



December 24, 2025

<b>BSE Limited</b> Corporate Relationship Department Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai 400 001  <b>BSE Scrip Code:</b> <b>500247, 958687, 974396, 974682, 974924, 975387</b>	<b>National Stock Exchange of India Limited</b> Exchange Plaza, Plot No. C/1, G Block, Bandra-Kurla Complex, Bandra (East), Mumbai 400 051  <b>NSE Symbol:</b> <b>KOTAKBANK, KMBL, KMB26, KMB29, KMB30</b>
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Dear Sirs,

**Sub: Newspaper Clipping - Special Window for Re-lodgement of Transfer Requests of Physical Shares of the Bank**

We enclose herewith a copy of newspaper publication made today, in Business Standard, an English newspaper, with respect to the opening of special window for re-lodgement of transfer requests of physical shares of the Bank, in line with the Circular of the Securities and Exchange Board of India (SEBI) dated July 02, 2025.

This intimation is also being hosted on the Bank's website <https://www.kotak.bank.in/en/investor-relations/governance/sebi-listing-disclosures.html>

We request you to take the above on record and disseminate the same on your website.

Thanking you,

Yours faithfully,

**For Kotak Mahindra Bank Limited**

**Avan Doomasia  
Company Secretary**

Kotak Mahindra Bank Ltd.  
CIN: L65110MH1985PLC038137

Registered Office:  
27 BKC, C 27, G Block,  
Bandra Kurla Complex,  
Bandra (E), Mumbai 400051,  
Maharashtra, India.

T +91 22 61660001  
[www.kotak.bank.in](http://www.kotak.bank.in)

**This is a Confidential document.**



# Investors cheer merger of Ambuja, ACC, Orient

Analysts say move may simplify group structure, unlock synergies

NIKITA VASHISHT  
New Delhi, 23 December

Investors have put money in Ambuja Cements shares as the cement major has moved to consolidate its operations. The Adani Group company has proposed to merge its subsidiaries ACC and Orient Cement into the parent entity.

This is a step that analysts believe will simplify group structure, unlock synergies, and strengthen its competitive positioning. Ambuja Cements shares gained 4.3 per cent intraday, while those of Orient Cement and ACC soared 9.8 per cent and 1.4 per cent, respectively. The shares, however, pared gains to close in the range of -1.37 per cent to 4.18 per cent. By comparison, the BSE Sensex settled 0.05 per cent lower.

After the merger, analysts reckon that Ambuja Cements will emerge as one of the largest cement companies in India by capacity. This is in line with the company's strategic plan to increase cement production capacity from 107 million tonnes per annum (mtpa) to 155 mtpa by FY28. They highlight operational efficiencies, cost optimisation, and balance-sheet strengthening as key benefits of the move.

Motilal Oswal Financial Services Ltd (MOFSL), for instance, said the proposed amalgamation would streamline Ambuja Cements' corporate structure and improve capital allocation. According to the brokerage, the merger will reduce complexity, eliminate cross-holdings, and enhance transparency for investors.

"The merger will enable more efficient allocation of capital and management, unlock scale benefits, and enhance long-term shareholder value. The merger will simplify and rationalise the network, branding, and sales promotion-related spending, helping

## Becoming a cement powerhouse



Key metric	FY25	FY26E	FY27E	FY28E
Sales volume (mt)	65.2	74.5	81.9	90.2
Ebitda (₹ crore)	5,971	7,760	9,450	11,090
Ebitda margin (%)	17	19.2	20.7	21.6
Ebitda/tonne (₹)	915	1,043	1,154	1,230

Financial estimates (E) are for the consolidated entity mt: million tonnes Sources: MOFSL, Company

optimise costs and improve margin by ₹100 per tonne. Besides, the merger will facilitate achieving targeted cost, margin expansion, and growth metrics over the medium-to-long term," it said in a report.

### Deal contours

According to the scheme of arrangement, Ambuja Cements will issue 328 equity shares (face value: ₹2 per share) for every 100 equity shares (face value: ₹10/shares) of ACC, and 33 equity shares (face value: ₹2/share) for every 100 equity shares (face value: ₹10/share) of Orient Cement.

While the deal values ACC at par with the current market price, it valued Orient Cement around 9 per cent premium to Monday's closing price. Besides, given the ongoing merger of Sanghi Industries and Penna Cement with Ambuja, 12 equity shares of Ambuja will be issued for every 100 equity shares of Sanghi Industries. Ambuja will also pay ₹321.5/share to the eligible shareholders of Penna Cement. The deal will lead to an equity dilution of around 12 per cent for Ambuja Cements, reducing the promoter group to 60.94 per cent from 67.65 per cent.

As the deal could help create a "pan-Indian cement power house," analysts believe the merger could strengthen Ambuja Cements' pricing power and bargaining position with suppliers and logistics partners, given the expanded scale of operations. The combined entity will have a wider geographic footprint, particularly strengthening its

presence in central and southern India, where Orient Cement has meaningful exposure. It will also help in achieving the management's target of increasing clinker capacity from 73 million tonnes (mt) to 81 mt by FY27 and 96 MT by FY28. It would reduce total cost per tonne to ₹4,000 by FY26, ₹3,800/tonne by FY27 and ₹3,600-3,650/tonne by FY28, the report said.

"At the current market price, we see the transaction as neutral (with a slight negative bias) for ACC investors, while mildly positive for Orient shareholders. Further, commercial operations were already running as a consolidated unit (ACC + Ambuja + Orient + Penna + Sanghi). Hence, we see this amalgamation having a neutral (with a positive bias) effect on our earnings estimates," said analysts at Emkay Global Financial Services.

They retain a target price of ₹650 and an 'add' rating. It maintained its 'sell' rating on ACC stock with a target of ₹1,600. Motilal Oswal, too, said the deal appears to be neutral for ACC, but positive for Ambuja Cements shareholders. It maintained its 'buy' rating on Ambuja with a share price target of ₹750.

JM Financial, too, maintained 'buy' on Ambuja with a target of ₹700 as it expects the company's consolidated blended earnings before interest, taxes, depreciation and amortisation (Ebitda)/tonne to increase from ₹795 in FY25 to ₹1,250 by FY28, amid higher volumes and improved profitability.



## NPS WITHDRAWAL NORMS

# Greater fund access comes with onus to manage risk

SANJEEV SINHA

The National Pension System (NPS) has undergone wide-ranging reforms that alter how investors accumulate, access, and manage retirement savings. The changes introduce greater flexibility and control but also place the onus on investors to manage longevity and inflation risks.

### Lump-sum withdrawal raised to 80 per cent

Non-government subscribers can now withdraw up to 80 per cent of their retirement corpus as a lump sum at the age of 60, compared with 60 per cent earlier. Subscribers must use the remaining 20 per cent to purchase an annuity.

"The revised rule enhances liquidity at retirement by allowing greater access to funds. It also offers increased flexibility by enabling subscribers to invest the additional 20 per cent in asset classes of their choice, which may deliver better returns than annuities," says Kurian Jose, chief executive officer, Tata Pension Management.

A higher lump-sum option, however, increases the risk of mismanagement. "Poor investment decisions, inflation, and

rising life expectancy can gradually erode savings," says Sanjiv Bajaj, joint chairman and managing director, Bajaj Capital.

At present, withdrawals of up to 60 per cent of the NPS corpus qualify for tax exemption under Section 10(12A) of the Income-Tax Act. "Unless the government amends the tax provisions, the additional 20 per cent withdrawal may attract tax at the subscriber's applicable tax slab rate," says Jose.

### Annuity obligation trimmed to 20 per cent

The mandatory annuitisation requirement has been reduced from 40 per cent to 20 per cent.

"NPS subscribers are no longer compelled to lock away a large portion of their retirement corpus in an annuity that typically offers fixed but lower returns," says Jose.

Annuities, however, provide assured lifelong income. A lower annuitisation level could leave retirees with a smaller pension, which may fall short of meeting their basic expenses in later years.

### Age limit extended to 85

Both government and non-government subscribers can now remain invested in NPS until the age of 85. The change



## Dos and don'ts for subscribers

- Don't chase flexibility blindly, need discipline too
- Secure essential monthly income before trying to optimise returns
- Think in decades, retirement is a 25-30-year journey
- Use advice: Cost of bad retirement decisions far outweighs cost of professional guidance

Source: Bajaj Capital

aligns retirement planning with longer lifespans and extended working years. "Allowing NPS investments up to age 85 enables continued compounding, avoids forced exits at an arbitrary age, and helps retirees combat inflation over a longer period," says Bajaj.

As investors age, capital preservation becomes more critical. "Stay invested but progressively reduce risk. Beyond a point, the objective should shift from maximising returns to avoiding unpleasant surprises," adds Bajaj.

### Five-year lock-in removed

The removal of the mandatory five-year lock-in for non-government subscribers improves liquidity. However, early exits remain restrictive. "Exits before completing 15 years or before the age of 60 count as premature, requiring 80 per cent of the corpus to be annuitised, with only 20 per cent available as a lump sum. Use this option sparingly, as high compulsory annuitisation can severely limit access to capital and disrupt long-term wealth creation," says Abhishek Kumar, a Sebi-registered investment adviser and founder, SahajMoney.com.

### How systematic unit redemption works

Systematic Unit Redemption (SUR) allows subscribers to withdraw up to 80 per cent of their eligible lump sum in phases. The balance remains invested and earns market-linked returns.

"It offers potential capital appreciation, tax-deferred growth, and flexible income. But it carries market risk and does not guarantee that the corpus will last a lifetime. It suits investors with a higher risk appetite who seek inflation-beating income. Risk-averse retirees should avoid it," says Kumar.

### SUR versus annuity

SUR offers flexibility and market-linked growth, along with the ability to pass on any remaining balance to heirs. An annuity provides a fixed lifelong income at lower return levels.

"While annuities eliminate the risk of outliving savings, SUR exposes retirees to market volatility and the possibility of depleting the corpus early," says Kumar.

The writer is a New Delhi-based independent journalist

COMPILED BY AMIT KUMAR

**ASSAM POWER GENERATION CORPORATION LIMITED**  
**NOTICE INVITING TENDER**  
e-Tenders are invited from the intending contractors/firms/suppliers for execution of "Supply of 360 nos. of High Efficiency Cellulose Media Air Filter for GE/BHEL make Frame-5, 20 MW Gas Turbine Inlet Air Filter System of GT Unit at Lakwa Thermal Power Station (LTPS), APGCL" required in Assam Power Generation Corporation Limited under the Department of Power, Govt. of Assam, with an estimated amount of **INR 12,95,317.00**. An amount of **INR 26,000.00 (Rupees Twenty-Six Thousand Only)** is to be submitted as EMD/Bid Security. The Tender documents can be downloaded from [www.assamtenders.gov.in](http://www.assamtenders.gov.in) from **24-12-2025 (10:00 hours)**.

- The last date of submission of tender document is **16-01-2026 (12:00 hours)**
- The bids will be opened online on the e-procurement portal on **19-01-2026 (16:00 hours)**

The TIA reserves the right to accept or reject any bid/tender, and to cancel/ annul the bidding process and reject all bids at any time prior to contract award.  
**Name of the TIA:** Chief General Manager (Gen), APGCL  
**Address of the TIA:** 3<sup>rd</sup> Floor Bijulee Bhawan, Paltanbazar, Guwahati-1  
**Sd/- Chief General Manager (Gen)**  
APGCL, Bijulee Bhawan, Guwahati - 1

**ADC India Communications Ltd.**  
CIN: L32209KA1988PLC009313  
Regd. Off: No.10/C, 2nd Phase, 1st Main, Peenya Industrial Area, Bangalore-560058  
Tel:-+91 80 2839 6102 / 2839 6291  
E-mail: [support@adckci.com](mailto:support@adckci.com) Website: [www.adckci.com](http://www.adckci.com)

**NOTICE TO SHAREHOLDERS**  
**SPECIAL WINDOW FOR RE-LODGE- MENT OF TRANSFER REQUESTS OF PHYSICAL SHARES**  
In terms of SEBI Circular No. SEBI/HO/MIRSD/MIRSD-PoD/P/CIR/2025/97 dated July 02, 2025, a Special Window has been opened for re-lodgement of transfer deeds that were lodged prior to April 01, 2019 and were rejected, returned or not attended to due to deficiencies in documents/process/or otherwise.  
The facility for re-lodgement of transfer deeds will be open till January 06, 2026. The securities that are re-lodged for transfer, if approved, will be issued only in demat mode.  
The concerned shareholders may re-lodge the necessary documents, within the above period, after rectification of deficiencies, with the Company's Registrar and Share Transfer Agent i.e. KFin Technologies Limited, Selenium Tower B, Plot Nos. 31 & 32, Financial District, Nanakramguda, Hyderabad-500032. Email: [inward.ris@kfinitech.com](mailto:inward.ris@kfinitech.com); Toll Free No. 1800 409 4001.  
**For ADC India Communications Ltd**  
Place : Bangalore **R.Ganesh**  
Date : December 23, 2025 Company Secretary

**Kotak Mahindra Bank Limited**  
CIN - L65110MH1985PLC038137  
**Registered Office:** 27BKC, C 27, G Block, Bandra Kurla Complex, Bandra (East), Mumbai - 400 051  
**Tel:** +91 22 6166 0001, **Fax:** +91 22 6713 2403  
**Website:** [www.kotak.bank.in](http://www.kotak.bank.in) **Email:** [KotakBank.Secretarial@kotak.com](mailto:KotakBank.Secretarial@kotak.com)

**Special Window for Re-lodgement of Transfer Requests of Physical Shares of Kotak Mahindra Bank Limited**  
We draw attention of the investors whose transfer requests of physical shares of Kotak Mahindra Bank Limited ("Bank"), which were lodged prior to April 1, 2019, were rejected / returned / not attended to due to deficiency in the documents / process / or otherwise.  
Pursuant to SEBI Circular No. SEBI/HO/MIRSD/MIRSD-PoD/P/CIR/2025/97 dated July 2, 2025, a special window has been opened by the Bank, from July 7, 2025 to January 6, 2026, to facilitate re-lodgement of such transfer requests.  
The concerned investors may, accordingly, re-lodge the transfer deeds and furnish necessary documents, duly complete in all respects, to the Bank's Registrar and Transfer Agent, i.e., KFin Technologies Limited at Selenium Tower B, Plot 31-32, Gachibowli, Financial District, Nanakramguda, Hyderabad – 500 032 (Unit: Kotak Mahindra Bank Limited) to enable further processing and transfer of shares, if approved, in compliance with the requirements of applicable law.  
**For KOTAK MAHINDRA BANK LIMITED**  
**Avan Doomasia**  
**Company Secretary**  
**(FCS 3430)**  
Mumbai, 23 December, 2025

**AWFIS SPACE SOLUTIONS LIMITED**  
Corporate Identity Number: L74999DL2014PLC274236  
**Registered and Corporate Office:** C-28-29, Kissan Bhawan, Qutab Institutional Area, New Delhi - 110016, India. **Website:** [www.awfis.com](http://www.awfis.com), **Email:** [cs.corp@awfis.com](mailto:cs.corp@awfis.com), **Telephone:** +91 11 4106 1878

Members are hereby informed that pursuant to the provisions of Section 108 and 110, and other applicable provisions of the Companies Act, 2013, as amended (the "Act"), read together with the Companies (Management and Administration) Rules, 2014, as amended (the "Management Rules") Secretarial Standard-2 issued by the Institute of Company Secretaries of India, General Circular Nos. 14/2020 dated April 8, 2020, 17/2020 dated April 13, 2020, 20/2020 dated May 5, 2020, 22/2020 dated June 15, 2020, 33/2020 dated September 28, 2020, 39/2020 dated December 31, 2020, 10/2021 dated June 23, 2021, 20/2021 dated December 8, 2021, 3/2022 dated May 5, 2022, 11/2022 dated December 28, 2022, 09/2023 dated September 25, 2023 and 09/2024 dated September 19, 2024, issued by the Ministry of Corporate Affairs, Government of India (the "MCA Circulars"), Secretarial Standard on General Meetings issued by the Institute of Company Secretaries of India, Regulation 44 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (the "LODR Regulations") and any other applicable law, rules and regulations (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force), the approval of members of Awfis Space Solutions Limited (the "Company") is sought for the following special resolution by way of remote e-voting ("e-voting") process:

S. No.	Particulars
1.	<b>Approval for sale and transfer of the Company's Design and Build Business (D&amp;B Business/Undertaking) on slump sale basis to Awfis Transform Private Limited ("ATPL"), a Wholly Owned Subsidiary of the Company</b>

Pursuant to the MCA circulars, the Company has completed the dispatch of electronic copies of the Postal Ballot Notice along with the explanatory statement on Tuesday, December 23, 2025, through electronic mode to those Members whose email addresses are registered with the Company/ depository participant(s) as on Friday, December 19, 2025 ("Cut-off Date").

The said Notice is also available on the website of the Company: [www.awfis.com](http://www.awfis.com), the relevant section of the website of BSE Limited ("BSE"): [www.bseindia.com](http://www.bseindia.com) and National Stock Exchange of India Limited ("NSE"): [www.nseindia.com](http://www.nseindia.com) and on the website of National Securities Depository Limited ("NSDL"): [www.evoting.nsdl.com](http://www.evoting.nsdl.com).

In accordance with the provisions of the MCA circulars, Members can vote only through e-voting process. The voting rights of the Members shall be reckoned on the basis of the equity shares of the Company held by them as on the Cut-off Date. Any person who is not a shareholder of the Company as on the Cut-off Date shall treat the Postal Ballot Notice for information purposes only.

The Company has engaged the services of National Securities Depository Limited ("NSDL") for the purpose of providing e-voting facility to all its Members. The e-voting facility will be available during the following period:

Commencement of e-voting period	Wednesday, December 24, 2025 at 09:00 a.m. (IST)
Conclusion of e-voting period	Thursday, January 22, 2026 at 05:00 p.m. (IST)
Cut-off date for eligibility to vote	Friday, December 19, 2025

The e-voting facility will be disabled by NSDL immediately after 5.00 p.m. IST on **Thursday, January 22, 2026**.

Members who have not updated their e-mail address are requested to register the same in respect of shares held by them in electronic form with the Depository through their Depository Participant and in respect of shares held in physical form by writing to the Company's Registrar and Share Transfer Agent Bigshare Services Private Limited either by email to [Bssdelhi@bigshareonline.com](mailto:Bssdelhi@bigshareonline.com) or by post to Office No S6-2, 6<sup>th</sup> Floor, Pinnacle Business Park, Next to Ahura Centre, Mahakali Caves Road, Andheri (East), Mumbai - 400 093, Maharashtra.

The Board has appointed Mr. Rupinder Singh Bhatia, Practicing Company Secretary (FCS -2599 and CP No. 2514) Practicing Company Secretary, as scrutinizier ("Scrutinizer") for conducting the e-voting process in a fair and transparent manner.

In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of [www.evoting.nsdl.com](http://www.evoting.nsdl.com) or call: 022 - 4886 7000 and 022 - 2499 7000 or send a request at [evoting@nsdl.com](mailto:evoting@nsdl.com).

The Scrutinizer will submit his report to the Chairman or any other person authorized by the Chairman after the completion of scrutiny of the e-voting, and the result will be announced within 48 hours from the conclusion of e-voting i.e. on or before 5.00 p.m. Indian Standard Time on **Thursday, January 22, 2026**, and will also be displayed on the Company's website (<https://www.awfis.com/investors-relation>) and on the website of NSDL (<https://www.evoting.nsdl.com>), and communicated to the stock exchanges, depository, registrar and share transfer agent.

For any queries or grievances pertaining to e-voting, shareholders are requested to contact Bigshare Services Private Limited either by email at [bssdelhi@bigshareonline.com](mailto:bssdelhi@bigshareonline.com) or by post at 302 Kusal Bazar, 32-33 Nehru Place, New Delhi-110053. Shareholders can also contact: Pallavi Mhatre, Senior Manager, National Securities Depository Limited, 4th Floor, A Wing, Trade World, Kamala Mills Compound, Senapati Bapat Marg, Lower Parel, Mumbai-400013, India, Contact details: [evoting@nsdl.com](mailto:evoting@nsdl.com) Contact number- 022 - 4886 7000 and 022 - 2499 7000.

**For Awfis Space Solutions Limited**  
Sd/-  
**Shweta Gupta**  
Company Secretary and Compliance Officer  
Membership No.- FCS 8573

December 24, 2025  
Delhi, India

**MEGASOFT LIMITED**  
CIN: L24100TN1999PLC042730,  
Registered Office: #85, Kutchery Road, Mylapore, Chennai, India - 600 004.  
Corporate Office: : 8th Floor, Unit No. 801B, Jain Sadguru Image's Capital Park, Plot No. 1, 28 & 29, 98/4/1 to 13, Image Gardens Rd, Madhapur, Hyderabad, Telangana - 500081.  
Email: [investors@megasoft.com](mailto:investors@megasoft.com) Website : [www.megasoft.com](http://www.megasoft.com)

**SPECIAL WINDOW FOR RE-LODGE- MENT OF TRANSFER REQUESTS OF PHYSICAL SHARES**  
Pursuant to SEBI circular No. SEBI/HO/MIRSD/MIRSD-PoD/P/CIR/2025/97 dated 2nd July 2025, investors are informed that, a special window is opened only for re-lodgement of transfer deeds, lodged prior to 1st April 2019, and which were rejected/returned/not attended to, due to deficiency in the documents /process/or otherwise.  
This facility of re-lodgement will be available from 7th July 2025 to 6th January 2026.  
Investors are requested to re-lodge such cases, after rectifying the deficiency identified earlier, with the company's Registrar and Share Transfer Agents viz. M/s. Cameo Corporate Services Limited, latest by 6th January 2026 at the following address:  
Cameo Corporate Services Limited  
"Subramanian Building" No.1, Club House Road Chennai – 600 002  
Further, the shareholders are requested to updated their email id with the depositories NSDL & CDSL, Bank Account details and KYC details.  
**For Megasoft Limited**  
Sd/-  
**Thakur Vishal Singh**  
Company Secretary & Compliance Officer

**TVS MOTOR COMPANY LIMITED**  
Regd. Office: "Chaitanya", No.12, Khader Nawaz Khan Road, Nungambakkam, Chennai – 600 006.  
Tel: 044 - 28332115 CIN: L35921TN1992PLC022845  
Website: [www.tvsmotor.com](http://www.tvsmotor.com); E-mail: [contactus@tvsmotor.com](mailto:contactus@tvsmotor.com)

**NOTICE PURSUANT TO SECTION 110 OF THE COMPANIES ACT, 2013 AND THE COMPANIES (MANAGEMENT AND ADMINISTRATION) RULES, 2014**  
**Dispatch of Postal Ballot Notice**  
Members are hereby informed that the Company has on 23<sup>rd</sup> December 2025, sent a Notice to the members pursuant to Section 110 of the Companies Act, 2013 (the "Act"), in relation to the special resolution as contained in the Notice, in electronic mode to the members, whose e-mail IDs are registered with the Company or the Depository Participant(s).  
The Company has offered e-Voting facility for voting in accordance with the Companies (Management and Administration) Rules, 2014 and Regulation 44 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The Company has engaged National Securities Depository Limited (NSDL) for this purpose. The Board of Directors of the Company have appointed M/s B Chandra & Associates, Practicing Company Secretaries, Chennai, as Scrutinizer for conducting the e-Voting process in a fair and transparent manner.  
Members are therefore requested to carefully read the instructions for voting and to note the following:

Sr No	Particulars	Details
1	Statement on special business transacted by e-Voting	Approving the appointment of Ms Kalpana Unadkat, (DIN 02490816) as a Non-Executive Independent Director for a period of five (5) consecutive years.
2	Date of completion of dispatch of Notice	23.12.2025
3	Cut-off date for determining the eligibility to vote through electronic means	15.12.2025
4	Date of commencement of voting by electronic mode	24.12.2025 (9.00 a.m.) (IST)
5	Date of end of voting by electronic mode. Voting by electronic means shall not be allowed beyond the said date.	22.01.2026 (5.00 p.m.) (IST)
6	Day, date and venue of declaration of results and the link of the website where such results will be displayed.	On or before Friday, the 23 <sup>rd</sup> January 2026 at the Company's registered office at "Chaitanya" No.12, Khader Nawaz Khan Road, Nungambakkam, Chennai – 600 006 and Company's website viz., <a href="http://www.tvsmotor.com">www.tvsmotor.com</a>
7	Website details of the Company / Agency, where the Notice of Postal Ballot is displayed.	<a href="http://www.tvsmotor.com">www.tvsmotor.com</a> / <a href="http://www.evoting.nsdl.com">www.evoting.nsdl.com</a>
8	Contact details of the person responsible to address the grievances connected with e-Voting	Company : Mr KS Srinivasan, Company Secretary Email ID's : <a href="mailto:srinivasan.ks@tvsmotor.com">srinivasan.ks@tvsmotor.com</a> Telephone No : 044-28332115 NSDL : Ms Pallavi Mhatre, Senior Manager, NSDL Email ID : <a href="mailto:evoting@nsdl.com">evoting@nsdl.com</a> Telephone Nos : 022-48867000 Frequently Asked Questions and e-voting manual available at <a href="http://www.evoting.nsdl.com">www.evoting.nsdl.com</a> under downloads section.

Shareholders holding shares in electronic form and who have not updated their email details are requested to register / update the details in their demat account, as per the process advised by their Depository Participant.

Chennai  
23<sup>rd</sup> December 2025

By Order of the Board  
For TVS Motor Company Limited  
K S Srinivasan  
Company Secretary