Regd. Office: Shop No.17, C-Wing, S. No-55, CT.S.No.-1655, Leena Heritage Co Op. Housing Society, Khopoli, Raigarh, Maharashtra, India, 410203 CIN: L67120MH2008PLC178923

Tel.: 020-61921000. Website: www.innovassynthinvestments.in Fax: +91-2192-263628. E-mail: secretarial@innovassynthinvestments.in

December 23, 2025

To BSE Limited Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai-400 001. Company Scrip Code: - 533315

Dear Sir/ Madam,

Sub: Outcome of Board Meeting held on December 23, 2025.

In furtherance to our earlier intimation dated December 19, 2025 with respect to Effective date in connection with the Scheme of Merger by Absorption of Innovassynth Technologies (India) Limited ('Transferor Company') with Innovassynth Investments Limited ('Transferee Company') and their Respective Shareholders ('Scheme'), as approved and sanctioned by the Hon'ble National Company Law Tribunal, Mumbai Bench vide its Order dated November 14, 2025 read with November 26, 2025 collectively known as ("Order") as well as the separate prior intimation given for convening a board meeting for the purposes of allotment of 4,74,65,031 (Four Crore Seventy-Four Lakh Sixty-Five Thousand Thirty-One) equity shares of Rs. 10/- each to the shareholders of the Transferor Company pursuant to the Scheme, and pursuant to Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Listing Regulations), we would like to inform you that the Board of Directors of the Company, at its meeting held today i.e., Tuesday, December 23, 2025, has *inter-alia*, based on the recommendation of Nomination and Remuneration Committee wherever required, considered and approved the following businesses:

1. Allotment of 4,74,65,031 (Four Crore Seventy-Four Lakh Sixty-Five Thousand Thirty-One) equity shares of Rs. 10/- each to the shareholders of the Transferor Company.

The Board of Directors of the Company, by way of resolution passed at its meeting held today i.e. December 23, 2025, has approved allotment of 4,74,65,031 (Four Crore Seventy-Four Lakh Sixty-Five Thousand Thirty-One) additional equity shares of Rs. 10/-(Ten) each of the Company as fully paid up in demat mode [basis the share swap ratio of One (1) equity share of Innovassynth Investments Limited of Rs. 10/- each fully paid up for everyone (1) equity share of Innovassynth Technologies (India) Limited of Rs. 10/- (Ten) each fully paid up] to the shareholders of Innovassynth Technologies (India) Limited as on December 19, 2025, being the Record Date fixed and mutually decided by the Board of the Transferor Company and Transferee Company for the purpose of determining eligible shareholders of the Transferor Company, pursuant to the Scheme.

Post aforesaid allotment, the paid-up equity share capital of the Company stands increased to Rs. 75,44,93,160/- (Rupees Seventy-Five Crores Forty-Four Lakhs Ninety-Three Thousand One Hundred and Sixty Only) divided into 7,54,49,316 (Seven Crores Fifty-Four Lakhs Forty-Nine Thousand Three Hundred and Sixteen) fully paid-up equity shares having a face value of

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Rs. 10/- each. These equity shares so allotted shall rank pari-passu with the existing equity shares of the Company and are proposed to be listed and traded on BSE Limited.

2. Appointment of Mr. Prosenjit Gupta, as Chairperson of the Company.

The Board has considered and approved the appointment of Mr. Prosenjit Gupta, the Director of the Company having DIN [10278007] as Chairperson of the Board of Directors of the Company with immediate effect and shall remain as Chairperson unless otherwise decided by the Board.

3. Change in the Registered Office of the Company

The Board has considered and approved the shifting of the registered office of the Company from Shop No. 17, C-Wing, S. No. 55, C.T.S. No. -1655, Leena Heritage Co. Op. Housing Society, Khopoli, Raigarh (MH), Khopoli, Maharashtra, India – 410203 to Old Mumbai-Pune Road, Khopoli - 410 203 India with immediate effect i.e. December 23, 2025.

4. Appointment of Dr. Hardik Joshipura (DIN: 09392511) as Chief Executive Officer (CEO) of the Company in addition to his role as the Managing Director.

The Board has considered and approved the appointment of Dr. Hardik Joshipura (DIN: 0939251) as a Chief Executive officer, pursuant to recommendation of the Nomination and Remuneration Committee held earlier today. Dr. Hardik Joshipura shall continue to serve as the Managing Director of the Company, and his designation shall henceforth be "Managing Director & Chief Executive Officer (MD & CEO)". The requisite details as required under the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read along with SEBI Circular CIR/CFD/CMD/4/2015 dated September 9, 2015, and other disclosures in respect of appointment and Change in designation are given in enclosed **Annexure-A**.

5. Appointment of Mr. Viren Raheja (DIN 00037592) as an Additional Non-Executive Non-Independent Director of the Company subject to the approval of the members of the Company at the ensuing General Meeting of the Company /through postal ballot.

The Board has considered and approved the appointment of Mr. Viren Raheja (DIN: 00037592) as an Additional Non-Executive and Non-Independent Director of the Company w.e.f. December 23, 2025, pursuant to recommendation of the Nomination and Remuneration Committee held earlier today. The requisite details as required under the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read along with SEBI Circular CIR/CFD/CMD/4/2015 dated September 9, 2015, and other disclosures in respect of appointment and Change in designation are given in enclosed **Annexure-B**.

6. Appointment of Mr. Akshay Raheja (DIN 00288397) as an Additional Non-Executive Non-Independent Director of the Company subject to the approval of the members of the Company at the ensuing General Meeting of the Company /through postal ballot.

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The Board has considered and approved the appointment of Mr. Akshay Raheja (DIN 00288397) as an Additional Non-Executive and Non-Independent Director of the Company w.e.f. December 23, 2025, pursuant to recommendation of the Nomination and Remuneration Committee held earlier today. The requisite details as required under the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read along with SEBI Circular CIR/CFD/CMD/4/2015 dated September 9, 2015, and other disclosures in respect of appointment and Change in designation are given in enclosed **Annexure-C.**

7. Appointment of Mrs. Ameeta Parpia (DIN: 02654277) as an Additional Non-Executive Independent of the Company for a period of 5 years subject to the approval of the members of the Company at the ensuing General Meeting of the Company /through postal ballot.

The Board has considered and approved the appointment of Mrs. Ameeta Parpia (DIN: 02654277) as an Additional Non-Executive Independent Director of the Company for the first term of consecutive **5 (five) years** w.e.f. December 23, 2025, pursuant to recommendation of the Nomination and Remuneration Committee held earlier today. The requisite details as required under the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read along with SEBI Circular CIR/CFD/CMD/4/2015 dated September 9, 2015, and other disclosures in respect of appointment and Change in designation are given in enclosed **Annexure-D**.

8. Appointment of Mr. Vaibhav Joshi (DIN: 11438129) as an Additional Executive Director subject to the approval of the members of the Company at the ensuing General Meeting of the Company /through postal ballot.

The Board has considered and approved the appointment of Mr. Vaibhav Joshi (DIN: 11438129) as an Additional Executive Director of the Company w.e.f. December 23, 2025, pursuant to recommendation of the Nomination and Remuneration Committee held earlier today. The requisite details as required under the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read along with SEBI Circular CIR/CFD/CMD/4/2015 dated September 9, 2015, and other disclosures in respect of appointment and Change in designation are given in enclosed **Annexure-E**.

9. Appointment Of Mr. Vaibhav Joshi (DIN: 11438129) as Whole-Time Director (Executive Director-Operations) for a period of 5 years subject to the approval of the members of the Company at the ensuing General Meeting of the Company/through postal ballot.

The Board has considered and approved the appointment of Mr. Vaibhav Joshi (DIN: 11438129) as Whole-Time Director (Executive Director-Operations) for a period of **5 (five) years** w.e.f. December 23, 2025, to December 22, 2030, pursuant to recommendation of the Nomination and Remuneration Committee held earlier today. The requisite details as required under the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read along with SEBI Circular CIR/CFD/CMD/4/2015 dated September 9, 2015, and other disclosures in respect of appointment and Change in designation are given in enclosed **Annexure-E**.

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10. Resignation of Mr. Sameer Pakhali as the Chief Financial Officer of the Company and redesignated as Company Secretary.

Mr. Sameer Pakhali, who was designated as Chief Financial Officer (CFO) and Company Secretary (CS) of the Company, has tendered his resignation from the position of Chief Financial Officer of the Company w.e.f. December 23, 2025. The Board has taken on record his resignation is in line with the post-merger restructuring and realignment of functions envisaged under the Scheme and further noted that Mr. Sameer Pakhali shall continue as the Company Secretary of the Company, unless decided otherwise. The requisite details as required under the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read along with SEBI Circular CIR/CFD/CMD/4/2015 dated September 9, 2015, and other disclosures in respect of appointment and Change in designation are given in enclosed **Annexure F**

11. Appointment of Mr. Jayesh Patel, as Chief Financial Officer (CFO) of the Company.

The Board has considered and approved the appointment of Mr. Jayesh Patel as a Chief Financial Officer (CFO) of the Company w.e.f. December 23, 2025, pursuant to the recommendation of Nomination and Remuneration Committee held earlier today. The requisite details as required under the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read along with SEBI Circular CIR/CFD/CMD/4/2015 dated September 9, 2015, and other disclosures in respect of appointment and Change in designation are given in enclosed **Annexure G**

12. Resignation of Dr. Hardik Joshipura as Occupier of the factory situated at Khopoli under The Factories Act, 1948.

The Board has taken on record and accepts the resignation of Dr. Hardik Jooshipura from the position of Occupier of the Factory situated at Khopoli & Pune R&D, Maharashtra with effect from December 23, 2025.

13. Appointment of Mr. Vaibhav Joshi (Executive Director-Operations) as the Occupier for Khopoli and Pune R&D Unit.

The Board has considered and approved the appointment of Mr. Vaibhav Joshi (Executive Director-Operations) as the Occupier for Khopoli and Pune R&D Unit in view of the operational requirements and responsibilities associated with the factory located at Khopoli, Maharashtra.

14. Appointment of KPMG, as the Internal Auditor of the Company for FY 2025-26.

The Board has considered and approved the appointment of KPMG as the Internal auditor of the company for FY 2025-26.

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The meeting commenced at 6. 30 PM and concluded at 6.50 PM.

Request you to kindly take the above on your record.

For Innovassynth Investments Limited

Mr. Sameer Pakhali

Company Secretary ACS 55746

Place: Khopoli

Encl: As Above

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1	Reasons for Change viz. Appointment /re-appointment , resignation, removal, death or otherwise	Dr. Hardik Joshipura appointed as Chief Executive Officer of the Company.
2	Date of appointment/re-appointment & Term of appointment/re-appointment	December 23, 2025
3	Brief profile	Dr. Hardik Joshipura serves as the Managing Director of the company. Before joining Innovassynth, he held various senior leadership positions at Sigma-Aldrich and later at Merck KGaA, gaining extensive experience in manufacturing, sales, and global strategic marketing. Dr. Joshipura began his career at Zydus Cadila, where he led Contract Research R&D for the Fine Chemicals business. He holds a Ph.D. in Organic Chemistry and is an alumnus of Harvard Business School (HBS), Boston, USA, where he completed Executive MBA.
4	Disclosure of Relationships between Directors	Dr. Hardik Joshipura is not related to any Directors or Key Managerial Personnel of the Company.

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Annexure B - Brief particulars of the Director/KMP proposed for proposed to appointed/reappointed

1	Reasons for Change viz. Appointment	Mr. Viren Rajan Raheja appointed as
	/re-appointment , resignation, removal,	Additional Non-Executive Non-Independent
	death or otherwise	Director of the Company.
2	Date of appointment/re-appointment &	December 23, 2025 (Subject to approval of
	Term of appointment/re-appointment	shareholders in the ensuing General Meeting /
		through postal ballot)
3	Brief profile	Mr. Viren Raheja is a director of several
		companies: Asianet Satellite Communications
		Pvt Ltd, Sonata Software & Hathway Cable &
		Datacom Ltd, etc. He holds bachelor's degree
		in commerce from Mumbai University. He has
		passed all 3 levels leading to the CFA charter
		and has an MBA degree from London
		Business School.
4	Disclosure of Relationships between	Mr. Viren Raheja and Mr. Akshay Raheja are
	Directors	related to each other and no other directors or
		KMPs are related to Mr. Viren Raheja

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Annexure C - Brief particulars of the Director/KMP proposed for proposed to appointed/reappointed

1	Reasons for Change viz. Appointment	Mr. Akshay Rajan Raheja appointed as
	/re-appointment , resignation, removal,	Additional Non-Executive Non-Independent
	death or otherwise	Director of the Company.
2	Date of appointment/re-appointment &	December 23, 2025 (Subject to approval of
	Term of appointment/re-appointment	shareholders in the ensuing General Meeting /
		through postal ballot)
		,
3	Brief profile	Akshay Raheja is a director of several
		companies: Prism Johnson Ltd., Supreme
		Petrochem Ltd., EIH Associated Hotel Ltd.,
		etc. He is a Commerce Graduate from
		University of Mumbai and MBA from
		Columbia Business School, New York.
4	Disclosure of Relationships between	Mr. Akshay Raheja and Mr. Viren Raheja are
	Directors	related to each other and no other directors or
		KMPs are related to Mr. Akshay Raheja

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Annexure D - Brief particulars of the Director/KMP proposed for proposed to appointed/reappointed

1	Reasons for Change viz. Appointment	Mrs. Ameeta Parpia appointed as Additional
	/re-appointment, resignation, removal,	Non-Executive Independent Director of the
	death or otherwise	Company.
2	Date of appointment/re-appointment &	December 23, 2025
	Term of appointment/re-appointment	
		The term of her appointment as an
		Independent Director shall be for a period of
		five (5) years, subject to the approval of
		shareholders, as per regulatory requirements.
3	Brief profile	Mrs. Ameeta Parpia has cleared BA in
		Economics and Commerce from Jai Hind
		College, Mumbai.
		She is an Advocate and Solicitor having
		passed the Solicitors examination conducted
		by the Bombay Incorporated Law Society in
		November 1990. She is a partner of Messrs.
		A. H. Parpia and Company, Advocates and
		Solicitors with area of practice being
		Conveyancing – which covers personal laws
		and property related advice and
		documentation. She is also a Trustee of the Sir
		Mathuradas Vissanji Female Education Trust
		which runs a school named Vissanji Academy
		and is also a Trustee in Supreme Foundation.
4	Disclosure of Relationships between	Mrs. Ameeta Parpia is not related to any
	Directors	Directors or Key Managerial Personnel of the
		Company.

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Annexure E - Brief particulars of the Director/KMP proposed for proposed to appointed/reappointed

1	Reasons for Change viz. Appointment	Mr. Vaibhav Joshi appointed as additional
	/re-appointment , resignation, removal,	Whole-Time Director (Executive Director-
	death or otherwise	Operations).
2	Date of appointment/re-appointment &	December 23, 2025
	Term of appointment/re-appointment	
		Term of Appointment for 5 years subject approval of members.
3	Brief profile	Mr. Vaibhav Joshi as an adept chemical engineer by training, has held leadership roles with Unichem Laboratories Ltd, PharmaZell (India), Dr. Reddy's Laboratories Ltd. and brings deep expertise in plant operations, process optimization, and scale-up in regulated manufacturing environments. He oversees day-to-day operations while driving strategic priorities, with a strong focus on lean manufacturing, cost discipline, and sustainable capacity growth to support the company's long-term business objectives.
4	Disclosure of Relationships between Directors	Mr. Vaibhav Joshi is not related to any Directors or Key Managerial Personnel of the Company.

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$\label{lem:convex} \textbf{Annexure} \ \ \textbf{F} \ \ - \ \textbf{Brief particulars of the Director/KMP proposed for proposed to appointed/reappointed}$

1	Reasons for Change viz. Resignation /re-	Resignation of Mr. Sameer Pakhali as CFO
	appointment , resignation, removal,	is in line with the post-merger restructuring
	death or otherwise	and realignment of functions.
2	Date of appointment/re-appointment &	Close of business hours of December 23, 2025
	Term of appointment/re-appointment	
3	Brief profile	NA
4	Disclosure of Relationships between	NA
	Directors	

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Annexure G - Brief particulars of the Director/KMP proposed for proposed to appointed/reappointed

1	Reasons for Change viz. Appointment	Mr. Jayesh Patel appointed as Chief
	/re-appointment , resignation, removal, death or otherwise	Financial Officer of the Company
2	Date of appointment/re-appointment & Term of appointment/re-appointment	December 23, 2025
3	Brief profile	Mr. Jayesh Patel (aged 51 years) is a qualified Chartered Accountant with over 30 years of experience in the fields of finance and accounts. He was previously associated with Globus for 20 years, where he served as Chief Financial Officer and Head of Logistics. During his tenure, he was responsible for overall finance and accounts functions including budgeting and forecasting, financial planning and analysis, statutory and internal audits, taxation and treasury operations. In his capacity as Head of the Logistics Department, he was responsible for ensuring timely availability of products at the required locations and for improving turnaround time and operational efficiency at warehouse facilities. Prior to his association with Globus, he was associated with G. M. Kapadia & Co. for eight
		years and with N. A. Shah & Associates for eight months, where he handled assignments relating to audit, taxation, and consultancy.
4	Disclosure of Relationships between Directors	NA