

January 27, 2026

To,
BSE Limited
P. J. Towers,
Dalal Street, Fort,
Mumbai - 400001
Security Code: 532892

National Stock Exchange of India Limited
Exchange Plaza, Plot No. C/1, G Block,
Bandra-Kurla Complex, Bandra (E),
Mumbai - 400051
Symbol: MOTILALOF5

Sub.: Press Release & Investor(s)/Analyst(s) Presentation - Financial Performance for Q3/9M FY 2025-26

Dear Sir/Madam,

Pursuant to the provisions of Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations") (as amended from time to time), please find enclosed herewith the Press Release & Investor(s)/Analyst(s) Presentation on the Financial & Operational Performance of the Company for the quarter and nine months ended December 31, 2025.

The said Press Release & Investor(s)/Analyst(s) Presentation will be uploaded on the Company's website at www.motilaloswalgroup.com.

Kindly take the same on record.

Thanking you,

Yours faithfully,

For Motilal Oswal Financial Services Limited

Kailash Purohit
Company Secretary & Compliance Officer

Encl.: As above

Strong Operating Profit Growth, +16% YoY with 65% ARR Revenue Share

Mumbai, January 27, 2026: Motilal Oswal Financial Services Ltd. (MOFSL) reported its **highest-ever operating PAT of ₹611 Cr in Q3FY26, grew 16% on YoY basis and 10% on QoQ basis. Total PAT (Incl. treasury & OCI) at Rs 721 Cr is up 58% on YoY basis.** This is led by strong growth in **Asset & Private Wealth Management business. Board declared interim dividend of Rs 6 per share.**

Q3FY26 Business Highlights:

- **Asset Management:** PAT grew 65% YoY to ₹ 227 Cr. Total AUM grew by 33% on YoY basis at ₹1.89 lakh Cr, driven by stellar Mutual Fund AUM growth of 40% and Private Alternates AUM growth of 62%. Net MF Flows market share robust at 7.6%; SIP inflows surged 55% YoY to ₹4,515 Cr, highest market share at 5%. IBEF Fund V launched in Q2 did cumulative fund raise of Rs 8,000 Cr, expect final close in Q4. We have also launched our maiden Private Credit Fund in Jan'26 with a target fund size of Rs 3,000 Cr.
- **Private Wealth Management:** PAT stands at ₹ 82 Cr with Net Flows at ₹4,314 Cr. AUM up 31% YoY to ₹1.96 lakh Cr, driven by family acquisitions and higher RM productivity. ARR revenue grew by 28% on YoY basis.
- **Wealth Management:** PAT stands at ₹ 181 Cr. Brokerage revenue grew 15% on QoQ basis. Cash volume market share was robust at 6.9% and F&O Premium market share grew to 8.4%. Total blended ADTO market share stands at 7.8%. Distribution book grew by 34% to Rs. 42,775 cr on YoY basis. ARR book grew by 33%. Loan book grew by 25% to Rs 6,630 Cr on YoY basis.
- **Capital Markets:** PAT grew 15% YoY to ₹ 70 Cr. Ranked #1 across IPOs and QIPs in CY25. Covers 350 companies in Institutional Research servicing around 903 clients.
- **Housing Finance:** PAT grew 12% YoY to ₹ 42 Cr. AUM grew 24% YoY to Rs. 5,379 Cr. Adjusted for the one-time change in disbursement recognition, disbursement grew by 47% to Rs 578 Cr (reported Rs 364 Cr).
- **Treasury book** grew 16% YoY to ₹9,562 Cr. Book delivered healthy XIRR of 18.5% since inception and grew at a 42% CAGR supported by reinvestment of operating profits.

About Motilal Oswal Financial Services Limited

MOFSL is a leading capital market player offering comprehensive solutions across client categories. MOFSL's Operating PAT grew by 31% CAGR in last decade. Net worth has grown nearly 10x from Mar'15 to Dec'25 to Rs 13,632 Cr led by an, average ROE of 26% and an average payout of 20% without any external capital raise and after executing 3 buybacks. MOFSL ranked 138th on FY25 Profits and 200th on Market Capitalisation among listed Indian companies, underscoring scale and financial strength.

For Further Details, refer to the Investor Presentation [here](#) or contact the following;

Mr. Shalibhadra Shah Group Chief Financial Officer shalibhadrashah@motilaloswal.com	Mr. Manish Kayal Head – Corp Planning & IR manish.kayal@motilaloswal.com	Mrs. Rohini Kute Head of Group Corporate Communication rohini.kute@motilaloswal.com +91 98201 96838
--	---	--



Motilal Oswal Financial Services Limited

Largest Integrated Capital Market Player*
Primed to Benefit From India's Multi-Trillion Dollar Opportunities

Fine Tuning the
Compounding
Machine

Table Of Content

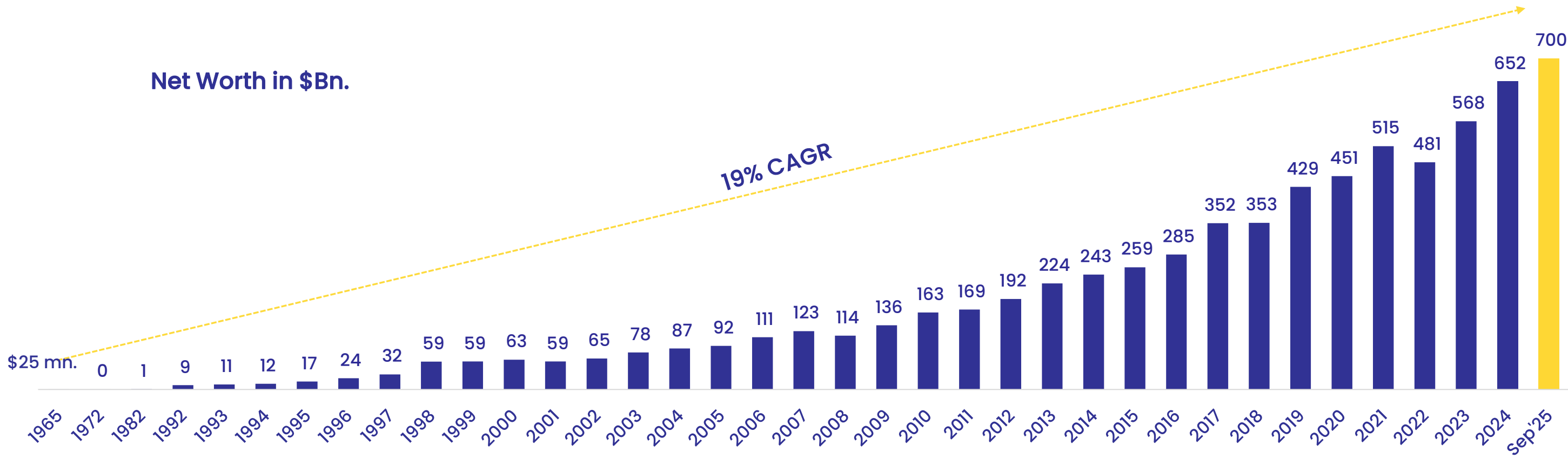


Compounding Machine Pg 03 – 05	MOFSL Value Proposition Pg 6 – 10	Q3FY26 & 9MFY26 Highlights Pg 11 – 43
Highly Professionalized Management Pg 44 – 45		Other (Tech, ESG, Philanthropy) Pg 46 – 49

Our inspiration – Berkshire Hathaway

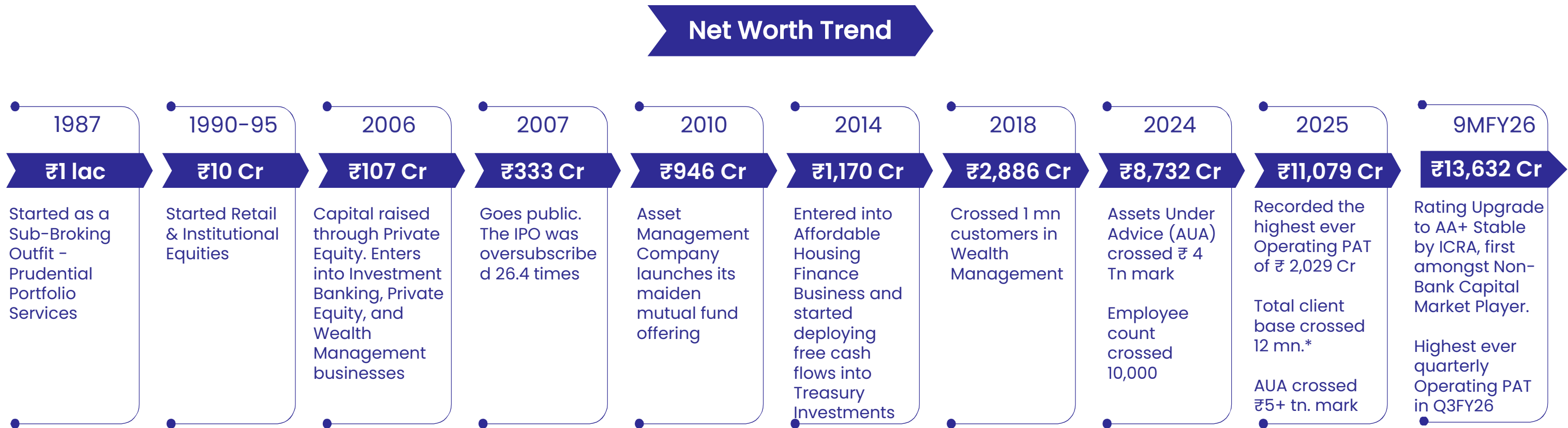
Since 1965	S&P 500 return with dividends	Berkshire Hathaway share price return
59 years CAGR return	10.4%	19.9%

Net Worth in \$Bn.



MOFSL's Power of Compounding

Demonstrated over ~4 Decades



*Aggregated nos. of customers of each business

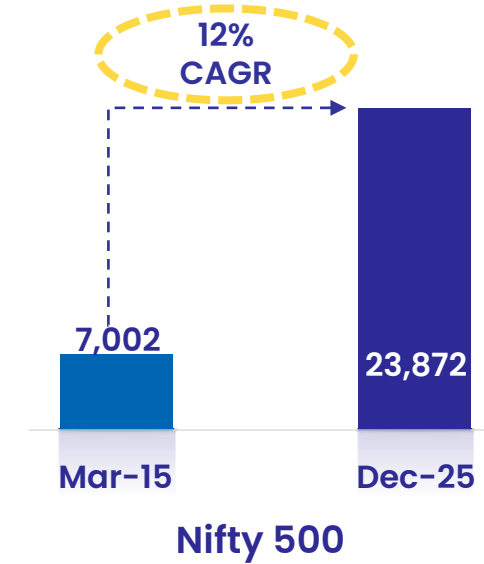
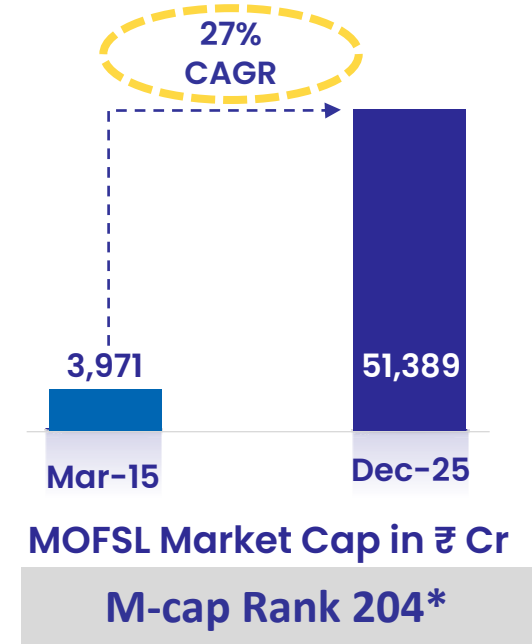
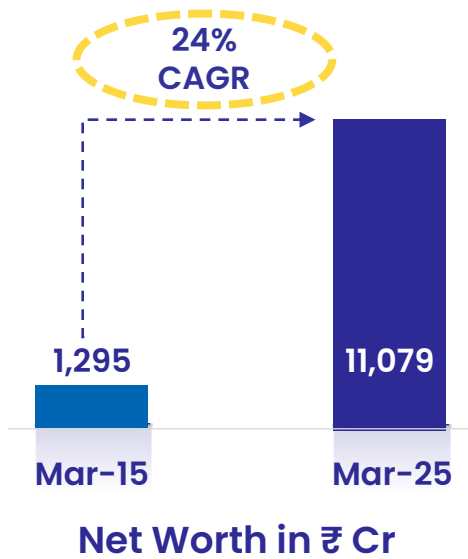
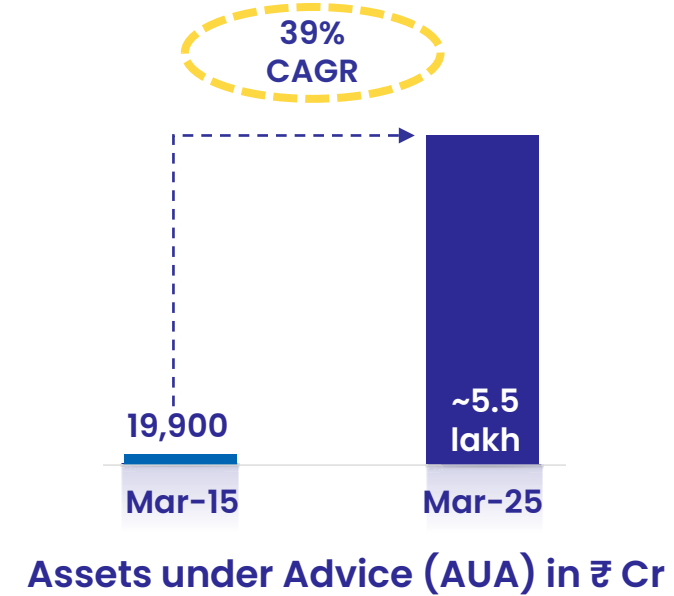
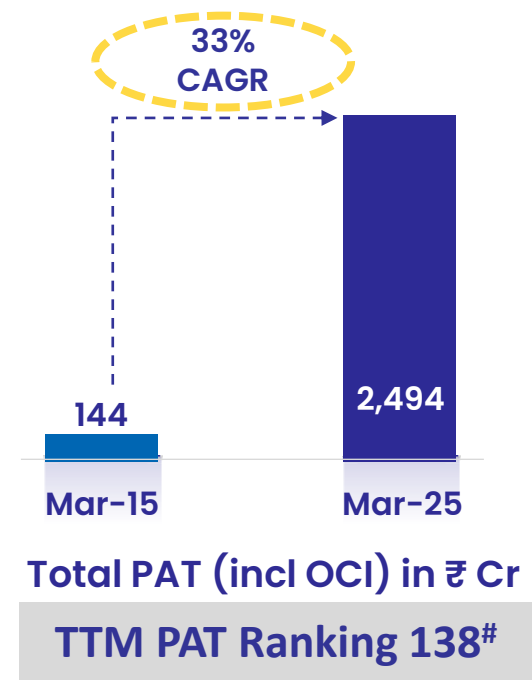
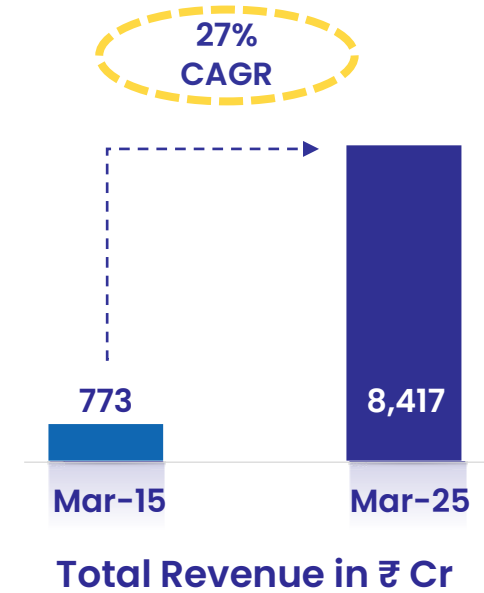
MOFSL's Strong Decadal Compounding Journey



Profit growth has been higher than revenue growth

MOFSL's market cap has outperformed the Nifty 500 Index by 15% CAGR

Assets under Advice have posted 39% CAGR in the last decade



*As on Jan 23, 2026. #TTM for period from Oct'24 to Sep'25
amongst listed entities
Think Equity. Think Motilal Oswal.

MOFSL's Twin-Engine model

Large Treasury Book Drives Operating Businesses Growth



Click to visit slide of

Treasury Investment

Proven Record Of Superior Capital Allocation Strategy

Highly Beneficial For Long Term Growth, Without Diluting Equity Capital



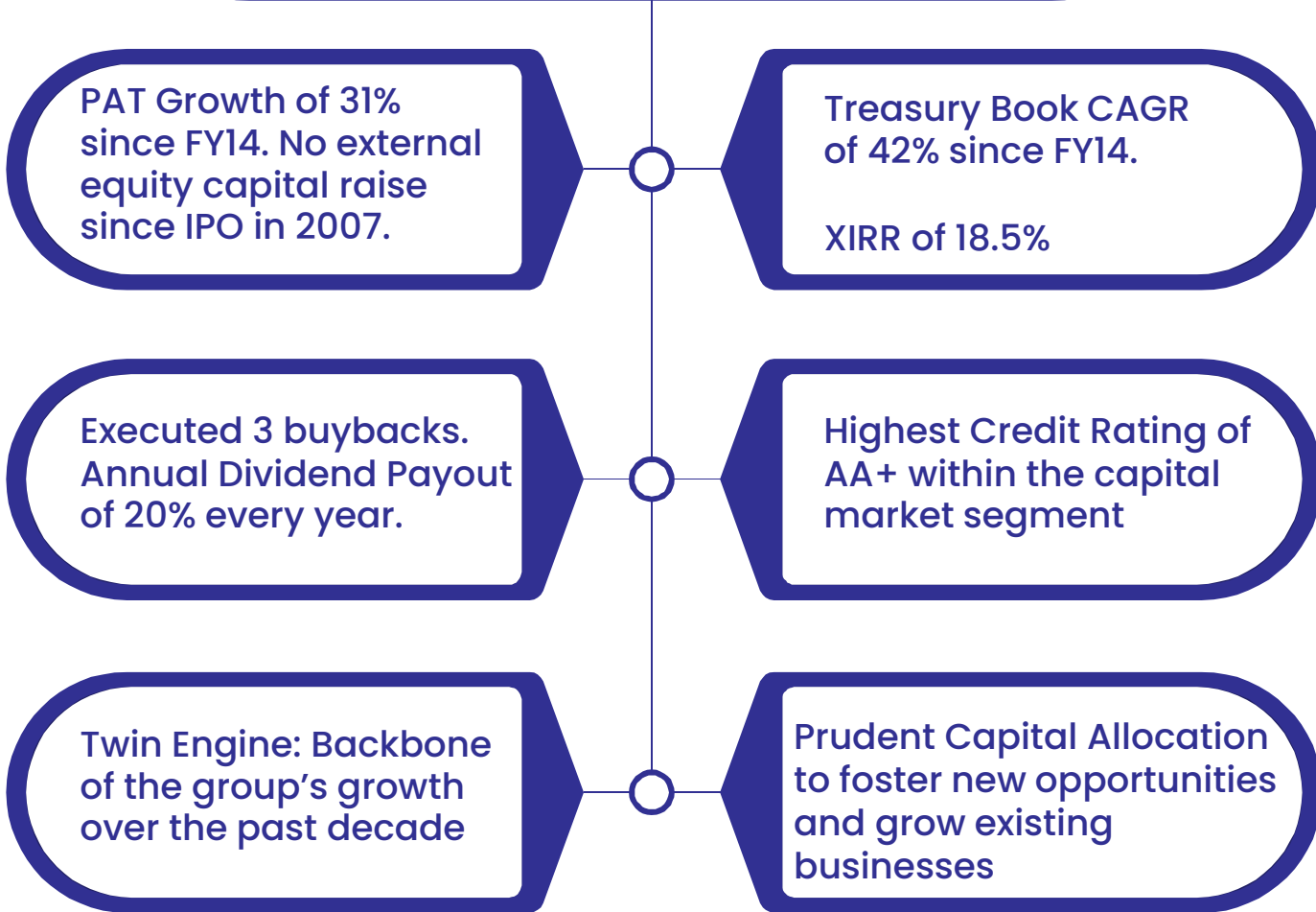
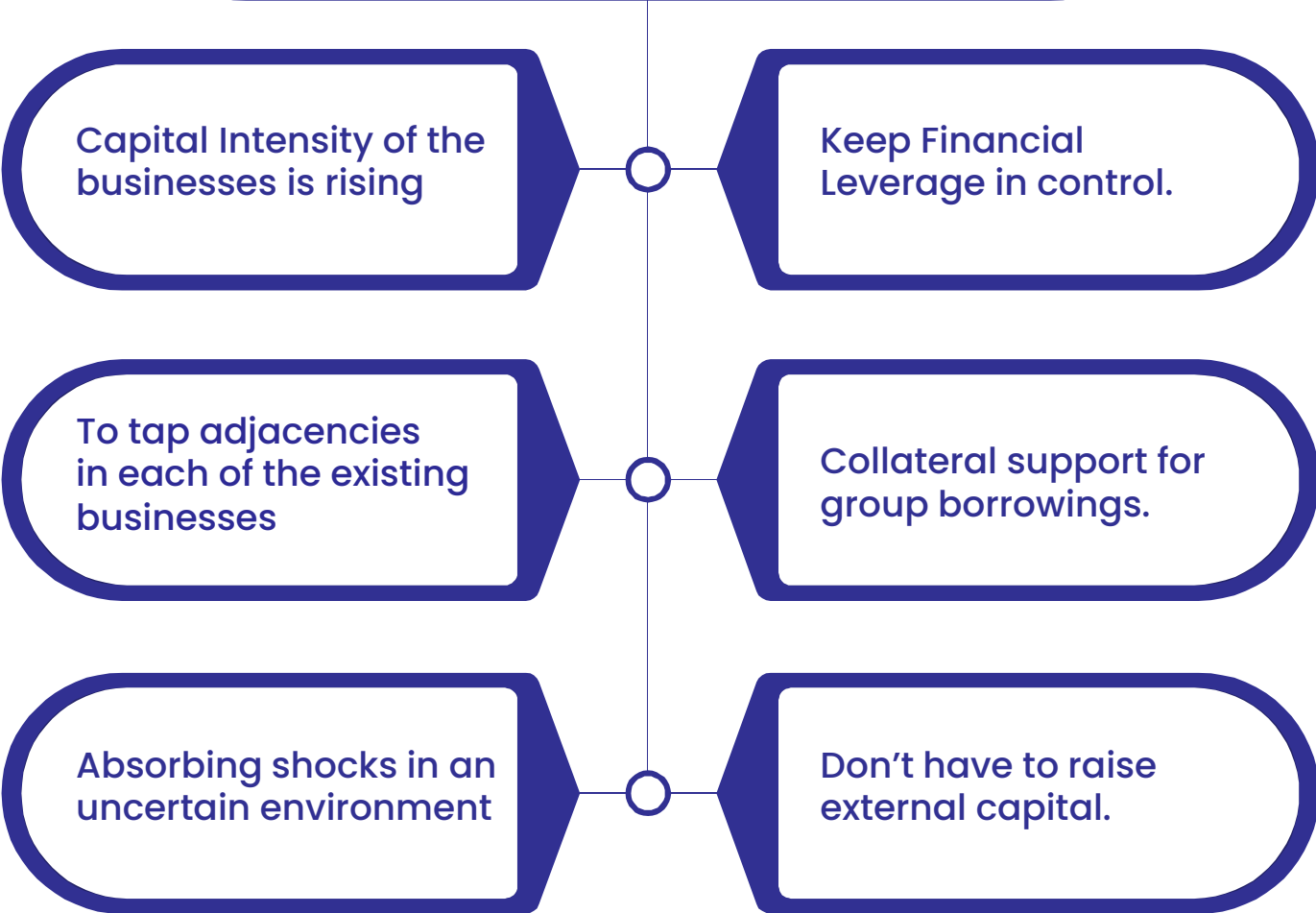
Proven Model – Berkshire Hathaway.

Many Advantages Of Large Balance Sheet In a High Growth Sector.

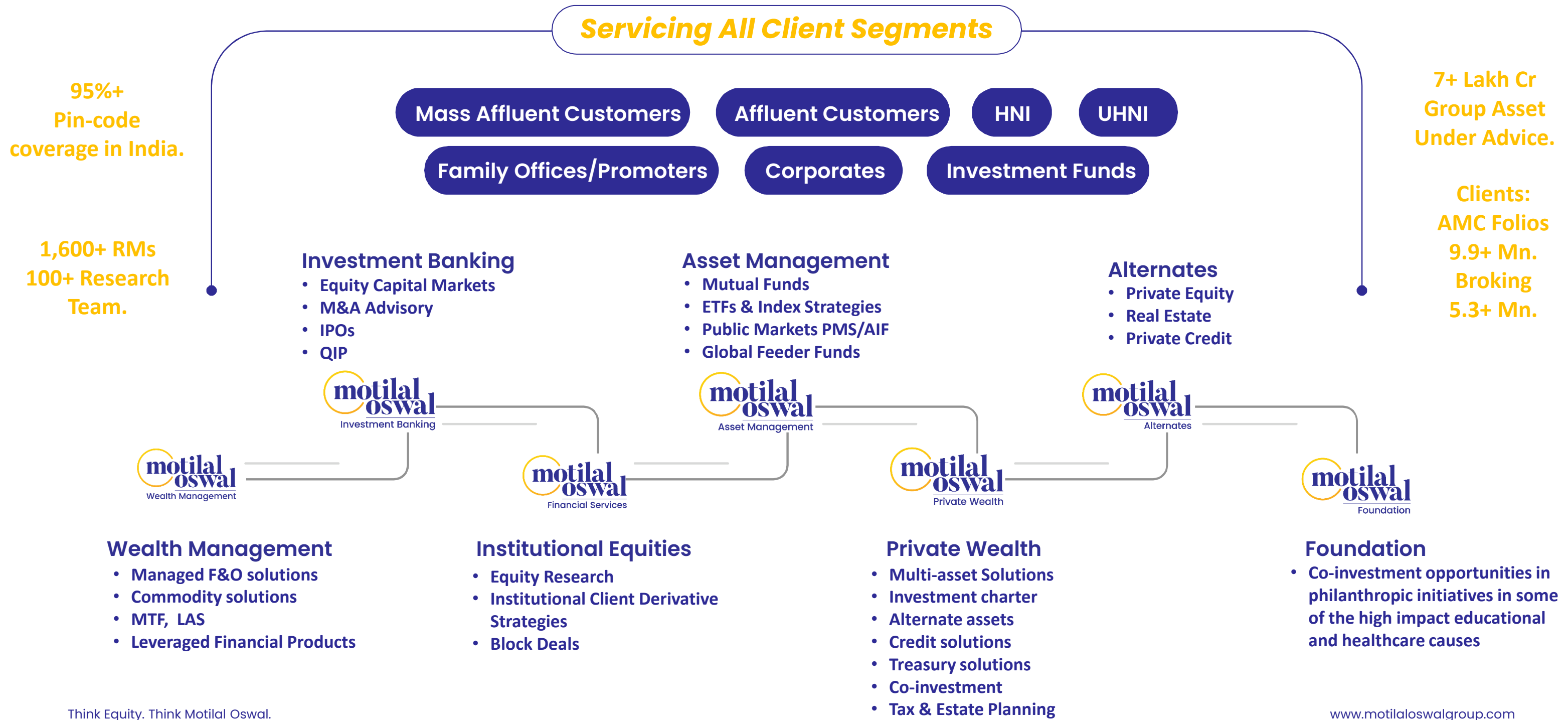


Unmatched Record in Indian Markets.

Only Integrated Capital Market Player with ~4 Decade History

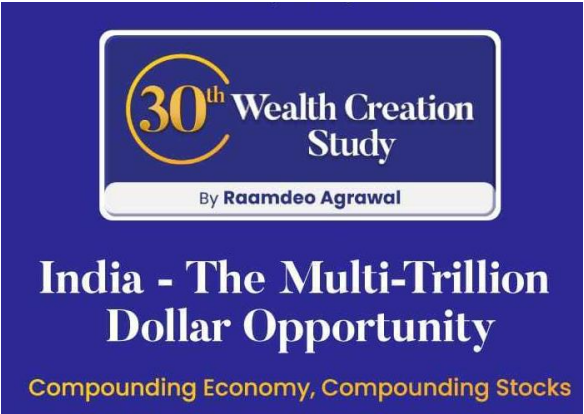


Comprehensive Solutions Across Client Categories



Financialisation of India

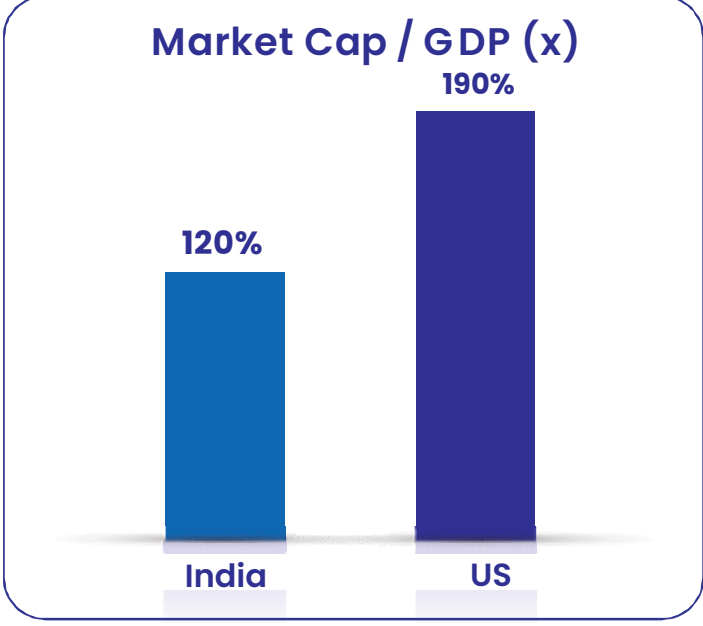
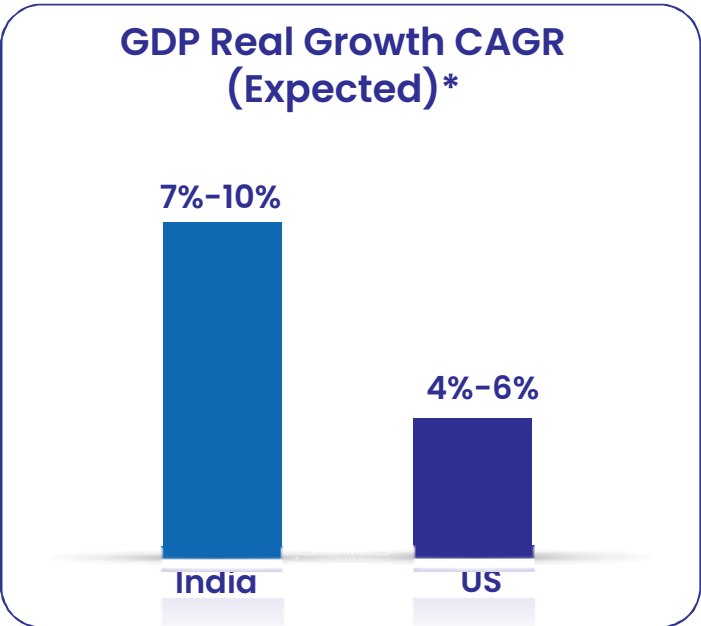
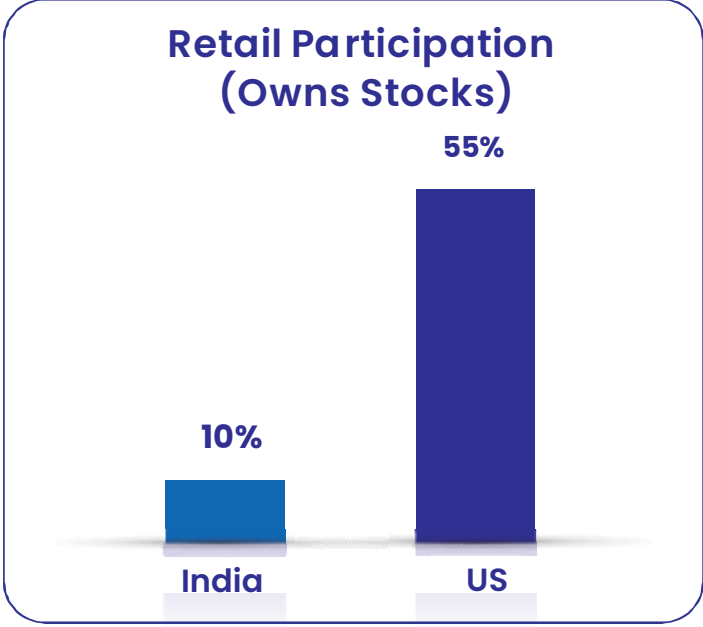
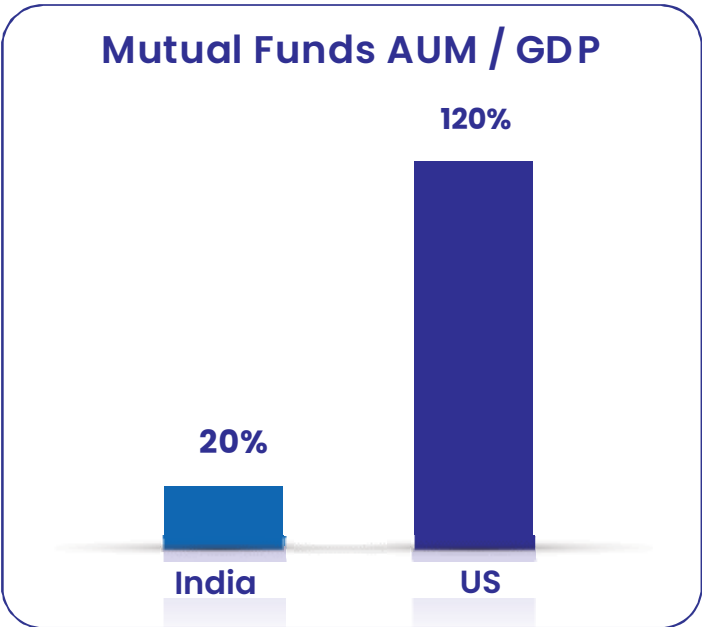
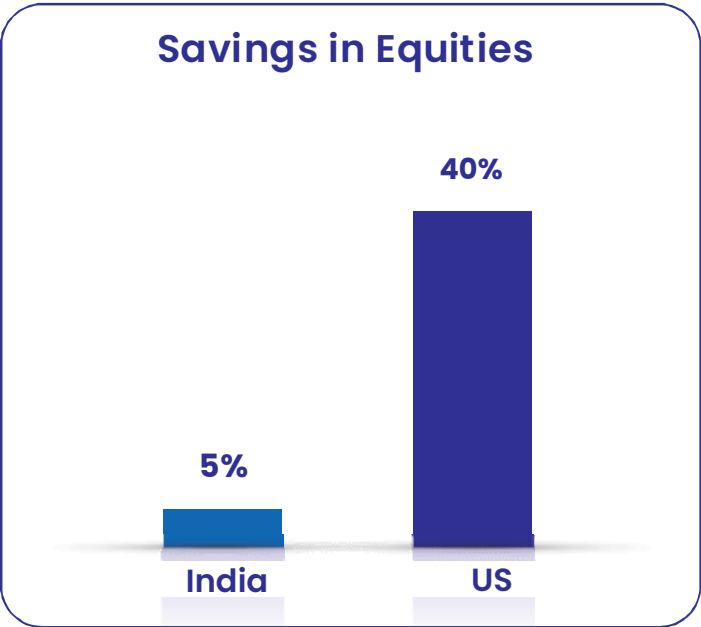
Huge Runway of Growth For MOFSL



“Compounding economy, compounding stocks”

Our latest Wealth Creation Study highlights Multi-Trillion Dollar Opportunity in India. “Wealth Effect” will drive capital market players growth

[Click here for Full Report](#)



Market Cap CAGR is assumed to be 1.5x of Nominal GDP growth over long term

Source – wealth creation study

MOFSL: Leader In India's Financialisation Growth Journey

Boosted by Unique Twin Engines Business Model



Engine #1: Operating businesses

Robust Past

Headroom to Gain Market Share

Operating PAT clocked 31% CAGR in last decade.

Operating
PAT

Optimistic about the future growth with

- Strong momentum in each of the segment
- Continuous Market Share Gain
- Operating Leverage

Engine #2: Treasury Investments

Book posted 42% CAGR since inception

Treasury
investments
book

To maintain / improve the existing IRR

Average 20% of operating PAT in the last decade*

Dividend
Payout**

To maintain payout subject to working capital and business growth needs.

Reported 24% CAGR in the last decade*

Net worth

To maintain or improve

*from FY15 to FY25
As per Bernstein Research
** Includes Buyback

Momentum In Core Operating Earnings Growth Continue

Declared ₹ 6/- dividend per equity share

Ranking

Market capitalization
₹ 45,145 Crs*

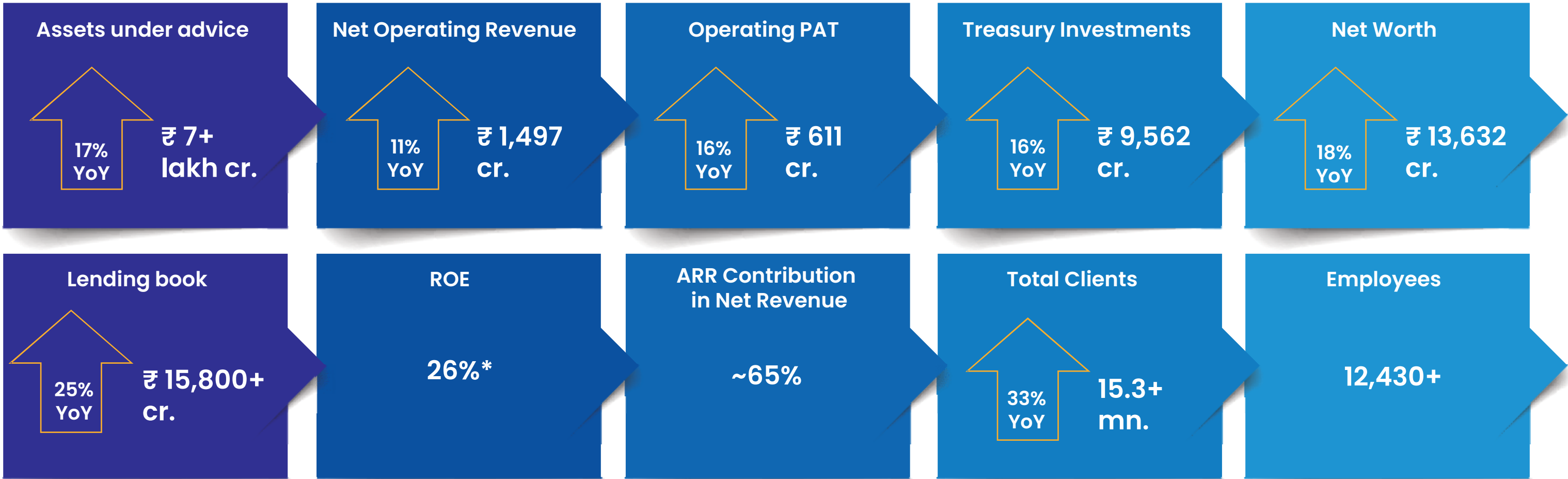
PAT Ranking¹
138 amongst listed entities

M-cap Rank
204*

¹ TTM for period from Oct'24 to Sep'25

*As on Jan 23,2026

Q3FY26 Operating & Financial Snapshot



Focus on Sustainable and Fee Based Revenues

Share of Fees Based Revenues & NII increased to ~74% from ~58% in FY21

Revenue stream wise break-up	9MFY26	FY25	FY24	FY23	FY22	FY21
Management & Advisory Fees	27%	21%	19%	18%	19%	20%
Distribution Fees	16%	16%	12%	12%	12%	11%
Net Interest Income (NII)	31%	31%	31%	32%	29%	27%
Total Fees & NII Based Revenue Share	74%	68%	62%	62%	60%	58%
Brokerage Revenues	23%	28%	34%	34%	36%	37%
Other Operating Revenues	3%	3%	4%	4%	4%	4%
Total Operating Net Revenue (₹ Cr)	4,385	5,178	3,943	2,947	2,623	1,940

Asset & PWM Drives Highest Ever Quarterly Operating PAT

Particulars (₹ Cr)	Q3FY26	Q3FY25	YoY (%)	Q2FY26	QoQ (%)	9MFY26	9MFY25	YoY (%)
Net Revenue								
- Asset & Private Wealth Management	666	551	21%	649	3%	1,882	1,432	31%
- Wealth Management	572	570	-	560	2%	1,699	1,740	(2%)
- Capital Market	165	151	9%	209	(21%)	590	459	29%
- Housing Finance	116	96	21%	110	5%	326	274	19%
Total Net Revenues¹	1,497	1,345	11%	1,460	3%	4,385	3,856	14%
Employee Expense ²	479	453	6%	507	(6%)	1,505	1,284	17%
Other Expense	204	190	7%	213	(5%)	615	564	9%
Total Expense	683	644	6%	721	(5%)	2,120	1,848	15%
Profit Before Taxes (PBT)	814	701	16%	739	10%	2,265	2,008	13%
<i>PBT Margin</i>	<i>54%</i>	<i>52%</i>		<i>51%</i>		<i>52%</i>	<i>52%</i>	
Operating PAT	611	525	16%	554	10%	1,699	1,502	13%
Treasury Investments PAT ³	110	(69)		(268)		738	1,216	
Total PAT³	721	456		286		2,436	2,718	

1. Net Revenue is calculated after excluding commission expenses, interest expenses and intercompany adjustments

2. Includes the impact of ~₹14.4 cr towards employee benefits under new labour code

3. Including Other Comprehensive income (OCI)

Asset & PWM Contributes ~50% of Q3FY26 Group Operating PAT

Segmental PAT (₹ Cr)	Q3FY26	Q2FY26	Q1FY26	Q4FY25	Q3FY25
Asset & Private Wealth Management	309	290	230	227	234
YoY Growth %	32%	36%	43%	8%	62%
Wealth Management	181	170	173	191	190
YoY Growth %	(5%)	(24%)	(2%)	(10%)	16%
Capital Market	70	90	101	67	61
YoY Growth %	15%	24%	76%	43%	50%
Housing Finance	40	33	23	36	36
YoY Growth %	11%	27%	-19%	15%	-
Operating PAT*	611	554	534	527	525
YoY Growth %	16%	2%	23%	5%	38%

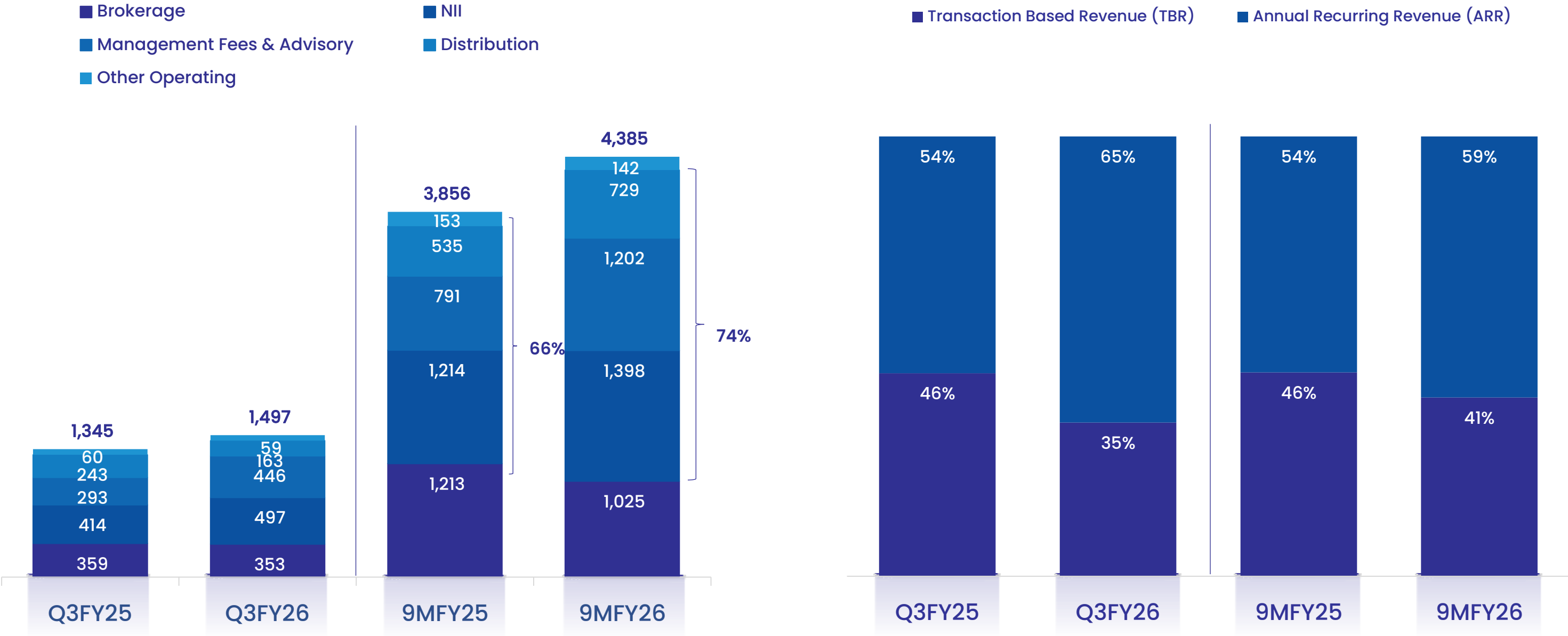
*excluding intercompany adjustments

Diversified & Sustainable Revenue Streams

Increasing ARR Mix



Consolidated Net Revenue Mix



Strong Net-Worth For Strategic Growth

Healthy Balance Sheet for Multi-Trillion Dollar Opportunities in India

Particulars (₹ Cr)	9MFY26					
	Asset & Private Wealth Management	Wealth Management	Capital Market	HFC	Treasury	Total
Net Worth	3,356	5,033	440	1,489	3,314	13,632
Operating PAT	829	523	261	96	738	2,436
Operating RoE* (Annualised)	37%	16%	58%	9%	34%	26%

Note : Net worth has been allocated between operating business & treasury investments
PAT and Net worth nos. are post minority

Particulars (₹ Cr)	Dec-25	Mar-25
SOURCES OF FUNDS		
Net Worth	13,632	11,079
Borrowings	17,563	14,743
Minority Interest	61	51
Total Liabilities	31,256	25,874
APPLICATION OF FUNDS		
Fixed assets (net block)	899	869
Investments	11,116	8,851
Loans and Advances	13,926	10,450
Net Current Assets ⁽¹⁾	5,314	5,705
Total Assets	31,256	25,874

1. Net Current Asset includes cash and cash equivalents and bank balance of ₹ 4,379 cr in Dec-25. Out of which unencumbered cash & cash equivalents is ₹ 1,408 cr

MOFSL Business Segments



Asset & Private Wealth Management*	Wealth Management**	Capital Market (IE & IB)	Home Finance	Treasury Investments

* Includes AMC, PE/RE & PWM business | **Includes retail broking & distribution business | IE = Institutional Equities, IB – Investment Banking

Asset & Private Wealth Management*

** Includes Asset Management (MF & Alternates) & Private Wealth Management*

**Blend of
manufacturing
and
distribution
capabilities**

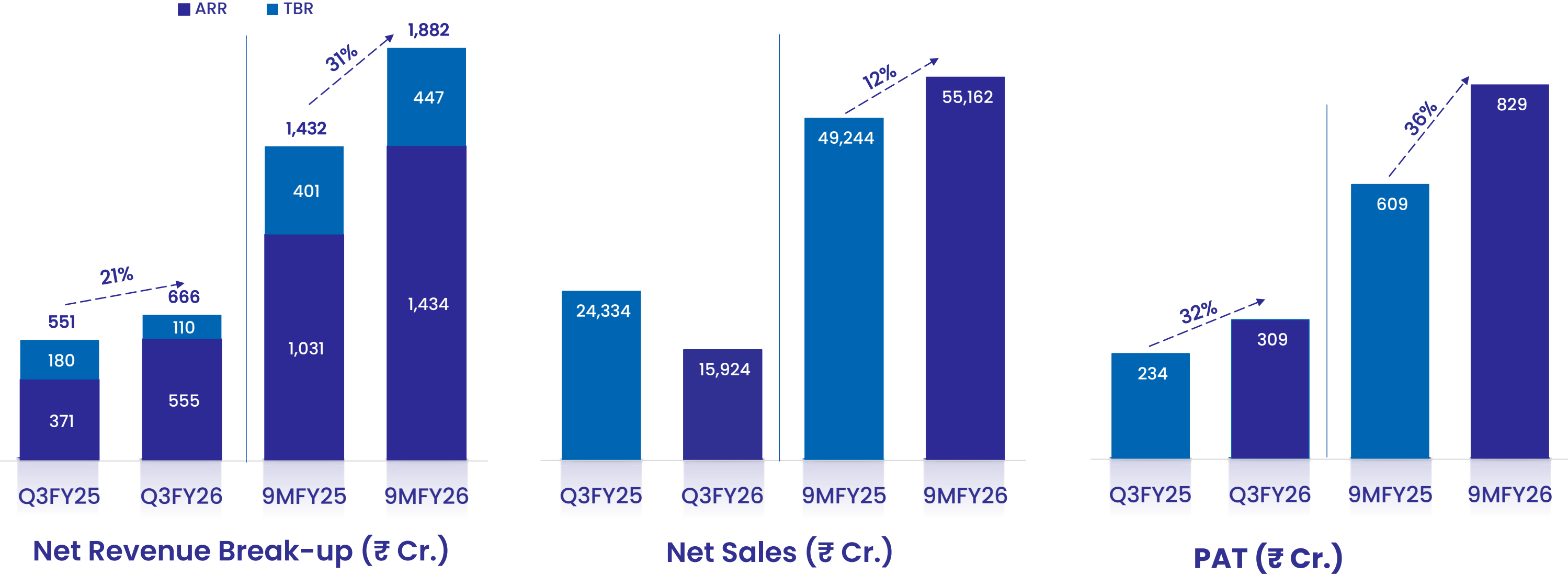
**Focused and leading
player in alternate
assets**

**Robust Investment
and Risk Management
process**

**AUM of ₹3.8 lakh Cr & Net
sales of ₹15,900+ Cr
in Q3FY26**

AMC & PWM Segment Driving Groups Growth

30% YoY Growth in Asset & PWM Operating PAT in 9MFY26



Asset Management

**AMC:
Listed
Equities MF +
Alternates**

**MO Alternates:
Private Equity +
Real Estate Funds.**

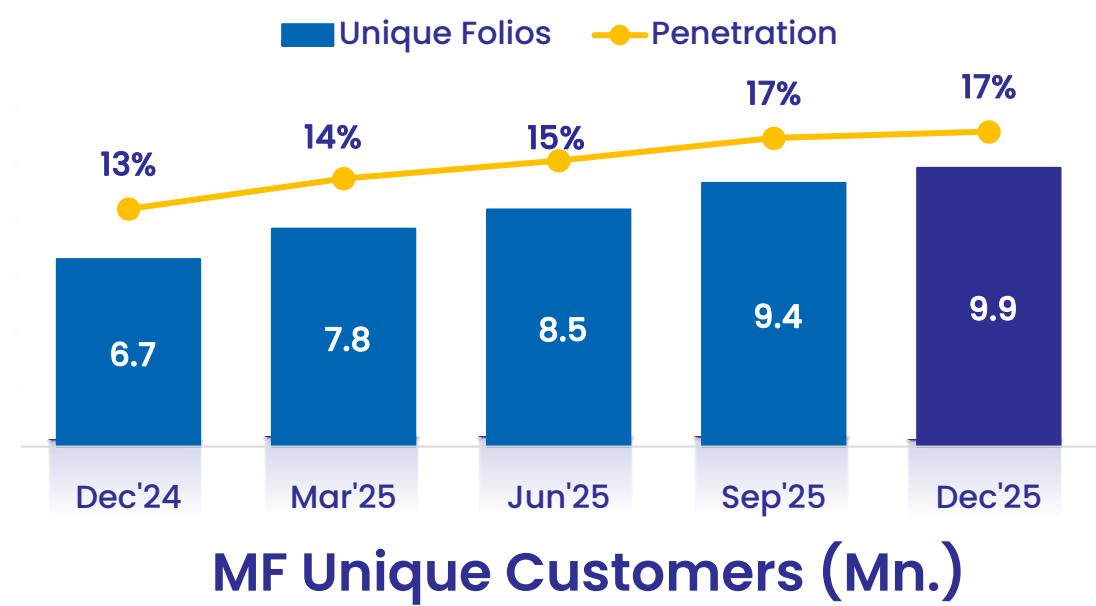
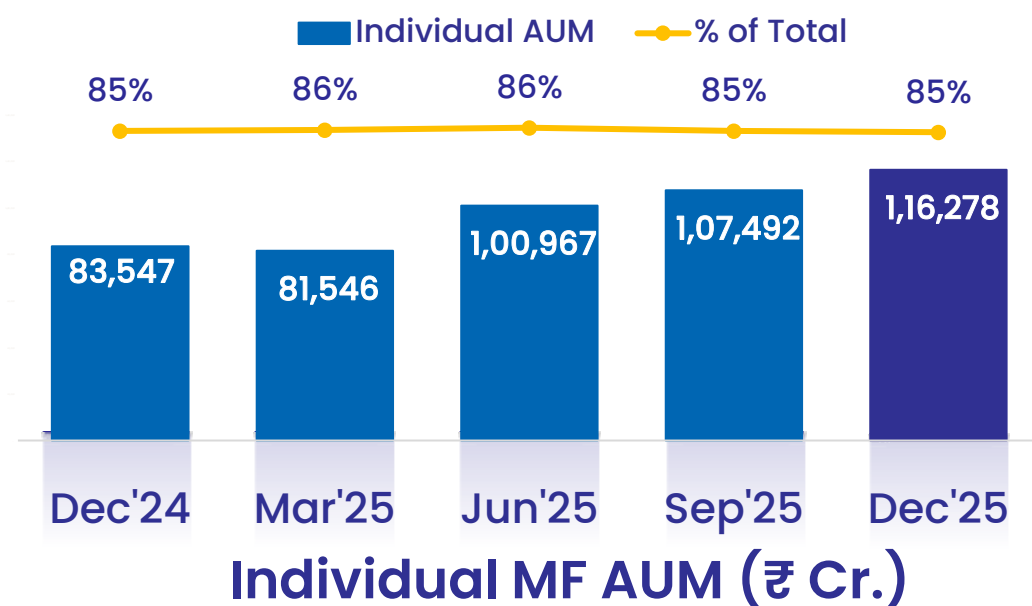
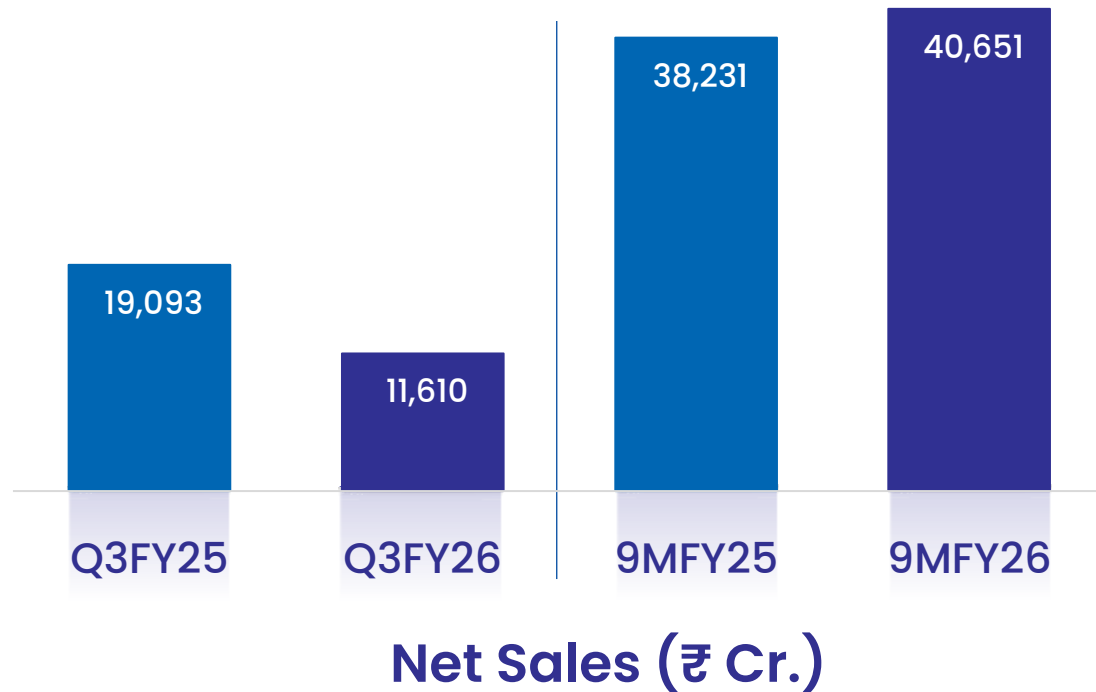
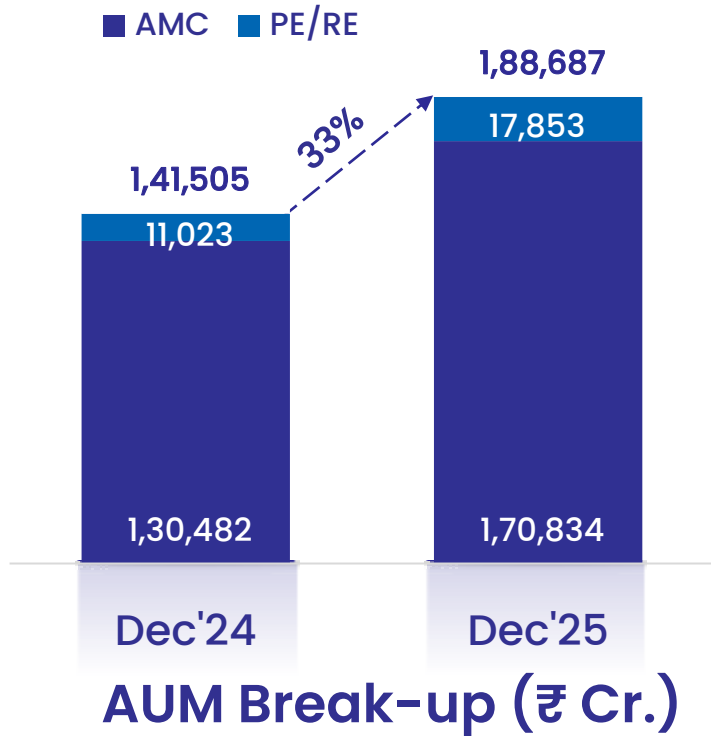
**Forayed in Private
Credit business**

**Fee earning AUM of
₹1.88 Lakh cr.**

**Quality Investment
Team with a
successful track
record**

Strong AUM Growth For Higher Milestones

Driven By Higher Retail Penetration



Gain in Flows Market Share Drives AUM Market Share

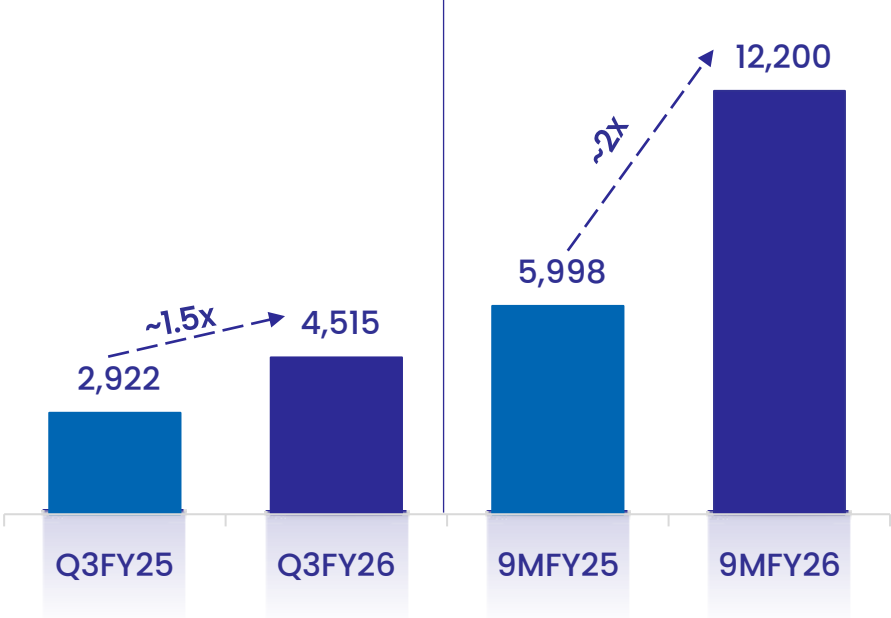
Amongst Top 10 in AUM amongst Active-Equity Mutual Funds

AMC Business

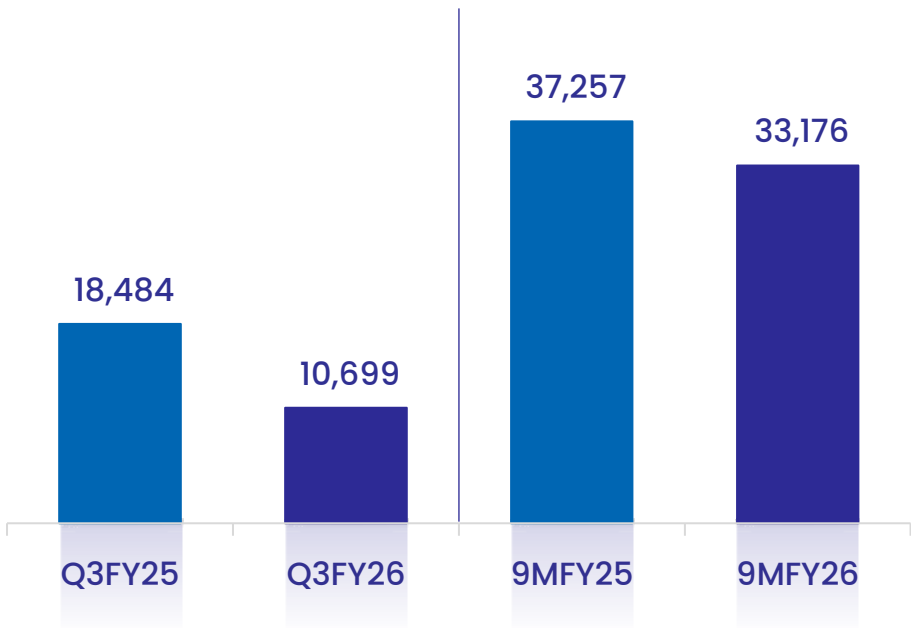
Three year performance *	
Total No. of Strategies (MF + PMS + AIF)	9
strategies outperformed benchmark	6
Mutual Fund	4
Alternates (PMS + AIF)	2
Outperforming Strategies basis AUM (%)	91%

*Performance as on 31st Dec'25

SIP Flows (₹ Cr.)



Net Flows (₹ Cr.)



Flow Market Share	Q3FY26	Q2FY26	Q1FY26	FY25	Q4FY25	Q3FY25
Total MF Net Sales	7.6%	8.2%	7.7%	7.7%	7.1%	10.8%
▪ Growth / Active Equity MF Schemes Net Sales	7.6%	8.2%	8.4%	7.8%	8.4%	11.6%
▪ Passive Equity MF Schemes Net Sales	7.5%	8.2%	6.0%	7.1%	3.0%	7.4%
SIP Market Share	5.0%	4.8%	4.3%	3.2%	4.2%	3.8%
AUM Market share (ex-hybrid)	2.7%	2.6%	2.5%	2.3%	2.3%	2.3%

MO Alternates (Private): Industry to grow 5x in next decade

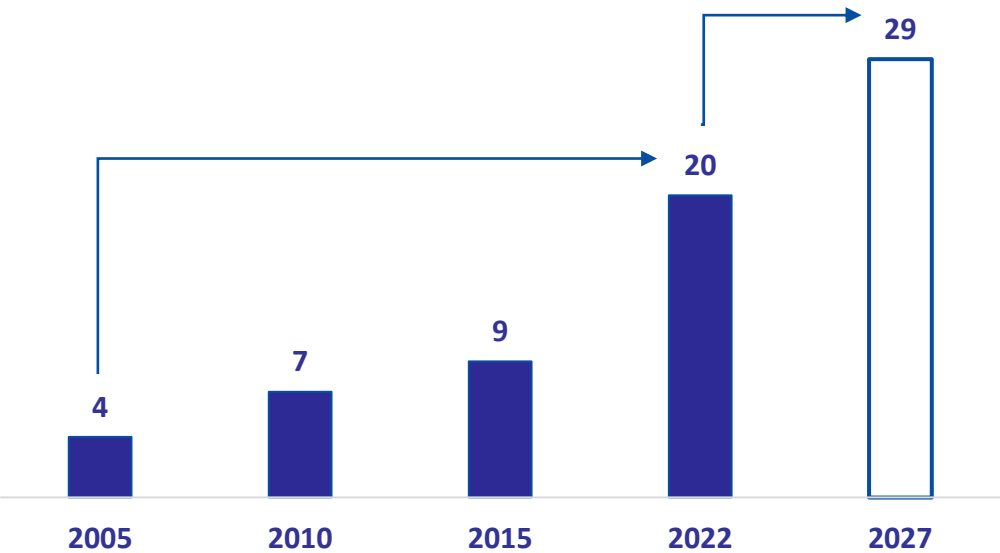
Group is Positioned Strongly To Benefit from Emerging Opportunities in Alternates

Share of alternates in total assets to increase in India from single digit to double digits driving AUM growth.

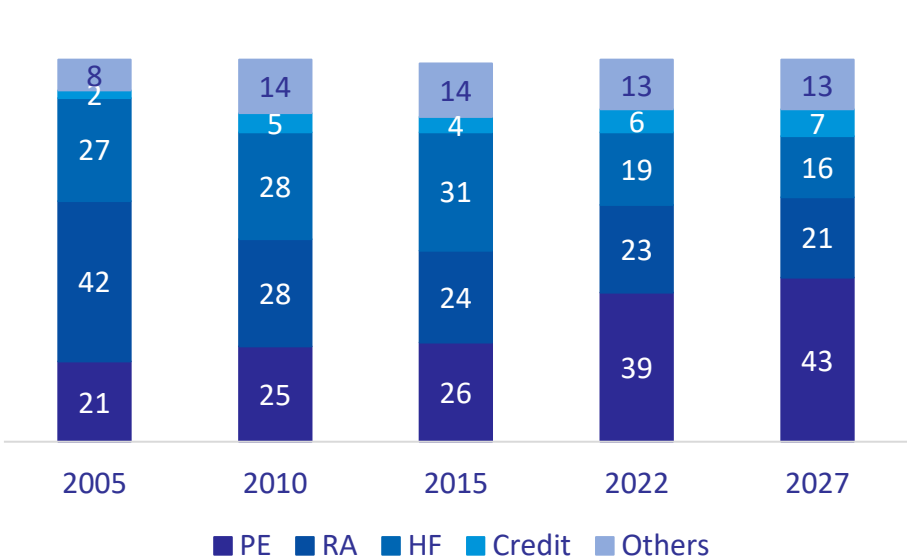
Large revenue pool of \$193bn globally. India in early stages will drive global growth in alternates.

HNIs share in alternates AUM will increase from 15% currently to 25% in next decade.

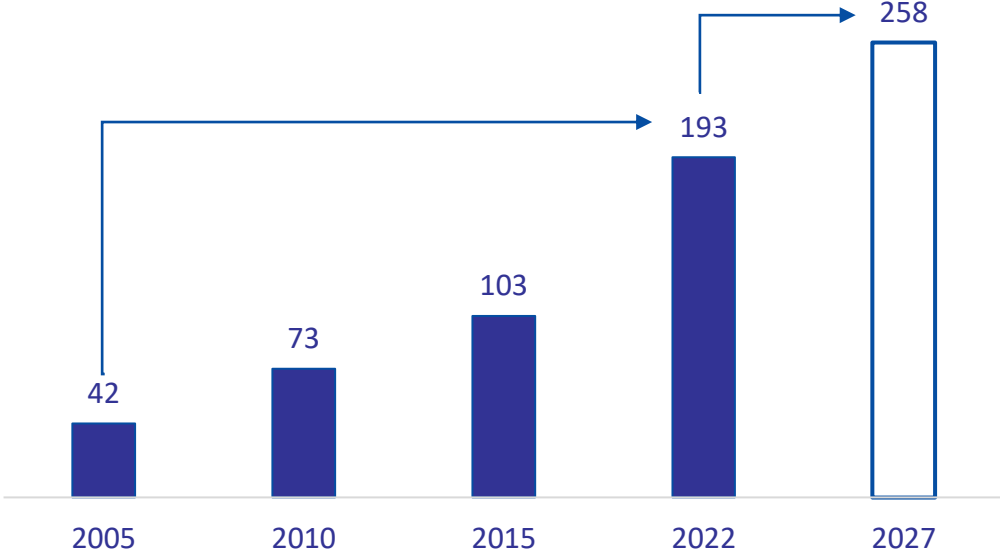
Global Alternates AUM (USD Tn)



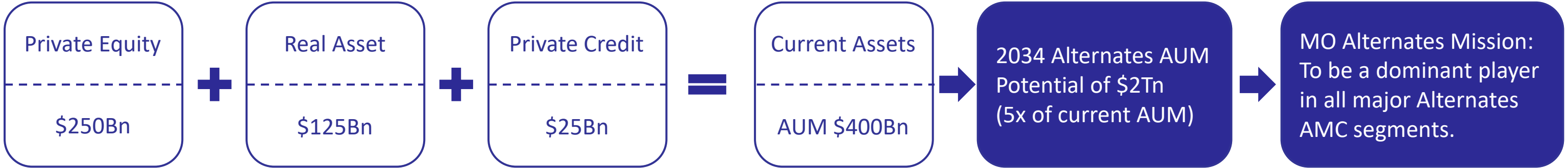
Split of Alternates AUM (%)



Global Alternates Revenue (USD Bn)



India's Alternates AUM of \$400bn (current) to grow 5x to \$2Tn by 2034*.



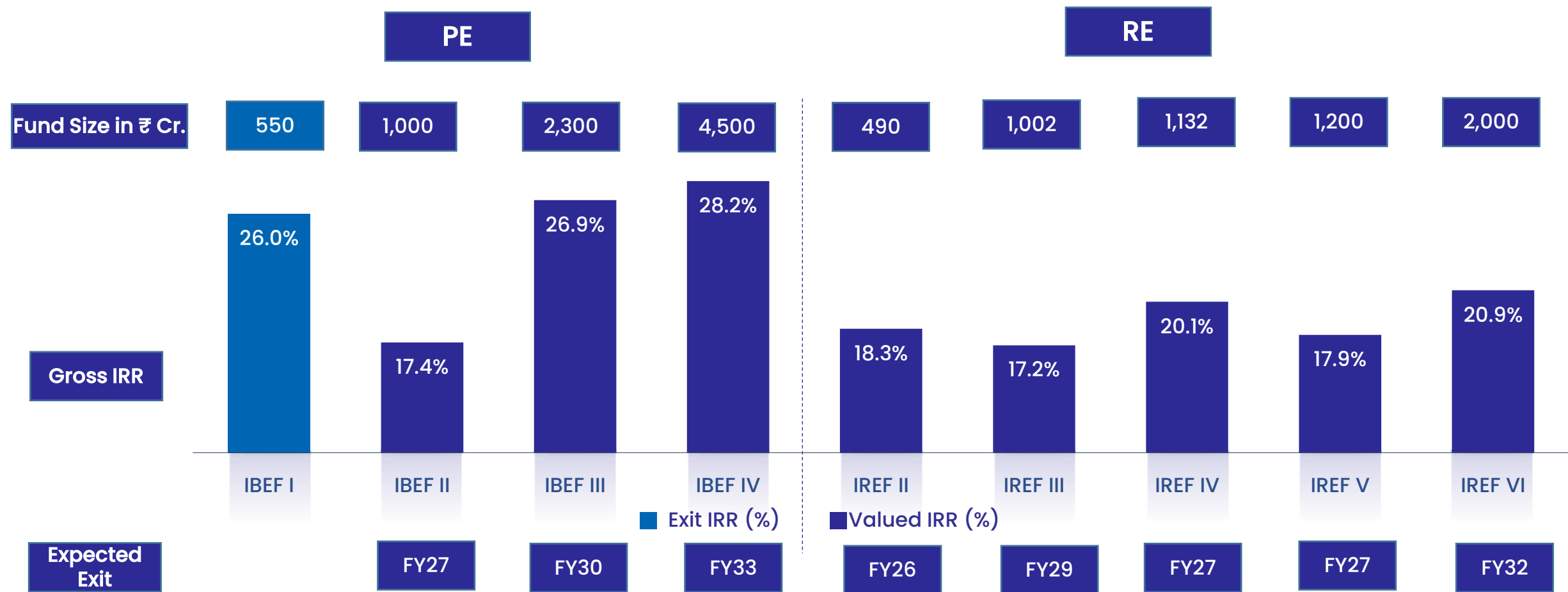
* Industry data as per Avendus Report, current numbers are as of March 2024.

MO Alternates

Amongst Few Domestic Alternate Player with Strong Out-Performance Record



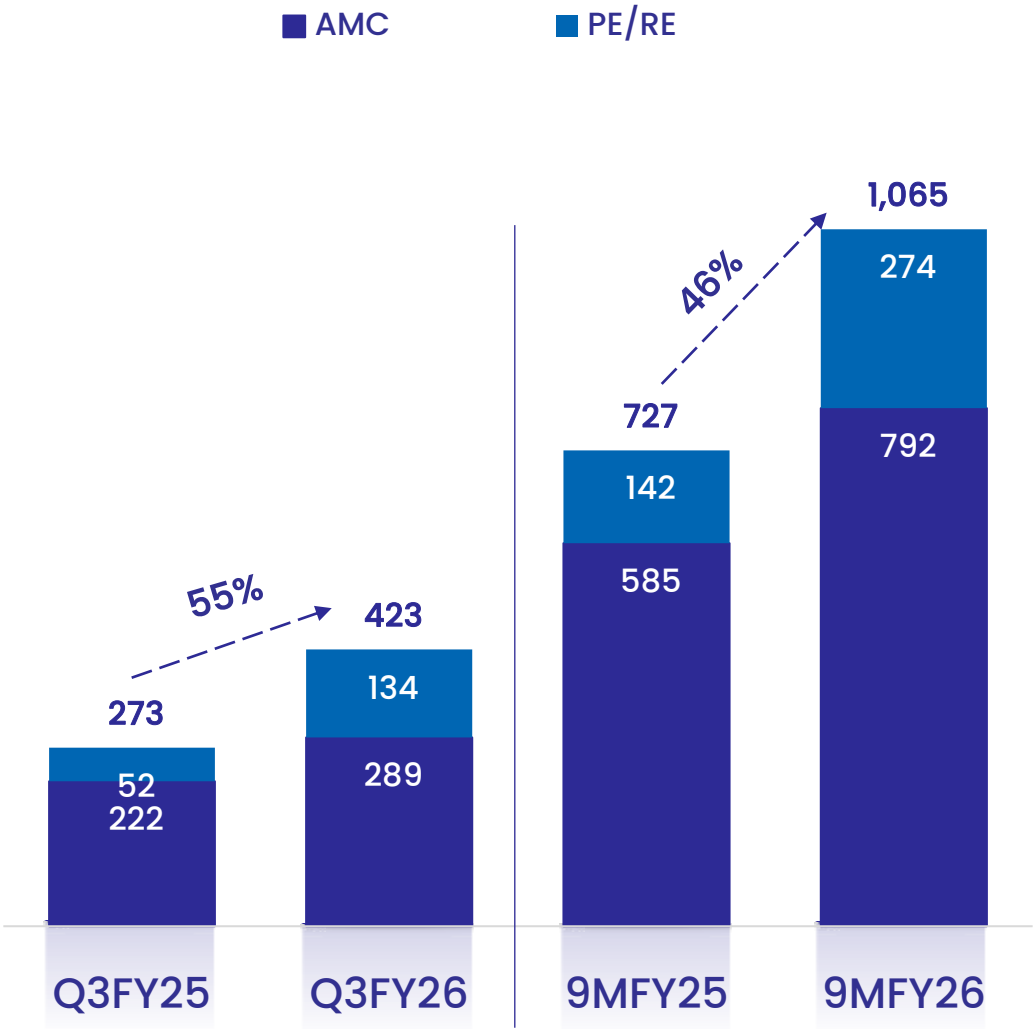
Total earning AUM – ₹ 22,072 Cr.



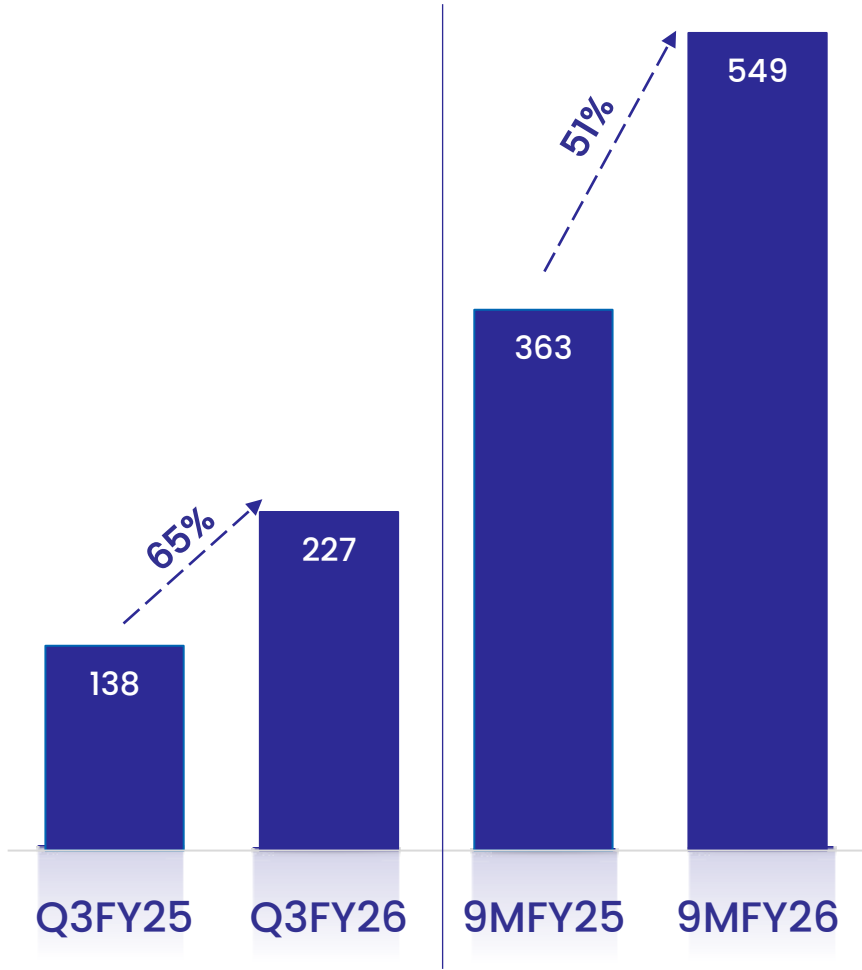
IBEF V has raised ~ ₹ 8,000 cr. till December 2025.
Launched the maiden “Private Credit” Fund in Jan’26 – target to raise ₹ 3,000 Cr.

Asset Management Business Drives Group's Profitability

Continue to Deliver Robust Revenue & PAT Growth



Net Revenue Break-up (₹ Cr.)



PAT (₹ Cr.)

During the quarter, Asset Management business has recognised Variable Additional Return (VAR) of ₹ 58 Cr. We expect such income to be recurring QoQ and YoY with rising contribution to our Alternate business going forward, as the business has matured with large number of live funds performing well above hurdle rate.

Private Wealth Management

Focus on catering to the HNI & UHNI clients with a net worth of more than ₹5 Cr.

We cater to 400+ Hurun UHNI Families.

High quality team of 410+ RMs; 3+ years vintage of 34%

Integrated platform with solutions offering across asset management, lending, investment banking and institutional equities

Growing clients assets under management of ₹1.95 lakh Cr

PWM TAM Expected to Grow in Mid-Teen CAGR

Ultra High Networth Individual (UHNI)

Financial Wealth Bracket
₹ 500 Crs+

High Net-Worth Individual (HNI)

Financial Wealth Bracket
₹ 50-500 Crs+

Emerging HNI

Financial Wealth Bracket
₹ 5-50 Crs+

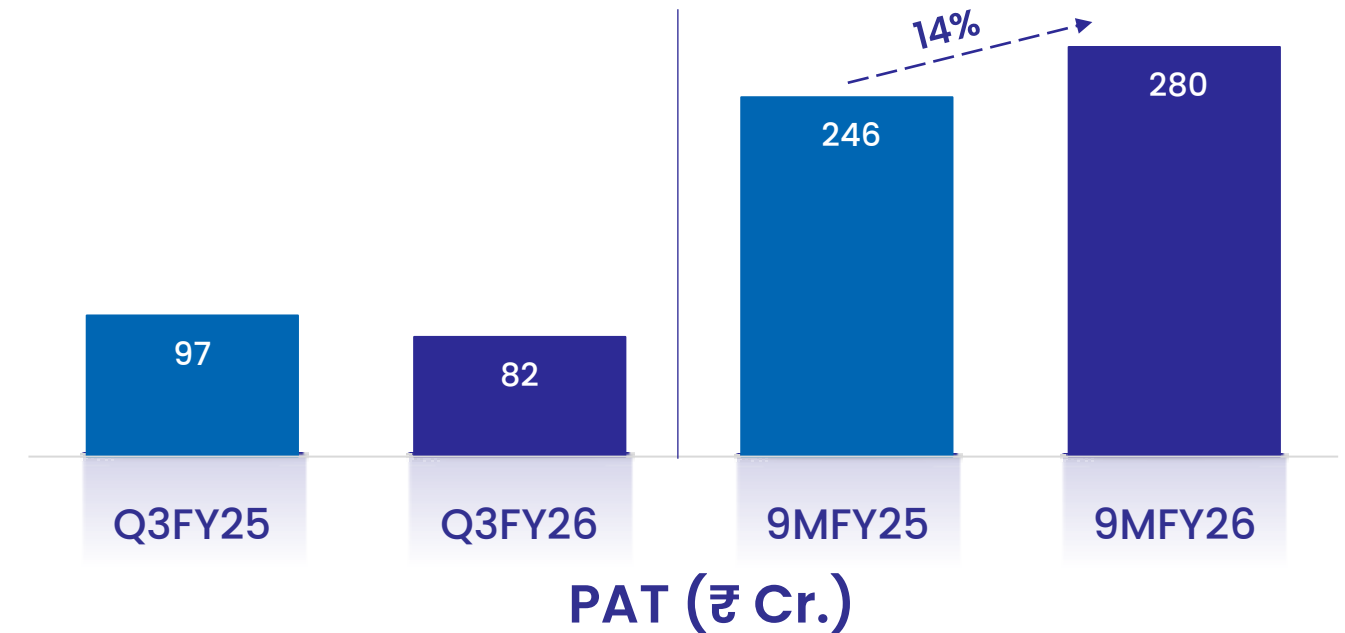
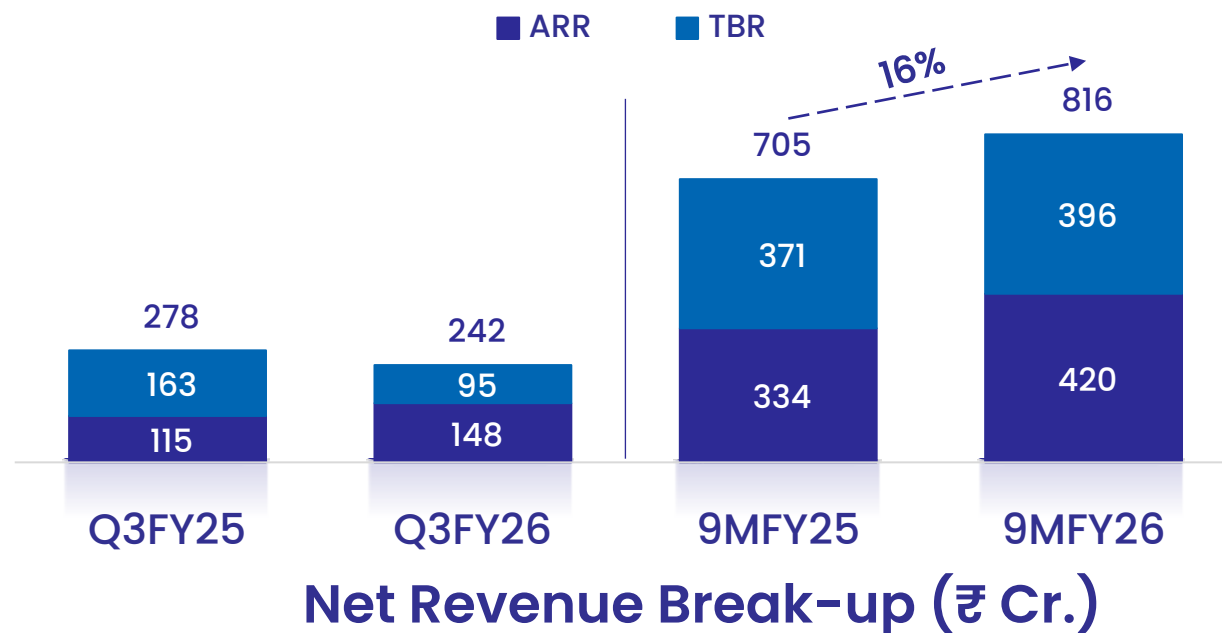
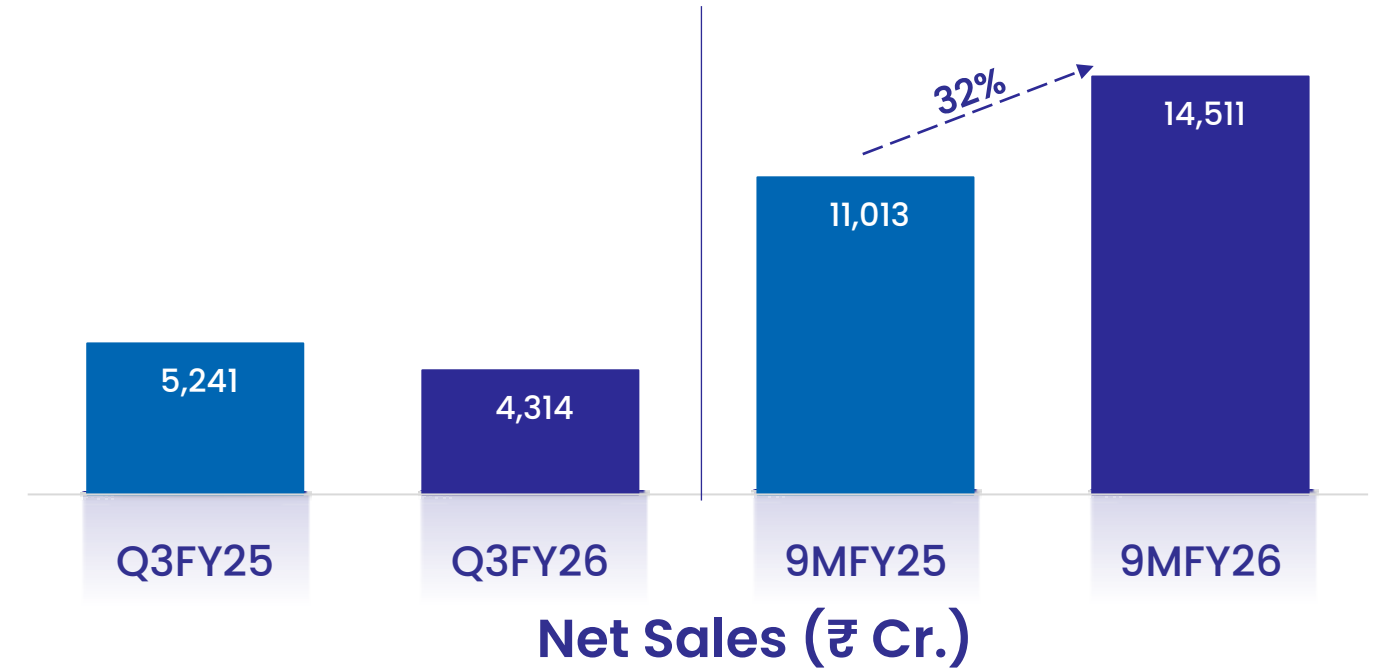
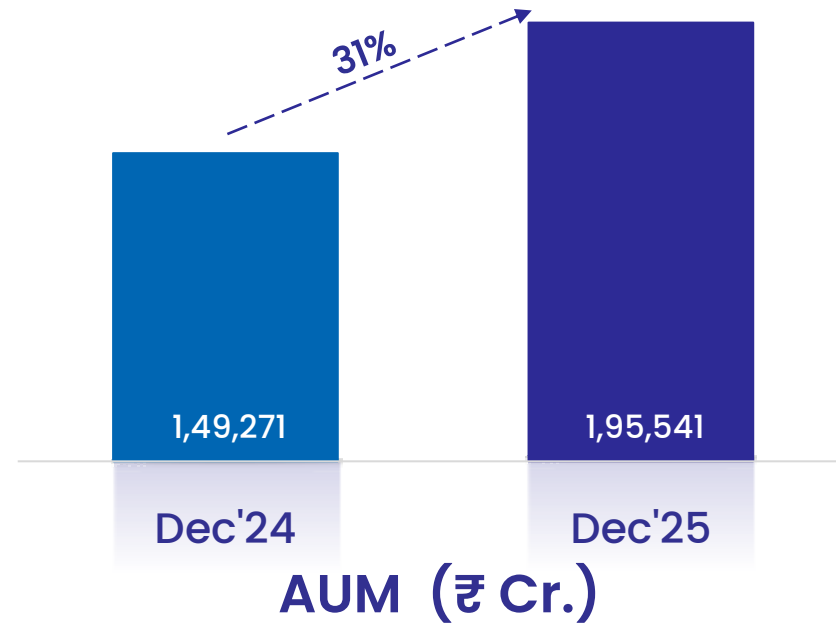
No of Individual			Investible Wealth ₹ Tn		
2024	2029	CAGR %	2024	2029	CAGR %
~2,500	~3,800	~12%	~85 Tn	~172 Tn	~16%
~25,000	~40,000	~12%	~16 Tn	~30 Tn	~14%
~250,000	~350,000	~10%	~20 Tn	~38 Tn	~14%

PWM Business has
TAM of ₹ 240 Tn worth
of Investible Wealth.

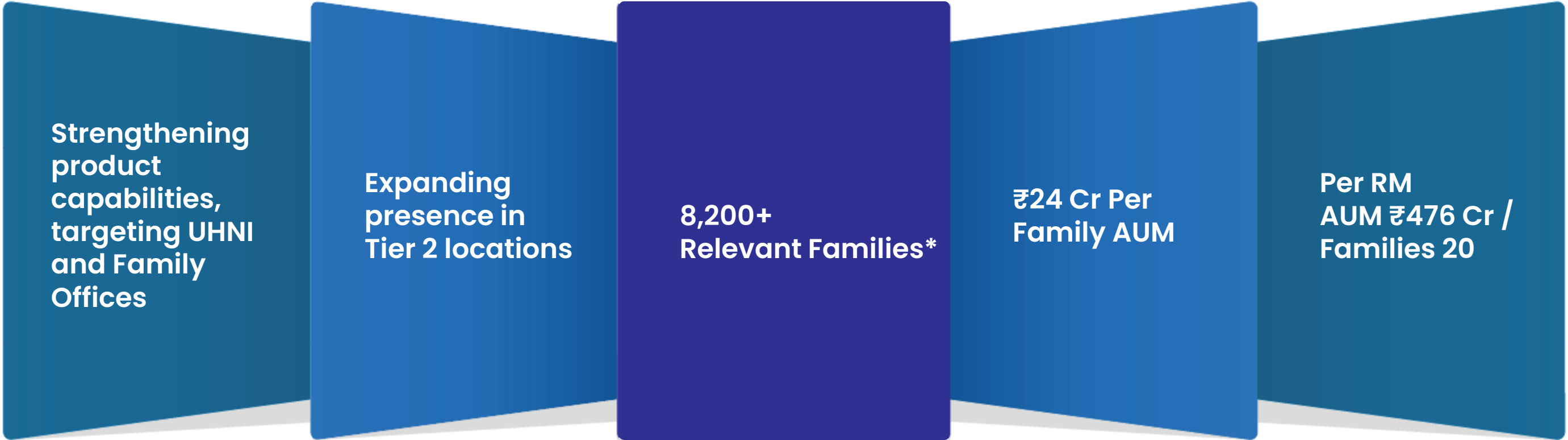
Source: Top-Tier Consulting Firm

RM Vintage Improvement to Drive Productivity

ARR Revenue Growth Will Accelerate



Focus on improving productivity and margins



**Relevant Families are family with AUM of ₹ 1 Cr and above (ex-custody)*

Launched MO Private Wealth App

Reimagining Digital Wealth Engagement

Digital Aggregation of External Holdings

Seamlessly sync held-away assets (MFs, stocks, bonds, etc.) through secure aggregation APIs or uploads.



Investment Overlap & Diversification Gaps

Identify overexposure, duplicated holdings, and hidden portfolio risks.



Wealth Manager Allocation & Performance

Track the portfolio across the Wealth Managers mapped to the family along with their performance.



Performance Trend Analysis

Track portfolio returns over time — across clients, entities, and product types.



Advanced Portfolio Insights

Uncover allocation gaps, concentration risk, and diversification opportunities within the Portfolio.



Unified Family Dashboard

Instantly view all family entities, members, and accounts in one consolidated interface.



Multi-Asset Investment Access

Buy and sell Mutual Funds and Indian Equities directly through a unified, intuitive interface.



Seamless Transaction Experience

Execute transactions in real time — with a clean, mobile-first flow designed for simplicity and speed.



Real-Time Order Tracking

View order status, execution confirmation, and full transaction history anytime.



Consolidated Wealth Report

Snapshot of all assets, liabilities, and net worth across family members.



Consolidated Asset & Product Allocation

Get a holistic view of where the family's wealth is invested — across asset classes, products, and geographies.



Core & Tail Classification + Overlap Detection

Identify strategic vs tactical holdings, flag high-overlap exposures across products or family members.



Wealth Management

No. 1 full service broking house by gross brokerage revenue & highest broking ARPU in the industry

Strong blend of 1,190+ internal Relationship Managers and 8,550+ External Wealth Managers

Extensive Geographical reach through franchisee and branch presence across the country

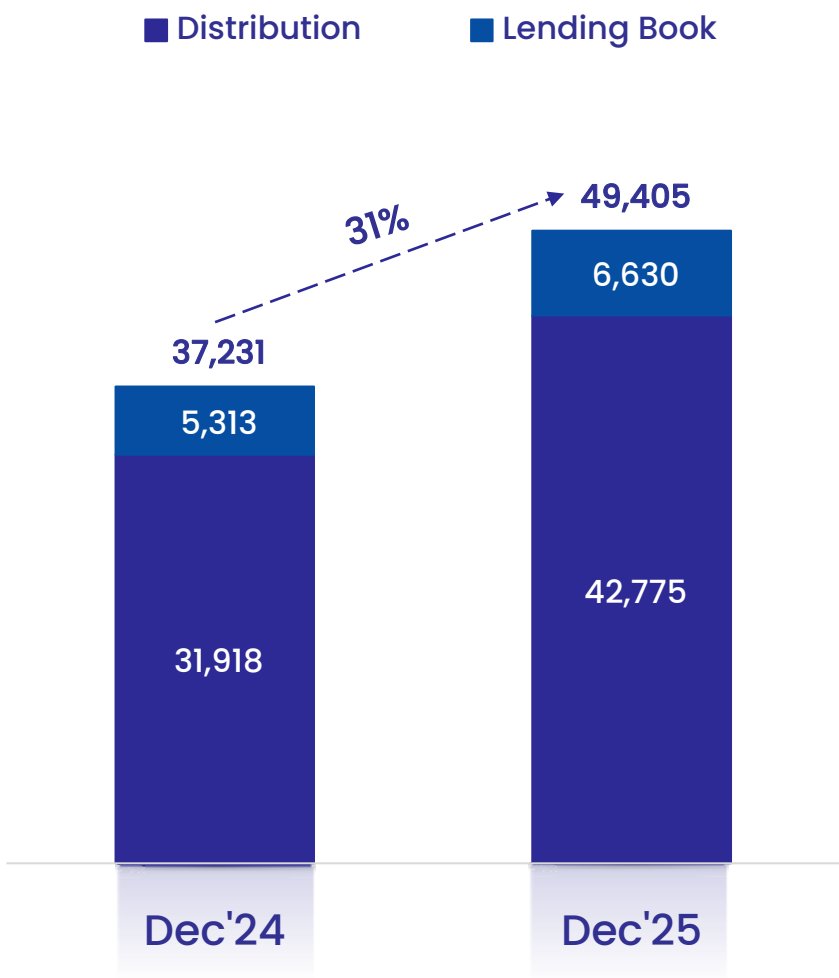
Consolidated Market share Q3FY26
Cash: 6.9%
F&O Premium Turnover: 8.4%

Extensive Network of Internal RM & External Wealth Managers

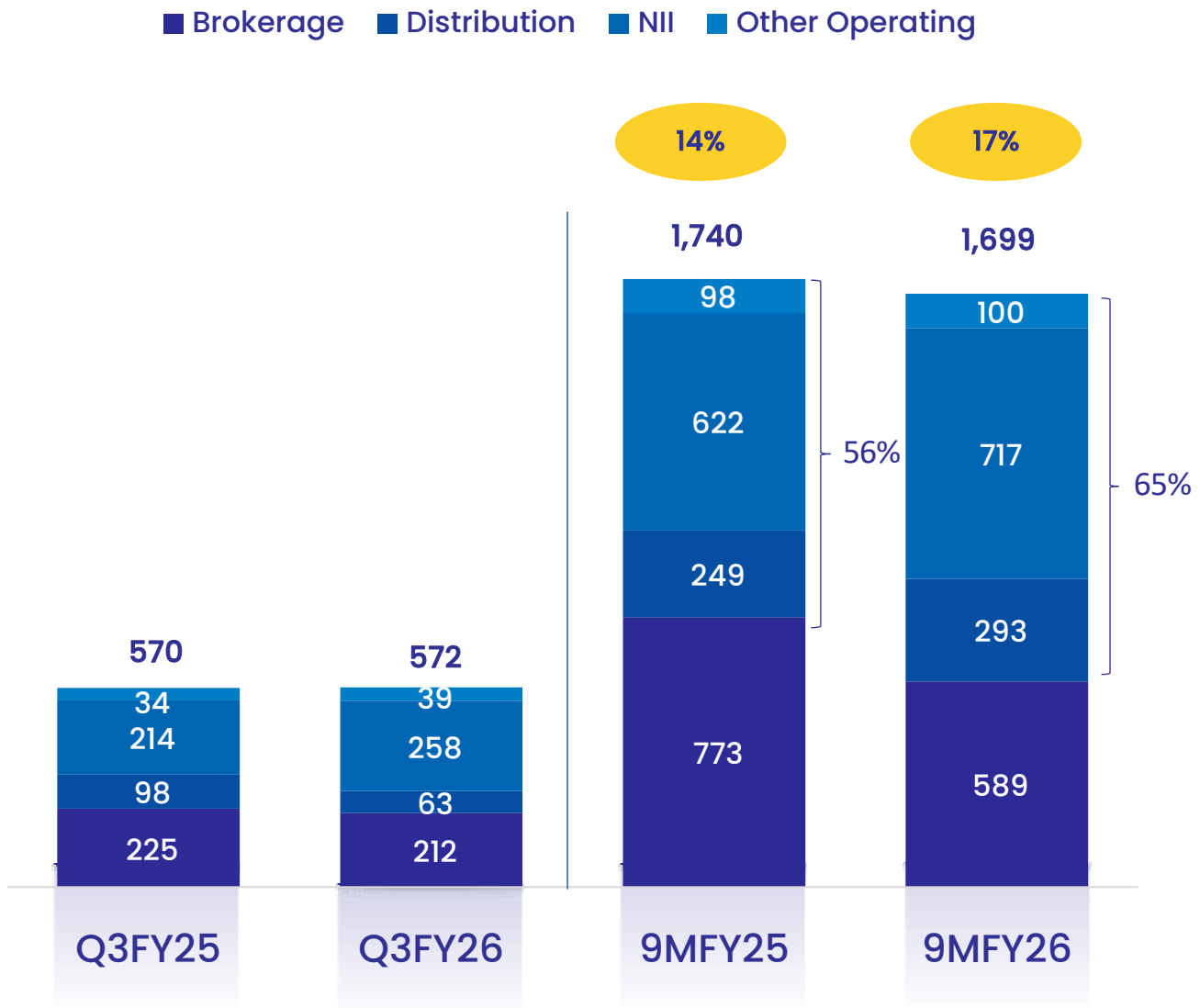


Focus to Grow Recurring Revenue Share

Distribution & NII Share Increasing



AUM Break-up (₹ Cr.)



Net Revenue Break-up by Products (₹ Cr.)

---> Distribution Income Contribution



Investment solution approach to clients with comprehensive product offering.



Open Architecture distribution model selling third-party products too. Distribution Revenue mix improved to 17%



Huge cross-sell opportunity on client base of ~5 mn (current cross-sell ratio is around 14%)



Focused & dedicated RM teams to increase penetration ratio. Also, leveraging huge franchisee base across India.

Wealth Management – RiSE App Relunched

Comprehensive App for Retail Customers



RiSE Your all in one Wealth App

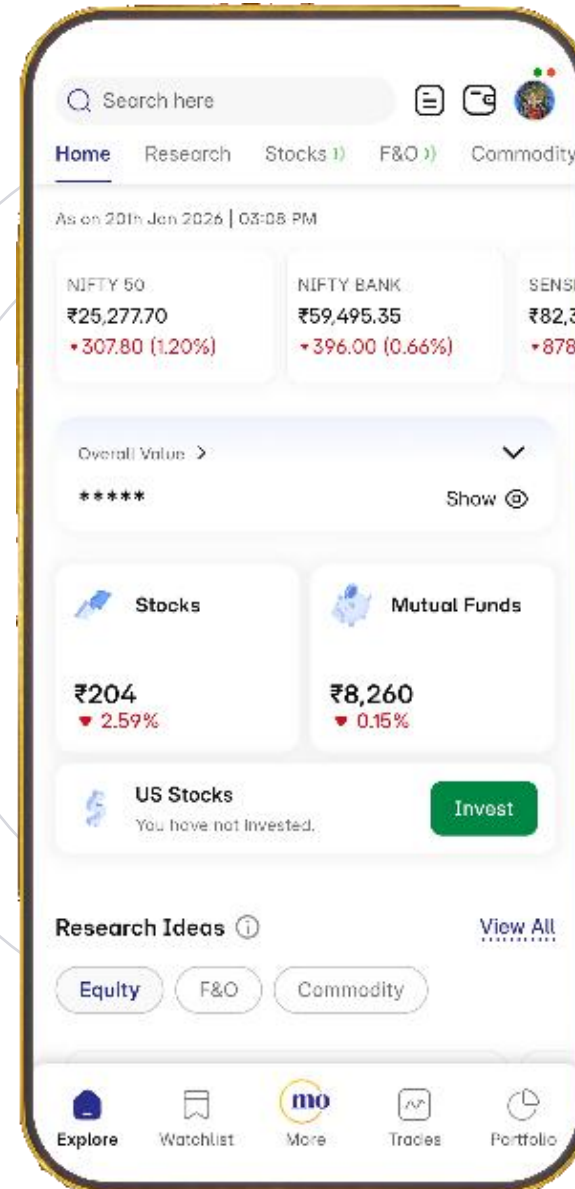
AI-Led Research & Intelligence

AI Research Assistant: An industry-first AI assistant that seamlessly combines stock recommendations with expert-curated research.

Unified Research Page: An industry-first, single destination for all market insights, reports, and analysis.

Market News: Instant, exchange-sourced stock news from BSE delivered directly within the app.

MO Genie Chatbot: An AI-powered assistant for instant access to reports, service journeys, and FAQs across Riise.



Design & Platform Excellence

•**Motilal Oswal Design System:** A native, enterprise-grade design system delivering 98% UI consistency, faster feature builds, and a premium experience across 400+ screens. Built to scale across the entire organization and outperform global design systems across multiple parameters.

Portfolio Intelligence & Automation

•**TruWealth & Portfolio Analysis:** A consolidated view of Motilal Oswal and external broker portfolios with expert insights and recommendations grounded in decades of MO research.

•**StratX on Mobile:** Direct access to expert-curated automated trading strategies across asset classes, right from the Riise app.

Capital Markets

Institutional Equity

Covering 350 companies across 27 sectors, valuing ~74% of India's market-cap

Strong team of 150+ employees catering to 900+ institutional clients

Investment Banking

Completed 51 deals with total issue size of ₹ 77,150Cr+ during 9MFY26

Strong deal mandate pipeline to drive future growth

Premier Institutional Equities Franchise

Covering 350 Companies & Growing

Leading Institutional Equity Franchise

350 Listed Co's Under Active Coverage

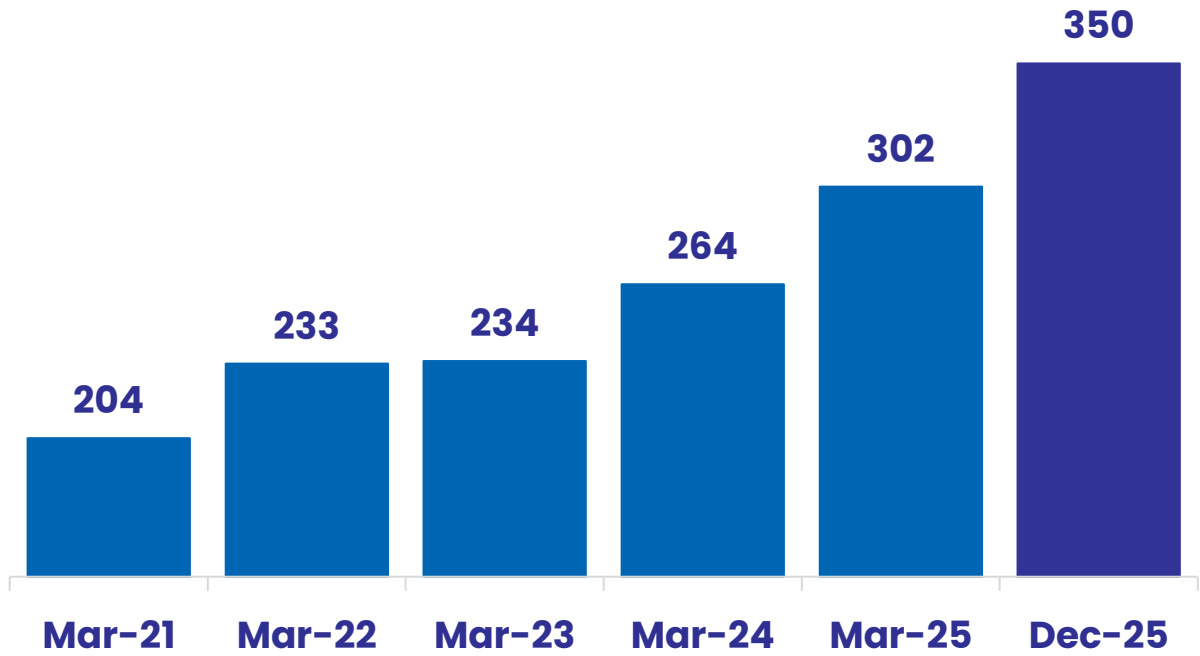
Across 27 Sectors

~74% of India's market-cap

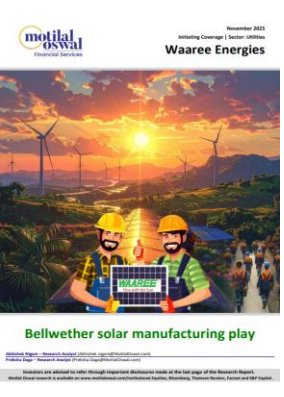
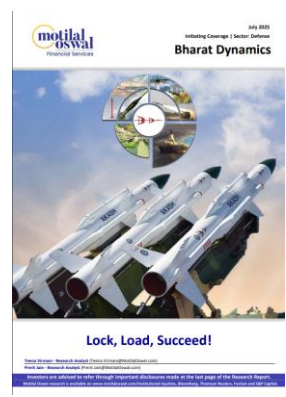
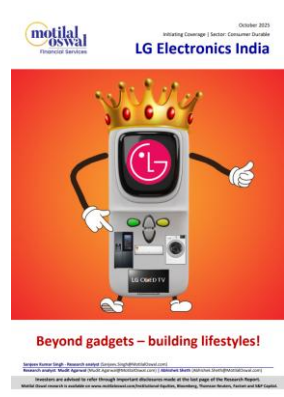
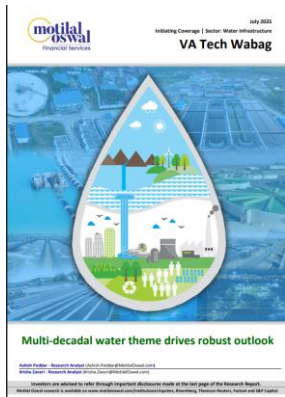
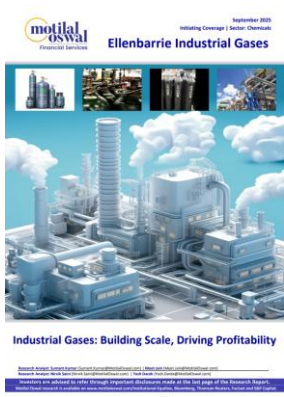
150+ Team

900+ Institutional Clients

No of Coverage Co's will continue to Rise



Some Initiations in 9MFY26 – Click for Full Report



Investment Banking: No 1 in IPO & QIP League Table

No. 1 in IPO
in QIP

The Trusted Partner for India's leading companies in their capital market journey.

IPO + QIP League Table*

Motilal Oswal	32
Bank 1	30
Bank 2	29
Bank 3	23
Bank 4	23
Bank 5	23

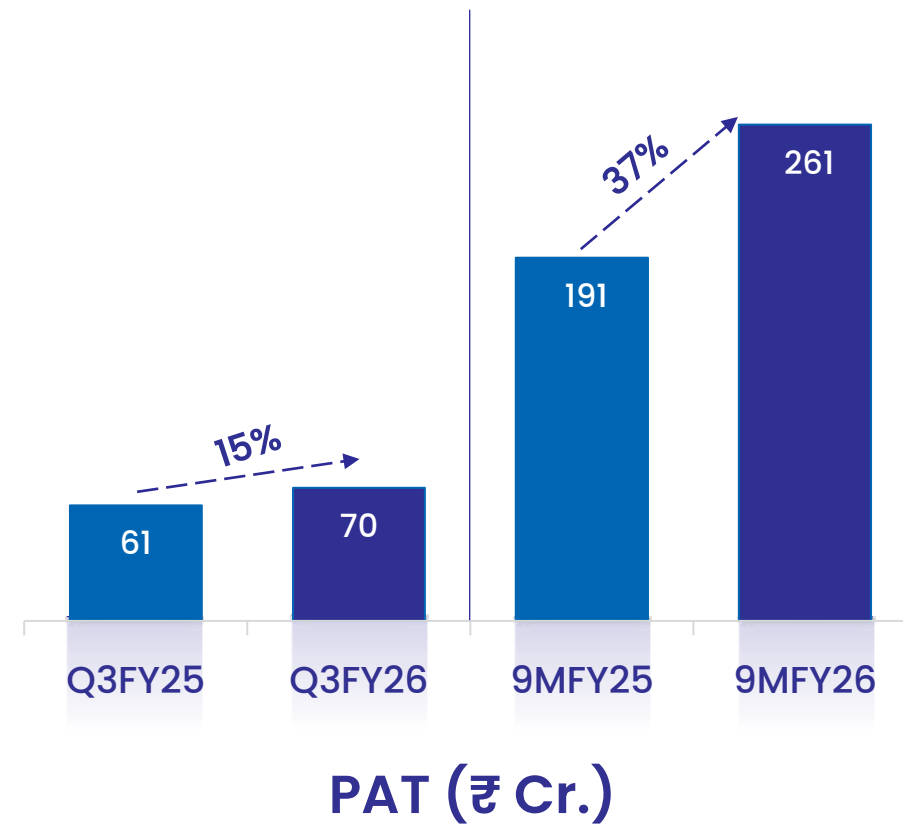
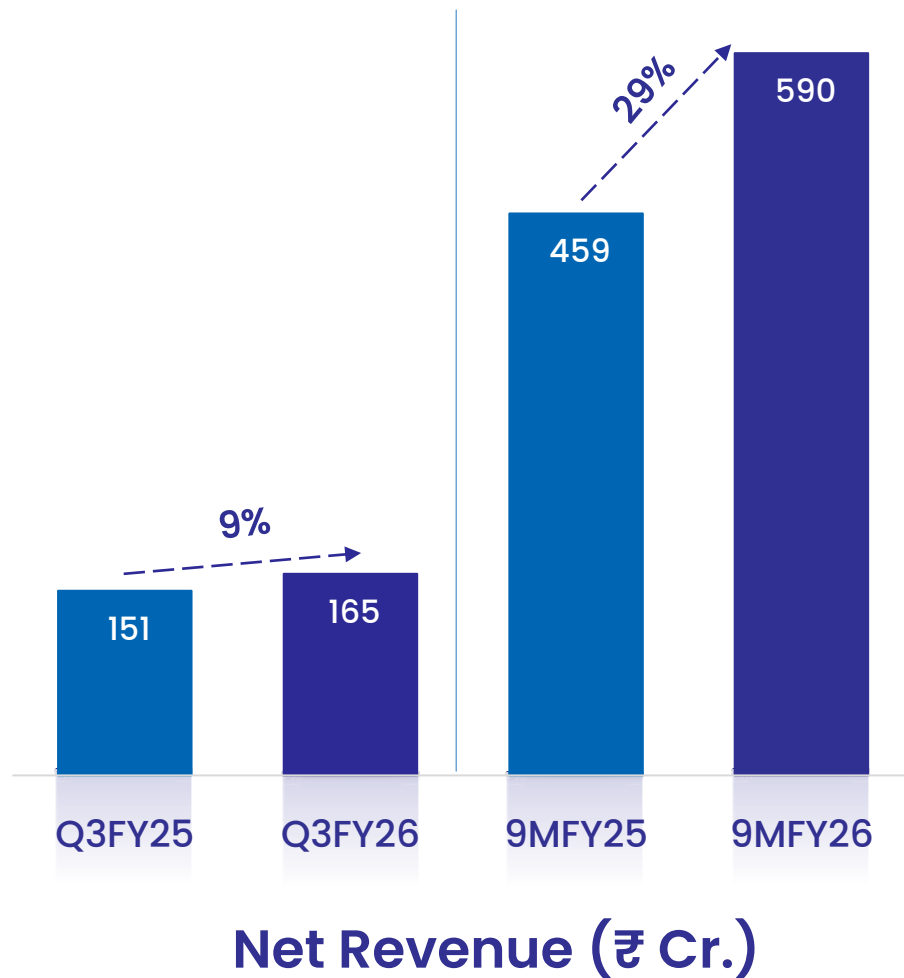
- Motilal Oswal maintained its Top leaderboard position on the IPO+QIP front in CY '25
- CY '25 saw a splendid execution of 56 transactions.
- We filed 20 DRHP's as left lead, the 2nd highest by any bank on the street

Some of the Marquee Deals Executed in 9MFY26

 HDB Financial ₹ 12,500 cr (IPO)	 ICICI Pru AMC ₹ 1,060 cr (IPO)	 Groww ₹ 6,632 cr (IPO)	 Amber Enterprises ₹ 1,000cr (QIP)
 NSDL ₹ 4,011 cr (IPO)	 The Leela ₹ 3,500 cr	 IRB InVIT ₹ 3,250 cr (QIP)	 Ellenbarrie Industrial ₹1,242 (IPO + Pre-IPO)
 Canara HSBC Life ₹ 2,516 cr (IPO)	 Dixon Technologies ₹ 2,200 cr (Insti. Placement)	 IREDA ₹ 2,006 cr (QIP)	 Zydus Wellness ₹ 879 cr (QIP)
 Kaynes Technologies ₹ 1,600 cr (QIP)	 Central Bank of India ₹ 1,500 cr (QIP)	 Suzlon ₹ 1,250 cr (Insti. Placement)	 UTL Solar ₹ 903 cr (IPO)
 Jain Resource ₹ 1,250 cr (IPO)	 Home first ₹ 1,250 cr (QIP)	 Privi Specialty ₹ 1,030 cr (Inst. Placement)	 Asahi India Glass ₹ 1,000 cr (QIP)

Capital Market Business Witness Strong Growth

Leveraging Strong Flow Momentum and Leadership Position



Home Finance

Building retail granular book with wide geographical distribution and maintaining asset quality

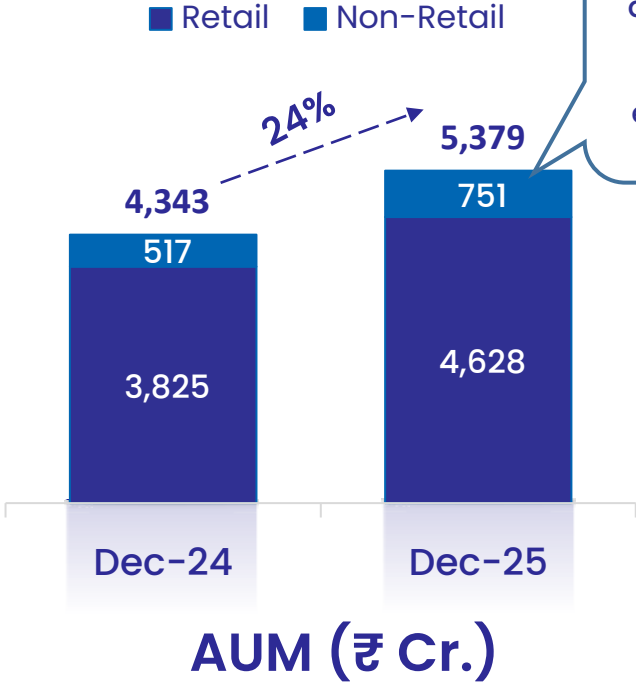
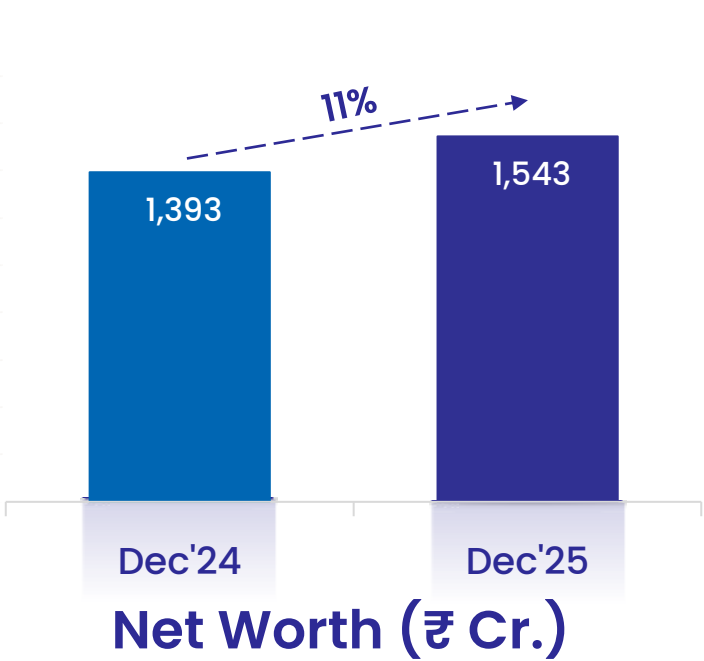
Expanding branch network in Tier II & III locations to fuel disbursement growth

Strong growth continues across parameters

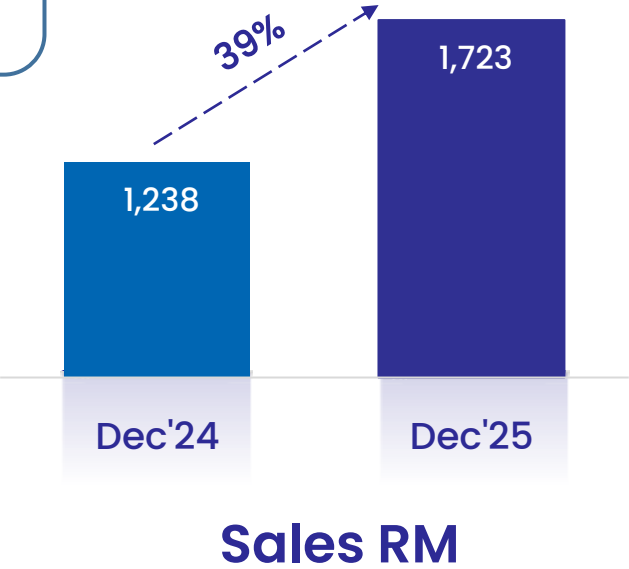
Credit rating: Upgraded to AA+ with Stable outlook by ICRA

Diversified Lenders base

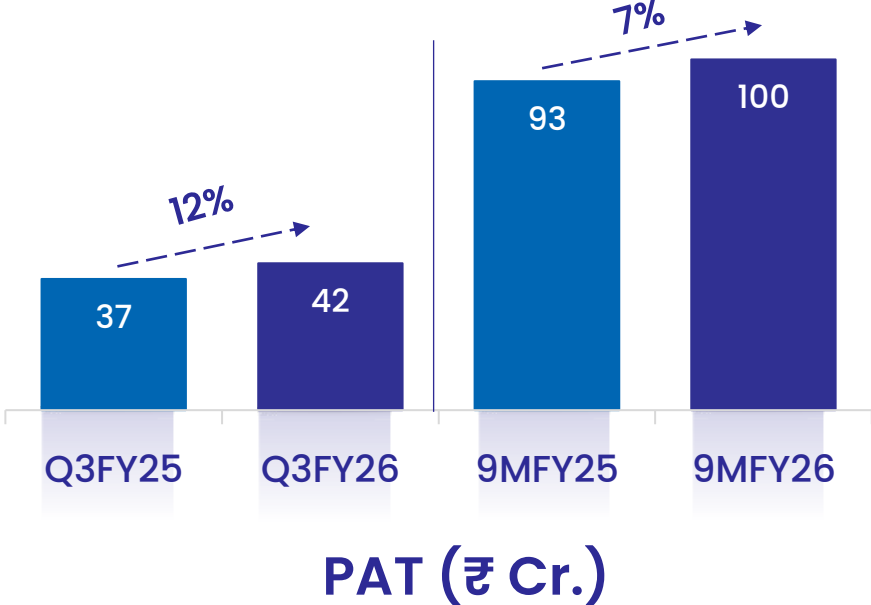
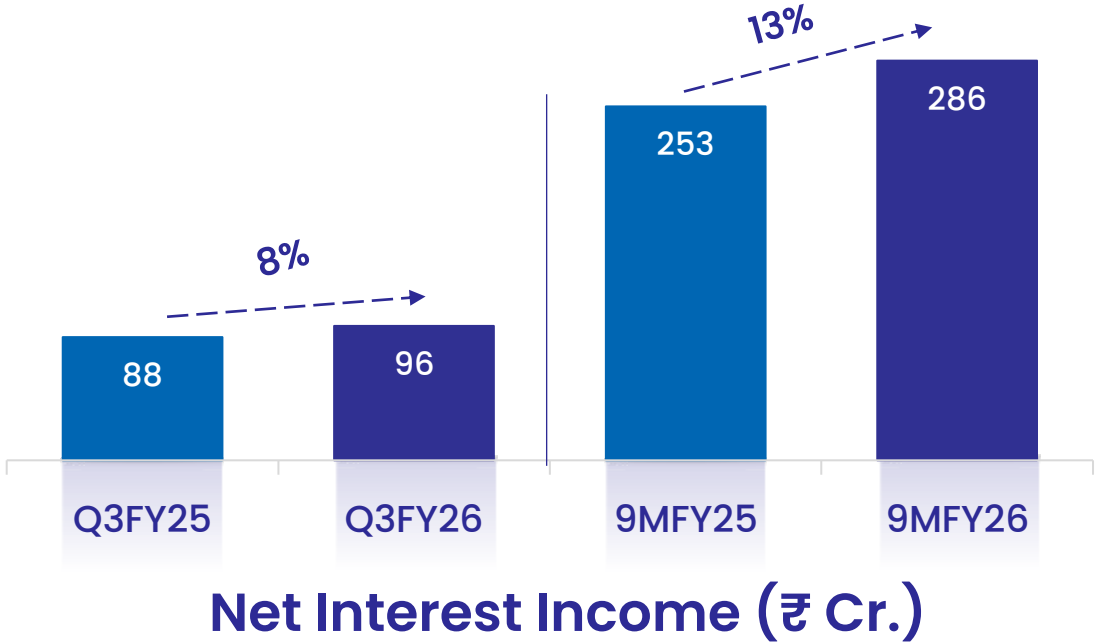
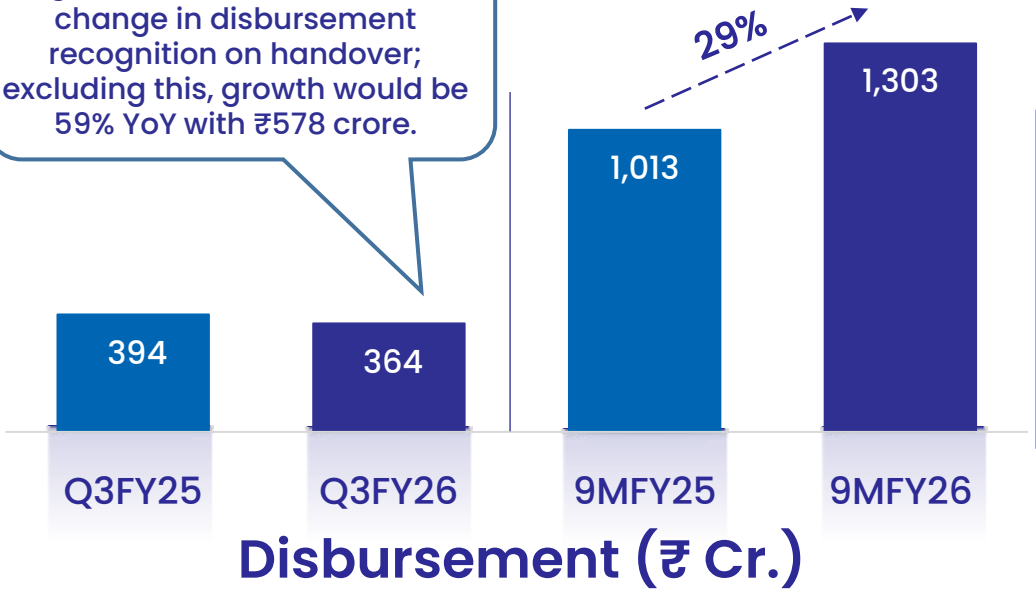
Primed For Strong Growth Ahead



Adjusted AUM at ₹5,593. The difference is on account of one-time change in disbursement recognition on handover. excluding this, growth would be 29% YoY



Degrowth is due to a one-time change in disbursement recognition on handover; excluding this, growth would be 59% YoY with ₹578 crore.



Financial Metrics

Parameters	Q3FY26	Q3FY25	9MFY26	9MFY25
AUM (₹ Cr)	5,379	4,343	5,379	4,343
Yield*	13.5%	13.5%	13.4%	13.6%
COF	8.0%	8.3%	8.2%	8.4%
Spread*	5.4%	5.2%	5.2%	5.2%
NIM*	7.2%	7.5%	7.0%	7.4%
Opex to Total Assets	4.6%	4.8%	4.4%	4.5%
ROA	2.9%	3.2%	2.4%	2.7%
ROE	11.0%	10.8%	9.0%	9.3%
CRAR	40.7%	44.3%	40.7%	44.3%
Net Leverage	2.4	1.9	2.4	1.9
GNPA	1.4%	1.4%	1.4%	1.4%
NNPA	0.9%	0.8%	0.9%	0.8%

*excluding the one time impact of the stage 3 interest reversal pursuing to ECL policy updation

Prudent Capital Allocation

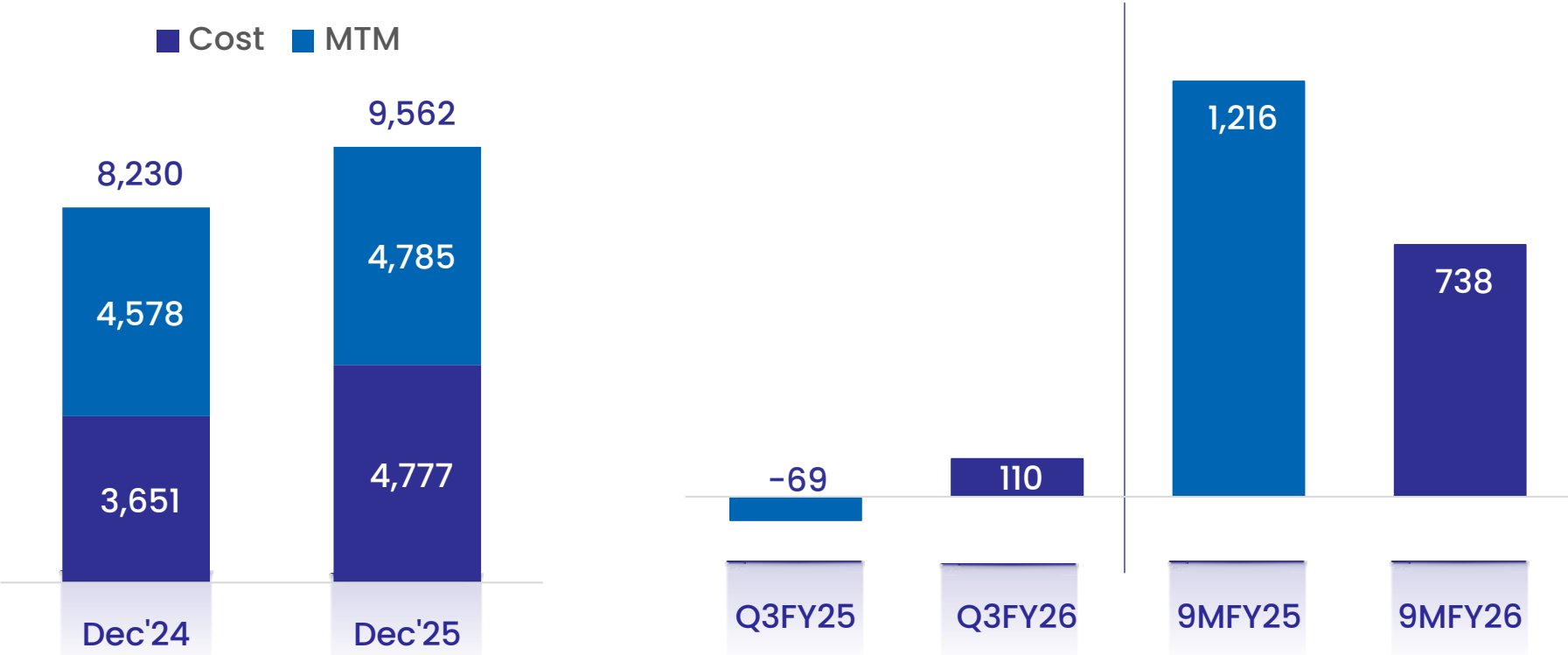
Healthy returns at
18.5% XIRR since
FY14

Large skin in the
game

Helps in absorbing
shocks in an uncertain
environment

Helps to grab new
opportunities and foster
the existing businesses

Skin in the game: ₹10,600+ Cr



Particulars (₹ Cr)	9MFY26
Treasury Investment	9,562
Less : Capital allocated across operating businesses*	(6,248)
Net Worth of Treasury Segment	3,314

*net of taxes

Click to visit slide of

Twin Engine Model

Highly experienced and pedigreed management team



Raamdeo Agarwal
Board of Directors Chairman

- Chartered Accountant
- Four decades of rich experience in research and wealth creating study
- Co-Promoter of Motilal Oswal



Motilal Oswal
Board Member
MD & CEO

- Chartered Accountant
- decades of rich experience in operations
- Co-Promoter of Motilal Oswal



Navin Agarwal
Board Member
Group MD – MOFSL

- CA, ICWA, CS, and CFA
- Three decades of rich experience in building and running businesses
- Joined the group in 2000



Ajay Menon
Board Member
CEO – Wealth Management

- Chartered Accountant
- Over 24 years of experience in Capital Markets
- Joined the Group in 1998



Rajat Rajgarhia
Board Member
CEO – Institutional Equities

CA and MBA
Over two decades of rich experience in capital markets
He joined MOFSL in 2001



Prateek Agarwal
MD & CEO – Asset Mgmt

- PGDM from XIMB and B.E. in Electronics from NIT
- 20+ years of experience in Fund & Asset Management
- Joined MOAMC in 2023



Vishal Tulsyan
Executive Chairman – MO Alternates

- Chartered Accountant
- 25+ years of experience in Financial Services.
- Joined MOFSL in 2006



Amit Ramchandani
CEO – Investment Banking

- MBA from JBIMS
- 20+ years of rich experience in Financial sectors across Investment Banking role.
- Past: JM Financial IB
- Joined MOFSL in 2024



Sukesh Bhowal
CEO- Housing Finance

- B. Tech from IIT Mumbai & PGDM in Finance & Marketing from IIM Lucknow
- 27+ years of experience in real estate & lending Industry
- Past: DCB, HDB, Citi & HSBC Bank
- Joined MOHFL in 2023



Ashish Shanker
CEO- Private Wealth

- Management Graduate from University of Bangalore & an alumni of Harvard Business School
- 25+ years of experience
- He joined MOPW in 2012

Highly experienced and pedigreed management team



Shalibhadra Shah
Board Member
Chief Financial Officer

- Chartered Accountant
- 22 years of experience in Finance & Strategy
- Joined MOFSL in 2006



Pankaj Purohit
Chief Technology Officer

- Bachelor in Engineering
- More than 26 years of experience
- Joined MOFSL in 2004



Niren Srivastava
Chief Human Resource Officer

- Postgraduate in HR & graduate in Political Science & Sociology
- More than 20 years of experience
- Past: Aditya Birla Group
- Joined MOFSL in 2023



Neetu Juneja
Chief Compliance Officer

- Chartered Accountant
- 24 years of extensive experience in Regulatory Functions
- Past: NSE India
- Joined MOFSL in 2024



Siddharth Sureka
Chief AI Officer

- MBA from Kelley School of Business and Master of Science
- 20 years of experience in AI/ML & Product Management
- Past: Charles Schwab
- Joined MOFSL in 2024



Sanchit Suneja
Group Chief Strategy Officer

- MBA from India School of Business (ISB)
- More than 14 years of Exp.
- Past: McKinsey & Co, IFC (World Bank), Avendus Capital
- Joined MOFSL in 2025



Vighnesh Mehta
Group Head – Risk Management

- Master of Mgmt. from IIT Bombay, CFA & FRM
- Over 15 years of experience in Risk Management, Treasury
- Past: SBI, Edelweiss, Yes Bank
- Joined MOFSL in 2025



Harsh Joshi
MD & CEO – Motilal Oswal
Finvest Limited

- MBA in Finance
- 30 Years of experience in leading franchise & client acquisition, Branch Mgmt. & Wealth Mgmt.
- Joined MO Group in 2000



Kailash Purohit
Group Company Secretary &
Compliance Officer

- Company Secretary & Law Graduate
- 15 years of experience in Secretarial & Compliance
- Joined MO Group in 2017

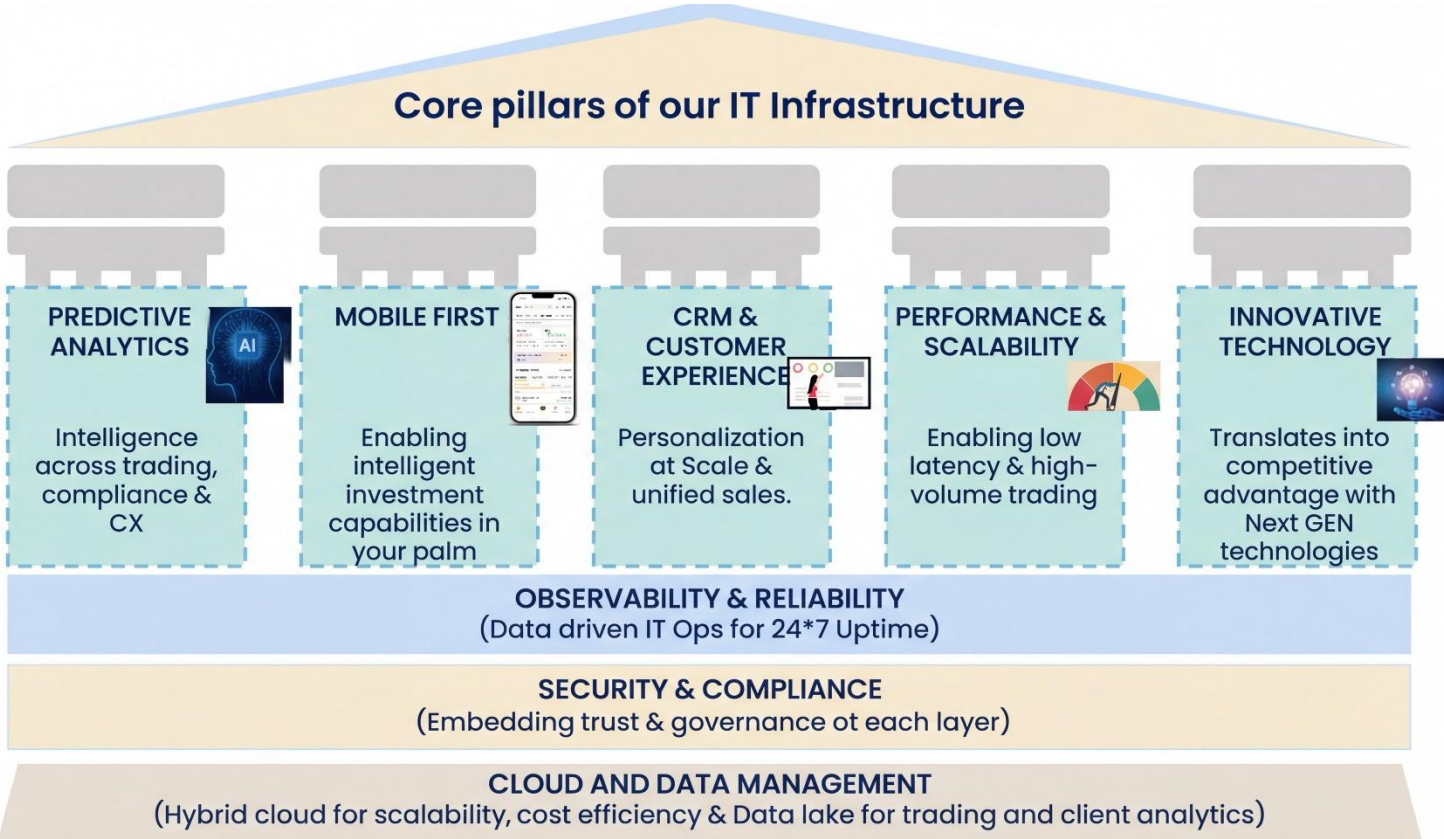


Manish Kayal
Head – Corporate Planning &
Investor Relations

- Chartered Accountant and CFA (USA)
- Over 15 years of experience in IR, IB, Equity research & AMC
- Past: L&T, Nippon AMC, HomeFirst
- Joined MOFSL in 2024

Future ready Tech Infrastructure to Power MOFSL Growth

Building a digital-first, AI-driven, innovative and secure IT Ecosystem for investment management at speed, intelligence and scale while maximizing business growth and investor value.



- **PWM MO PWM App** – Detailed portfolio and market analysis for wealth creation.

- **Research Assistant for WM Clients** – Natural language-powered extensive research access.

- **Intuitive Portfolio Section** – Deep analytics with clear actionable insights.

- **Google AI Collaboration** – Multilingual transcriptions and advanced fraud analytics.

- **Google AI Conversation Chatbot for RM** – Self-service bot for deep analysis./ client service.

- **Research in Riise** – Extensive reports, videos, live calls, actionable news.

- **Conversation, Voice, and Email AI Bots** – Enhanced WM client servicing and advisory.

- **New-age Data Platform for MO AMC** – Real-time reconciliation, analytics, and client servicing.

Key Technology Partners

CRISIL upgraded Rating from Adequate to **"STRONG"**

SES ESG Rating from B+ to **"A"**

Launched an online ESG profile platform, which adheres to international frameworks such as IFC, GRI, SASB, CDP, etc.
[Link](#)

Environment <ul style="list-style-type: none">• 99.25% of total input material sourced from domestic suppliers within India• Positively impacted more than 18,650 individuals through CSR initiatives• Monitoring Scope 3 emissions in addition to Scope 1 and Scope 2, to enhance overall carbon footprint management	<ul style="list-style-type: none">• Installation of Sewage Treatment Plant (STP), VRF Air Conditioning System, Rain water Harvesting System, Sensor based Urinal Pot & Taps.• No plastic use in the office premises except papers, tissues and cardboard which are also biodegradable in nature.• Adopted Waste Management Policy to promote responsible & sustainable waste management across operations.
Social <ul style="list-style-type: none">• 100% of our permanent employees are covered under health insurance• 100% of our permanent employees are covered by maternity and paternity benefits• 100% return-to-work rate for male employees and a 95.77% rate for female employees post parental leave	<ul style="list-style-type: none">• 97.28% of our employee are getting skill upgradation training.• Median remuneration of male employees were ₹ 5.2 Lakhs per annum and female employees were ₹ 4.2 Lakh per annum excluding Directors and KMP.• The Company has been certified with the reputed 'Great Workplace' recognition - Great Place to Work - India® 2024-2025.
Governance <ul style="list-style-type: none">• Diverse Board composition• The roles of Chairman and Managing Director are held by separate individuals• 50% Independent Director in Holding Company and at least 50% in material subsidiary• Average Board experience >30 years• Remuneration Policy recommended by Nomination and Remuneration Committee	<ul style="list-style-type: none">• Introduction of an AI-driven fraud detection tool to uphold fairness, transparency, and accountability.• Voluntarily participating in multiple public policy initiatives by actively contributing to SEBI consultation papers• TO enhance the good governance at Group Level, Group Chief Compliance Officer, Group Chief Risk Officer & Group Head Internal Audit were appointed.

Philanthropy



MO Research Centre
@IIT Mumbai



MO Knowledge Centre
@IIM Mumbai



State-of-the-art Executive Centre @ ISB
Hyderabad campus



Department of Anatomy at Shri
Ramchandra Institute of Medical Sciences,
Maharashtra



State of the art farmer training institution
“Krishikul” in Maharashtra

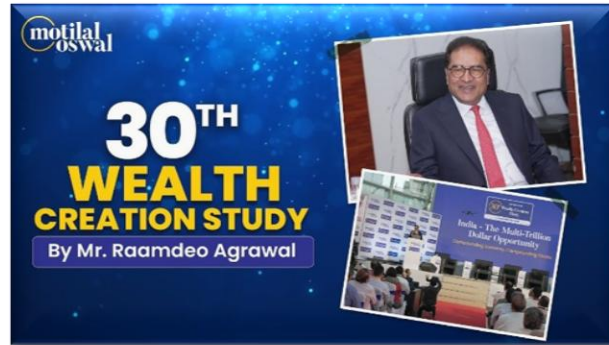


Setting up of Plaksha University at Mohali,
Punjab



Campus for outstation Chartered
Accountant (CA) aspirants in Mumbai

Strategic Brand Leadership Initiatives



30th year of iconic Wealth Creation Study was conducted by Raamdeo Agarawal. An annual IP that covers the insights about the markets and wealth creators.



Motilal Oswal Wealth Management

Various educative content were rolled out to create awareness across social media to help investors in their investment decision



Motilal Oswal Wealth Management

Diwali Muhurat campaign was launched, highlighted our behind-the-scenes efforts to ensure a seamless investor experience.



ETFs for Gold & Silver, Nifty 100,, Energy, BSE Select IPO, Nifty Services, MNC, & Consumption Fund were promoted across digital medium to increase awareness and adoption of the funds



Motilal Oswal Asset Management Product Performance Campaign
Refreshed the visual identity to deliver a more contemporary, cohesive brand look and feel.



Motilal Oswal Asset Management, Alternates Brand Revamp – Visual identity was refreshed, for more contemporary and cohesive brand look and feel.



Motilal Oswal Private Wealth- The Young Titans Forum
A purpose driven initiative aimed to nurture tomorrow's leaders and ignite insightful conversations was launched

Strong Industry Tailwinds

Economic
take-off: India
likely to retain
its position as
world's fastest-
Growing major
economy

Financialization of
Savings Propelling
equities

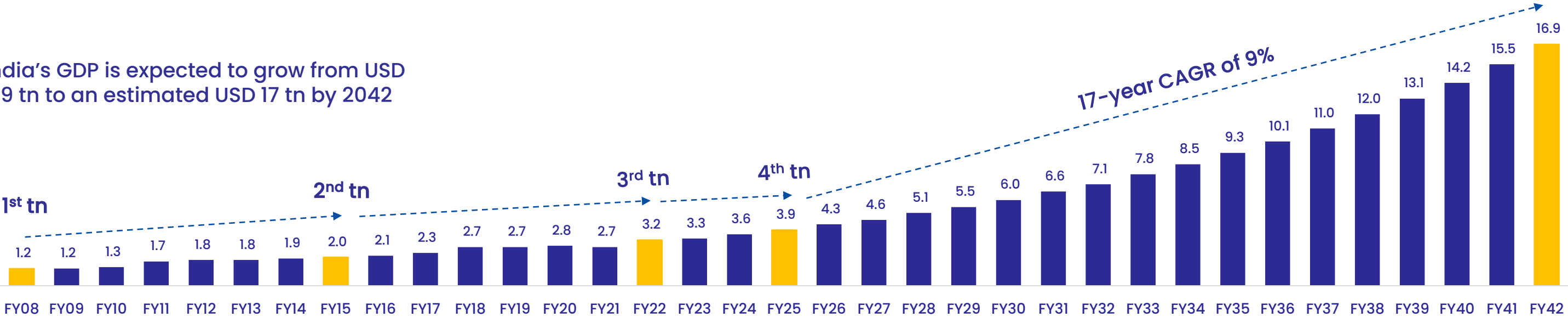
Digitization Driving
Exponential Retail
participation

Wealth
Management
Opportunities in
India

'Economic takeoff': India likely to retain its position as the world's fastest growing major economy

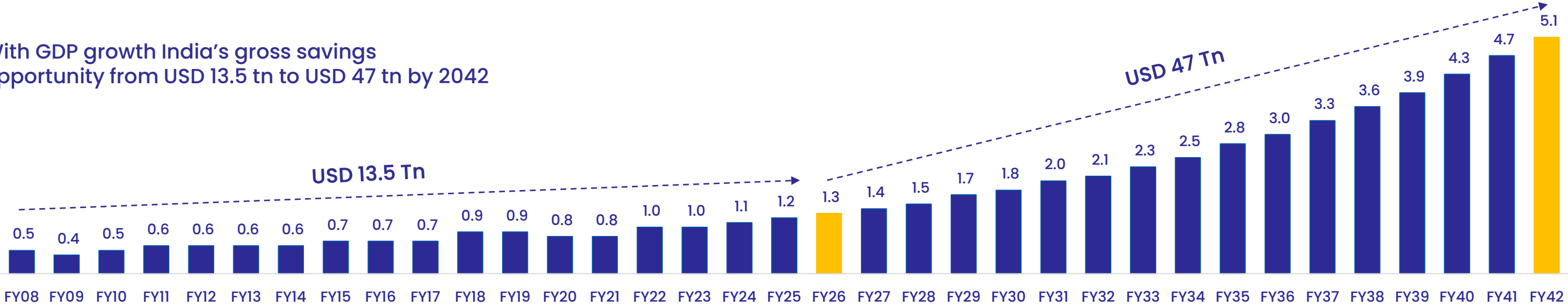
Gross Domestic Product (USD Trillion)

India's GDP is expected to grow from USD 3.9 tn to an estimated USD 17 tn by 2042



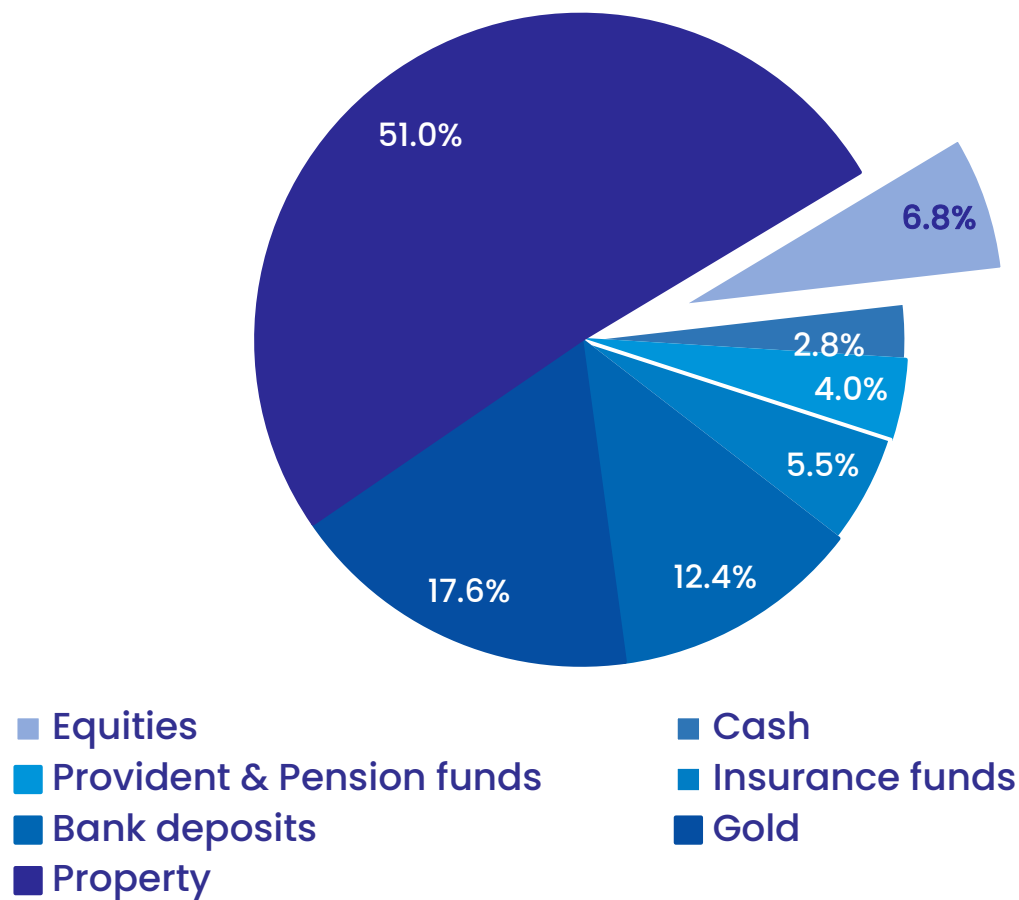
Gross Domestic Savings (USD Trillion)

With GDP growth India's gross savings opportunity from USD 13.5 tn to USD 47 tn by 2042

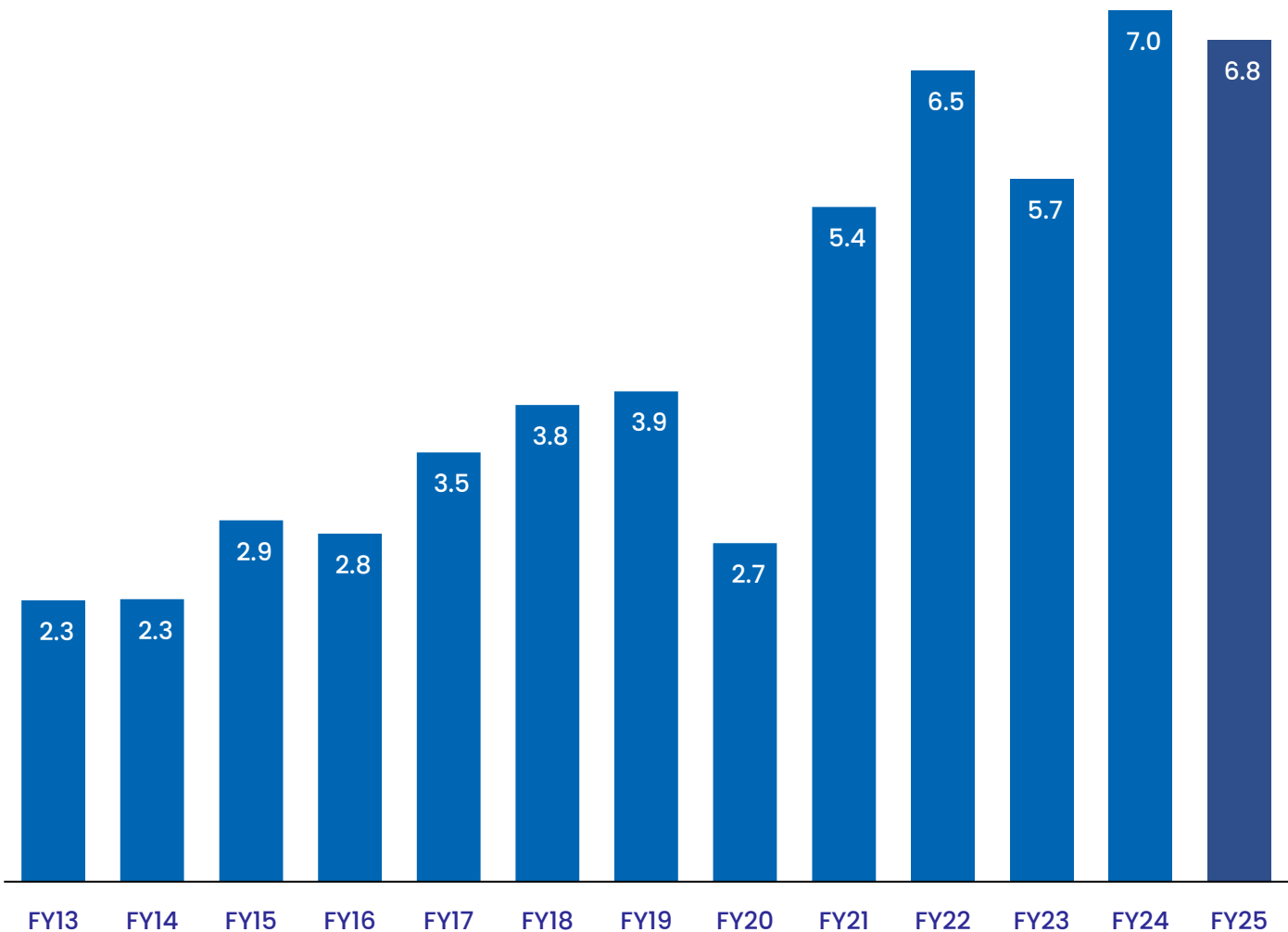


Financialisation of savings propelling equities

Total Indian Household assets \$ 14.5 Tn (FY25)



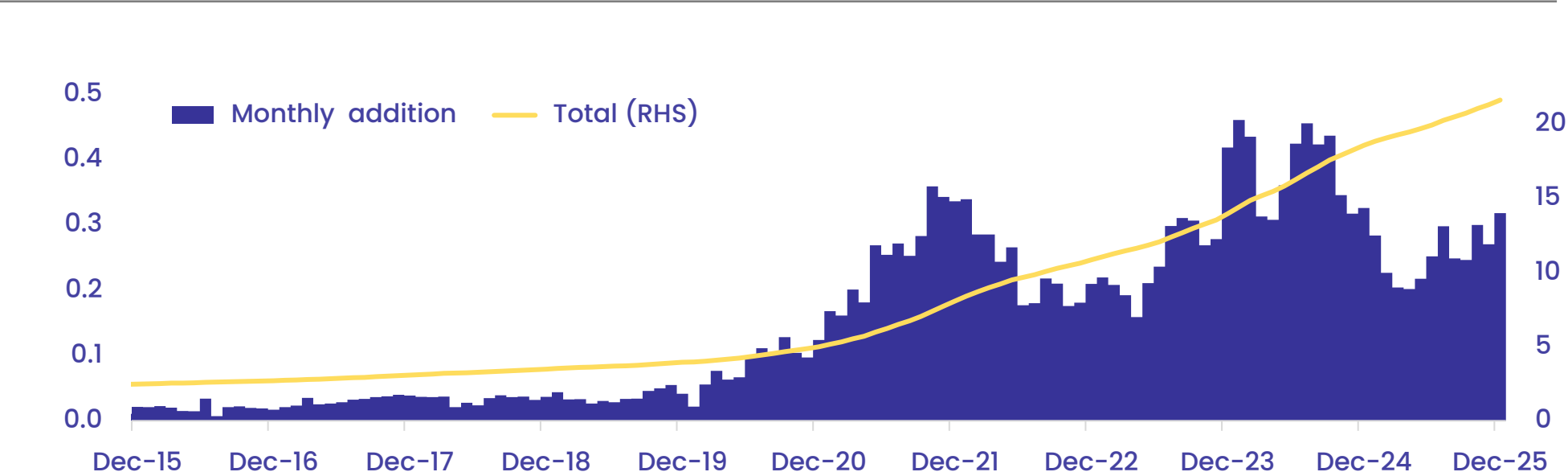
% of Household Assets in Equities



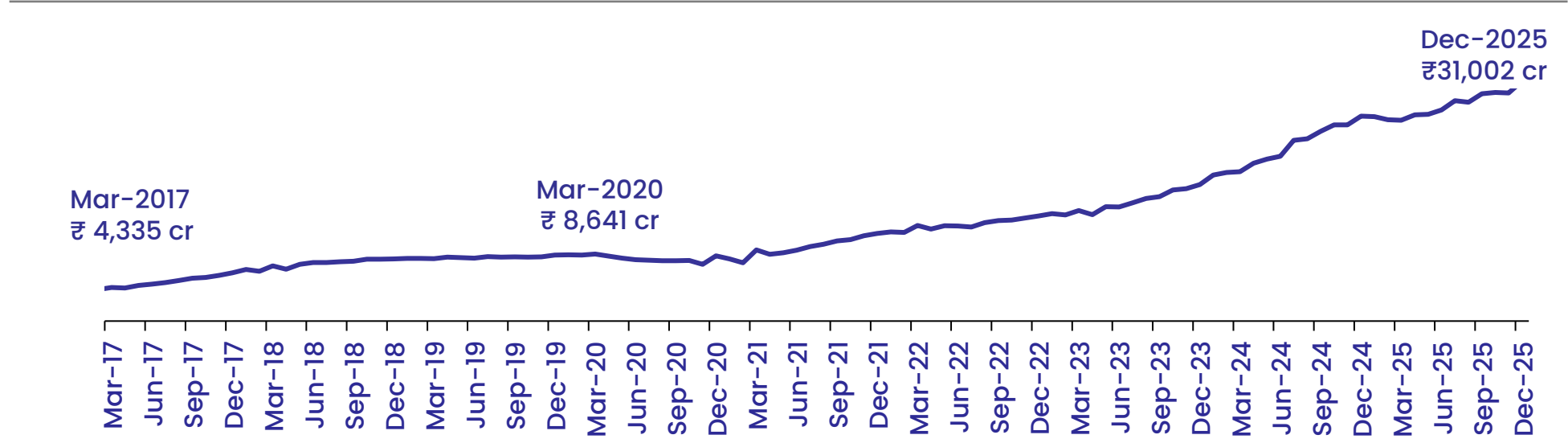
Digitization driving exponential retail participation

Strong addition of Demat accounts and SIP flows signal a significant runway for sustained growth with projections indicating a trajectory ~30% for the medium term

Demat Accounts (in Cr)



SIP flows on a relentless rise, making the markets resilient



Safe Harbour

This earning presentation may contain certain words or phrases that are forward – looking statements. These forward-looking statements are tentative, based on current analysis and anticipation of the management of MOFSL. Actual results may vary from the forward-looking statements contained in this presentations due to various risks and uncertainties involved. These risks and uncertainties include volatility in the securities market, economic and political conditions, new regulations, government policies and volatility in interest rates that may impact the businesses of MOFSL.

MOFSL has got all market data and information from sources believed to be reliable or from its internal analysis estimates, although its accuracy can not be guaranteed. MOFSL undertakes no obligation to update forward-looking statements to reflect events or circumstances after the date thereof.

DISCLAIMER This report is for information purposes only & does not construe to be any investment, legal or taxation advice. It is not intended as an offer or solicitation for the purchase or sale of any financial instrument. Any action taken by you on the basis of the information contained herein is your responsibility alone and MOFSL and its subsidiaries or its employees or directors, associates will not be liable in any manner for the consequences of such action taken by you. We have exercised due diligence in checking the correctness and authenticity of information contained herein, but do not represent that it is accurate or complete. MOFSL or any of its subsidiaries or associates or employees shall not be in any way responsible for any loss or damage that may arise to any person from any inadvertent error in the information contained in this publication. The recipient of this report should rely on their own investigations. MOFSL and/or its subsidiaries and/or directors, employees or associates may have interests or positions, financial or otherwise in the securities mentioned in this report.



Thank You

For any query, please contact :

Shalibhadra Shah

Chief Financial Officer

shalibhadrashah@motilaloswal.com

Manish Kayal

Head Investor Relations

manish.kayal@motilaloswal.com

ir@motilaloswal.com

For more details refer data book published on our website [\(here\)](#)

Data Book Contents

- Consolidated Performance
- Segmental Performance
- Segmental PAT trend of last 5 years
- Balance Sheet
- Reconciliation to Financial Statements
- Exchange format P&L



Company Website:

www.motilaloswalgroup.com

[Past Transcripts & Investor Presentations](#)