

**Ref No: KIVL/BSE/SEC/921****December 22 ,2025**

To
Department of Corporate Services
BSE Limited
Floor 25, PJ Towers
Dalal Street,
Mumbai- 400001

Dear Sirs,

Sub: Press Release**Scrip No: 530215**

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, enclosed herewith is a press release issued by the Company, the content of which is self-explanatory.

Kindly take the information on your record.
Yours Faithfully,

For Kings Infra Ventures Limited**NANDITHA T**

Digitally signed by
NANDITHA T
Date: 2025.12.22 08:47:44
+05'30'

Nanditha T
Company Secretary & Compliance Officer



Kings/PN/2025/21

Kings Infra: Strengthening Legacy, Ensuring Continuity, Driving Future Growth

Kochi, 21 December 2025

The passing of Mr. Shaji Baby John, Chairman and Managing Director of Kings Infra Ventures Limited, marks a moment of deep reflection for the organization. A visionary entrepreneur and industry leader, Mr. Shaji Baby John's foresight, leadership, and unwavering commitment were instrumental in transforming Kings Infra into a respected, resilient, and forward-looking enterprise.

While his absence is a profound personal and professional loss, Kings Infra remains firmly committed to honouring his legacy by ensuring stability, continuity, and sustained growth. The Company moves forward with clarity of purpose, strong governance, and an unshaken resolve to build upon the foundation he so meticulously laid.

Seamless Leadership Transition and Continuity

Kings Infra has implemented a well-defined and carefully structured succession plan to ensure uninterrupted operations and effective management. Until further decision of the Board, the responsibilities, powers, and functions of the Managing Director shall be undertaken by Mr. Baby John Shaji, Joint Managing Director of the Company, ensuring continuity of leadership and effective management.

Mr. Baby John Shaji has assumed these responsibilities with clarity and confidence, supported by a strong and experienced Board of Directors and Management Team. This seamless transition underscores Kings Infra's preparedness, institutional strength, and commitment to continuity, providing assurance to all stakeholders that the Company remains stable, focused, and future-ready.

Governance, Management Strength and Operational Stability

The strength of Kings Infra lies in its robust governance framework and its people. The Board, together with a highly competent management team, continues to provide strategic direction and oversight. The workforce, dedicated and skilled, embodies the values instilled by Mr. Shaji—discipline, innovation, and perseverance. This collective capability ensures that Kings Infra remains well-positioned to deliver consistent performance and value to its stakeholders.

Pursuant to the Board's direction, the Management has been entrusted with ensuring the continued smooth and effective functioning of the Company's operations. The leadership team comprises seasoned professionals with extensive expertise spanning international

business, seafood exports, aquaculture, finance, and corporate governance. The team comprises :

- **Mr. Sriram Inagalla** – Chief Operating Officer, International Business
- **Mr. Joseph Raghunath** – Head of Operations, Seafood Exports
- **Mr. Chandra Bhat** – Chief Operating Officer, Aquaculture
- **Mr. Lalbert Cherian** – Chief Financial Officer
- **Ms. T. Nanditha** – Company Secretary
- **Mr. Balagopal Veliyath** – Executive Director

Collectively, this leadership team brings several decades of industry and corporate experience and is well-positioned to drive operational continuity, strategic execution, and sustainable growth, while upholding the values of discipline, innovation and perseverance instilled by Mr. Shaji Baby John.

Strategic Continuity and Growth Initiatives

Kings Infra remains steadfast in pursuing the strategic roadmap envisioned by its late Chairman. The Company will continue to strengthen its existing operations while advancing new initiatives aligned with its long-term growth ambitions:

- **Global Expansion:** Preparations are underway to launch overseas operations, extending Kings Infra's footprint into international markets and diversifying its business portfolio.
- **Kings Maritime Aquaculture Technology Park:** A state-of-the-art facility is under development in Srikakulam near Visakhapatnam, designed to foster innovation, collaboration, and technological excellence in aquaculture and allied sectors.
- **Sustaining Core Operations:** The Company remains committed to enhancing its ongoing projects with the same rigor, discipline, and operational excellence that have defined its success over the years.

Real Estate Development, Unlocking Value and Financial Strengthening

As part of its long-term value creation strategy, Kings Infra is actively advancing its real estate development and value-unlocking initiatives. The Company is in the process of appointing a dedicated Chief Operating Officer – Real Estate, who will lead the structured development, optimisation, and strategic utilisation of the Company's real estate assets.

Over the coming 12–24 months, Kings Infra plans to progressively unlock value from its real estate portfolio through planned development, collaborative development models and strategic structuring. The value realised will be judiciously deployed to support and accelerate ongoing and planned operations of the Company, while strengthening the Company's balance sheet and progressing toward a debt-free structure.



Investor Confidence and Business Continuity

Kings Infra reassures its investors, partners, customers, and stakeholders that the Company's operations remain uninterrupted and firmly future-focused. The leadership transition has been executed with precision and foresight, reinforcing confidence in the Company's governance and management strength.

The combination of an experienced Board, a capable leadership team, and a dedicated workforce provides a solid foundation for sustained growth, value creation, and long-term stability.

Conclusion

Mr. Shaji Baby John's vision continues to guide Kings Infra's journey. With a seamless leadership transition, strong governance, and clearly defined growth initiatives, the Company is well-positioned to deliver long term value and stability.

The organisation remains committed to expanding globally, innovating locally, and strengthening its core operations—ensuring that Kings Infra's legacy endures and that the Company's future continues to shine bright. END