



Lord's Mark Industries Limited

(Formerly known as Lords Mark India Limited / Kratos Energy & Infrastructure Limited)

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28 Jan 2026

Sub: Intimation under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 – Strategic engagements and proposed investment roadmap following World Economic Forum, Davos 2026

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we wish to inform you that Lord's Mark Industries Limited ("the Company"), following strategic engagements led by its Managing Director, Mr. Sachidanand Upadhyay, at the World Economic Forum 2026 held at Davos-Klosters, Switzerland, has outlined a multi-state investment roadmap across clean energy, healthcare, and manufacturing sectors.

These initiatives are aligned with India's national priorities and are at varying stages of Expressions of Interest (EOIs), Memoranda of Understanding (MoUs), and advanced discussions with respective State Governments. The key highlights are as under:

State-wise Project Overview

Maharashtra:

The Company has entered into an MoU with the Government of Maharashtra for two projects with a combined proposed investment of ₹225 Crore:

- Affordable Medical & Healthcare Infrastructure Project – Investment of ₹150 Crore, expected to commence in May 2026 with a project duration of 3-4 years, and estimated annual revenues of approximately ₹500 Crore.
- Manufacturing and Medical Devices Project across Mahape and Nagpur – Investment of ₹75 Crore, expected to commence in September 2026 with a project duration of 2 years, and estimated annual revenues of approximately ₹300 Crore.

Uttar Pradesh

The Company has signed MoUs with the Government of Uttar Pradesh for the following projects:

- Green Hydrogen Project with a proposed investment of ₹1,000 Crore, expected to commence in December 2026 along with its JV partner and be completed within 3 years.
- Solar Rooftop and Battery Energy Storage Systems (BESS) project with a proposed investment of ₹1,000 Crore, expected to commence in September 2026 along with its JV partner and be completed within 3 years. Revenue estimates will be finalised in due course.
- Affordable Healthcare Diagnostics Project under a PPP model with a proposed investment of ₹300 Crore, expected to commence in July 2026 with a project duration of 2 years.

The projects in Uttar Pradesh are expected to generate substantial and recurring revenue streams over their operating life. Based on current assessments, the Company expects to generate approximately ₹700–800 Crore of annual revenue from these projects upon stabilization.

Kerala

The Company has entered into a non-binding Expression of Interest with the Government of Kerala to explore investments of approximately ₹100 Crore in the medical and healthcare sector. The proposed project is expected to commence in July 2026, be completed within 2 years, and generate estimated annual revenues of approximately ₹200 Crore.

Assam

The Company is in advanced discussions with the Government of Assam for a medical infrastructure project, with investment under evaluation and estimated annual revenues of approximately ₹200 Crore.

Strategic Impact

Collectively, these initiatives position Lord's Mark Industries Limited as a diversified infrastructure and manufacturing platform embedded within India's clean energy transition and healthcare expansion priorities. The projects are expected to generate over 2,000 direct and indirect employment opportunities across multiple states.

Funding Strategy

The Company has adopted a phased and balanced capital deployment strategy, funding these projects through a mix of internal accruals, selective equity infusion (including rights issue), project-linked debt, and global FDI participation, while maintaining balance sheet strength. All projects are planned to be completed within a 2-3 year delivery window, with progressive reliance on operating cash flows.

Commenting on the developments, Mr. Sachidanand Upadhyay, Managing Director, stated:

"Our engagements at Davos reflect a focused approach to building scalable platforms in clean energy and healthcare. These initiatives strengthen our long-term growth visibility while contributing meaningfully to employment generation and regional infrastructure development. We are proud to be part of India's journey towards self-sustainability."

Note: Revenue projections are subject to project completion timelines and applicable government policies.

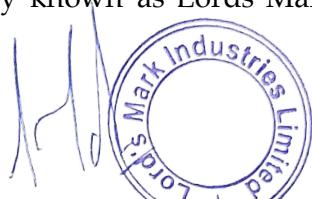
We request you to kindly take the above information on record.

Thanking you,

Yours faithfully,

For Lord's Mark Industries Limited

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Mr. Sachidanand Hariram Upadhyay
Managing Director
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