target Company as on the date of the Public Announcement.

(2) The post-transaction shareholding of the Sellers reflects the shareholding of the Sellers post consummation of the SPA Transaction.

2. As on the date of this DPS, the Sellers have not been prohibited by SEBI from dealing in securities, in terms of the directions issued by SEBI under Section 11B of the SEBI Act or any other regulations made under the SEBI Act.

3. Pursuant to the Open Offer and upon consummation of the Underlying Transaction, the Acquirer shall become the promoter of the Target Company in terms of SEBI (SAST) Regulations, including in accordance with the provisions of the SEBI (LODR) Regulations. Further, upon consummation of the SPA Transaction, each of the Sellers shall cease to hold any Equity Shares of the Target Company and shall cease to be in control of the Target Company and will be declassified from being members of the promoter/ promoter group of the Target Company in accordance with Regulation 31A(10) of the SEBI (LODR) Regulations. As per the SPA, the Acquirer and the PACs shall undertake actions required from the Acquirer and the PACs pursuant to the requirements of applicable law and shall ensure that the Target Company undertakes all actions required to be undertaken by it in terms of applicable law to ensure the declassification of the Sellers as promoter and/ or promoter group of the Target Company on and from consummation of the SPA Transaction.

#### F. Details of the Target Company<sup>\*</sup>:

<sup>\*</sup>The disclosures mentioned under this section have been sourced from information published by the Target Company or provided by the Target Company or publicly available sources.)

1. Indo Borax and Chemicals Limited ("Target Company") is a public limited company incorporated under the Companies Act, 1956. The Target Company was incorporated on September 23, 1980 as a private limited company with the name 'Indo Borax and Chemicals Private Limited' by way of certificate of incorporation issued by the Registrar of Companies, Maharashtra. The Target Company was converted from a private limited company into a public limited company and consequently, the name of the Target Company was changed to Indo Borax and Chemicals Limited on May 09, 1991. There has been no change in the name of the Target Company during the last 3 years.

2. The Target Company has its registered office at 302, Link Rose, Linking Road, Santacruz (West), Mumbai – 400054, Maharashtra, India. The contact detail of the Target Company is: Telephone No.: +91-22-26489142/47/48; Fax No.: +91-22-26489143, Email id: info@indoborax.com and the website is: www.indoborax.com. The corporate identification number of the Target Company is L24100MH1980PLC023177.

3. The Equity Shares of the Target Company are listed on BSE (Scrip Code: 524342) and NSE (Symbol: INDOBORAX). The ISIN of the Target Company is INE803D01021. The Target Company was listed on BSE on September 08, 1993 and was listed on NSE on March 29, 2022. The Target Company was de-listed from the Calcutta Stock Exchange Limited with effect from November 10, 2025.

4. The Target Company is engaged in the business of manufacturing boric acid and disodium octaborate tetrahydrate, boron oxide and refined boron products from crude and naturally occurring boron ores. The Target Company operates a modern boric acid, DOT and borax plant at Pithampur, Madhya Pradesh. The Target Company has 1 (one) wholly owned subsidiary, Indoborax Infrastructure Private Limited.

5. The Equity Shares of the Target Company are frequently traded in terms of Regulation 2(1) (j) of the SEBI (SAST) Regulations.

6. As on the date of this Detailed Public Statement, the authorised share capital of the Target Company is ₹6,00,00,000.00 (Indian Rupees Six Crores) comprising of 6,00,00,000 (six crore) Equity Shares of face value of ₹ 1.00 (Indian Rupee One) each. The issued and subscribed share capital of the Company is ₹3,22,80,000.00 (Indian Rupees Three Crore Twenty Two Lakhs Eighty Thousand) and paid-up share capital of the Target Company is ₹3,20,90,000.00 (Indian Rupees Three Crore Twenty Lakhs Ninety Thousand) comprising of 3,20,90,000 (three crore twenty lakhs ninety thousand) Equity Shares of face value of ₹ 1.00 (Indian Rupee One) each.

7. There are no outstanding Equity Shares of the Target Company that have been issued, allotted but not listed on the Stock Exchanges. The Target Company has not issued any depositary receipts.

8. The trading of the Equity Shares is currently not suspended on the BSE Limited and the National Stock Exchange of India Limited.

9. As on the date of this Detailed Public Statement, there are no: (i) partly paid-up equity shares; (ii) equity shares carrying differential voting rights; (iii) equity shares which are locked-in; or (iv) outstanding convertible instruments (such as depositary receipts, convertible debentures, warrants, options, convertible preference shares or similar instruments) issued by the Target Company which are convertible to Equity Shares at a later stage. As on the date of this Detailed Public Statement, the equity share capital of the Target Company is set out in the table below:

Particulars	Number of Equity Shares	% of equity share capital
Fully paid-up Equity Shares as on the date of this Detailed Public Statement	3,20,90,000	100.00
Partly paid-up Equity Shares as on the date of this Detailed Public Statement	Nil	Nil
ESOPs	Nil	Nil
Other outstanding convertible instruments (such as depositary receipts, convertible debentures, warrants, options or convertible preference shares or similar instruments)	Nil	Nil
<b>Voting Share Capital (Total)</b>	<b>3,20,90,000</b>	<b>100.00</b>

10. None of the Equity Shares of the Target Company are currently locked-in.

11. The key financial information of Target Company as extracted from its limited review consolidated financial results for the six months period ended September 30, 2025 and based on its audited consolidated financial statements for the financial years ended March 31, 2025, March 31, 2024 and March 31, 2023 is as follows:

₹ in million, except EPS)

Particulars	For the six months period ended	For the financial year ended	For the financial year ended	For the financial year ended
	September 30, 2025 (Limited Review)	March 31, 2025 (Audited)	March 31, 2024 (Audited)	March 31, 2023 (Audited)
Total income	1,180.05	1,908.54	2,030.78	2,322.55
Profit after tax (from continuing operations)	264.66	425.05	389.78	506.94
Earnings Per Share (EPS) - Basic and Diluted (₹)	8.25*	13.25	12.15	15.80
Net Worth	3,608.99	3,354.33	2,934.01	2,550.52

\* Not annualized

(Source: Limited reviewed consolidated financial results for the six month period ended September 30, 2025, and Annual Report for respective financial years, as available on www.bseindia.com)

#### G. Details of the Open Offer:

1. This Open Offer is a mandatory offer pursuant to and in compliance with the provisions of Regulation 3(1) and Regulation 4 of the SEBI (SAST) Regulations which is being made pursuant to the execution of the Share Purchase Agreement to acquire shares and voting rights in excess of 25.00% (twenty-five point zero zero per cent) of the total paid-up equity share capital of the Target Company by the Acquirer as described in Part II (Background to the Offer) of this DPS. The Acquirer and the PACs pursuant to the SPA have agreed to acquire the Sale Shares, i.e., 1,63,00,230 (one crore sixty three lakhs two hundred and thirty) Equity Shares representing 50.80% (fifty point eight zero per cent) (rounded off to the nearest decimal) of the total paid up equity share capital of the Target Company wherein: (a) the Acquirer has agreed to acquire 98,82,230 (ninety eight lakhs eighty two thousand two hundred and thirty) Equity Shares representing 30.80% (thirty point eight zero per cent) (rounded off to the nearest decimal) of the total paid up equity share capital of the Target Company; and (b) sole control over the Target Company.

2. The Offer Price shall be payable in cash in accordance with Regulation 9(1)(a) of the SEBI (SAST) Regulations, and subject to the terms and conditions set out in this DPS and the Letter of Offer.

3. The Acquirer and the PACs have entered into a Share Purchase Agreement dated December 15, 2025 with the Sellers ("SPA"), pursuant to which the Acquirer and the PACs have agreed to acquire in aggregate the Sale Shares, i.e., 1,63,00,230 (one crore sixty three lakhs two hundred and thirty) Equity Shares representing 50.80% (fifty point eight zero per cent) (rounded off to the nearest decimal) of the total paid up equity share capital of the Target Company wherein: (a) the Acquirer has agreed to acquire 98,82,230 (ninety eight lakhs eighty two thousand two hundred and thirty) Equity Shares representing 30.80% (thirty point eight zero per cent) (rounded off to the nearest decimal) of the total paid up equity share capital of the Target Company; and (b) sole control over the Target Company.

4. The Offer Price shall be payable in cash in accordance with Regulation 9(1)(a) of the SEBI (SAST) Regulations, and subject to the terms and conditions set out in this DPS and the Letter of Offer.

5. The Acquirer and the PACs have entered into a Share Purchase Agreement dated December 15, 2025 with the Sellers ("SPA"), pursuant to which the Acquirer and the PACs have agreed to acquire in aggregate the Sale Shares, i.e., 1,63,00,230 (one crore sixty three lakhs two hundred and thirty) Equity Shares representing 50.80% (fifty point eight zero per cent) (rounded off to the nearest decimal) of the total paid up equity share capital of the Target Company wherein: (a) the Acquirer has agreed to acquire 98,82,230 (ninety eight lakhs eighty two thousand two hundred and thirty) Equity Shares representing 30.80% (thirty point eight zero per cent) (rounded off to the nearest decimal) of the total paid up equity share capital of the Target Company; and (b) sole control over the Target Company.

6. The Acquirer along with the PACs (as the 'person acting in concert' with the Acquirer) is making this Open Offer to all the Public Shareholders of the Target Company in terms of Regulation 3(1) and Regulation 4 of the SEBI (SAST) Regulations for the acquisition of up to 83,43,400 (eighty three lakhs forty three thousand and four hundred) Equity Shares representing 26.00% (twenty-six point zero zero per cent) of the Voting Share Capital, at an Offer Price of ₹256.30 (Indian Rupees Two Hundred and Fifty Six point Three Zero only) per Equity Share ("Offer Price"), determined in accordance with the SEBI (SAST) Regulations aggregating to a total cash consideration of up to ₹2,13,84,13,420.00 (Indian Rupees Two Hundred and Thirteen Crores Eighty Four Lakhs Thirteen Thousand Four Hundred and Twenty only) (assuming full acceptance) ("Maximum Consideration"), subject to the terms and conditions mentioned in the Public Announcement, this Detailed Public Statement and to be set out in the Letter of Offer that will be sent to the Public Shareholders in accordance with the applicable provisions of the SEBI (SAST) Regulations.

7. The Offer Price has been arrived at in accordance with Regulation 8(1) and Regulation 8(2) of the SEBI (SAST) Regulations. Assuming full acceptance of the Open Offer, the total consideration payable by the Acquirer in accordance with the SEBI (SAST) Regulations will be ₹2,13,84,13,420.00 (Indian Rupees Two Hundred and Thirteen Crores Eighty Four Lakhs Thirteen Thousand Four Hundred and Twenty only), subject to and in accordance with the terms and conditions set out in the SPA. The SPA also sets forth the terms and conditions agreed between the Acquirer, the PACs and the Sellers, and their respective rights and obligations. The acquisition and sale of Sale Shares under the SPA ("SPA Transaction") is *inter alia* subject to satisfaction or waiver or deferral of the conditions precedent contained in the SPA. Neither the Acquirer nor the PACs or their directors or investment manager (as applicable) hold any Equity Shares or voting rights in the Target Company as of the date of this Detailed Public Statement. The Acquirer and the PACs have not acquired any Equity Shares during the period between the date of the PA, i.e., December 15, 2025, and the date of this Detailed Public Statement.

8. The Acquirer has also entered into a limited purpose agreement ("Limited Purpose Agreement") dated December 15, 2025 with PAC 1, PAC 2 and PAC 3 (together "PACs"), whereby the Acquirer and the PACs have *inter alia* agreed that upon acquisition of the relevant Sale Shares, the Acquirer shall exercise sole control over the Target Company and will become and be classified as the 'promoter' of the Target Company in accordance with applicable laws i.e., the SEBI (SAST) Regulations and the SEBI (LODR) Regulations. The PACs have been disclosed as persons acting in concert with the Acquirer for the purpose of the Open Offer owing to them being a party to the SPA and acquiring their respective portion of the Sale Shares

(v) The SPA also contains other customary representations and warranties (backed by indemnities customary to transactions of this nature) from the Sellers including the following: (i) the Sellers have the capacity to enter into the SPA and all other documents and instruments required to be executed pursuant to the SPA and to perform their obligations under the SPA; and (ii) the SPA has been duly executed and delivered by the Sellers and constitutes valid and binding obligations of the Sellers enforceable, subject to applicable laws, against the Sellers in accordance with its terms.

(vi) Subject to the provisions set out in the SPA, the Closing shall occur by way of an off-market transfer in accordance with Regulation 22(2) of the SEBI (SAST) Regulations. As on the date of this DPS, the Acquirer has deposited the Maximum Consideration in the Open Offer Escrow Account and further details in this regard are set out in paragraph V (Financial Arrangements) of this DPS. On the date of Closing, Seller 1 and Mr. Govind Ramlal Parmar shall resign from the board of directors of the Target Company including any committees thereof.

(vii) On and from the date of Closing, each of the Sellers shall cease to be in control of the Target Company and will be declassified from being members of the promoter/ promoter group of the Target Company in accordance with Regulation 31A(10) of the SEBI (LODR) Regulations. The Acquirer and the PACs shall undertake actions required from the Acquirer and the PACs pursuant to the requirements of applicable law and shall ensure that the Target Company undertakes all actions required to be undertaken by it in terms of applicable law to ensure the declassification of the Sellers as promoter and/ or promoter group of the Target Company on and from date of Closing.

(viii) The Sellers have also agreed to certain customary non-compete and non-solicit restrictions under the SPA for an identified period. No separate consideration is payable to the Sellers for such non-compete and non-solicit undertaking.

(ix) The SPA may be terminated prior to Closing *inter alia* in the following circumstances: (A) with the mutual consent of the Acquirer & PACs and the Sellers in writing; (B) by the Acquirer and PACs, if any of the warranties provided by the Sellers are untrue or incorrect as on the date of Closing; (C) by the Sellers, if any of the Acquirer and PACs warranties are untrue or incorrect as on the date of Closing; (D) by the Acquirer and PACs, upon breach by the Sellers of identified obligations in a manner set out in the SPA; (E) by the Sellers, upon breach by the Acquirer and PACs of their identified obligations in a manner set out in the SPA; and (F) by the Acquirer and PACs, where disclosures in the updated disclosure letter delivered on the date of Closing result in claims exceeding an agreed threshold.

#### 9. The Limited Purpose Agreement, *inter alia*, provides for the following clauses:

The Limited Purpose Agreement sets forth the terms and conditions governing the inter se rights and obligations of the Acquirer and the PACs including cooperation in relation to acquisition of the Sale Shares including *inter alia*:

(a) The PACs have been disclosed as persons acting in concert with the Acquirer for the purpose of the Open Offer owing to them being parties to the SPA and acquiring their respective portion of the Sale Shares in accordance with the SPA. The PACs have been designated as persons acting in concert only for the purposes of the Open Offer, as: (A) they are providing financial assistance to the Acquirer as a lender/ investor pursuant to the Financing Agreements to ensure that Acquirer has adequate and firm financial resources for purchase of the Acquirer's portion of the Sale Shares and to fulfil its obligations under the Open Offer; and (B) they share a common objective with the Acquirer of acquiring the Sale Shares under the SPA. However, the PACs do not have any common or shared objective or purpose with the Acquirer relating to exercise of control over the Target Company;

(b) Upon the purchase of the Sale Shares in accordance with the SPA, the Acquirer shall acquire sole control of the Target Company and shall be classified as the promoter of the Target Company in accordance with applicable law;

(c) The PACs are not related to the Acquirer, either directly or indirectly, as per the requirements of applicable law including but not limited to the SEBI (SAST) Regulations and the SEBI (LODR) Regulations, and there is no arrangement/ agreement between the PACs and the Acquirer other than under the SPA, the Limited Purpose Agreement and the Financing Agreements. The PACs will not exercise any control over the Target Company and would be persons acting in concert with the Acquirer for the limited purpose of the SPA and the Open Offer. Further, the PACs are not related to any of the existing promoters of the Target Company, as per the requirements of applicable law including but not limited to the SEBI (SAST) Regulations and the SEBI (LODR) Regulations. Accordingly, the PACs will not be classified as a promoter or part of the promoter group of the Target Company pursuant to the Open Offer;

(d) Subject to applicable law, the PACs shall have no liability, obligation or responsibility in relation to the Open Offer;

(e) The PACs will not acquire any Equity Share of the Target Company in the Open Offer;

(f) Each of the PACs shall, at all times, be considered as persons acting in concert with the Acquirer for the purposes of the Open Offer and the SPA;

(g) Subject to applicable law, none of the PACs shall be deemed to be a promoter of the Target Company and none of the PACs shall be identified by the Acquirer as being a promoter of the Target Company for any reason whatsoever, including, in any filing made by the Target Company with any governmental authority/ stock exchanges and the Equity Shares held by the PACs shall not be subject to any restriction (including that of lock-in or other restrictions) which are applicable to a promoter under any applicable law; and

(h) Each of the PACs confirm and agrees that it shall not, directly or indirectly, either: (A) in its individual capacity; or (B) through its affiliates exercise any control over the Target Company.

(i) The Limited Purpose Agreement may be terminated *inter alia* by mutual written agreement between the parties or automatically, upon termination of the SPA or upon breach of the obligation set out in paragraph 11(b) above by any of the PACs. Further, if any of the party ceases to hold Equity Shares of the Target Company acquired through the SPA, the Limited Purpose Agreement will stand terminated in regard to such party alone but remain in effect for the other parties.

10. The Financing Agreements contain, *inter alia*, the following salient provisions:

101. The salient features of the Debenture Trust Deed are as follows:

(a) **Quantum:** The Acquirer has issued 39,000 (thirty-nine thousand) secured, senior, unlisted, unratified, non-convertible debentures ("NCDs") of face value of ₹1,00,00,000 (Indian Rupees One Lakh only) each issued at par, in one tranche, aggregating up to ₹390,00,00,000 (Indian Rupees Three Hundred and Ninety Crores only) to the PACs.

(b) **Term:** The final maturity date of the NCDs is September 30, 2030 at which point the NCDs will be redeemed in full.

(c) **Use of proceeds:** Proceeds from the NCDs are to be used by the Acquirer only for (A) acquisition of 30.80% (thirty point eight zero per cent) (rounded off to the nearest decimal) of the share capital of the Target Company on a fully diluted basis from the Sellers; and (B) acquisition of Equity Shares tendered pursuant to the Open Offer.

(d) **Security:** The NCDs are secured by (A) a first ranking exclusive pledge of up to 99.90% (ninety nine point nine zero per cent) of the equity shareholding of the Acquirer; (B) a first ranking exclusive pledge over 100.00% (one hundred point zero zero per cent) of the Equity Shares of the Target Company to be held by the Acquirer; and (C) a first exclusive charge over all present and future assets of the Acquirer.

(e) **Transferability:** The NCDs are freely transferable by the PACs.

102. The salient features of the Subscription Agreement are as follows:

(a) **Quantum:** The Acquirer has issued 7,50,00,00 (seven crores fifty lakhs) fully paid up compulsorily convertible preference shares ("CCPS"), each with a face value of ₹10.00 (Indian Rupees Ten only) to the PACs for a total amount of ₹75,00,00,000.00 (Indian Rupees Seventy Five Crores only).

(b) **Term:** The term of each CCPS shall commence from the date of allotment and expire on September 30, 2032.

(c) **Conversion:** Upon the expiry of the term, the CCPS shall convert to such number of equity shares as which will entitle the PACs to 2.50% (two point five zero per cent) of the equity shareholding of the Acquirer on a fully diluted basis.

(d) **Seniority:** The CCPS rank senior and superior to the equity shares of the Acquirer currently issued with respect to dividend distribution and repayment, in case of a winding up or repayment of capital. Upon conversion, the converted shares will rank with the other equity shares in all respects.

(e) **Dividend:** From the date of issuance of the CCPS, out of the profits of the Acquirer available for distribution, the PACs as the holder of the CCPS shall be entitled in priority to any payment of dividend to the holders of any other class of shares to be paid in respect of each Financial Year.

(f) **Transferability:** The CCPS are freely transferable by the CCPS holders.

#### III. SHAREHOLDING AND ACQUISITION DETAILS

1. The current and proposed shareholding of the Acquirer and the PACs in the Target Company and the details of their acquisition are as follows:

Details	Acquirer <sup>(1)</sup>	PAC 1 <sup>(1)</sup>		PAC 2 <sup>(1)</sup>		PAC 3 <sup>(1)</sup>	
		No. of Equity Shares	% of Voting Share Capital <sup>(1)</sup>	No. of Equity Shares	% of Voting Share Capital <sup>(1)</sup>	No. of Equity Shares	% of Voting Share Capital <sup>(1)</sup>
Post Offer shareholding on fully diluted basis as of 10 <sup>th</sup> Working Day after closing of Tendering Period (assuming no Equity Shares tendered in the Open Offer)	98,82,230 <sup>(2)</sup>	30.80 (rounded off to the nearest decimal)	23,87,496 <sup>(2)</sup>	7.44	24,26,004 <sup>(2)</sup>	7.56	16,04,500 <sup>(2)</sup>
Post Offer shareholding on fully diluted basis as of 10 <sup>th</sup> Working Day after closing of Tendering Period (assuming the entire 26% is tendered in the Open Offer <sup>(3)</sup> )	182,25,630 <sup>(3)</sup>	56.80 <sup>(3)(5)</sup> (rounded off to the nearest decimal)	23,87,496 <sup>(4)</sup>	7.44 <sup>(4)</sup>	24,26,004 <sup>(4)</sup>	7.56 <sup>(4)</sup>	16,04,500 <sup>(4)</sup>

#### Notes:

(1) *No other persons are acting in concert with the Acquirer and/ or the PACs for the purposes of this Open Offer. While persons may be deemed to be acting in concert with the Acquirer and/ or PACs in terms of Regulation 2(1)(q)(2) of the SEBI (SAST) Regulations ("Deemed PACs"), however, such Deemed PACs are not acting in concert with the Acquirer and/ or PACs for the purposes of this Open Offer, within the meaning of Regulation 2(1)(q)(1) of the SEBI (SAST) Regulations.*

(2) *Assuming that the Acquirer has acquired 98,82,230 Equity Shares, PAC 1 has acquired 23,87,496 Equity Shares, PAC 2 has acquired 24,26,004 Equity Shares and PAC 3 has acquired 16,04,500 Equity Shares from the Sellers pursuant to the SPA Transaction.*

(3) *In case of full acceptance in the Open Offer and based on the Voting Share Capital as of the date of the Public Announcement, the Acquirer will: (i) acquire 98,82,230 Equity Shares of the Target Company from the Sellers constituting 30.80% (rounded off to the nearest decimal) of the total equity share capital of the Target Company pursuant to the SPA and (ii) acquire 83,43,400 Equity Shares of the Target Company from the Public Shareholders, constituting 26.00% of the Voting Share Capital of the Target Company.*

(4) *The PACs will not acquire any Equity Shares of the Target Company in the Open Offer.*

(5) *As per Regulation 38 of the SEBI (LODR) Regulations read with Rule 19A of the Securities Contracts (Regulation) Rules, 1957, as amended ("SCRR"), the Target Company is required to maintain at least 25% (twenty-five per cent) public shareholding, as determined in accordance with the SCRR, on a continuous basis for listing. If as a result of acquisition of Equity Shares pursuant to the SPA Transaction and/ or the Open Offer, the public shareholding in the Target Company falls below the minimum public shareholding requirement as per SCRR and the SEBI (LODR) Regulations, then the Acquirer will take necessary steps to bring down their shareholding in order to ensure that the Target Company satisfies the minimum public shareholding requirements, within the time prescribed under applicable law.*

(6) *Assuming that there are no changes between the current total paid up equity share capital of the Target Company and the Voting Share Capital.*

2. *Other than the Acquirer and the PACs' proposed acquisition collectively totaling to 50.80% (fifty point eight zero per cent) (rounded off to the nearest decimal) of the total equity share capital of the Target Company, pursuant to Closing, the Acquirer, the PACs and their respective directors or investment managers (as applicable) do not have any shareholding in the Target Company as on the date of this Detailed Public Statement.*

#### IV. OFFER PRICE

1. The Equity Shares of the Target Company are listed on the BSE Limited (Scrip Code: 524342) and the National Stock Exchange of India Limited (Symbol: INDOBORAX). The ISIN of the Target Company is INE803D01021.

2. The trading turnover in the Equity Shares based on the trading volumes during the 12 (twelve) calendar months prior to the calendar month in which the PA is made, i.e., December 1, 2024 to November 30, 2025 ("Relevant Period") is as under:

Stock Exchange	Total No. of Equity Shares of the Target Company traded during the Relevant Period (A)	Total No. of Equity Shares of the Target Company during the Relevant Period (B)	Traded turnover % (A/B)
BSE	26,71,576	3,20,90,000	8.33%
NSE	2,38,94,852	3,20,90,000	74.46%

**Source:** Certificate dated December 15, 2025 issued by M/s. A Nair & Associates, Chartered Accountants (Mr. Akshay Nair, Proprietor, Membership No. 170201).

3. Based on the above, in terms of Regulation 2(1)(j) of the SEBI (SAST) Regulations, the Equity Shares of the Target Company are frequently traded on the National Stock Exchange of India Limited, being the stock exchange where the maximum volume of trading in the shares of the Target Company has been recorded.

4. The Offer Price of ₹256.30 (Indian Rupees Two Hundred and Fifty Six point Three Zero only) per Equity Share is justified in terms of Regulation 8(2) of the SEBI (SAST) Regulations, being the highest of:

Sr. No.	Particulars	Price (₹ per Equity Share)
A	The highest negotiated price per Equity Share of the Target Company for any acquisition under the agreement attracting the obligation to make a PA of this Open Offer i.e., the price per Equity Share under the Share Purchase Agreement	₹256.30
B	The volume weighted average price paid or payable per Equity Share for acquisition, whether by the Acquirer or the PACs during the fifty-two weeks immediately preceding the date of the PA i.e. December 15, 2025.	Not Applicable <sup>(1)</sup>
C	The highest price paid or payable per Equity Share, whether for any acquisition by the Acquirer or the PACs during the twenty-six weeks immediately preceding the date of the PA i.e. December 15, 2025.	Not Applicable <sup>(1)</sup>
D	The volume weighted average market price of Equity Shares for a period of sixty trading days immediately preceding the date of the PA as traded on the stock exchange where the maximum volume of trading in the Equity Shares of the Target Company is recorded during the Relevant Period and such Equity Shares being frequently traded.	₹253.23
E	Where the Equity Shares are not frequently traded, the price determined by the Acquirer and the Manager to the Offer taking into account valuation parameters including, book value, comparable trading multiples, and such other parameters as are customary for valuation of shares of such companies; and	Not Applicable <sup>(2)</sup>
F	The per Equity Share value computed under regulation 8(5) of the SEBI (SAST) Regulations, if applicable	Not Applicable <sup>(3)</sup>

(1) *Neither the Acquirer nor any of the PACs has acquired any Equity Shares of the Target Company during the fifty-two weeks or twenty-six weeks immediately preceding the date of the PA.*

(2) *The Equity Shares of the Target Company are frequently traded.*

(3) *This is not an indirect acquisition.*

**Source:** Certificate dated December 15, 2025 issued by M/s. A Nair & Associates, Chartered Accountants (Mr. Akshay Nair, Proprietor, Membership No. 170201).

5. In view of the parameters considered and presented in the table in paragraph 4 above, the minimum offer price per Equity Share, under Regulation 8(2) of the SEBI (SAST) Regulations, is the highest of item numbers A to F above i.e. ₹256.30 (Indian Rupees Two Hundred and Fifty Six point Three Zero only) per Equity Share, and the same has been certified by M/s. A Nair & Associates, Chartered Accountants (Mr. Akshay Nair, Proprietor, Membership No. 170201) by way of a certificate dated December 15, 2025. Based on above, in the opinion of the Acquirer, the PACs and Manager to the Offer, the Offer Price of ₹ 256.30 (Indian Rupees Two Hundred and Fifty Six point Three Zero only) per Equity Share is justified in terms of Regulation 8(2) of the SEBI (SAST) Regulations.

6. Further, pursuant to Regulation 8(17) of the SEBI (SAST) Regulations, there has been no confirmation for any reported event or information provided by the Target Company due to any material price movement as per the framework specified under Regulation 30(1) of the SEBI (LODR) Regulations and thus no exclusion or adjustment has been made for determination of Offer Price under the SEBI (SAST) Regulations.

7. As per Regulation 8(9) of the SEBI (SAST) Regulations, since the date of the Public Announcement and as on the date of this Detailed Public Statement, there have been no corporate actions by the Target Company warranting adjustment of any of the relevant price parameters under Regulation 8(9) of the SEBI (SAST) Regulations. The Acquirer and/ or PACs in consultation with the Manager to the Open Offer have the option to make an adjustment to the Offer Price in event of any corporate actions(s) such as issuances pursuant to rights issue, bonus issue

