



December 22, 2025

To
National Stock Exchange of BSE Limited Luxembourg Stock
India Limited Exchange

Scrip Code: AMBUJACEM | Scrip Code: 500425 | Code: US02336R2004

Sub.: Disclosure under Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations") regarding approval of Schemes of Amalgamation(s) of -

- (i) ACC Limited ("Amalgamating Company") with Ambuja Cements Limited ("Amalgamated Company"); and
- (ii) Orient Cement Limited ("Transferor Company") with Ambuja Cements Limited ("Transferee Company").

Dear Sir/Madam.

Pursuant to Regulation 30 read with Schedule III of the SEBI Listing Regulations, we wish to inform that the Board of Directors of the Company at its meeting held today i.e. **December 22, 2025**, *has,*

- approved the Scheme of Amalgamation of ACC Limited ("Amalgamating Company")
 with Ambuja Cements Limited ("Amalgamated Company") (herein after referred to
 as "Scheme 1).
- approved the Scheme of Amalgamation of Orient Cement Limited ("Transferor Company") with Ambuja Cements Limited ("Transferee Company") (herein after referred to as "Scheme 2"), (collectively the "Scheme 1" and "Scheme 2" be referred to as "Schemes"),

pursuant to Sections 230 to 232 and other applicable provisions of the Companies Act, 2013. The Schemes, *inter alia,* provides for the amalgamation of the respective Amalgamating / Transferor Companies with the Amalgamated / Transferee Company.

The Schemes are subject to necessary statutory and regulatory approvals under the applicable laws, including approval of the jurisdictional National Company Law Tribunal.





The disclosure as required pursuant to Regulation 30 of SEBI Listing Regulations read with read with SEBI Master Circular No. SEBI/HO/CFD/PoD2/CIR/P/0155 dated November 11, 2024, for the **Scheme – 1** and **Scheme – 2** are enclosed as per **Annexure A** and **Annexure B** respectively.

Further, in terms of the Regulation 37 of the SEBI Listing Regulations, the Schemes shall be filed with the stock exchanges for obtaining their "No Objections Letters".

This intimation will also be uploaded on the Company's website at www.ambujacement.com.

Kindly take the same on record.

Thanking you,

Yours faithfully, For Ambuja Cements Limited

Manish Mistry
Company Secretary & Compliance Officer

Encl.: as above





ANNEXURE A

(Scheme - 1)

Details of Scheme of Amalgamation of ACC Limited ("Amalgamating Company" or "ACC") with Ambuja Cements Limited ("Amalgamated Company" or "Ambuja")

Sr. No.	Particulars	Details			
1.	Name of the entity(ies) forming part of the amalgamation/merger, details in brief such as, size, turnover etc.	Amalgamated Company. The brief details of turnover and size of the entities are as follows:			
	Size, turriover etc.	Particulars	Revenue for the financial year 2024- 25	Net Worth as at March 31, 2025	
		Amalgamated Company (Ambuja)			
		Standalone	19,453.58	48,605.65	
		Consolidated Amalgamating Company (ACC)	35,044.76	63,811.42	
		Standalone	21,668.11	18,270.93	
		Consolidated	21,762.31	18,558.63	
2.	Whether the transaction would fall within related party transactions? If yes, whether the same is done	Yes. The Amalga the Amalgamate of the Amalgama	d Company, and	•	
	at "arm's length"	The transaction would fall within the purview the related party transactions as defined under SEBI Listing Regulations. However, the transact shall not attract the requirements of Section of the Companies Act, pursuant to clarifications provided in General Circular 30/2014 dated July 17, 2014, issued by the Minis of Corporate Affairs.			the ion 88 the No.
		The consideration for the Scheme will be discharged on an 'arm's length' basis. The Shar			

Ambuja Cements Limited Registered Office:

Adani Corporate House Shantigram, Near Vaishno Devi Circle, S. G. Highway, Khodiyar, Ahmedabad – 382 421, Gujarat, India Ph +91 79-2656 5555 www.ambujacement.com





Sr. No.	Particulars	Details
		Exchange Ratio for the Scheme is based on the joint valuation report dated December 22, 2025 issued by M/s GT Valuation Advisors Private Limited and M/s BDO Valuation Advisory LLP, Registered Valuers. M/s IDBI Capital Market & Securities Limited, an independent SEBI Registered Category 1 Merchant Banker has provided the fairness opinion vide its report dated December 22, 2025, on the fairness of the aforesaid valuation.
3.	Area of business of the	Amalgamated Company:
	entity(ies)	The Amalgamated Company is amongst the leading cement companies in India, renowned for its hassle-free, home-building solutions with its unique sustainable development projects and environment-friendly practices since it started its operations.
		Amalgamating Company:
		The Amalgamating Company is one of India's most longstanding and prominent cement and building materials company and is engaged in the business of manufacturing and marketing of cement and ready-mix concrete, serving diverse customers across residential, infrastructure, commercial, and industrial construction sectors.
		Both the Amalgamating Company and the Amalgamated Company are part of the Adani group Companies.
4.	Rationale for amalgamation/merger	The rationale for the amalgamation is <i>inter alia</i> :
		 The Amalgamated Company is among India's leading cement manufacturers, with installed capacity across India. The Amalgamating Company is also engaged in cement manufacturing with capacities that strategically complement and enhance the manufacturing footprint of the Amalgamated Company. The Amalgamated Company is the

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Sr. No.	Particulars	Details
		Promoter of the Amalgamating Company and holds 50.05% of the paid-up equity share capital of the Amalgamating Company. As both the companies are under the same line of business, the amalgamation will enable the Amalgamated Company to assume complete ownership and direction of the Amalgamating Company's business for long-term strategic alignment. The proposed amalgamation will combine the operations of both companies, driving focused growth, operational efficiencies, and significant business synergies. Furthermore, the resulting corporate structure will enhance agility and strengthen the overall business ecosystem of the merged entity.
		 The amalgamation will unify manufacturing and commercial functions, optimize resource allocation, and streamline the group's structure by reducing multiple entities in the same line of business. This integration will enable faster decision-making, smoother execution of production plans, and stronger operational discipline enhancing agility and efficiency across the combined network.
		The amalgamation will enable to deploy its financial, managerial, and operational resources more effectively. With all resources under the management of a single entity, both allocation and utilization can be optimized to support the Amalgamated Company's strategic objectives.
		 By pooling financial, operational, and logistical resources, the merged entity will unlock economies of scale. Coupled with a unified market approach and efficient capital deployment, these synergies will boost profitability, strengthen competitiveness, and deliver superior long-term value and benefits to shareholders and other stakeholders.





Sr. No.	Particulars	Details			
		The amalgamation is in alignment with the Amalgamated Company's long-term vision of consolidation and sustainable growth. Over time, the unified structure is expected to generate increased value for shareholders, supporting Amalgamated Company's ongoing commitment to delivering sustainable returns.			
5.	In case of cash consideration – amount or otherwise share exchange ratio;				
6.	Brief details of change in shareholding pattern (if	, ,			
	any) of listed entity	Category	No. of Shares & % of holding (Pre- arrangement)	No. of Shares & % of holding (post- arrangement)*	
		Promoter / Promoter Group Public	167,20,81,052 (67.65%) 79,84,18,494	171,29,91,859 (61.63%) 106,51,81,996	
		Shareholding GDR	(32.30%) 13,23,932 (0.05%)	(38.32%) 13,23,932 (0.05%)	
		Total	247,18,23,478	277,94,97,787	
		Note 1: A separate Scheme of Arrangement between Sanghi Industries Limited ("Transferor Company SIL") and Ambuja Cements Limited ("Transferee Company") and their respective shareholders			
			•	been approved by	

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Sr. No.	Particulars	Details
110.		the respective board of directors of the aforesaid companies on December 17, 2024. The said Sanghi Merger Scheme is subject to necessary statutory and regulatory approvals under the applicable laws, including approval of the National Company Law Tribunal, Ahmedabad Bench.
		Upon the Sanghi Merger Scheme becoming effective, the Transferee Company will issue and allot to the equity shareholders of the Transferor Company SIL (other than the Transferee Company), 12 Transferee Company Shares of the face value of Rs. 2/- (Rupees two) each credited as fully paid-up, for every 100 equity shares of the face value of Rs. 10/- (Rupees ten) each fully paid-up held by shareholders in the Transferor Company SIL, as determined by the independent valuer.
		Given that the Sanghi Merger Scheme has not yet become effective, the shareholding pattern (post arrangement) of the Amalgamated Company as disclosed above, does not account for the increase in share capital that would arise from the issuance of shares under the Sanghi Merger Scheme.
		Note 2:
		A separate Scheme of Arrangement between Penna Cement Industries Limited ("Transferor Company PCIL") and Ambuja Cements Limited ("Transferee Company") and their respective shareholders ("Penna Cement Merger Scheme") has been approved by the respective board of directors of the aforesaid companies on December 17, 2024. The said Penna Cement Merger Scheme is subject to necessary statutory and regulatory approvals under the applicable laws, including approval of the National Company Law Tribunal, Ahmedabad Bench.
		Upon the Penna Cement Merger Scheme becoming effective, the Transferee Company will pay consideration, to the equity shareholders of the Transferor Company PCIL (other than the





Sr.	Particulars	Details				
No.		the register of 321.50 (Rupees Paisa Fifty) for share of Rs. Transferor Conindependent va Since, there will the Penna Cember Change in the Transferee Condisclosed above	Transferee Company) whose names are recorded in the register of members on the Record Date, Rs. 321.50 (Rupees Three Hundred Twenty One and Paisa Fifty) for every 1 (one) fully paid-up equity share of Rs. 10/- each held by them in the Transferor Company PCIL, as determined by the independent valuer. Since, there will be no fresh issue of shares under the Penna Cement Merger Scheme, there will be no change in the shareholding pattern of the Transferee Company (post amalgamation) as disclosed above. Amalgamating Company:			
		Category	No. of Shares			
			と% of holding (Pre-			
			arrangement)	holding (post-		
			arrangement)*			
		Promoter / Promoter	10,64,56,927 (56.69%)	Nil		
		Group Public	8,13,30,336	Nil		
		Shareholding	(43.31%)	IVII		
		Total	18,77,87,263	Nil		

Ambuja Cements Limited Registered Office:





ANNEXURE B

(Scheme- 2)

Details of Scheme of Amalgamation of Orient Cement Limited ("Transferor Company" or "OCL") with Ambuja Cements Limited ("Transferee Company" or "Ambuja")

Sr. No.	Particulars	Details			
1.	Name of the entity(ies) forming part of the amalgamation/merger, details in brief such as, size,	Transferee Cor	Company is a mpany. The bri ze of the entitie	ief details of t	he
	turnover etc.			(Rs. In Cro	re)
		Particulars	Revenue for the financial year 2024- 25	Net Worth as at March 31, 2025	
		Transferee Company (Ambuja)			
		Standalone	19,453.58	48,605.65	
		Consolidated	35,044.76	63,811.42	
		Transferor Company (OCL)			
		Standalone	2,708.83	1,807.91 N.A.	
2.	Whether the transaction would fall within related party transactions? If yes, whether the same is done	ted the Transferee Company, and is a releves, the Transferee Company.		is a subsidiary	
	at "arm's length"	The transaction would fall within the purview the related party transactions as defined un the SEBI Listing Regulations. However, transaction shall not attract the requirements Section 188 of the Companies Act, pursuant the clarifications provided in General Circular 30/2014 dated July 17, 2014, issued by Ministry of Corporate Affairs.			der the of to
		discharged on	ition for the an 'arm's length o for the Schem	n' basis. The Sha	are

Ambuja Cements Limited Registered Office:





	joint valuation report dated December 22, 2025 issued by M/s GT Valuation Advisors Private Limited and M/s BDO Valuation Advisory LLP, Registered Valuers. M/s IDBI Capital Market & Securities Limited, an independent SEBI Registered Category 1 Merchant Banker has provided the fairness opinion vide its report dated December 22, 2025, on the fairness of the
	aforesaid valuation.
Area of business of the	Transferee Company:
entity(ies)	The Transferee Company is amongst the leading cement companies in India, renowned for its hassle-free, home-building solutions with its unique sustainable development projects and environment-friendly practices since it started its operations.
	Transferor Company:
	The Transferor Company is engaged in the business of manufacturing and selling of cement and cement related products.
	Both the Transferor Company and the Transferee Company are part of the Adani group Companies.
Rationale for amalgamation/merger	 The Transferee Company is among India's leading cement manufacturers, with installed capacity across India. The Transferor Company is also engaged in cement manufacturing, with capacities concentrated in West and South India. The Transferee Company is the promoter of the Transferor Company and holds 72.66% of the paid-up equity share capital of the Transferor Company. As both the companies are under the same line of business, the amalgamation will enable the Transferee Company to assume complete ownership and





Sr. No.	Particulars	Details
		business for long-term strategic alignment. The proposed amalgamation will combine the operations of both companies, driving focused growth, operational efficiencies, and significant business synergies. Furthermore, the resulting corporate structure will enhance agility and strengthen the overall business ecosystem of the merged entity.
		 The amalgamation will unify manufacturing and commercial functions, optimize resource allocation, and streamline the group's structure by reducing multiple entities in the same line of business. This integration will enable faster decision-making, smoother execution of production plans, and stronger operational discipline enhancing agility and efficiency across the combined network.
		 By pooling financial, operational, and logistical resources, the merged entity will unlock economies of scale. Coupled with a unified market approach and efficient capital deployment, these synergies will boost profitability, strengthen competitiveness, and deliver superior long-term value and benefits to shareholders and other stakeholders.
5.	In case of cash consideration – amount or otherwise share exchange ratio;	No cash consideration is involved in the Scheme. Upon the Scheme becoming effective, the Transferee Company will issue and allot to the equity shareholders of the Transferor Company (other than the Transferee Company), 33 (Thirty-Three) equity shares of the face value of Rs. 2/-(Rupees two) each credited as fully paid-up, for every 100 (One Hundred) equity shares of the face value of Re. 1/- (Rupee one) each fully paid-up held by shareholders in the Transferor Company, as more particularly set out in the Scheme.





Sr. No.	Particulars	Details		
6.	Brief details of change in Transferee Company :		npany:	
	shareholding pattern (if any) of listed entity	Category	No. of Shares & % of holding (Pre- arrangement)	No. of Shares & % of holding (post- arrangement)*
		Promoter / Promoter Group	167,20,81,052 (67.65%)	167,20,81,052 (67.15%)
		Public Shareholding	79,84,18,494 (32.30%)	81,69,53,652 (32.80%)
		GDR Total	13,23,932 (0.05%) 247,18,23,478	13,23,932 (0.05%) 249,03,58,636
		Note 1:	2 ,	2 : 2 ; 2 ; 3 5 ; 6 5 6
		Company") and ("Sanghi Merget the respective companies on Sanghi Merget statutory and applicable law National Company. Upon the Sate effective, the Sallot to the equal Company.	d their respecter Scheme") has a board of director December 17, Scheme is subjected applications, including a boany Law Tributer Scheme Company Shareholders (other than	tited ("Transferee tive shareholders been approved by so of the aforesaid 2024. The said iect to necessary rovals under the approval of the unal, Ahmedabad cheme becoming any will issue and of the Transferee
		face value of R. fully paid-up, for face value of R. up held by Company SIL, a valuer. Given that the become effect.	s.2/- (Rupees two for every 100 equ s. 10/- (Rupees te shareholders in as determined by Sanghi Merger So ive, the sharehold	any Shares of the each credited as uity shares of the each fully paide the Transferor the independent wheme has not yet ding pattern (post ree Company as
		disclosed abo	ve, does not a	account for the nuld arise from the





Sr. No.	Particulars	Details			
		issuance of si Scheme.	hares under the	Sanghi Merger	
		Note 2:			
		Penna Cement Company PCIL ("Transferee of shareholders (has been appro- directors of December 17, Merger Scheme and regulatory laws, including	t Industries Limit (") and Ambuja (Company") and (Company") and (Compana Cement Instruction of the Section of t	Penna Cement cessary statutory or the applicable lational Company	
		Upon the Penna Cement Merger Scheme becoming effective, the Transferee Company will pay consideration, to the equity shareholders of the Transferor Company PCIL (other than the Transferee Company) whose names are recorded in the register of members on the Record Date, Rs. 321.50 (Rupees Three Hundred Twenty One and Paisa Fifty) for every 1 (one) fully paid-up equity share of Rs. 10/- each held by them in the Transferor Company PCIL, as determined by the independent valuer.			
		the Penna Cen no change in	nent Merger Sche the shareholding empany (post ar	e of shares under ome, there will be g pattern of the malgamation) as	
		Transferor Company:			
		Category	No. of Shares & % of holding (Pre- arrangement)	No. of Shares & % of holding (post- arrangement)*	
		Promoter / Promoter Group	14,92,92,730 (72.66%)	Nil	

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Sr. No.	Particulars	Details	Details		
		Public	5,61,67,143	Nil	
		Shareholding	(27.34%)		
		Total	20,54,59,873	Nil	
