

**//Online submission//  
July 28, 2025**

**IPR/SE/011/2025-26**

To  
BSE Limited,  
P.J. Towers, Dalal Street,  
Mumbai- 400001.

**Stock Code: 523638**

Dear Sir/Madam,

**Sub: Annual Report 2024-2025 as per Regulation 34 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“SEBI Listing Regulations”).**

Pursuant to Regulation 34(1) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are pleased to inform that the **34<sup>th</sup> Annual General Meeting (“AGM”)** of the Company will be held on **Thursday, August 21, 2025 at 11.30 A.M. (IST)** through Video Conference/ Other Audio Visual Means (“**VC/OAVM**”).

We herewith submit the copy of the 34<sup>th</sup> Annual Report along the Notice of the 34<sup>th</sup> AGM sent to the shareholders for your reference.

Further, in accordance with Regulation 36 (1) (b) of the SEBI Listing Regulations, a letter containing the web-link and QR Code for accessing the Annual Report is being sent to all those Members who have not registered their email IDs with the Company/Registrar & Transfer Agent/Depository Participants.

The Annual Report is also available on our website at <https://iprings.com/investors/annual-reports/>

We request you to take the above on record as compliance with relevant regulations of SEBI Listing Regulations and disseminate to the stakeholders.

.Thanking you,  
Yours faithfully,

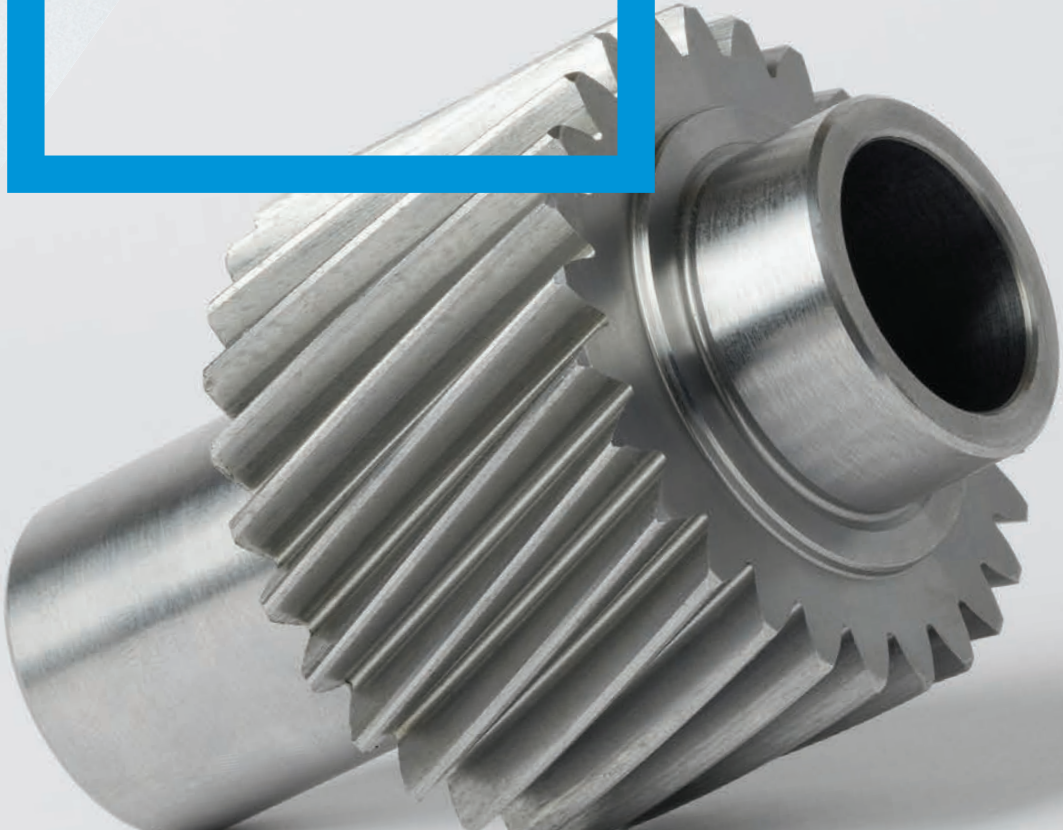
**For IP Rings Limited**

**M. Sathyanarayanan  
Company Secretary**

*Encl: As above*



34  
ANNUAL  
REPORT  
2024-25



# ANNUAL REPORT 2024-25

## FINANCIAL HIGHLIGHTS

### 10 YEARS PERFORMANCE AT GLANCE

₹. In Lakhs

Particulars	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
Sales	13,168.84	19,135.38	20,669.52	21,209.27	19,793.21	19,846.21	27,271.29	32,329.56	31,671.88	30,337.55
<b>PBDIT</b>	<b>1,572.38</b>	<b>1,541.03</b>	<b>2,533.38</b>	<b>2,862.79</b>	<b>2,222.91</b>	<b>2,551.70</b>	<b>3,541.50</b>	<b>2,920.39</b>	<b>2,555.21</b>	<b>2,483.91</b>
Profit after Tax	21.35	-144.74	733.34	794.69	110.11	496.81	821.48	173.6	(273.14)	(319.79)
Dividend Paid	-	-	-	126.76	-	190.14	190.14	253.52	-	-
Dividend %	-	-	-	10	-	15	20	10	-	-
Share Capital	704.21	1,267.59	1,267.59	1,267.59	1,267.59	1,267.59	1,267.59	1,267.59	1,267.59	1,267.59
Reserves & Surplus	3,316.65	7,385.62	8,107.64	8,894.80	8,837.49	9,271.71	9,917.80	9,831.01	9,391.82	9,047.62
<b>Net worth</b>	<b>4,020.86</b>	<b>8,653.21</b>	<b>9,375.23</b>	<b>10,162.39</b>	<b>10,105.08</b>	<b>10,539.30</b>	<b>11,185.39</b>	<b>11,098.60</b>	<b>10,659.41</b>	<b>10,315.21</b>
Gross Fixed Assets	16,526.58	9,947.25	11,744.79	15,010.29	16,213.09	19,910.40	22,293.25	23,767.73	24,655.55	25,918.37
EPS	0.24	-1.64	5.79	6.27	0.87	3.92	6.48	1.37	-2.15	(2.52)
Book Value/Share	57.1	68.27	73.96	80.17	79.72	83.14	88.24	87.56	84.09	81.38
Debt Equity (Long term Debt)	0.58	0.35	0.39	0.44	0.43	0.5	0.64	0.59	0.56	0.64

## BOARD OF DIRECTORS

Mr. A. VENKATARAMANI	Managing Director
Mr. M GOVINDARAJAN	Non-Executive Director
Mr. RYOSUKE HASUMI	Non-Executive Director
Dr. SANDHYA SHEKHAR (UPTO 30-09-2024)	Independent Director
Mr. VIKRAM VIJAYARAGHAVAN	Independent Director
Mr. NAVIN PAUL	Independent Director
Ms. ANANDI IYER (FROM 01-10-2024)	Independent Director

## AUDIT COMMITTEE

Mr. VIKRAM VIJAYARAGHAVAN	Chairman
Ms. ANANDI IYER	Member
Mr. NAVIN PAUL	Member

## STAKEHOLDERS' RELATIONSHIP COMMITTEE

Mr. VIKRAM VIJAYARAGHAVAN	Chairman
Mr. A VENKATARAMANI	Member
Mr. NAVIN PAUL	Member

## NOMINATION AND REMUNERATION COMMITTEE

Mr. NAVIN PAUL	Chairman
Ms. ANANDI IYER	Member
Mr. VIKRAM VIJAYARAGHAVAN	Member

## CORPORATE SOCIAL RESPONSIBILITY COMMITTEE

Mr. NAVIN PAUL	Chairman
Mr. A VENKATARAMANI	Member
Mr. VIKRAM VIJAYARAGHAVAN	Member

## KEY MANAGERIAL PERSONNEL

Mr. R. JANAKIRAMAN	Chief Financial Officer
Mr. M. SATHYANARAYANAN	Company Secretary

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### **AUDITORS**

M.S. Krishnaswami & Rajan  
GB, Anand Apartments, JP Avenue  
Dr Radhakrishnan Road, 6th Street,  
Mylapore, Chennai 600 004. 044-42046628

### **COST AUDITORS**

M/s. A N Raman & Associates  
No.1, Muthukumara Swamy Salai,  
Baby Nagar, Velachery,  
Chennai 600 042. 044-32906831

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### **SECRETARIAL AUDITORS**

Mr. R. Mukundan [CS in Practice]  
215, Velachery Main Road, Chennai – 600 042  
Mobile: +91 98409 70898

### **LEGAL ADVISORS**

S Ramasubramaniam & Associates  
75/39, Century Center. 1st Floor, TTK Road,  
Alwarpet, Chennai 600 018. 044-24990069

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### **BANKERS**

Central Bank of India  
State Bank of India  
HDFC Bank Limited  
Standard Chartered Bank  
ICICI Bank Limited

### **SHARES LISTED WITH**

BSE Limited  
Mumbai  
COMPANY WEBSITE  
<https://iprings.com/>

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### **REGISTERED OFFICE**

D 11/12, Industrial Estate  
Maraimalai Nagar, Chengalpattu Dist.  
Tamil Nadu – 603 209  
Tel: (044) 2745 2816 / 2745 2929  
E-mail: [cs@iprings.com](mailto:cs@iprings.com) / [investor@iprings.com](mailto:investor@iprings.com)

### **SHARE TRANSFER AGENTS**

Cameo Corporate Services Limited  
No 1, Club House Road,  
Tel: (044) 2556 5121  
Fax (044) 2556 5131  
E-mail: [investor@cameoindia.com](mailto:investor@cameoindia.com)

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# NOTICE OF ANNUAL GENERAL MEETING

NOTICE is hereby given that the **34<sup>th</sup> ANNUAL GENERAL MEETING** of IP Rings Limited will be held on **Thursday, August 21, 2025 at 11.30 A.M** [Indian Standard Time (IST)] through Video Conferencing/ Other Audio Visual Means to transact the following business:

## ORDINARY BUSINESS:

- To consider and adopt the Audited Financial Statement of the company for the year ended March 31, 2025 together with the reports of the Board of Directors and the Auditor thereon.**

To consider passing the following resolution(s) as an **Ordinary Resolution**:

(i) **“RESOLVED THAT** the Standalone Audited Financial Statement of the Company for the year ended March 31, 2025 together with the reports of the Board of Directors and the Auditor thereon, as circulated to the members and presented to the meeting be and are hereby adopted.

(ii) **RESOLVED THAT** the Consolidated Audited Financial Statement of the Company for the year ended March 31, 2025 together with the report of the Auditor thereon, as circulated to the members and presented to the meeting be and are hereby adopted.”

- To appoint a director in place of Mr. Muthalagu Govindarajan (DIN: 09264840) who retires by rotation and being eligible, offers himself for re-appointment.**

To consider passing the following resolution as an **Ordinary Resolution**:

**“RESOLVED THAT** Mr. Muthalagu Govindarajan (DIN: 09264840), who retires by rotation under article 41(a) of the Articles of Association of the Company and being eligible, offers himself for re-appointment be and is hereby re-appointed as a Director of the Company.”

## SPECIAL BUSINESS:

- To Approve the appointment of Secretarial Auditors of the Company**

To consider passing the following resolution as an **Ordinary Resolution**:

**“RESOLVED THAT** in accordance with the provisions of section 204 of the Companies Act, 2013 read with rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 and regulation 24A of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (including any statutory modification(s) or re-enactment thereof for the time being in force) and based on the recommendation of the Board of Directors, Mr. R. Mukundan, Practicing Company Secretary, (Membership no. ACS 7876) be and is hereby appointed as the Secretarial Auditor of the company, to hold office for a term of Five consecutive years from the conclusion of this 34<sup>th</sup> Annual General Meeting till the conclusion of the 39<sup>th</sup> Annual General Meeting to be held in the year 2030 on such remuneration as may be mutually agreed upon between the Board of Directors and the Secretarial Auditor.”

- To approve the re-appointment of Mr. A. Venkataramani (DIN: 00277816) as Managing Director and his remuneration thereof.**

To consider and if thought fit, to pass with or without modification(s), the following Resolution as a **Special Resolution**.

**“RESOLVED THAT** in accordance with the provisions of Section 196, 197, 198 and 203 read with Schedule V and all other applicable provisions, if any, of the Companies Act, 2013 (“the Act”) and the Companies (Appointment

and Remuneration of Managerial Personnel) Rules, 2014 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (SEBI LODR), (including any statutory modification(s) or re-enactment thereof for the time being in force), Articles of Association of the Company, the approval of the members of the Company be and is hereby accorded for the re-appointment of Mr. A. Venkataramani (DIN:00277816) as the Managing Director of the Company, within the meaning of Section 2(54) of the Act for a period of three years with effect from July 01, 2025 to June 30, 2028 on the terms and conditions including remuneration as set out in the explanatory statement annexed to the Notice convening this meeting.

**RESOLVED FURTHER THAT** any one of the Board of Directors or Key Managerial Personnel be and is hereby authorised to do all such acts, deeds, matters and things and take such steps as may be necessary, proper or expedient to give effect to this resolution.”

5. **To Adopt new set of Articles of Association.**

To Consider and if thought fit, to pass with or without modification(s), the following resolution as a **Special Resolution**:

“**RESOLVED THAT** pursuant to the provisions of Section 14 and all other applicable provisions of the Companies Act, 2013 (including any statutory modifications or re-enactment thereof, for the time being in force) (“Act”), the approval of the members of the company be and is hereby accorded to the alteration of the existing Articles of Association of the Company by adoption of a new set of Articles of Association in substitution, and to the entire exclusion of the regulations contained in the existing Articles of Association of the Company.

**RESOLVED FURTHER THAT** the Mr. A. Venkataramani, Managing Director, Mr. R. Janakiraman, Chief Financial Officer and Mr. M. Sathyanarayanan, Company Secretary of the Company be and are hereby severally authorised to take all such steps and do all such acts, deeds and things as may be considered necessary, expedient, usual, proper or incidental in relation to the said matter and take such actions and give such directions as they may consider necessary or desirable to give effect to this Resolution.”

6. **To ratify remuneration of Cost Auditors for Financial Year 2025-26.**

To consider and if thought fit, to pass with or without modification(s), the following Resolution as an **Ordinary Resolution**.

“**RESOLVED THAT** pursuant to the provisions of Section 148 and other applicable provisions, if any, of the Companies Act, 2013 and the Companies (Audit and Auditors) Rules, 2014 (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force) remuneration of Rs. 1,65,000/- p.a. (Rupees One Lakh Sixty Five Thousand only) excluding applicable taxes, reimbursement of travelling and out of pocket expenses paid to M/s A N Raman & Associates, Practicing Cost Accountant, holding Membership No. 5359, who was re-appointed as Cost Auditor of the Company for the financial year 2025-26 by the Board of Directors of the Company, as recommended by the Audit Committee be and is hereby ratified and confirmed.

**RESOLVED FURTHER THAT** the Board and/or any person authorised by the Board, be and is hereby severally authorised to settle any question, difficulty or doubt, that may arise in giving effect to this resolution and to do all such acts, deeds and things as may be necessary, expedient and desirable for the purpose of giving effect to this resolution.”

Chennai  
May 29, 2025

Registered Office: D 11/12, Industrial Estate  
Maraimalai Nagar, 603 209  
CIN: L28920TN1991PLC020232  
[www.iprings.com](http://www.iprings.com)

**On Behalf of the Board of Directors  
For IP Rings Limited**

**A. Venkataramani**  
Managing Director

## EXPLANATORY STATEMENT

(PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013)

### Item No. 3

The members of the Company are requested to note that in terms of SEBI Circular No. SEBI/LAD-NRO/GN/2024/218, dated December 12, 2024, read with regulation 24A of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, every Listed Company on the basis of recommendation of Board of Directors, shall appoint an individual as Secretarial Auditor for not more than one term of five consecutive years; or a Secretarial Audit firm as Secretarial Auditor for not more than two terms of five consecutive years, with the approval of its shareholders in its Annual General Meeting.

The Directors of the Company at their meeting held on May 29, 2025, have recommended the appointment of Mr. R. Mukundan, Practicing Company Secretary, as a Secretarial Auditor of the Company for a period of 5 years from the conclusion of this Annual General Meeting till the conclusion of the 39<sup>th</sup> Annual General Meeting to be held in the year 2030 on the following terms:

- A. Term of appointment:** For a term of 5 consecutive years from 2025-26 until the financial year 2029-30 till the conclusion of the Annual General Meeting to be held during the year 2030.
- B. Proposed Fees:** The remuneration proposed to be paid at the time of appointment is Rs.1,00,000/- (Rupees One Lakh only) per annum in addition to reimbursement of travelling and out-of-pocket expenses actually incurred by them in connection with the audit. It is proposed to delegate powers to the Board of Directors to vary or modify the terms and conditions of appointment including the remuneration payable, subject to compliance with applicable laws, during the tenure of appointment. The fee shall be determined based on the knowledge, expertise, industry experience, time and efforts required to be put in by them. The fees for services in the nature of certifications / other professional work will be in addition to the secretarial audit fee as detailed above.
- C. Scope of Audit:** The scope of audit shall be as prescribed under SEBI (LODR) Regulations, 2015 and the Companies Act, 2013, as may be amended from time to time.
- D.** The recommendations are based on the fulfilment of the eligibility criteria and qualification prescribed under the LODR Regulations read with guidelines issued by the Institute of Company Secretaries of India (ICSI), with regard to the experience of the firm, capability, independent assessment, audit experience and also based on the evaluation of the quality of audit work done by them in the past.

Mr R Mukundan is a Company Secretary and a Cost Accountant by profession with more than 40 years of overall experience in the field of Secretarial and Accounting. He is an expert in Corporate Law, Securities Laws, Legal Due Diligence, Mergers and Acquisitions, Capital Market Transactions. He is closely associated as an advisor to a number of Start up Companies and advises on capital restructuring, stock options, seed and angel investments.

Mr. R. Mukundan has provided his Consent to act as Secretarial Auditor and has confirmed that he has not been disqualified for the proposed appointment in terms of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 or Company Secretary Auditing standard (CSAS) issued by Institute of Company Secretaries of India.

In view of the above, the approval of the members is requested by way of ordinary resolution for appointment of Mr. R. Mukundan, Practicing Company Secretary, as a Secretarial Auditor of the Company for a period of 5 years from the conclusion of this Annual General Meeting till the conclusion of the 39<sup>th</sup> Annual General Meeting to be held in the year 2030.

None of the Directors or KMP of the Company and their relatives are concerned or interested, financial or otherwise in this resolution.

The Board recommends passing the resolution as set out in item no.3 as an ordinary resolution.

#### Item No:4

The members of the Company at the thirty first Annual General Meeting held on August 08, 2022 had re-appointed Mr. A. Venkataramani as the Managing Director for a period three years from July 01, 2022 till June 30, 2025.

Mr. A. Venkataramani joined the Company in 2010. He has successfully led the Company during the period of economic slowdown towards strengthening management and leadership capabilities. He is currently focused on leveraging the foundation of operational excellence and cost cutting towards driving growth. He also plays pivotal role to expand the market with new products and diversify into new geographical areas.

Considering his immense experience, technical, management expertise and leadership skills and based on the recommendations of the Nomination and Remuneration Committee, the Board of Directors at the meeting held on May 29, 2025, have re-appointed Mr. A. Venkataramani as the Managing Director for a period of three years with effect from July 01, 2025, on the following terms and conditions, subject to approval of shareholders.

Salary	Basic Salary of INR 6,76,000/- per month with increments, as may be decided by the Board of Directors on the recommendation of the Nomination and Remuneration Committee
Special Allowance	INR 4,24,000/- per month
Performance Allowance	Upto an amount of INR 60,00,000/- p.a. as decided by the Board of Directors on the recommendation of the Nomination and Remuneration Committee
Perquisites	
(i) Housing	Either Free furnished residential accommodation, owned or leased out by the Company. Or House Rent Allowance subject to a ceiling of 60% of the Salary.  Reimbursement of gas and electricity, water and furnishing shall be borne by the Company
(ii) Medical Reimbursement	Reimbursement of expenses incurred for self and family up to one month's basic salary
(iii) Leave Travel Assistance	One month's basic salary per annum
(iv) Club Membership	Fees of Clubs subject to a maximum of two clubs.
(v) Personal Accident Insurance	Personal Accident Insurance – Premium at Actuals.
(vi) Entertainment Expenses	Reimbursement of entertainment expenses actually and properly incurred for the business of the Company.
(vii) Other Perquisites	Company's contribution towards Provident Fund as per the Rules of the Company.  Gratuity at one half monthly's salary for each completed year of service Company's contribution towards Superannuation Fund as per the Rules of the Company
(viii) Income Tax	All the above perquisites shall be evaluated as per Income Tax Rules, 1962, wherever applicable. In the absence of any such rule, perquisites shall be evaluated at actuals.

(ix) Leave	One month's annual privilege leave for every eleven months. Leave accumulated shall be encashable at the end of the tenure.
(x) Telephone & Car	Provision of telephone at residence. Provision of Mobile Phone and other communication facilities. Facility of Cars with Drivers.
(xi) Minimum Remuneration	In the event of loss or inadequacy of profit, in any financial year, the Managing Director shall be paid remuneration by way of Salary, Performance Allowance and perquisites as specified above
(xii) Termination	Either party may terminate the Agreement by giving to the other party six months' notice or six months' salary in lieu thereof.

## STATEMENT PURSUANT TO SCHEDULE V PART II SECTION II OF THE COMPANIES ACT 2013

### I. General Information

- (i) Nature of Industry: The Company is engaged in the manufacture of engine and transmission components.
- (ii) Date or expected date of commencement of commercial production: The Company was incorporated on January 30, 1991 and has been operating in the State of Tamilnadu.
- (iii) In case of new companies, expected date of commencement of activities as per project approved by financial institutions appearing in the prospectus: Not applicable.
- (iv) Financial performance based on given indicators – As per published audited financial results.
- (v) Foreign Investments or Collaborations if any: The Company has a Joint Venture Agreement with Nippon Piston Ring Co. Ltd.

(Rs. In Lakhs)

Particulars	2022-23	2023-24	2024-25
Gross Income	32,663.79	31,925.43	30,604.18
Profit Before Tax	238.62	(279.31)	(450.02)
Profit After Tax	173.60	(273.14)	(319.79)
Net worth	11,098.60	10,659.41	10315.21

### II. Information about the Appointee under Secretarial Standard – 2 and Regulation 36(3) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015:

#### INFORMATION ABOUT THE APPOINTEE

Name of the Director	<b>Mr. A. Venkataramani</b>
DIN	00277816
Father's Name	Mr. N. Venkataramani
Date of Birth	March 19, 1968
Age	57 Years
Educational Qualifications	Mechanical Engineering & MBA

Experience	Mr. A. Venkataramani is a British national who joined the Company in 2010 and has been instrumental in steering the Company in terms of Digitization, Business Strategy and renewed Mission. He has been at the forefront of the company's efforts in successfully implementing systems and procedures based on TPM, TQM & Lean manufacturing in all locations. He plays a vital role in Madras Management Association, ACM and various other forums.
Past Remuneration (2024-25)	INR 1.95 Cr.,
Recognition / Awards	President of the Auto Component Manufacturers Association (ACMA), The Madras Chamber of Commerce (MCCI) and Madras Management Association
Job Profile and his suitability	Overall management of the Company. Given his qualification and experience, Mr. A. Venkataramani is considered well suited for the position.
Remuneration Proposed	As detailed in the resolution. The proposed remuneration is commensurate with the responsibilities of the appointee and is in line with the remuneration practices in the auto component industry.
Comparative remuneration profile with respect to the industry	The proposed remuneration package of the appointee is in line with the prevailing standards in the industry, size of the Company, profile of the position, etc.
Pecuniary Relationship and relationship with the managerial personnel	Apart from receiving remuneration and corporate benefits as a shareholder of the Company, he has no other pecuniary relationship. Mr. A. Venkataramani is not related to any other Managerial Personnel of the Company.
Nature of expertise in specific functional area	Total Productive Maintenance (TPM) and Total Quality Management (TQM), Leadership, Business Development, Operations and Corporate Governance.
Date of First appointment on the Board	October 27, 2010
Terms and conditions of Appointment	Re-appointment as a Managing Director for a period of 3 years.
Other Directorships	<ol style="list-style-type: none"> <li>1. Shanthi Gears Limited</li> <li>2. LMW Limited</li> <li>3. George Oakes Limited</li> <li>4. India Pistons Limited</li> <li>5. Amalgamations Repco Limited</li> <li>6. Parry Enterprises India Limited</li> <li>7. Edutech NTTF India Private Limited</li> <li>8. Amalgamations Private Limited</li> <li>9. Avalon Technologies Limited</li> <li>10. Wallace Cartwright &amp; Company Limited</li> <li>11. WJ Groom &amp; Company Limited</li> </ol>

Committee Memberships	<p><b>Member - Audit Committee</b></p> <ol style="list-style-type: none"> <li>1. Shanthi Gears Limited</li> <li>2. Avalon Technologies Limited</li> <li>3. Amalgamations Repco Limited</li> <li>4. George Oakes Limited</li> <li>5. Parry Enterprises India Limited</li> </ol> <p><b>Member – Nomination and Remuneration Committee</b></p> <ol style="list-style-type: none"> <li>1. Shanthi Gears Limited</li> <li>2. Amalgamations Repco Limited</li> <li>3. George Oakes Limited</li> <li>4. Parry Enterprises India Limited</li> </ol> <p><b>Member - Stakeholders’ Relationship Committee</b></p> <ol style="list-style-type: none"> <li>1. IP Rings Limited</li> </ol> <p><b>Member - Corporate Social Responsibility Committee</b></p> <ol style="list-style-type: none"> <li>1. IP Rings Limited</li> <li>2. LMW Limited</li> </ol>
Listed entities from which Director has resigned in the past three years	Nil
Number of meetings of the Board attended during the year (FY 2024-2025)	Five (5)
Number of equity shares held including joint holdings	33,120 Equity shares

### III. Other Information:

#### (i) Reasons for inadequate profits:

The Company’s primary revenue stream is from engine and transmission components. The year 2024-25 was a challenging year for the Company due to low demand in U.S. Light Vehicle Markets which account for a major export sales. The Company has taken various cost reduction measures to overcome the situation. The Company uses this low demand situation to shift one of its plant to a spacious factory building to accommodate new machines for the new business from the European market. The future profitability of the Company depends upon the trend in the sector, the Government policies on Auto component products, the estimated production and availability of auto parts.

#### (ii) Steps taken or proposed to be taken for improvement:

The Company has been focusing on several initiatives including Total Productivity Management, cost reduction programs, rationalization of Job work, improvement in the layout , to improve the all-round efficiency and effectiveness across all parameters.

#### (iii) Expected increase in productivity and profits in measurable terms:

The Company has taken several initiatives to improve the operational parameters in several areas.

#### **(iv) Other Disclosures**

Disclosures relating to remuneration and other terms of appointment are available in the Resolution. The Company has not made any default in repayment of its debts or debentures or interest payable thereon during the preceding financial year 2024-25.

Mr. A. Venkataramani is interested in this resolution as it pertains to his appointment. None of the other Directors and KMP of the Company and their relatives are concerned or interested, financial or otherwise in this resolution, except to the extent of their shareholding, if any, in the Company.

The Board recommends passing the resolution as set out in item no.4 as a special resolution.

#### **Item No. 5**

The members are requested to note that the existing Articles of Association (“AOA”) is based Companies Act, 1956. With the coming into force of Companies Act, 2013, several clauses of the existing AOA requires alteration. In view of this, the Board has decided to adopt new set of Articles of Association, primarily based on Table F as set out under Schedule I of the Companies Act, 2013. The Board has approved the said adoption at their meeting held on May 29, 2025.

Pursuant to the provisions of section 14 of the Companies Act, 2013, a special resolution has to be passed by the members of the Company for adoption of amended AOA.

Accordingly, the approval of members is sought by way of special resolution, for the proposed adoption of new set of Articles of Association.

A copy of the amended AOA of the Company would be available for inspection at the Registered Office of the Company during the business hours on working day(s) up to the date of AGM.

None of the Directors or KMP of the Company and their relatives are concerned or interested, financial or otherwise in this resolution.

The Board recommends passing the resolution as set out in item no.5 as a special resolution.

#### **Item No:6**

In terms of the Companies (Audit and Auditors) Rules, 2014 (the Rules), the Company is required to appoint a Cost Auditor to audit the cost records of the Company. Based on the recommendation of the Audit Committee, the Board of Directors of the Company at their meeting held on May 29, 2025, had approved the appointment of M/s. A N Raman & Associates, Practicing Cost Accountant, having Membership No. 5359 for the financial year 2025-2026 on a remuneration of Rs. 1,65,000/- (Rupees One Lakh Sixty Five Thousand only) per annum excluding applicable taxes, reimbursement of out of pocket expenses incurred, if any, in connection with the cost audit. The remuneration of the Cost Auditor is required to be ratified by the members in accordance with the provisions of the Companies Act, 2013 and Rule 14 of the Companies (Audit and Auditors) Rules, 2014.

None of the Directors, Key Managerial Personnel and their relatives is concerned or interested in the resolution.

Accordingly, the Board recommends passing the resolution as set out in item no. 6 of this notice as an ordinary resolution.

## Annexure to the Notice dated May 29, 2025

### Information about Director(s) seeking appointment / re-appointment of the notice convening

#### INFORMATION IN TERMS OF SECRETARIAL STANDARD- 2 AND REGULATION 36(3) OF SEBI (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015

Name of the Director	<b>Mr. M. Govindarajan</b>
DIN	09264840
Father's Name	Mr. S. Muthalagu
Date of Birth	October 27, 1962
Age	62 Years
Educational Qualifications	Mechanical Engineer from College of Engineering, Guindy, Chennai, PGDBA from Loyola Institute of Business Administration and M.S in Technological Operation from BITS Pilani.BE., MBA., M.S.
Experience	40 Years of Experience
Past Remuneration (2024-25)	INR 1,35,000
Relationship with the managerial personnel	Mr. M. Govindarajan is not related to any other Managerial Personnel of the Company.
Nature of expertise in specific functional area	An expert in TQM, TPM, Lean Management, 6 Sigma Application, and Cell Layout manufacturing. Expert in Production, Technological operations, and ESG Governance,. Good as a business unit Head at turning around a loss-making unit to profit.
Date of First appointment on the Board	August 02, 2021
Terms and conditions of Appointment	Non-executive Director, liable to retire by rotation.
Other Directorship	Nil
Committee Membership	Nil
Listed entities from which Director has resigned in the past three years	Nil
Number of meetings of the Board attended during the year (FY 2024-2025)	Five (5)
Number of equity shares held including joint holdings	Nil
Number of equity shares held as Beneficial holders	Nil

Chennai  
**May 29, 2025**  
Registered Office: D 11/12, Industrial Estate  
Maraimalai Nagar, 603 209  
CIN: L28920TN1991PLC020232  
www.iprings.com

**On Behalf of the Board of Directors  
For IP Rings Limited**

**A. Venkataramani**  
Managing Director

## NOTES

1. The 34<sup>th</sup> AGM of the Company is being conducted through VC/OAVM facility, in compliance with General Circular No. 09/2024 dated September 19, 2024 read with previous circulars issued by the Ministry of Corporate Affairs ('MCA Circulars') and the provisions of the Act which does not require physical presence of Members at a common venue. The deemed venue for the 34<sup>th</sup> AGM shall be the Registered Office of the Company. The Company has engaged National Securities Depository Limited for facilitating voting through electronic means i.e. remote e-voting and voting at the AGM.
2. In terms of Section 102 of the Companies Act, 2013 and Secretarial Standard on General Meetings (SS-2), an explanatory statement setting out the material facts concerning business to be transacted at the AGM is annexed and forms part of this Notice.
3. Pursuant to the provisions of the Act, a member entitled to attend and vote at the AGM is entitled to appoint a proxy to attend and vote on his / her behalf and the proxy need not be a member of the Company. Since this AGM is being held pursuant to the MCA circulars through VC/OAVM, physical attendance of members has been dispensed with. Accordingly, the facility for appointment of proxies by the members will not be available for the AGM and hence the Proxy Form and Attendance Slip are not annexed to this Notice.
4. Corporate members intending to send their authorized representatives to attend the AGM through VC / OAVM on its behalf and to vote through remote e-voting are requested to send to the Company a certified copy of the board resolution authorizing their representative to the registered email address of the Company i.e. [cs@iprings.com](mailto:cs@iprings.com).
5. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015 (as amended), and the Circulars issued by the Ministry of Corporate Affairs dated April 08, 2020, April 13, 2020 and May 05, 2020 the Company is providing facility of remote e-Voting to its Members in respect of the business to be transacted at the AGM. For this purpose, the Company has entered into an agreement with National Securities Depository Limited (NSDL) for facilitating voting through electronic means, as the authorized agency. The facility of casting votes by a member using remote e-Voting system as well as venue voting on the date of the AGM will be provided by NSDL.
6. In line with the Ministry of Corporate Affairs (MCA) Circular No. 17/2020 dated April 13, 2020, the Notice calling the AGM has been uploaded on the website of the Company at [www.iprings.com](http://www.iprings.com). The Notice can also be accessed from the websites of the Stock Exchanges i.e. BSE Limited at [www.bseindia.com](http://www.bseindia.com) and the AGM Notice is also available on the website of NSDL (agency for providing the Remote e-Voting facility) i.e. [www.evoting.nsdl.com](http://www.evoting.nsdl.com).
7. In compliance with the aforesaid MCA Circular dated September 19, 2024 and SEBI circular dated October 17, 2024, the Notice of the AGM along with the Annual Report 2025 is being sent only through electronic mode to those Members whose email addresses are registered with the Company / Depositories. Members may note that the Notice and Annual Report 2025 will also be available on the Company's website [www.iprings.com](http://www.iprings.com), websites of the Stock Exchange i.e. BSE Limited at [www.bseindia.com](http://www.bseindia.com) and on the website of NSDL [www.evoting.nsdl.com](http://www.evoting.nsdl.com).
8. Members holding shares in dematerialized form are requested to notify any change in their addresses, bank details or e-mail address with their respective DP and those holding shares in physical form are requested to notify the RTA at the following address:

**M/s. Cameo Corporate Services Limited**

SEBI Registration No. INR000003753

Subramanian Building, 1, Club House Road,

Anna Salai, Royapettah, Chennai – 600002

e-mail id: [cameo@cameoindia.com](mailto:cameo@cameoindia.com)

Phone: 044 – 40020700

9. As per SEBI norms, with effect from January 25, 2022, all transmission/transfer requests including issuance of duplicate share certificates are mandatorily to be processed in dematerialised form only.
10. SEBI vide Circular Nos. SEBI/HO/OIAE/OIAE\_IAD-1/P/ CIR/2023/131 dated July 31, 2023, and SEBI/HO/OIAE/OIAE\_IAD 1/P/CIR/2023/135 dated August 4, 2023, read with Master Circular No. SEBI/HO/OIAE/OIAE\_IAD-1/P/ CIR/2023/145 dated July 31, 2023 (updated as on August 11, 2023), has established a common Online Dispute Resolution Portal ('ODR Portal') for resolution of disputes arising in the Indian Securities Market. Pursuant to above-mentioned circulars, post exhausting the option to resolve their grievances with the RTA / Company directly and through existing SCORES platform, the investors can initiate dispute resolution through the ODR Portal at <https://smartodr.in/login>
11. Information pursuant to regulation 36 (3) of SEBI LODR and Secretarial Standards on General Meeting (SS-2) with respect to the Directors seeking appointment / re-appointment as the case may be, at the AGM are furnished in the Annexure to this Notice. The Directors have furnished the requisite consents / declarations for their appointment / re-appointment.
12. Since the AGM will be held through VC / OAVM, the route map is not annexed in this notice.
13. In compliance with provisions of Section 108 of the Companies Act, 2013, Rule 20 of the Companies (Management and Administration) Rules, 2014 (including amendments thereto) and SEBI LODR, the Company is pleased to provide members, facility to exercise their right to vote on resolutions proposed to be considered at the AGM by electronic means and the business may be transacted through e-voting services.
  - (i) The facility of casting the votes by the members using an electronic voting system from a place other than venue of the AGM ("remote e-voting") and for e-voting during the meeting will be provided by National Depository Services Limited (NSDL e-Voting System).
  - (ii) A person, whose name is recorded in the register of members or in the register of beneficial owners maintained by the depositories as on the cut-off date only shall be entitled to avail the facility of 'remote e-voting' or voting at the AGM.
  - (iii) M/s Francis Pavithra & Associates LLP, have been appointed as the Scrutinizer to scrutinize the 'remote e-voting' process and voting at the AGM, in a fair and transparent manner.
  - (iv) The Results declared along with the report of the Scrutinizer will be available in the investor information section of the website of the Company at [www.iprings.com](http://www.iprings.com) and on the website of NSDL [www.evoting.nsdl.com](http://www.evoting.nsdl.com) immediately after the declaration of result by the Chairman or a person authorized by him in writing. The results shall also be immediately forwarded to the stock exchanges where the Company's shares are listed.

**THE INSTRUCTIONS OF SHAREHOLDERS FOR E-VOTING AND JOINING VIRTUAL MEETINGS ARE AS UNDER:**

1. Pursuant to General Circular No. 09/2024 dated September 19, 2024, issued by the Ministry of Corporate Affairs (MCA) and circular issued by SEBI vide circular no. SEBI/ HO/ CFD/ CFDPoD-2/ P/ CIR/ 2024/ 133

dated October 3, 2024 (“SEBI Circular”) and other applicable circulars and notifications issued (including any statutory modifications or re-enactment thereof for the time being in force and as amended from time to time, companies are allowed to hold EGM/AGM through Video Conferencing (VC) or other audio visual means (OAVM), without the physical presence of members at a common venue. In compliance with the said Circulars, EGM/AGM shall be conducted through VC / OAVM.

3. Pursuant to the Circular No. 14/2020 dated April 08, 2020, issued by the Ministry of Corporate Affairs, the facility to appoint proxy to attend and cast vote for the members is not available for this AGM. However, the Body Corporates are entitled to appoint authorized representatives to attend the AGM through VC/OAVM and participate there at and cast their votes through e-voting.
4. The Members can join the AGM in the VC/OAVM mode 15 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. The facility of participation at the AGM through VC/OAVM will be made available for 1000 members on first come first served basis. This will not include large Shareholders (Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the AGM without restriction on account of first come first served basis.
5. The attendance of the Members attending the AGM through VC/OAVM will be counted for the purpose of reckoning the quorum under Section 103 of the Companies Act, 2013.
6. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015 (as amended), and the Circulars issued by the Ministry of Corporate Affairs from time to time, the Company is providing facility of remote e-Voting to its Members in respect of the business to be transacted at the AGM. For this purpose, the Company has entered into an agreement with National Securities Depository Limited (NSDL) for facilitating voting through electronic means, as the authorized agency. The facility of casting votes by a member using remote e-Voting system as well as venue voting on the date of the EGM/AGM will be provided by NSDL.
7. In line with the Ministry of Corporate Affairs (MCA) Circular No. 17/2020 dated April 13, 2020, the Notice calling the AGM has been uploaded on the website of the Company at [www.iprings.com](http://www.iprings.com). The Notice can also be accessed from the websites of the Stock Exchanges i.e. BSE Limited at [www.bseindia.com](http://www.bseindia.com) and the AGM Notice is also available on the website of NSDL (agency for providing the Remote e-Voting facility) i.e. [www.evoting.nsdl.com](http://www.evoting.nsdl.com).
8. AGM has been convened through VC / OAVM in compliance with applicable provisions of the Companies Act, 2013 read with MCA circular(s) issued from time to time.

**THE INSTRUCTIONS FOR MEMBERS FOR REMOTE E-VOTING AND JOINING GENERAL MEETING ARE AS UNDER:**

The remote e-voting period begins on, Monday, August 18, 2025 at 09:00 A.M. and ends on Wednesday, August 20, 2025 at 5:00 P.M. The remote e-voting module shall be disabled by NSDL for voting thereafter. The Members, whose names appear in the Register of Members / Beneficial Owners as on the record date (cut-off date) i.e. August 14, 2025, may cast their vote electronically. The voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date, being August 14, 2025.

**How do I vote electronically using NSDL e-Voting system?**

The way to vote electronically on NSDL e-Voting system consists of “Two Steps” which are mentioned below:

## STEP 1: ACCESS TO NSDL E-VOTING SYSTEM

### A) LOGIN METHOD FOR E-VOTING AND JOINING VIRTUAL MEETING FOR INDIVIDUAL SHAREHOLDERS HOLDING SECURITIES IN DEMAT MODE

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

**Login method for Individual shareholders holding securities in demat mode is given below:**

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	<ol style="list-style-type: none"> <li>Existing IDeAS user can visit the e-Services website of NSDL Viz. <a href="https://eservices.nsdl.com">https://eservices.nsdl.com</a> either on a Personal Computer or on a mobile. On the e-Services home page click on the “Beneficial Owner” icon under “Login” which is available under ‘IDeAS’ section , this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on “Access to e-Voting” under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting &amp; voting during the meeting.</li> <li>If you are not registered for IDeAS e-Services, option to register is available at <a href="https://eservices.nsdl.com">https://eservices.nsdl.com</a>. Select “Register Online for IDeAS Portal” or click at <a href="https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp">https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp</a></li> <li>Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <a href="https://www.evoting.nsdl.com/">https://www.evoting.nsdl.com/</a> either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/ Member’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting &amp; voting during the meeting.</li> <li>Shareholders/Members can also download NSDL Mobile App “<b>NSDL Speede</b>” facility by scanning the QR code mentioned below for seamless voting experience.</li> </ol>

NSDL Mobile App is available on



Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with CDSL	<ol style="list-style-type: none"> <li>1. Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi /Easiest are requested to visit CDSL <a href="http://www.cdslindia.com">website www.cdslindia.com</a> and click on login icon &amp; New System Myeasi Tab and then user your existing my easi username &amp; password.</li> <li>2. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting &amp; voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly.</li> <li>3. If the user is not registered for Easi/Easiest, option to register is available at CDSL website <a href="http://www.cdslindia.com">www.cdslindia.com</a> and click on login &amp; New System Myeasi Tab and then click on registration option.</li> <li>4. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on <a href="http://www.cdslindia.com">www.cdslindia.com</a> home page. The system will authenticate the user by sending OTP on registered Mobile &amp; Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.</li> </ol>
Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

**Important note:** Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

**HELPDESK FOR INDIVIDUAL SHAREHOLDERS HOLDING SECURITIES IN DEMAT MODE FOR ANY TECHNICAL ISSUES RELATED TO LOGIN THROUGH DEPOSITORY I.E. NSDL AND CDSL.**

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at <a href="mailto:evoting@nsdl.com">evoting@nsdl.com</a> or call at 022 - 4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at <a href="mailto:helpdesk.evoting@cdslindia.com">helpdesk.evoting@cdslindia.com</a> or contact at toll free no. 1800 22 55 33

## B) LOGIN METHOD FOR E-VOTING AND JOINING VIRTUAL MEETING FOR SHAREHOLDERS OTHER THAN INDIVIDUAL SHAREHOLDERS HOLDING SECURITIES IN DEMAT MODE AND SHAREHOLDERS HOLDING SECURITIES IN PHYSICAL MODE.

### How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section.
3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen. Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at <https://eservices.nsdl.com/> with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.
4. Your User ID details are given below:

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID  For example if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID  For example if your Beneficiary ID is 12***** then your user ID is 12*****.
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company  For example if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

5. Password details for shareholders other than Individual shareholders are given below:
  - a) If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.
  - b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the ‘initial password’ which was communicated to you. Once you retrieve your ‘initial password’, you need to enter the ‘initial password’ and the system will force you to change your password.
  - c) How to retrieve your ‘initial password’?
    - i. If your email ID is registered in your demat account or with the company, your ‘initial password’ is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your ‘User ID’ and your ‘initial password’.

- ii. If your email ID is not registered, please follow steps mentioned below in process for those shareholders whose email ids are not registered.
6. If you are unable to retrieve or have not received the “Initial password” or have forgotten your password:
  - a. Click on “Forgot User Details/Password?”(If you are holding shares in your demat account with NSDL or CDSL) option available on [www.evoting.nsdl.com](http://www.evoting.nsdl.com).
  - b. Physical User Reset Password?” (If you are holding shares in physical mode) option available on [www.evoting.nsdl.com](http://www.evoting.nsdl.com).
  - c. If you are still unable to get the password by aforesaid two options, you can send a request at [evoting@nsdl.com](mailto:evoting@nsdl.com) mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
  - d. Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.
7. After entering your password, tick on Agree to “Terms and Conditions” by selecting on the check box.
8. Now, you will have to click on “Login” button.
9. After you click on the “Login” button, Home page of e-voting will open.

## **STEP 2: CAST YOUR VOTE ELECTRONICALLY AND JOIN GENERAL MEETING ON NSDL E-VOTING SYSTEM.**

### **How to cast your vote electronically and join General Meeting on NSDL e-Voting System?**

1. After successful login at Step 1, you will be able to see all the companies “EVEN” in which you are holding shares and whose voting cycle and General Meeting is in active status.
2. Select “EVEN” of company for which you wish to cast your vote during the remote e-voting period and casting your vote during the General Meeting. For joining virtual meeting, you need to click on “VC/OAVM” link placed under “join meeting”.
3. Now you are ready for e-Voting as the Voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on “Submit” and also “Confirm” when prompted.
5. Upon confirmation, the message “Vote cast successfully” will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

### **GENERAL GUIDELINES FOR SHAREHOLDERS**

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to [francis.acs@csfrancisandassociates.com](mailto:francis.acs@csfrancisandassociates.com) with a copy marked to [evoting@nsdl.com](mailto:evoting@nsdl.com). Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on "Upload Board Resolution / Authority Letter" displayed under "e-Voting" tab in their login.

2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the “Forgot User Details/Password?” or “Physical User Reset Password?” option available on [www.evoting.nsdl.com](http://www.evoting.nsdl.com) to reset the password.
3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of [www.evoting.nsdl.com](http://www.evoting.nsdl.com) or call on: 022 - 4886 7000 or send a request to (Elango) at [evoting@nsdl.com](mailto:evoting@nsdl.com)

**PROCESS FOR THOSE SHAREHOLDERS WHOSE EMAIL IDS ARE NOT REGISTERED WITH THE DEPOSITORIES FOR PROCURING USER ID AND PASSWORD AND REGISTRATION OF E MAIL IDS FOR E-VOTING FOR THE RESOLUTIONS SET OUT IN THIS NOTICE:**

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self attested scanned copy of PAN card), (self attested scanned copy of Aadhar Card) by email to ([cs@iprings.com](mailto:cs@iprings.com)).
2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) to ([cs@iprings.com](mailto:cs@iprings.com)). If you are an Individual shareholders holding securities in demat mode, you are requested to refer to the login method explained at step 1 (A) i.e. Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode.
3. Alternatively shareholder/members may send a request to [evoting@nsdl.co.in](mailto:evoting@nsdl.co.in) for procuring user id and password for e-voting by providing above mentioned documents.
4. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

**THE INSTRUCTIONS FOR MEMBERS FOR e-VOTING ON THE DAY OF THE EGM/AGM ARE AS UNDER:**

1. The procedure for e-Voting on the day of the AGM is same as the instructions mentioned above for remote e-voting.
2. Only those Members/ shareholders, who will be present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the AGM.
3. Members who have voted through Remote e-Voting will be eligible to attend the AGM. However, they will not be eligible to vote at the AGM.
4. The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the AGM shall be the same person mentioned for Remote e-voting.

**INSTRUCTIONS FOR MEMBERS FOR ATTENDING THE EGM/AGM THROUGH VC/OAVM ARE AS UNDER:**

1. Members will be provided with a facility to attend the EGM/AGM through VC/OAVM through the NSDL e-Voting system. Members may access by following the steps mentioned above for Access to NSDL e-Voting system. After successful login, you can see link of “VC/OAVM” placed under “Join meeting” menu against company name. You are requested to click on VC/OAVM link placed under Join Meeting menu. The link for VC/OAVM will be available in Shareholder/Member login where the EVEN of Company will be displayed. Please note that the members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the notice to avoid last minute rush.
2. Members are encouraged to join the Meeting through Laptops for better experience.
3. Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
4. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
5. Shareholders who would like to express their views/have questions may send their questions in advance mentioning their name demat account number/folio number, email id, mobile number at [cs@iprings.com](mailto:cs@iprings.com). The same will be replied by the company suitably.
6. As the AGM is being conducted through VC / OAVM, members desiring any information relating to the annual accounts for the year ended March 31, 2025 of the Company are requested to send an email to the Company at [cs@iprings.com](mailto:cs@iprings.com) at least 48 hours before the meeting, mentioning their name, complete 16 digit DEMAT account number / folio number, email address and mobile number. Only those requests as received from the members on the aforementioned email addresses on or before August 19, 2025 at 05:00 P.M. (IST) shall be considered and responded to, prior / until the date of the AGM by way of email.
7. Members who would like to express their views or ask questions may do so by sending an e-mail at [cs@iprings.com](mailto:cs@iprings.com) from Friday the August 15, 2025 to Sunday August 17, 2025 by providing either of their credentials such as name, DP ID and Client ID / folio number, PAN, mobile number, and email address. Members who hold shares of the Company as on August 14, 2025 being the cut-off date for this purpose and have registered themselves as a speaker will be allowed to express their views / ask questions during the AGM and they may have to allow camera access during the AGM. The Company reserves the right to restrict the number of speakers depending on the availability of time for the AGM. The shareholders who have registered themselves as a speaker shareholder will only be allowed to express their views/ask questions during the meeting.

**Chennai**  
**May 29, 2025**

Registered Office: D 11/12, Industrial Estate  
Maraimalai Nagar, 603 209  
CIN: L28920TN1991PLC020232  
[www.iprings.com](http://www.iprings.com)

**On Behalf of the Board of Directors**  
**For IP Rings Limited**

**A. Venkataramani**  
Managing Director

# REPORT OF THE BOARD OF DIRECTORS

Dear Members,

Your Board of Directors hereby present to you the Thirty – Fourth Annual Report covering the operational and financial performance together with the accounts for the year ended March 31, 2025 and other prescribed particulars.

## 1. COMPANY PERFORMANCE

Total Revenue of the Company including other income was ₹ 30, 604.18 Lakhs in the Current Year as against ₹ 31,925.43 Lakhs in the previous year. Loss before Tax (PBT) was ₹ 319.79 Lakhs as against ₹ 273.14 Lakhs in the previous year.

## 2. FINANCIAL RESULTS

(Rs. In Lakhs)

PARTICULARS	Standalone		Consolidated	
	2024-25	2023-24	2024-25	2023-24
Profit before Finance charges, Depreciation and Tax	2,483.91	2,555.21	2485.93	2555.21
Finance charges	1,172.56	1,148.05	1,172.56	1148.05
Depreciation	1,761.37	1,686.47	1,761.37	1686.47
Profit / (Loss) before Tax	(450.02)	(279.31)	(572.83)	(329.09)
Provision for Taxation (Net)	(130.23)	(6.17)	(130.23)	(6.17)
Profit / (Loss) after Tax	(319.79)	(273.14)	(442.60)	(322.92)
Other Comprehensive Income	(24.41)	(39.29)	(24.41)	(39.29)
Profit/(loss) attributable to Equity Share holders	(319.79)	(273.14)	(442.60)	(322.92)

## 3. DIVIDEND

In view of the performance during the year under review, your Directors do not recommend any dividend for the year.

## 4. RESERVES

Your Directors have not recommended any transfer to the General Reserve for the year ended March 31, 2025 and hence the General Reserve remains at Rs. 3,015.27 Lakhs.

## 5. CONSOLIDATED FINANCIAL STATEMENTS

The consolidated financial statements of your Company for the financial year 2024-25 are prepared in compliance with applicable provisions of the Companies Act, 2013 read with the Rules issued there under, applicable accounting standards and the provisions of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The consolidated financial statements of your Company has taken into account the financial statement of the following companies;

1. M/s. IP Rings Limited, Parent Company
2. M/s. IPR EminoX Technologies Private Limited, a Joint Venture Company.
3. M/s. IPR North America Inc. (Wholly owned subsidiary)

## 6. DEPOSITS FROM PUBLIC

Your Company has not accepted any deposits from public and as such, no amount on account of principal or interest are outstanding as at the balance sheet date.

## 7. SUBSIDIARIES, ASSOCIATES AND JOINT VENTURES:

### DETAILS OF JOINT VENTURE:

M/s. IPR EminoX Private Limited, a Joint Venture Company with M/s. EminoX Limited, United Kingdom has achieved a turn-over of Rs.1,243.43 Lakhs and earned a loss of Rs. (249.66) Lakhs and Rs. (249.66) Lakhs before and after taxes respectively for the year 2024-25 as against a turnover of Rs. 459.83 Lakhs and a loss before and after tax of Rs. (133.60) Lakhs and Rs. (99.60) Lakhs respectively for the previous year 2023-24.

### DETAILS OF SUBSIDIARIES / ASSOCIATE COMPANY:

M/s IPR North America Inc. is a Wholly owned subsidiary of the Company. The Subsidiary Company is yet to start its operations.

Pursuant to Section 129(3) of the Companies Act, 2013 read with Rule 5 of the Companies (Accounts) Rules, 2014, a statement containing the salient features of the financial statements of the Company's Joint Venture in Form AOC- 1 is attached as **Annexure - I** to this report.

There were no companies that have ceased to be Subsidiaries, joint ventures or associate company during the year.

## 8. FINANCIAL PERFORMANCE

Your Company has achieved a turnover for the year of INR 30,338 Lakhs in 2024-25 which was lesser than the previous year turnover of Rs. 31,671.88 lakhs and ended the with a Loss after Tax of Rs. (319.79) lakhs while compared to loss after tax of Rs. (273.14) lakhs recorded in the previous year.

## 9. HUMAN RESOURCE

Health, Safety, Security and Environment are the core values of your Company. The health, safety and security of everyone who works for your Company, is critical to the success of its business. Employee training is continuing to receive top priority in the Management's efforts. Systematic training is given at all levels to improve the knowledge and skill level of all employees.

## 10. INDUSTRIAL RELATIONS

Industrial relations during the year were cordial during the financial year.

## 11. 10 YEAR RECORD

A chart showing 10 years' performance is appended forming part of this Report under the heading "Financial highlights".

## 12. DIRECTORS & KEY MANAGERIAL PERSONNEL

The Board of the Company as on March 31, 2025 Comprised of the following Directors;

S. No.	Name of the Director	Designation	DIN
1.	Mr. A. Venkataramani	Managing Director	00277816
2.	Mr. Navin Paul	Independent Director	00424944
3.	Mr. Vikram Vijayaraghavan	Independent Director	01944894
4.	Ms. Anandi Iyer	Independent Director	03615357
5.	Mr. Ryosuke Hasumi	Non-Executive Director	09368134
6.	Mr. Muthalagu Govindarajan	Non-Executive Director	09264840

During the period under review, the following changes took place in the composition of the Board;

1. Mr. Vikram Vijayaraghavan was re-appointed as an Independent Director of the Company for a Second term of Five Consecutive years from May 27, 2024 to May 26, 2029.
2. Mr. M. Govindarajan was re-appointed as a Non-Executive Director of the Company for a period of two years from August 02, 2024 to August 01, 2026.
3. Dr. Sandhya Shekhar (DIN: 06986369), ceased to be an Independent Director of the Company pursuant to completion of her second term of 5 (Five) consecutive years with effect from the close of business hours on September 30, 2024.
4. Ms. Anandi Iyer was appointed as an Independent Director of the Company for First term of Five Consecutive years from October 01, 2024 to September 30, 2029.
5. Mr. Navin Paul was re-appointed as an Independent Director of the Company for a Second term of Five Consecutive years from November 07, 2024 to November 06, 2029.

Further, the Board at their meeting held on May 29, 2025, based on the recommendation of Nomination and Remuneration Committee, had re-appointed Mr. A. Venkataramani as the Managing Director of the Company for a period of three years with effect from with effect from July 01, 2025 to June 30, 2028. The approval of the shareholders of the Company is being sought at the ensuing Annual General Meeting for the proposed re-appointment.

Mr. Muthalagu Govindarajan (DIN: 09264840) retires by rotation at the ensuing 34<sup>th</sup> AGM, being eligible, he offers himself for re-appointment. The proposal for re-appointment of Mr. Muthalagu Govindarajan (DIN: 09264840) as a Director is included in the notice convening the 34<sup>th</sup> AGM

During the year, the non-executive directors of the Company had no pecuniary relationship or transactions with the Company, other than sitting fees, commission and reimbursement of expenses incurred by them for the purpose of attending meetings of the Company.

All the Directors have affirmed compliance with the Code of Conduct of the Company. The Independent Directors have further affirmed that they satisfy the criteria laid down under section 149(6) of the Act and Regulation 25 and other applicable regulations of SEBI LODR as amended from time to time. Further, in terms of Section 150 of the Companies Act, 2013 read with Rule 6 of the Companies (Appointment and Qualification of Directors) Rules, 2014, Independent Directors of the Company have confirmed that they have registered themselves with the databank maintained by the Indian Institute of Corporate Affairs (IICA) and have qualified.

#### KEY MANAGERIAL PERSONNEL:

Mr. A. Venkataramani (Managing Director), Mr. R. Janakiraman (Chief Financial Officer) and Mr. M. Sathyanarayanan (Company Secretary), are the Key Managerial Personnel of the Company as on March 31, 2025.

During the period under review, the following changes took place;

1. Mr. Amarnath Tripathy resigned as a Company Secretary with effect from June 30, 2024.
2. Mr. M. Sathyanarayanan was appointed as a Company Secretary with effect from July 01, 2024.

### 13. PARTICULARS OF CONTRACTS OR ARRANGEMENTS WITH RELATED PARTIES

There are no contracts/arrangements/transactions which are not at arm's length basis and there are no material contracts/arrangements/transactions which are at arm's length basis. Accordingly, particulars of contracts or arrangements with related parties referred to in Section 188(1) along with the justification for entering into such contract or arrangement in Form AOC-2 is attached as **Annexure - II** to this report.

### 14. Auditors and Auditors' Report

#### STATUTORY AUDITORS

In terms of Section 139 of the Companies Act, 2013, read with the Companies (Audit and Auditors) Rules, 2014, Members of the Company in 31<sup>st</sup> Annual General Meeting held on August 08, 2022 approved the reappointment of M/s Krishnaswamy & Rajan, Chartered Accountants (Firm Regn. No.: 01554S) as the Statutory Auditors of the Company for second term of 5 years i.e. from the conclusion of 31<sup>st</sup> Annual General Meeting till the conclusion of 36<sup>th</sup> Annual General Meeting of the Company. The Statutory Auditors have confirmed they are not disqualified from continuing as Auditors of the Company.

There are no qualifications, reservations or adverse remarks or disclaimers made in their audit report. The Auditors of the Company have not reported any instances of fraud committed against the Company by its officers or employees as specified under section 143(12) of the Companies Act, 2013.

#### SECRETARIAL AUDITOR

The Company has appointed Mr. R. Mukundan, Company Secretaries in Practice to conduct secretarial audit for the Financial year 2024-2025 and their certificate is appended to this Report as **Annexure-III**.

The Secretarial Audit Report for the year does not contain any qualification, reservations, adverse or disclaimers remark. The Company complies with all applicable secretarial standards.

In terms of SEBI Circular No SEBI/LAD-NRO/GN/2024/218, dated December 12, 2024, read with regulation 24A of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Directors of the Company at their meeting held on May 29, 2025, have recommended the appointment of Mr. R. Mukundan, Practicing Company Secretary, as a Secretarial Auditor of the Company for a period of 5 years from the conclusion of this Annual General Meeting till the conclusion of the 39<sup>th</sup> Annual General Meeting to be held in the year 2030.

The proposal for appointment Mr. R. Mukundan as a Secretarial Auditors of the Company is included in the notice convening the 34<sup>th</sup> AGM.

## **COST AUDITOR**

Pursuant to section 148 of the Companies Act 2013, the Board of Directors on the recommendation of Audit Committee appointed M/s. A.N. Raman & Associates, Cost Accountants in Practice as the Cost Auditors of the Company for the Financial Year 2025-2026 and has recommended their remuneration to the Shareholders for their ratification at the ensuing Annual General Meeting.

M/s. A.N. Raman & Associates, Cost Accountants have given their consent to act as Cost Auditors and also certified that they are free from any disqualifications specified under Section 141 of the Companies Act, 2013. Your Company has maintained cost records which were duly audited in terms of Section 148 of the Companies Act, 2013 read with the Companies (Cost Records and Audit) Rules, 2014.

## **INTERNAL AUDITOR**

The Board has engaged M/s. S K R and Company LLP, Chartered Accountants, as its Internal Auditors. Their scope of work includes review of internal controls and its adherence, statutory compliances, health, safety and environment compliance, compliance towards related party transactions and risk assessments.

## **15. RELATED PARTY TRANSACTIONS**

All transactions entered by the Company during the period under review with Related Parties were in the ordinary course of business and at arm's length basis. The Audit Committee granted prior approval / ratification for the transactions and the same are being reviewed and approved by the Audit Committee and the Board of Directors at regular intervals. There were no materially significant transactions with related parties during the financial year 2024-25 which were in conflict of interest. The details of the transactions with related parties are given in Note No. 45 of the financial statements.

## **16. BOARD OF DIRECTORS & BOARD MEETINGS HELD DURING THE YEAR**

During the year, five (5) Board Meetings were convened and held. The details of meetings are given in the Corporate Governance Report. The intervening gap between the Meetings was within the period prescribed under the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirement) Regulations, 2015. The details relating to the same are given in Report on Corporate Governance forming part of this Board Report.

## **17. POLICIES**

In accordance with the requirements of the Companies Act, 2013, the Listing Agreement and SEBI (LODR) Regulations, 2015, the Board of Directors of the Company have framed the required policies and the policies wherever mandated, are uploaded on the company's website, under the web-link [www.iprings.com](http://www.iprings.com). The brief list of the links is as follows: -

Terms of appointment of ids	<a href="https://iprings.com/wp-content/uploads/2023/05/Format_Independent-Directors-Appointment-letter.pdf">https://iprings.com/wp-content/uploads/2023/05/Format_Independent-Directors-Appointment-letter.pdf</a>
Policy on vigil mechanism / whistle blower policy	<a href="https://iprings.com/wp-content/uploads/2023/05/Whistle-Blower-Policy.pdf">https://iprings.com/wp-content/uploads/2023/05/Whistle-Blower-Policy.pdf</a>
Annual reports	<a href="https://iprings.com/investors/annual-reports/">https://iprings.com/investors/annual-reports/</a>
Csr policy	<a href="https://iprings.com/wp-content/themes/iprings/pdf/Corporate_Social_Responsibility_Policy.pdf">https://iprings.com/wp-content/themes/iprings/pdf/Corporate_Social_Responsibility_Policy.pdf</a>
Risk management policy	<a href="https://iprings.com/wp-content/uploads/2012/10/Risk-Assessment-Management-Policy.pdf">https://iprings.com/wp-content/uploads/2012/10/Risk-Assessment-Management-Policy.pdf</a>

Determination of materiality of events	<a href="https://iprings.com/wp-content/uploads/2023/05/Policy-for-determining-materiality-of-events.pdf">https://iprings.com/wp-content/uploads/2023/05/Policy-for-determining-materiality-of-events.pdf</a>
Directors familiarization program	<a href="https://iprings.com/wp-content/uploads/2023/05/Familiarization_Program_for_Independent_Directors.pdf">https://iprings.com/wp-content/uploads/2023/05/Familiarization_Program_for_Independent_Directors.pdf</a>
Code of business conduct and ethics	<a href="https://iprings.com/wp-content/themes/iprings/pdf/Code_Of_Conduct.pdf">https://iprings.com/wp-content/themes/iprings/pdf/Code_Of_Conduct.pdf</a>
Related party transaction policy	<a href="https://iprings.com/wp-content/uploads/2023/05/Policy-on-materiality-of-related-party-transactions-and-Policy-on-dealing-with-related-party-transactions.pdf">https://iprings.com/wp-content/uploads/2023/05/Policy-on-materiality-of-related-party-transactions-and-Policy-on-dealing-with-related-party-transactions.pdf</a>
Nomination and remuneration policy	<a href="https://iprings.com/wp-content/uploads/2023/05/Nomination-Remuneration-Policy-Board-Diversity.pdf">https://iprings.com/wp-content/uploads/2023/05/Nomination-Remuneration-Policy-Board-Diversity.pdf</a>
General updates	<a href="https://iprings.com/investors/">https://iprings.com/investors/</a>
Policy for determining of material subsidiaries	<a href="https://iprings.com/wp-content/uploads/2023/02/Policy-for-determining-of-Material-Subsidiaries.pdf">https://iprings.com/wp-content/uploads/2023/02/Policy-for-determining-of-Material-Subsidiaries.pdf</a>

## 18. PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS UNDER SECTION 186 OF THE COMPANIES ACT, 2013

The details of loans, guarantees and investments covered under the provisions of Section 186 of the Companies Act, 2013 are given in the notes to the Financial Statements under Note Number 2A [NON-CURRENT FINANCIAL ASSETS – INVESTMENTS] forming part of Annual Report.

## 19. ANNUAL RETURN

The extract of annual return as required under Section 92(3) of the Companies Act, 2013 and Rule 12 of the Companies (Management and Administration) Rules, 2014 is available on the website of the Company at: [www.iprings.com](http://www.iprings.com)

## 20. BOARD EVALUATION

Pursuant to the provisions of the Companies Act, 2013 and SEBI (LODR) Regulations, 2015, Independent Directors at their meeting held on February 12, 2025 considered / evaluated the Board's performance, Committees and performance of the Chairman and other non-independent Directors. The Board has undergone a formal review which comprised Board effectiveness and allied subjects. The Board also reviewed the workings of the various committees and sub-committees without participation of the Directors / Members concerned. The manner in which the evaluation has been carried out is explained in the Corporate Governance Report.

## 21. VIGIL MECHANISM

Pursuant to Section 177(9) of the Companies Act, 2013 read with Rule 7 of the Companies (Meetings of Board and its Powers) Rules, 2014 and SEBI (LODR) Regulations, 2015, the Board of Directors had approved the Policy on Vigil Mechanism which inter-alia provides a direct access to the Chairman of the Audit Committee. Your Company hereby affirms that no Director / employee have been denied access to the Chairman of the Audit Committee and that no complaints were received during the year.

## 22. AUDIT COMMITTEE

The Company has in place an Audit Committee in terms of the requirements of the Companies Act, 2013 read with the rules made thereunder and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The details relating to the same are given in Report on Corporate Governance forming part of this Board Report

## 23. DISCLOSURES UNDER SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION & REDRESSAL) ACT, 2013

The Company has put in place a policy for prevention, prohibition and redressal against sexual harassment of women at the workplace to protect women employees and enable them to report sexual harassment at the workplace. No complaints were received from any employee during the year ended March 31, 2025.

## 24. DIRECTORS' RESPONSIBILITY STATEMENT

The financial statements are prepared in accordance with the Indian Accounting Standards (Ind AS), the relevant provisions of the Companies Act, 2013 and the Rules made thereunder, guidelines issued by SEBI. The financial statements are prepared under the historical cost convention on accrual basis except for certain financial instruments that are measured at fair values, and guidelines.

In accordance with the provisions of Section 134(5) of the Companies Act, 2013, with respect to Directors' Responsibility statement, the Board of Directors of the Company confirms-

- i. That in the preparation of the annual accounts for the financial year ended March 31, 2025, the applicable accounting standards had been followed along with proper explanation relating to material departures.
- ii. That the Directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the loss of the Company for period under review.
- iii. The Directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013, for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- iv. The Directors had prepared the annual accounts for the year ended March 31, 2025 on a "going concern" basis;
- v. The Directors, had laid down an adequate system of internal financial controls to be followed by the Company and that such internal financial controls are adequate and were operating effectively and
- vi. The Directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

## 25. DISCLOSURE UNDER INSOLVENCY AND BANKRUPTCY CODE

During the year under review there are no application made or any proceeding pending under the Insolvency and Bankruptcy Code, 2016

## 26. INTERNAL FINANCIAL CONTROL SYSTEMS AND THEIR ADEQUACY

The Company has designed and implemented a process driven framework for Internal Financial Controls (“IFC”) within the meaning of the explanation to section 134(5) of the Companies Act, 2013. For the period under review, the Board is of the opinion that the Company has sound IFC commensurate with the nature and size of its business operations and operating effectively and no material weakness exists. The Company has a process in place to continuously monitor the same and identify gaps, if any, and implement new and/or improved controls wherever the effect of such gaps would have a material effect on the Company’s operations.

## 27. MATERIAL CHANGES AND COMMITMENTS AFFECTING THE FINANCIAL POSITION OF THE COMPANY

There are no material changes and commitments affecting the financial position of the Company which have occurred between the end of the financial year to which the financial statements relate and the date of the report.

## 28. CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS AND OUTGO

The information required under section 134 of the Companies Act, 2013 read with Companies (Accounts) Rules, 2014 are set out in **Annexure- IV** hereto forming part of this report.

## 29. SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS OR COURTS

There were no material orders passed by the regulators or courts or tribunals impacting the going concern status and the Company’s operations in future.

## 30. DISCLOSURE UNDER SECTION 197(12) OF THE COMPANIES ACT, 2013

Pursuant to Section 197(12) of the Companies Act, 2013 read with Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the ratio of remuneration of each director to the median employee’s remuneration and such other details are set out in **Annexure – V** hereto forming part of this report.

## 31. PARTICULARS OF EMPLOYEES

There are no employees who were in receipt of remuneration of not less than Rs.102,00,000/- (Rupees One Crore and Two Lakhs only) during the financial year or Rs. 8,50,000/- (Rupees Eight Lakh Fifty Thousand only) per month during any part of the said year as required under Section 197 (12) of the Act read with Rule 5 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.

## 32. DECLARATION BY INDEPENDENT DIRECTORS

The Company has received necessary declaration from each independent director stating that he/she meets the criteria of independence as laid down under Section 149(6) of the Companies Act, 2013 and Regulation 25 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and that there has been no change in the circumstances affecting their status as an Independent Director during the year. In the opinion of the Board, the independent directors fulfil the conditions specified in these regulations and are independent of the management. In the opinion of the Board, the Independent Directors possess the requisite integrity, experience, expertise, and proficiency required under all applicable laws and the policies of the Company.

Independent Directors have complied with the Code for Independent Directors prescribed in Schedule IV to the Companies Act, 2013. Formal Annual Evaluation of Directors was done as per the requirements of the Companies Act, 2013. The Independent Directors of the Company have registered themselves with the data bank maintained by Indian Institute of Corporate Affairs (IICA).

### **33. RISK MANAGEMENT POLICY**

The Company has an adequate Risk Management Policy commensurate with its size and operations. The major risks identified by the Company are systematically addressed through mitigating actions on a continuous basis.

### **34. DEPOSITORY SYSTEM**

As the members are aware, the Company's shares are compulsorily tradable in electronic form. As on March 31, 2025, 98.80 % of the Company's total paid up capital representing 1,25,23,350 shares are in dematerialized form. Pursuant to amendments in SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, with effect from January 24, 2022, requests for effecting transfer of securities in physical form, shall not be processed by the Company and all requests for transmission, transposition, issue of duplicate share certificate, claim from unclaimed suspense account, renewal/exchange of securities certificate, endorsement, sub-division/split of securities certificate and consolidation of securities certificates/folios need to be processed only in dematerialized form. In such cases the Company will issue a letter of confirmation, which needs to be submitted to Depository Participant(s) to get credit of the securities in dematerialized form.

### **35. DIRECTORS REMUNERATION**

Details of the remuneration paid to the Executive and Non-Executive Directors of the Company are given in the Corporate Governance Section of this Annual Report.

### **36. COMPLIANCE WITH SECRETARIAL STANDARDS**

The Board of Directors affirm that the Company has complied with the applicable Secretarial Standards issued by the Institute of Company Secretaries of India (SS-1 and SS-2) relating to Meetings of the Board, its Committees and General Meeting(s) respectively which have mandatory application.

### **37. DISCLOSURE UNDER ONE TIME SETTLEMENT**

During the year under review your Company has not made any one-time settlement with any of its Banks or Financial Institutions.

### **38. CORPORATE SOCIAL RESPONSIBILITY [CSR]**

Pursuant to Section 135 of the Companies Act, 2013 read with the Companies (Corporate Social Responsibility Policy) Rules, 2014 and its subsequent amendments, your Company framed a Policy on Corporate Social Responsibility. Since, the Turnover, Net worth or Net profit during the immediately preceding financial year, does not exceed the threshold prescribed under section 135 of the Companies Act, 2013, the Company is not required to spend towards CSR for the Financial year 2024-2025.

### **39. NO CHANGE IN THE NATURE OF BUSINESS**

There is no change in the nature of business being carried out by the Company.

#### 40. ACKNOWLEDGEMENT

The Directors wish to express their appreciation for the continued co-operation of the Central and State Governments, Bankers, customers, dealers, suppliers and share-holders.

Your Directors wish to place on record their appreciation of the Technical Assistance and also the support extended by M/s Nippon Piston Ring Co. Ltd., Japan and M/s. India Pistons Limited, Chennai, respectively.

Your Directors also wish to place on record their appreciation of the contribution made by the employees at all levels.

#### **For and on behalf of the Board of Directors**

**M. Govindarajan**

(DIN 09264840)

Director

Chennai

May 29, 2025

**A. Venkataramani**

(DIN 00277816)

Managing Director

Chennai

May 29, 2025

## ANNEXURE – I OF THE DIRECTORS’ REPORT FORM - AOC – 1

(PURSUANT TO FIRST PROVISIO TO SUB-SECTION (3) OF SECTION 129 READ WITH RULE 5 OF COMPANIES (ACCOUNTS) RULES, 2014)

Statement containing salient features of the financial statements of subsidiary / associate company / joint ventures

### PART A: Subsidiaries

Statement pursuant to Section 129(3) of the Companies Act, 2013 read with Rule 5 of Companies (Accounts) Rules, 2014

Name of the Subsidiary	IPR North America Inc.
Acquired on	August 10, 2023
Country of Incorporation	North America
Reporting Currency	USD
% of Shareholding	100%
Share Capital	\$ USD 50,000
Other Equity	-
Total Liabilities	-
Total Assets	\$ USD 50,000
Turnover	-
Total Comprehensive Income	-

### PART B: Associates and Joint Ventures

Statement pursuant to Section 129(3) of the Companies Act, 2013 related to Associate Companies and Joint Ventures

Name of the Joint Venture	IPR Eminox Technologies Private Limited
CIN	U28999TN2021PTC148825

S.No.	PARTICULARS	DETAILS
1	Latest audited balance sheet	March 31, 2025
2	Date on which the Associate or Joint Venture was associated or acquired	December 24, 2021
3	Shares of joint ventures held by the Company on the year end	
	Equity Shares (Nos.)	40,00,000
	Amount of investment in Associates or Joint Venture	4,00,00,000
	Extent of Holding (in percentage)	50%
4	Description of how there is significant influence	Joint control
5	Reason why the joint venture is not consolidated	NA. Accounted for using the equity method as per the requirements of the applicable Ind AS
6	Net worth attributable to shareholding as per latest audited Balance Sheet	Rs. 43,11,429
7	Profit / (loss) for the year (Net of adjustments) considered in consolidation	Rs. (24,966.17)

- Names of associates or joint ventures which are yet to commence operations: Not Applicable
- Names of associates or joint ventures which have been liquidated or sold during the year: Not Applicable

**For and on behalf of the Board of Directors**

**M. Govindarajan**  
(DIN 09264840)  
Director  
Chennai  
May 29, 2025

**A. Venkataramani**  
(DIN 00277816)  
Managing Director  
Chennai  
May 29, 2025

## ANNEXURE – II OF THE DIRECTORS’ REPORT

### FORM AOC – 2

(PURSUANT TO CLAUSE (H) OF SUB-SECTION (3) OF SECTION 134 OF THE ACT AND RULE 8(2) OF THE COMPANIES (ACCOUNTS) RULES, 2014)

Form for Disclosure of particulars of contracts/arrangements entered by the Company with related parties referred to in sub section (1) of section 188 of the Companies Act, 2013 including certain arm’s length transaction under third proviso thereto.

#### 1) DETAILS OF CONTRACTS OR ARRANGEMENTS OR TRANSACTIONS NOT AT ARM’S LENGTH BASIS

Sl. No.	Particulars	Details
a)	Name (s) of the related party & nature of relationship	NIL
b)	Nature of contracts/arrangements/transactions	NIL
c)	Duration of the contracts/arrangements/transactions	NIL
d)	Salient terms of the contracts or arrangements or transactions including the value, if any	NIL
e)	Justification for entering into such contracts or arrangements or transactions	NIL
f)	Date(s) of approval by the Board	NIL
g)	Amount paid as advances, if any	NIL
h)	Date on which the special resolution was passed in General meeting as required under first proviso to section 188	NIL

There were no contracts or arrangements or transactions entered into during the year ended March 31, 2025, which were not at arm’s length basis.

#### 2) DETAILS OF CONTRACTS OR ARRANGEMENTS OR TRANSACTIONS AT ARM’S LENGTH BASIS

There were no material contracts or arrangements or transactions entered into during the year ended March 31, 2025.

The details were explained in the Notes to Financial Statements which form part of this report. The Audit Committee and the Board approved those transactions which are valid up to March 31, 2025. The Company has put in place effective mechanism to review such transactions on a regular basis.

**For and on behalf of the Board of Directors**

**M. Govindarajan**

(DIN 09264840)

Director

Chennai

May 29, 2025

**A. Venkataramani**

(DIN 00277816)

Managing Director

Chennai

May 29, 2025

## ANNEXURE – III

Form No. MR-3

# SECRETARIAL AUDIT REPORT

FOR THE FINANCIAL YEAR ENDED MARCH 31, 2025

[Pursuant to section 204(1) of the Companies Act, 2013 and Rule No. 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To

**The Members,**

**IP Rings Limited,**

Maraimalai Nagar - 603209.

I have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by IP Rings Limited (hereinafter called the Company). Secretarial Audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts / statutory compliances and expressing my opinion thereon.

Based on my verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of Secretarial Audit I hereby report that in my opinion, the Company has, during the audit period covering the financial year ended on March 31, 2025, complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

I have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on March 31, 2025 and made available to me, according to the provisions of:

- i. The Companies Act, 2013 (the Act) and the rules made thereunder;
- ii. The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;
- iii. The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
- iv. Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment and Overseas Direct Investment;
- v. The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):
  - (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
  - (b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
  - (c) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
  - (d) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015;
  - (e) The Securities and Exchange Board of India [Issue of Capital and Disclosure Requirements] Regulations, 2018 including amendment thereof;
  - (f) The Securities and Exchange Board of India [Depositories and Participants] Regulations, 2018 including amendment thereof;
- vi. Pollution Control Act, Rules and Notifications issued thereof;
- vii. Factories Act, 1948 and Rules made thereunder;
- viii. Shops and Establishment Act, 1953;

- ix. Contract Labour [Regulation and Abolition] Act, 1970;
- x. The Employees Provident Fund and Miscellaneous Provisions Act, 1952 and Rules made thereunder.
- xi. The Minimum Wages Act, 1948;
- xii. The Payment of Bonus Act, 1965;
- xiii. The Payment of Gratuity Act, 1972;
- xiv. Industrial Employment [Standing Orders] Act, 1946;
- xv. The Employment Exchange [Compulsory Notification of Vacancies] Act, 1959;
- xvi. The Payment of Wages Act, 1936 and Amendments thereof;
- xvii. Other vital laws applicable specifically to the Company:

I have also examined compliance with the applicable clauses of the Secretarial Standards issued by The Institute of Company Secretaries of India.

I report that, during the year under review, the Company has complied with the provisions of the Acts, Rules, Regulations, Guidelines and Standards mentioned above.

I further report that, there were no events / actions in pursuance of:

- a) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018.
- b) Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021.
- c) Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021.
- d) Securities and Exchange Board of India (Buy-back of Securities) Regulations 2018.

I further report that, the compliance by the Company of applicable financial laws such as direct and indirect tax laws and maintenance of financial records and books of accounts have not been reviewed in this Audit since the same have been subject to review by the statutory financial auditors, tax auditors, and other designated professionals.

I further report that, the Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting. Video Conference facilities / other Audio-Visual means are used as and when required to facilitate the Directors at other locations to participate in the Meetings.

As per the minutes of the meetings duly recorded and signed by the Chairman, the decisions of the Board were unanimous, and no dissenting views have been recorded.

I further report that, based on the information provided and the representation made by the Company and also on the review of the compliance certificates / reports taken on record by the Board of Directors of the Company, in my opinion, there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

Place : Chennai

Date : 15/05/2025

Signature:

**R MUKUNDAN**

ACS No.: 7876 / C P No.: 12635

UDIN: A007876G000350339

Peer Review Cert. No. 2977/2023

Note: This report is to be read with my letter of even date which is annexed as 'ANNEXURE A' and forms an integral part of this Report.

## ANNEXURE "A"

To

**The Members**

**IP Rings Ltd.**

Maraimalai Nagar 603 209

My report of even date is to be read along with this letter.

1. Maintenance of secretarial records is the responsibility of the management of the Company. My responsibility is to express an opinion on these secretarial records based on my audit.
2. I have followed the audit practices and process as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. I believe that the process and practices, followed by me provide a reasonable basis for my opinion.
3. I have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
4. Wherever required, I have obtained the Management Representation Letter about the compliance of laws, rules and regulations and happening of events etc.,
5. Wherever required, I have obtained reasonable assurance whether the statements prepared, documents or records, in relation to Secretarial Audit, maintained by the Company, are free from misstatements.
6. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. My examination was limited to the verification of procedure on test basis.
7. The Secretarial Audit report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

Place : Chennai

Date : 15/05/2025

Signature:

R MUKUNDAN

ACS No.: 7876 / C P No.: 12635

UDIN: A007876G000350339

Peer Review Cert. No. 2977/2023

## ANNEXURE – IV

### PARTICULARS OF CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION & FOREIGN EXCHANGE EARNINGS AND OUTGO FOR THE YEAR 2024-25

#### A. CONSERVATION OF ENERGY

##### I. ENERGY CONSERVATION MEASURES TAKEN

The manufacturing units of the company have continued their efforts to reduce the energy consumption. Energy conservation initiatives are being planned and implemented across manufacturing locations. Apart from regular practices and measures for energy conservation, many new initiatives were driven across all the units.

##### II. THE STEPS TAKEN BY THE COMPANY FOR UTILIZING ALTERNATE SOURCES OF ENERGY

The Company has also entered into Power Purchase Agreement with Silicon Ventures Private Limited and started purchasing solar power during the year. The Company has also entered into power purchase agreement with M/s. K. Ramakrishnan Clean Energy Private Limited to purchase Clean Energy (Wind Energy) so as to tapping alternate source of energy.

##### III. CAPITAL INVESTMENT ON ENERGY CONSERVATION EQUIPMENT'S

No capital investment has been made during the period under review.

#### B. TECHNOLOGY ABSORPTION AND INNOVATION

##### SPECIFIC AREAS IN WHICH R&D IS CARRIED OUT BY THE COMPANY

PISTON RINGS	ORBITAL COLD FORMING
<ul style="list-style-type: none"> <li>Developed BSVI norms Piston Rings for Engines operating with Diesel, Petrol, Alcohol and CNG fuels in passenger car and truck application.</li> </ul>	<ul style="list-style-type: none"> <li>Developed intricate geometrical parts like LSD track lock gears thru OCF process</li> </ul>
<ul style="list-style-type: none"> <li>Developed Piston Rings thru Cam Coiling route</li> </ul>	<ul style="list-style-type: none"> <li>Developed new material 27Mn 5 Cr for manufacturing Differential Gears</li> </ul>
<ul style="list-style-type: none"> <li>Developed alloy PVD for alcohol fuel E20 ~ E100</li> </ul>	<ul style="list-style-type: none"> <li>Developed larger diameter (160 mm die ) Curvic Gear for Export Line</li> </ul>
<ul style="list-style-type: none"> <li>Developed soft middle layer PVD for Commercial Vehicles</li> </ul>	<ul style="list-style-type: none"> <li>Developed auto offset correction to eliminate manual intervention.</li> </ul>
<ul style="list-style-type: none"> <li>Developed selective nit riding for Turbo Engines</li> </ul>	<ul style="list-style-type: none"> <li>Developed ultrasonic cleaning to achieve the cleanliness of Differential Gears</li> </ul>
<ul style="list-style-type: none"> <li>Developed preform Taper wire &amp; Groove for Steel Piston Ring</li> </ul>	<ul style="list-style-type: none"> <li>Developed vision control system for identifying defects and part numbers</li> </ul>
<ul style="list-style-type: none"> <li>Developed new chemical for improving the bath life of Electrolyte</li> </ul>	

### BENEFITS DERIVED AS A RESULT OF ABOVE R&D

PISTON RINGS	ORBITAL COLD FORMING
<ul style="list-style-type: none"> <li>Development of BSVI norms Piston Rings for Engines operating with Diesel, Petrol, Alcohol and resulted in business for VW, M&amp;M MDI, Hino</li> </ul>	<ul style="list-style-type: none"> <li>Development of intricate geometrical parts like LSD track lock has given entry into new business for export market</li> </ul>
<ul style="list-style-type: none"> <li>Development of Piston Ring thru Camcoiling route for 2W &amp; Passenger Cars and thereby increased the productivity. It has also made possible to produce Piston Rings with negative Ovality</li> </ul>	<ul style="list-style-type: none"> <li>Development of new material has given entry in export line for PSA Customer. Parts has passed the testing successfully</li> </ul>
<ul style="list-style-type: none"> <li>Development of alloy PVD has leaped into the business for the models Dolphin, KCC &amp; TATA1.5l</li> </ul>	<ul style="list-style-type: none"> <li>Development of bigger diameter Curvic gear has resulted in getting new projects in export Business</li> </ul>
<ul style="list-style-type: none"> <li>Development of Soft Middle layer has leaped into the business for Hino &amp; M&amp;M MDI</li> </ul>	<ul style="list-style-type: none"> <li>Development of auto offset has minimized the manual intervention and improved the product quality</li> </ul>
<ul style="list-style-type: none"> <li>Development of selective nit riding has given entry in Turbo Engine segment for TATA customer</li> </ul>	<ul style="list-style-type: none"> <li>Development of in house ultrasonic cleaning system machine for achieving cleanliness to cater Gears for OEM customers</li> </ul>
<ul style="list-style-type: none"> <li>Development of preform wire has reduced the GN cycle time</li> </ul>	<ul style="list-style-type: none"> <li>Development of Vision system in inspection has improved the quality of the Differential Gears</li> </ul>
<ul style="list-style-type: none"> <li>Development of new chemical has doubled the electrolyte life.</li> </ul>	

### FUTURE PLAN OF ACTION

PISTON RINGS	ORBITAL COLD FORMING
<ul style="list-style-type: none"> <li>Development of low friction hydrogen free DLC coating for all fuel application</li> </ul>	<ul style="list-style-type: none"> <li>Development of Ring Rolled blanks for Pole Wheel and Ring Gear</li> </ul>
<ul style="list-style-type: none"> <li>Development of new proposals of 3-piece Oil Ring for LCV application to reduce oil consumption</li> </ul>	<ul style="list-style-type: none"> <li>Development of Diff Case assembly for Car Segment</li> </ul>
<ul style="list-style-type: none"> <li>Development of larger diameter (160 mm) Piston Ring for Genset application</li> </ul>	<ul style="list-style-type: none"> <li>Development of in house Heat Treatment Facility for Differential Gears</li> </ul>
<ul style="list-style-type: none"> <li>Developing smaller diameter Rings for Turbo charger</li> </ul>	

**EXPENDITURE ON R&D**

**NIL**

### C.FOREIGN EXCHANGE EARNINGS AND OUTGO

(Rs. In Lakhs)

PARTICULARS	2024-25	2023-24
Foreign Exchange earned	9,272.26	11,495.63
Foreign Exchange outgo	3,277.11	1,793.51

## ANNEXURE - V

### DISCLOSURE UNDER SECTION 197(12) OF THE COMPANIES ACT, 2013

#### COMPARATIVE ANALYSIS OF REMUNERATION PAID TO DIRECTORS & EMPLOYEES WITH THE COMPANY'S PERFORMANCE:

##### I. The ratio of the remuneration of each Director to the median remuneration of the employees of the Company for the financial year:

Sl No	Name of Directors	Designation	Ratio to Median remuneration
1	Mr. A Venkataramani	Managing Director	30.74
2	Mr. M Govindarajan	Director	-
3	Mr. Navin Paul	Independent Director	0.39
4	Mr. Vikram Vijayaraghavan	Independent Director	0.39
5	Dr. Sandhya Shekhar (Upto September 30, 2024)	Independent Director	-
6	Ms. Anandi Iyer (From October 01, 2024)	Independent Director	0.2
7	Mr. Ryosuke Hasumi	Director	-

##### II. The percentage increase in remuneration of each Director, Chief Financial Officer & Company Secretary and Chief Executive Officer, in the financial year:

Sl No	Name of Directors	Designation	% Increase / (Decrease) in remuneration
1	Mr. A Venkataramani	Managing Director	0%
2	Mr. Navin Paul	Independent Director	150%
3	Mr. Vikram Vijayaraghavan	Independent Director	150%
4	Dr. Sandhya Shekhar	Independent Director	-
5	Ms. Anandi Iyer	Independent Director	-
6	Mr. M Govindarajan	Director	-
7	Mr. Ryosuke Hasumi	Director	-
8	Mr. R.Janakiraman	Chief Financial Officer	0%
9	Mr.Amarnath Tripathi (Upto June 30,2024)	Company Secretary	-
10	Mr.M.Sathyananarayanan (From July 01,2024)	Company Secretary	-
			-

- III. The percentage increase in the median remuneration of employees in the financial year: 9
- IV. The number of permanent employees on the rolls of company: 350
- V. Average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration: 5%
- Average percentile increase already made in the salaries of employees other than the managerial personnel in the financial year 2024-25: 6.5%
  - Average percentile increase / (decrease) in managerial remuneration in the financial year 2024-25: 7.00%
- VI. The Nomination and Remuneration Committee of the Company has affirmed that the remuneration is as per the Nomination and Remuneration Policy of the Company.

# MANAGEMENT DISCUSSION AND ANALYSIS REPORT

## GLOBAL ECONOMY

The global economy experienced moderate growth in FY' 25, this was mainly due to inflationary pressures, tight monetary policies in developed markets and geopolitical uncertainties along with increased trade tension and heightened policy uncertainty. These factors contributed to cautious consumer spending and disrupted global trade flows.

The International Monetary Fund (IMF) has projected growth of 3.2 per cent and 3.3 per cent for 2024 and 2025, respectively. Over the next five years, global growth is expected to average around 3.2 per cent, which is modest by historical standards. While the overall global outlook remains steady, growth varies across different regions.

Global cooperation is needed to restore a more stable and transparent global trade environment and scale up support for vulnerable countries grappling with conflict, debt burdens, and climate change.

The US economy has been buoyant, driven by strong growth in the services sector, a robust labour market and high real wages. Europe, including the UK, has faced softer growth due to the war in Ukraine, high energy prices, and slowdowns in manufacturing and services. China's growth was weaker than expected, with a slowdown in the real estate sector and industrial activity. The Asia-Pacific region is projected to be the fastest-growing.

The outlook largely hinges on the evolution of trade policy globally. Growth could turn out to be lower if trade restrictions escalate or if policy uncertainty persists, which could also result in a build-up of financial stress.

Global inflation is expected to decline steadily, easing from 4.5% in 2024 to 3.5% in 2025 – still somewhat higher than the 3.1% pace in 2019. Advanced economies are likely to bring inflation under control faster than emerging economies. However, the near-term trajectory to price stability may still face challenges with persistent services and wage inflation in several parts of the world leading to desynchronized monetary policy responses. Risks to the global inflation

outlook will be tilted to the upside given the prospects of increased protectionism, geopolitical tensions, derisking and demographic constraints.

## THE GLOBAL AUTO INDUSTRY

A significant shift has occurred in global automotive production over the last 20 years from the established industrialized economies to the emerging markets. Several factors have contributed to this major shift. Cost optimization has been one of the major contributor for relocation of many manufacturing facilities from high cost regions of Western Europe and North America where the labour costs are significantly higher to emerging markets like China, India and Mexico.

Additionally, the proximity to growing markets in emerging economies not only provides lower-cost labour but also represent rapidly expanding consumer markets. The middle-class population in countries such as China and India have surged, leading to greater demand for automobiles. By establishing production facilities in these regions, global automakers can cater to local demand while also avail the advantage of low-cost manufacturing.

Another noteworthy factor for this surge in emerging markets are the favorable government policies and incentives that support the automotive sector in many emerging markets.

The global automotive components market is valued at USD 2 trillion, with the export share reaching approximately USD 700 billion. India has emerged as the fourth-largest global producer after China, USA and Japan, with an annual production of nearly 6 million vehicles. The Indian automotive sector has gained a strong domestic and export market presence, particularly in the small car and utility vehicle segments. Supported by initiatives like 'Make in India' and its cost-competitive workforce, India is positioning itself as a hub for automotive manufacturing and exports.

Over the past five years, the market has consistently expanded at a steady annual growth rate of 4-6%. This consistent growth reflects the strong demand for automotive components in the global market and

underscores the critical role automotive components play in supporting the larger automotive ecosystem, which includes both traditional Internal Combustion Engine (ICE) vehicles and the rapidly emerging Electric Vehicle (EV) segment

## INDIAN ECONOMY

The real gross domestic product (GDP) growth for FY25 is estimated to be 6.4 per cent. Private final consumption expenditure at constant prices is estimated to grow by 7.3 per cent, driven by a rebound in rural demand. The agriculture sector is expected to rebound to a growth of 3.8 per cent in FY25. The industrial sector is estimated to grow by 6.2 per cent in FY25. Strong growth rates in construction activities and electricity, gas, water supply and other utility services are expected to support industrial expansion.

The industrial sector grew by 6 per cent in H1 FY25. Q1 saw a strong growth of 8.3 per cent, but growth moderated in Q2 due to three key factors. First, manufacturing exports slowed significantly due to weak demand from destination countries, and aggressive trade and industrial policies in major trading nations. Second, the above average monsoon had mixed effects - while it replenished reservoirs and supported agriculture, it also disrupted sectors like mining, construction, and, to some extent, manufacturing. Third, the variation in the timing of festivities between September and October in the previous and current years led to a modest growth slowdown in Q2 FY25.

The services sector continues to perform well in FY25. Prominent growth in the first two quarters has resulted in 7.1 per cent growth in the first half of FY 25.

The Indian economy is on a steady growth path. The macroeconomic health checklist looks good. As the country aims to accelerate its economic growth rate in the coming years, it has the tailwind of strong balance sheets in the domestic corporate and financial sectors. But, globalization is on the retreat. Hence, raising the growth average in the next two decades will require reaping the demographic dividend through a deregulation stimulus.

## THE INDIAN AUTO INDUSTRY

India's automobile sector is a cornerstone of its manufacturing ecosystem, playing a crucial role in the country's economic growth and industrial development. As one of the largest automotive markets in the world, India's automobile industry contributes nearly 7.1% to the national GDP and accounts for nearly 49% of the country's manufacturing GDP. This contribution underscores the sector's importance as a driver of industrial output, employment, and technological advancement in India.

The Indian Auto industry produced over 28 million vehicles including Passenger Vehicles, Commercial Vehicles, Three Wheelers, Two Wheelers, and Quadricycles in April 2023 to March 2024, making it the fourth-largest automobile producer globally, following China, the United States and Japan. The sector encompasses a broad spectrum of vehicles, including passenger cars, commercial vehicles, two-wheelers, and three-wheelers, catering to both domestic consumption and exports. The industry is dominated by a few key players which together control a significant portion of the domestic passenger vehicle market.

## REVIEW OF BUSINESS OPERATIONS

The financial year 2024-25 was a tough year for the Company with sales hovering around Rs. 303 crores as against total sales of Rs. 316 crores during the previous financial year. This drop in sales was mainly due to slump in demand from one of the major customers in the U.S. market. This degrowth in sales can also be attributed to certain actions undertaken by the company in the interest of its long-term growth. For instance, the Company has shifted to its new plant, Unit II to ensure better efficiency in the production of its products and augment its capacity.

## OPPORTUNITIES AND THREATS

### OPPORTUNITIES:

The auto components market in India represents a strategic opportunity to boost its position in the

automotive value chain. India's growing manufacturing base and cost advantages position it suitably for potential market leader in coming years. India's auto component exports have risen from \$7.4 billion in FY21 to \$12.8 billion in FY24. Particularly, noteworthy is the fact that since FY21, India saw a ~73% surge in exports, thereby reflecting India's post pandemic recovery and increasing global demand for auto component parts. Artificial intelligence (AI) presents a great opportunity for the Automotive Sector in terms of manufacturing by leveraging technologies along the Global Value Chain (GVC). The Company is continuously working on evolving its technologies to meet customer demand and is also mindful of the Environmental, Societal and Governance Parameters (ESG) parameters focused on by the government. Dedicated and talented pool of human resources with scientific and engineering background augurs well for the company as it enhances the research capabilities.

#### **THREATS:**

The revenue of the automotive components sector is expected to slow to 6-8% this fiscal and the next after growing ~ 14% last fiscal. The main reason for this drop in revenue is due to decreasing demand for new vehicles except two-wheelers. Additionally, exports are expected to grow at a slower rate than the 13% seen in fiscal 2024 as the macroeconomic environment in key markets abroad remain sluggish. However, steady replacement demand will support ongoing growth. The ongoing Geopolitical tensions would only add to the tepid growth in new vehicle registrations and this could affect the auto sales both locally and internationally

#### **SEGMENTWISE / PRODUCT WISE PERFORMANCE**

Your company operates in a single segment that is automotive, but the company has 4 products namely Piston Rings, Forgings, Crank Pin and Tooling. On the performance, Forgings contribute to 70% of the sale followed by Piston rings 20 %, Crank pin 8 % and finally tooling with 2%. The Forgings sales includes both local and export sales. All the products are supplied either to the OEM directly or to Tier-1 who in turn supply

to the OEM. Your company supplies to all types of vehicles ranging from two wheelers to Medium and Heavy commercial vehicles and to a Niche and high end vehicles.

#### **OUTLOOK:**

The Indian auto components industry is expected to grow by 5-7% in FY 2025. A confluence of factors, including healthy personal mobility and freight movement/economic activity are expected to benefit replacement demand. Other important factors like rising supplies to new platforms because of vendor diversification initiatives by global OEMs/Tier-Is and higher value addition, partly stemming from increase in outsourcing augur well for Indian auto component suppliers. Further, there would be opportunities for Indian players in metal casting and forgings because of many plants closing in EU due to viability issues. The ageing of vehicles and increased sale of used vehicles in global markets would aid in exports for the replacement segment. The outlook for the next year is positive and your company expects to grow in line with the market.

#### **RISK AND CONCERNS:**

Our risk management procedures consider both external and internal threats to devise effective mitigation strategies. Risk identification, analysis, mitigation and monitoring are undertaken periodically by the Management.

The Key risks confronting the industry are supply chain disruptions, increasing energy prices, shortages of skilled labour, growing expectations of the customers. Your company is actively working on entering new markets and diversifying its business to mitigate the risk and supply quality products to its customers. On raw material prices, your company is actively working with its suppliers and customers to reduce the impact.

#### **INTERNAL FINANCIAL CONTROL SYSTEM:**

Your company has a strong and well-ingrained internal controls framework. The internal audit plan is developed in consultation with the operating management / Statutory Auditors with focus on critical risks that matter and is aligned to the business

objectives of the Company. The Audit Committee meets every quarter and reviews the key internal / statutory audit findings and the management actions emanating from internal audit reviews. The Audit and Assurance function reassures the Board about the adequacy and efficacy of internal controls the risks involved and helps in anticipating/mitigating emerging and evolving risks.

## FINANCIAL PERFORMANCE

(Rs. In Lakhs)

PARTICULARS	FY 24-25	FY 23-24
REVENUE FROM OPERATIONS	30,337.55	31,671.88
EBITDA (BEFORE EXCEPTIONAL ITEMS)	2,483.91	2,555.21
PROFIT/(LOSS) AFTER TAX	(319.79)	(273.14)
CASH PROFIT	1,441.58	1,413.33
EARNINGS PER SHARE	(2.52)	(2.15)
CASH EPS	11.37	11.15
NET WORTH	10,315.21	10,659.41
CAPITAL EMPLOYED	20,240.82	18,986.09
FIXED ASSETS (INCLUDING CAPITAL WORK IN PROGRESS (CWIP))	14,929.05	14,800.44

## HUMAN RESOURCES AND INDUSTRIAL RELATIONS

Our Company continues to focus on the development of its human resources to improve its performance. As on March 31,2025 the company currently more than 400 permanent employees. IP Rings strives to provide a conducive work environment that empowers people to excel. The human resource team implemented several programs such as Training, Learning and Development, employee engagement, performance management and talent retention. The Company prioritizes safety, health and overall wellbeing of all employees including the contract workforce.

## DETAILS OF SIGNIFICANT CHANGES IN KEY FINANCIAL RATIOS, ALONG WITH DETAILED EXPLANATIONS

PARTICULARS	FY 24-25	FY 23-24	CHANGE (%)	SIGNIFICANCE
Inventory Turnover Ratio	5.41	5.35	1.2%	Not Significant
Current Ratio	0.89	0.95	-6.4%	Not Significant
Debt Equity Ratio	1.01	0.82	23.4%	The ratio has increased due to increased borrowings including new lease agreement entered during the period.
Return on Investment	(0.00)	0.01	-109.4%	The ratio has decreased due to investments of capital nature made by the company.
Debt Service Coverage Ratio	0.64	0.65	-1.9%	The ratio has decreased due to lower profit during the period.
Return on Equity Ratio	(0.030)	(0.025)	21.5%	The ratio has decreased due to lower profit during the period.
Net capital turnover ratio	(17.44)	(36.49)	-52.2%	The ratio has decreased due to negative working capital.
Net profit ratio	(0.011)	(0.009)	22.2%	The ratio has decreased due to drop in contribution.
Return on Capital Employed	0.03	0.04	-26.8%	The ratio has decreased due to lower profit during the period.
Trade Receivables turnover ratio	4.20	4.14	1.5%	Not Significant

## REPORT ON CORPORATE GOVERNANCE AS ON MARCH 31, 2025

Your Directors hereby present the compliance report on Corporate Governance.

### 1. COMPANY'S PHILOSOPHY ON CODE OF GOVERNANCE

Corporate Governance continues to be a strong focus area for the Company. Our philosophy on Corporate Governance emanates from resolute commitment to protect stakeholder rights and interests, proactively managing risks and create long-term wealth and value.

### 2. BOARD OF DIRECTORS

#### A. COMPOSITION OF BOARD OF DIRECTORS

The Board of Directors of the company comprises of qualified members with requisite skills, competence and expertise in various areas that allows them to have effective contribution in the Board and committee deliberations. They possess skills and competence in various areas like Technology, Finance, Legal, Taxation, Leadership, Marketing with diversified experience contributing to the effective corporate governance by the Company.

As on March 31, 2025, the total strength of the board was Six.

Your Company is managed by a Board of Directors comprising of a combination of Executive and Non-Executive Directors with the Non-Executive Directors constituting more than fifty percent of the total strength of the Board. The Chairperson of the Company is an Executive Director. Accordingly ½ of the Composition of the Board is Independent.

None of the Directors on the Board is a member of more than 10 committees or Chairman of more than 5 committees across all companies in which he is a Director. Necessary disclosures with regard to membership of committees have been made by the Directors.

The composition of the Board and other details as on March 31, 2025 was as under:

Name Of The Director	Category Of Directorship	Number Of Other Directorships, Committee Memberships / Chairmanships				Share Holding
		Other Directorships*	Number Of Listed Companies In Which Director (Including IP Rings)	Committee Memberships** (Including IP Rings)	Committee Chairmanships (Including IP Rings)	
Mr. A Venkataramani	Managing Director	11	4	6	-	33120
Mr. M. Govindarajan	Non-Executive Director	-	-	-	-	-
Mr. Ryosuke Hasumi	Non -Executive Director	-	-	-	-	-
Ms. Anandi Iyer	Independent Non-Executive	4	1	2	-	-
Mr. Vikram Vijayaraghavan	Independent Non-Executive	9	3	7	5	-

Name Of The Director	Category Of Directorship	Number Of Other Directorships, Committee Memberships / Chairmanships				
		Other Directorships*	Number Of Listed Companies In Which Director (Including IP Rings)	Committee Memberships** (Including IP Rings)	Committee Chairmanships (Including IP Rings)	Share Holding
Mr. Navin Paul	Independent Non-Executive	4	3	5	1	-

\* Represents includes private companies

\*\* includes committees where the director holds the position of Chairman

For the membership and Chairpersonship in Committees, Audit Committee and Stakeholders' Relationship Committee have only been considered as per Regulation 26 of the Listing Regulations. Also, all public limited companies, whether listed or not, have been included and all other companies including private limited companies, foreign companies and companies under Section 8 of the Companies Act, 2013 have been excluded.

**The details of Directorships held in other listed entities as on March 31, 2025 are as under:**

Name of the Director	Name of the Listed entity	Category and Directorship
Mr. A. Venkataramani	Avalon Technologies Limited	Non-Executive – Independent Director
	LMW Limited	Non-Executive – Independent Director, Shareholder Director
	Shanthi Gears Limited	Non-Executive – Independent Director, Shareholder Director
Mr. Vikram Vijayaraghavan	Sanco Trans Limited	Non-Executive – Independent Director
	Bimetal Bearings Limited	Non-Executive – Independent Director
Mr. Navin Paul	Pricol Limited	Non-Executive – Independent Director
	Sharda Motor Industries Limited	Non-Executive – Independent Director

## B. MEETINGS OF THE BOARD

During the year 2024-2025, the Board met five times viz., May 27, 2024, July 01, 2024, August 12, 2024, November 8, 2024 and February 12, 2025 and the gap between two meetings did not exceed one hundred and twenty days. The Independent Directors held a separate meeting on February 12, 2025 in compliance with the provisions of the Act, 2013 and Regulation 25(3) of Listing Regulations.

NAME OF THE DIRECTOR	DIN	NO. OF BOARD MEETINGS ATTENDED DURING 2024-25	ATTENDANCE AT AGM HELD ON AUGUST 22, 2024
Mr. A Venkataramani	00277816	5	Yes
Mr. Ryosuke Hasumi	09368134	4	Yes
Mr. M. Govindarajan	09264840	5	Yes
Dr. Sandhya Shekhar	06986369	3	Yes
Mr. Vikram Vijayaraghavan	01944894	5	No
Mr. Navin Paul	00424944	5	Yes
Ms. Anandi Iyer	03615357	-	Not Applicable

### BOARD CONFIRMATION ON INDEPENDENT DIRECTOR

Board hereby confirms that the Independent Directors fulfill the conditions specified in SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and are independent of the management.

Place: Chennai

Date: May 29, 2025

**A Venkataramani**

Managing Director

DIN – 00277816

### C. NAMES OF DIRECTORS WHO HAVE SUCH SKILLS/EXPERTISE/COMPETENCE

The Board is well structured to ensure a high degree of diversity by age, gender, educational qualification, professional background, present activity, sectoral expertise and special skills (classification).

The Board has balance of skills, experience, knowledge, gender, social-economic backgrounds and independence. This needs to be backed by a diversity of personal attributes, including sound judgement, honesty and courage.

Professional Background & Skills / expertise / competency of Director;

NAME OF THE DIRECTOR	SKILLS/EXPERTISE/COMPETENCE
<b>Mr. A Venkataramani</b> (Managing Director)	<ul style="list-style-type: none"> <li>A British national who joined the Company in 2010 and instrumental in steering the company in terms of Digitization, Business strategy and renewed Mission.</li> <li>He did his MBA from Chicago, USA. He has been at the forefront of the company's efforts in successfully implementing systems and procedures based on TPM, TQM &amp; Lean manufacturing in all locations.</li> <li>He plays a vital role in Madras Management Association, ACMA and various other forums.</li> </ul>
<b>Mr. M. Govindarajan</b> (Non-Executive Director)	<ul style="list-style-type: none"> <li>Mr. M Govindarajan is a Mechanical Engineer from College of Engineering, Guindy, Chennai, PGDBA from Loyola Institute of Business Administration and M.S in Technological Operation from BITS Pilani.</li> <li>He has nearly 40 years of experience in the field of manufacturing and complete operation. Also an expert in TQM, TPM, Lean Management, 6 Sigma Application, DUE and Cellular Layout manufacturing.</li> </ul>

NAME OF THE DIRECTOR	SKILLS/EXPERTISE/COMPETENCE
	<ul style="list-style-type: none"> <li>• He has rich knowledge, experience in handling human resources along with union. He had an unblemished record of not a single day stoppage (for HR/IR problems) even after nearly 30 years at helm of affairs.</li> <li>• He is presently National Council Member and ex-chairman of The Institute of Indian Foundrymen .</li> </ul>
<b>Mr. Ryosuke Hasumi</b> (Non –Executive Director)	<ul style="list-style-type: none"> <li>• Mr. Ryosuke Hasumi, is a Mechanical Engineer by profession graduated from Tamagawa University in 1997.</li> <li>• He joined NPR in 1997 and he is currently the General Manager of Production Development.</li> </ul>
<b>Mr. Vikram Vijayaraghan</b> (Independent, Non-Executive)	<ul style="list-style-type: none"> <li>• He joined the Company in 2019 and is holding a Bachelor of Law and holds MS [Computer Science &amp; Electrical Engineering] at Stanford University.</li> <li>• He is an Advocate, specialized in Corporate and Taxation and Consultation at one of the leading tax firms in South India.</li> <li>• He is the Chairman of Audit Committee and is pivotal in providing technical advice to the Company.</li> </ul>
<b>Mr. Navin Paul</b> (Independent, Non-Executive)	<ul style="list-style-type: none"> <li>• He joined the Company in 2019 and is a Qualified Engineer and holds MBA in the field of Marketing.</li> <li>• He also held various pivotal roles in Bosch, Escorts, Ashok Leyland, and TI Engineering.</li> <li>• He specializes in Trend Monitoring, Technology Road maps &amp; Business enabler.</li> <li>• He plays a pivotal role of guiding the Board in terms of Business Development due to his rich experience</li> </ul>
<b>Ms. Anandi Iyer</b> (Independent, Non-Executive)	<ul style="list-style-type: none"> <li>• An MBA from Strathclyde Graduate Business School, UK with advanced German Language from the Goethe Institute New Delhi, she is pursuing her PhD from Leipzig University.</li> <li>• Anandi Iyer is the Director &amp; Head of the Fraunhofer Gesellschaft, India Office, since the last 18 years.</li> <li>• She is Chairperson of the Women in Science and Entrepreneurship Council (WISE) of the Federation of Indian Chambers of Commerce and Industry (FICCI), and the Co-Chair of the Science, Innovation and Technology Committee.</li> <li>• She has been nominated by the Government of India, as the Core Member of the G20 Empower, and Chair for G20 Empower Working Group on STEM.</li> <li>• She was for several years Special Advisor to the Federal Ministry of Education and Research Govt. of Germany (BMBF), and the Founder Chairperson of the European Business Group Bangalore.</li> <li>• She has recently been distinguished as one of the top 75 women in STEAM by the Indian Govt and the British High Commission. She has won the Outstanding Woman Achiever Award 2013 by ISBR School of Management and Public Relations Council of India. And the 51 Most Innovative Smart Cities Global Leaders by the World CSR Congress in January 2019.</li> </ul>

#### **D. DISCLOSURE OF RELATIONSHIP BETWEEN DIRECTORS INTER-SE**

None of the Directors are related to each other.

#### **E. NUMBER OF SHARES AND CONVERTIBLE INSTRUMENTS HELD BY NON- EXECUTIVE DIRECTORS**

None of the Non-Executive Directors holds Shares or Convertible Instruments in the Company.

#### **F. ACCESS TO INFORMATION AND UPDATION TO DIRECTORS:**

The Board reviews all the information provided periodically for discussion and consideration at its meetings in terms of the Listing Regulations. Functional heads are present whenever necessary and apprise all the Directors about the developments. They also make presentations to the Board and Audit Committee of Directors.

#### **G. FAMILIARIZATION PROGRAM**

Familiarization program is made available to the Directors covering such topics on Board's role, Board's composition and conduct, Board's risks and responsibilities, to ensure that they are fully informed on current governance issues. The details of familiarization program are available on the Company's website in the link is provided in this Annual Report under "Policies"

#### **H. CODE OF BUSINESS CONDUCT AND ETHICS FOR MEMBERS OF THE BOARD AND SENIOR MANAGEMENT PERSONNEL**

The Company has in place a Code of Business Conduct and Ethics for Members of the Board and Senior Management Personnel (the Code) approved by the Board.

The Code has been communicated to Directors and the Senior Management Personnel. The Code has also been displayed on the Company's website in the link is provided in this Annual Report under "Policies".

All the Members of the Board and Senior Management Personnel have confirmed compliance with the Code for the year ended March 31, 2025. The Annual Report contains a declaration to this effect signed by the Managing Director of the Company.

#### **I. COMMITTEES OF THE BOARD**

The Board has, in order to give focused attention to business and for better governance and accountability, constituted the following mandatory committees viz., Audit Committee, Stakeholders' Relationship Committee, Nomination and Remuneration Committee, Corporate Social Responsibility Committee.

The terms of reference of these Committees are determined by the Board and their performance is being reviewed. Meetings of each of these Committees are convened by the respective Chairman of the Committee. The minutes of the Committee Meetings are placed before the subsequent Board meetings.

The Company's guidelines relating to the Board Meetings are also applicable to the Committee Meetings as far as practicable. Each Committee and also their Chairman have the authority to engage outside experts, advisors and counsels to the extent it considers appropriate to assist in its function. Minutes of proceedings of the Committee Meetings are circulated to the concerned Committee members for approval and then placed before the Board for taking note thereof.

### 3. AUDIT COMMITTEE

The primary objective of the Audit Committee is to monitor and provide effective supervision of the management's financial reporting process with a view to ensure accurate, timely and proper disclosure and transparency, integrity and quality of financial reporting.

#### A. BRIEF DESCRIPTION OF TERMS OF REFERENCE

The powers, role and terms of reference of the Audit Committee covers the areas as contemplated under Clause 18 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Section 177 of the Companies Act, 2013 as applicable.

The subjects reviewed and recommended in the meetings of the Audit Committee were apprised to the Board by the Chairman of the Committee, for its approval. All the recommendations made by the Committee during the year under review, were accepted by the board.

#### THE TERMS OF REFERENCE INCLUDE

- Oversight of the Company's financial reporting process.
- Reviewing with the management, the quarterly financial results, annual financial statements and the auditors' report thereon, before submission to the Board for approval.
- Recommendation for the appointment, remuneration and terms of appointment of the auditors of the Company
- Reviewing and monitoring the auditor's independence, performance and effectiveness of audit process.
- Approval or any subsequent modification / material modification of transactions of the Company with related parties.
- Evaluation of internal financial controls and risk management systems.
- Reviewing the adequacy of internal audit function, coverage and frequency of internal audit.
- Discussion with the auditors of any significant findings on matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the Board.
- To review the investments made by the Company
- To review the functioning of the Whistle Blower mechanism.

#### B. COMPOSITION, NAME OF THE CHAIRMAN AND MEMBERS

The composition of the Committee is in accordance with the requirements of the Regulation 18 of the Listing Regulations read with Section 177 of the Act, 2013. The Company Secretary acts as Secretary of the Committee.

As at March 31, 2025, the Committee consists of 3 Directors. The names and members of the Committee are as follows:

NAME	POSITION	DESIGNATION
Mr. Vikram Vijayaraghavan	Chairman	Non-Executive – Independent
*Ms. Anandi Iyer	Member	Non-Executive – Independent
Mr. Navin Paul	Member	Non-Executive – Independent

\* In view of the retirement of Dr. Sandhya Shekhar from her position as an Independent Director of the Company, she has stepped down as a member of the Audit Committee with effect from close of business hours on September 30, 2024. Further, the Board, vide resolution by circulation dated September 30, 2024, has appointed Ms. Anandi Iyer as a member of the Committee with effect from October 01, 2024;

### C. THE PARTICULARS OF MEETINGS AND ATTENDANCE BY THE MEMBERS OF THE COMMITTEE

The Details are given in the table below:

DATE OF THE MEETINGS	MEMBERS PRESENT			
	VIKRAM VIJAYARAGHAVAN	ANANDI IYER	NAVIN PAUL	SANDHYA SHEKHAR
May 27, 2024	✓	Not Applicable	✓	✓
August 12, 2024	✓	Not Applicable	✓	✓
November 08, 2024	✓	✗	✓	Not Applicable
February 12, 2025	✓	✓	✓	Not Applicable

## 4. NOMINATION AND REMUNERATION COMMITTEE (NRC)

### A. BRIEF DESCRIPTION OF TERMS OF REFERENCE

The powers, role and terms of reference of the Nomination and Remuneration Committee cover the areas as contemplated under Clause 19 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and also Section 178 of the Companies Act, 2013 apart from any references made to it by the Board of Directors.

#### THE TERMS OF REFERENCE INCLUDE

- Identification of persons who are qualified to become Directors and who may be appointed in senior management in accordance with the criteria laid down and to recommend to the Board their appointment removal.
- Recommendation to the Board a policy, relating to the remuneration for the Directors, Key Managerial Personnel and other employees.
- Formulation of criteria for determining qualifications, positive attributes and independence of a Director.
- Formulation of the criteria for evaluation of Independent Directors and the Board

### B. COMPOSITION OF THE COMMITTEE

As at March 31, 2025, the Committee consists of 3 Directors. The names and members of the Committee are as follows:

NAME	POSITION	DESIGNATION
Mr. Navin Paul	Chairman	Non-Executive – Independent
Mr. Vikram Vijayaraghavan	Member	Non-Executive – Independent
*Ms. Anandi Iyer	Member	Non-Executive – Independent

Mr. Navin Paul, Chairman of the Committee was present at the last AGM held on August 22, 2024 to answer the shareholders queries. The Company Secretary acts as the Secretary of the Committee.

\* In view of the retirement of Dr. Sandhya Shekhar from her position as an Independent Director of the Company, she has stepped down as a member of the Nomination and Remuneration Committee with effect from close of business hours on September 30, 2024. Further, the Board, vide resolution by circulation dated September 30, 2024, has appointed Ms. Anandi Iyer as a member of the Committee with effect from October 01, 2024;

### C. THE PARTICULARS OF MEETINGS AND ATTENDANCE BY THE MEMBERS OF THE COMMITTEE

The Details are given in the table below:

DATE OF THE MEETINGS	MEMBERS PRESENT			
	NAVIN PAUL	SANDHYA SHEKHAR	VIKRAM VIJAYARAGHAVAN	ANANDI IYER
May 27, 2024	✓	✓	✓	Not Applicable
July 01, 2024	✓	✓	✓	Not Applicable

### D. EVALUATION CRITERIA

The performance evaluation of the Board as a whole was assessed based on the criteria, like its composition, size, mix of skills and experience, its meeting sequence, effectiveness of discussion, decision making, follow up action, quality of information, governance issues and the performance and reporting by various Committees set up by the Board. The performance evaluation of individual Director was carried out based on his / her commitment to the role and fiduciary responsibilities as a board member, attendance and active participation, strategic and lateral thinking, contribution and recommendations given professionally, heading / acting as Member of various Committees etc. The performance of Senior Management Personnel was measured against their achievement of the business plans approved by the Board during and at the completion of the financial year.

### E. REMUNERATION TO DIRECTORS

The remuneration payable to Managing Director [MD] is fixed by the Board and is within the limits approved by the shareholders in terms of the relevant provisions of the Act, 2013.

#### I. MANAGING DIRECTOR [EXECUTIVE & NO SITTING FEE]

PARTICULARS	MANAGING DIRECTOR (₹ IN LAKHS)
Fixed Component Salary	164.70
Perquisites	29.97
<b>Total</b>	<b>194.67</b>

#### II. NON – EXECUTIVE DIRECTORS

Apart from the sitting fees, the Non – Executive Directors are eligible for commission as per the provisions of Section 197 of the Companies Act, 2013. Compensation paid to the individual director is limited to a sum as determined by the Board. The Board on an annual basis review the performance of the Independent Directors.

DIRECTOR	SITTING FEE	COMMISSION	STOCK OPTION	NO. OF SHARES HELD
Dr. Sandhya Shekhar	90,000	1,00,000	-	-
Mr. Vikram Vijayaraghavan	1,36,000	1,00,000	-	-
Mr. Navin Paul	1,16,000	1,00,000	-	-
Ms. Anandi Iyer	5,000	1,00,000	-	-
Mr. Muthalagu Govindarajan	50,000	-	-	-

## 5. STAKEHOLDERS RELATIONSHIP COMMITTEE

### A. COMPOSITION OF THE COMMITTEE

The Committee comprises of three Directors. The name and members of the Committee as on March 31, 2025 are as follows:

NAME	POSITION	DESIGNATION
Mr. Vikram Vijayaraghavan	Chairman	Non-Executive, Independent
Mr. A Venkataramani	Member	Executive Director
*Mr. Navin Paul	Member	Non-Executive, Independent

\* In view of the retirement of Dr. Sandhya Shekhar from her position as an Independent Director of the Company, she has stepped down as a member of the Stakeholders Relationship Committee with effect from the close of business hours on September 30, 2024. Further, the Board, vide resolution by circulation dated September 30, 2024, has appointed Mr. Navin Paul as a member of the Committee with effect from October 01, 2024;

### B. BRIEF DESCRIPTION OF TERMS OF REFERENCE

#### THE TERMS OF REFERENCE INCLUDE

- Resolving the grievances of the security holders of the Company
- Review of measures taken for effective exercise of shareholder voting rights
- Oversight of performance of the Registrar and Share Transfer Agents

### C. THE PARTICULARS OF MEETINGS AND ATTENDANCE BY THE MEMBERS OF THE COMMITTEE

The Details are given in the table below:

DATE OF MEETING	MEMBERS PRESENT		
	Vikram Vijayaraghavan	A Venkataramani	Navin Paul
November 08, 2024	✓	✓	✓
February 12, 2025	✓	✓	✓

### D. COMPLIANCE OFFICER

As required by the Listing Regulations, Mr. Amarnath Tripathi, is the Compliance Officer (upto June 30, 2024) of the Company who oversaw the redressal of investor grievances. Mr. M. Sathyanarayanan, was appointed as the Company Secretary w.e.f. July 01, 2024 is the Compliance Officer of the Company, who oversees the redressal of investor grievances.

### E. REGISTRAR & SHARE TRANSFER AGENT

The Company has appointed an external Share Transfer Agent [STA] M/s. Cameo Corporate Services Limited who oversees all the Share Transfers and other Depository related activities. The Company receives the reports on quarterly basis from STA and reviews the same. The role of the Stakeholder Relationship Committee is to oversee the overall compliance related to Stakeholders Relationship. SRC oversees and reviews all the matters connected with issue of duplicate share certificates and other issues pertaining to shares. The Company, as a matter of policy, disposes of investors' complaints within a span of seven days.

## F. DETAILS OF SHAREHOLDERS COMPLAINTS

- (i) Number of shareholder's complaints received during the financial year: 2
- (ii) Number of shareholder's complaints resolved during the Financial year: 2
- (iii) Number of pending complaints as on March 31, 2025: Nil

## G. DEMATERIALIZATION OF SHARES

All requests for dematerialization of shares were carried out within the stipulated time period and no request for dematerializing the share certificates was pending as on March 31, 2025.

## H. RECONCILIATION OF SHARE CAPITAL AUDIT

A Practicing Company Secretary carries out Reconciliation of Share Capital (RSC) Audit on a quarterly basis to reconcile the total admitted capital with National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL). The reports are being regularly placed before the board for its perusal.

The RSC audit reports confirmed that the total issued and listed capital was in agreement with the total number of shares in physical form and in dematerialized form held with NSDL and CDSL. The Said Share Capital Reconciliation reports were duly filed with the BSE Limited on Quarterly basis.

## 6. CORPORATE SOCIAL RESPONSIBILITY COMMITTEE

### A. COMPOSITION OF THE COMMITTEE

The Committee comprises of three Directors. The name and members of the Committee are as follows:

NAME	POSITION	DESIGNATION
*Mr. Navin Paul	Chairman	Non-Executive, Independent
*Mr. Vikram Vijayaraghavan	Member	Non-Executive, Independent
Mr. A Venkataramani	Member	Executive

\* In view of the retirement of Dr. Sandhya Shekhar from her position as an Independent Director of the Company, she has stepped down as a member of the Corporate Social Responsibility Committee with effect from close of business hours on September 30, 2024. Further, the Board, vide resolution by circulation dated September 30, 2024, has appointed Mr. Navin Paul as the Chairman and Mr. Vikram Vijayaraghavan as the member of the Committee with effect from October 01, 2024;

### B. BRIEF DESCRIPTION OF TERMS OF REFERENCE

#### THE TERMS OF REFERENCE INCLUDE

- To formulate and recommend to the Board, a CSR policy and Annual Action Plan indicating the Activities to be undertaken by the Company as specified in Schedule VII of the Act.
- To recommend the amount of expenditure to be incurred on the activities referred to above.
- To monitor the CSR activities of the Company from time to time.

### C. THE PARTICULARS OF MEETINGS AND ATTENDANCE BY THE MEMBERS OF THE COMMITTEE

The details are given in the table below:

DATE OF MEETING	MEMBERS PRESENT			
	Sandhya Shekhar	A Venkataramani	Navin Paul	Vikram Vijayaraghavan
May 27, 2024	✓	✓	✓	Not Applicable

Since, the Turnover, Net worth or Net profit during the immediately preceding financial year, does not exceed the threshold prescribed under section 135 of the Companies Act, 2013, the Company is not required to spend towards CSR for the Financial year 2024-2025.

### 7. ANNUAL GENERAL MEETINGS

#### LOCATION AND TIME WHERE AGMS WERE HELD DURING THE LAST THREE YEARS

YEAR	GM	LOCATION	DATE	TIME
2021-22	AGM	HELD THROUGH	08.08.2022	12:30 PM
2022-23	AGM	VC/OAVM	12.08.2023	11.30 AM
2023-24	AGM		22.08.2024	11.30 AM

### 8 SPECIAL RESOLUTIONS PASSED IN THE PREVIOUS THREE AGM

During the last three years, 2021-22 to 2023-24 approvals of the shareholders were obtained by passing special resolutions as follows:

YEAR	SUBJECT MATTER OF SPECIAL RESOLUTION	DATE OF A GM/EGM
2021 - 22	(i) To appoint Mr. A. Venkataramani as Managing Director of the Company for a period of three years from July 01, 2022 to June 30, 2025.	08.08.2022
	(ii) To appoint Mr. M. Govindarajan as Whole Time Director of the Company for a period of three years from August 02, 2021 to August 01, 2024	
2022-23	There were no special resolutions passed at this AGM.	12.08.2023
2023-24	(i) To re-appoint Mr. Vikram Vijayaraghavan (DIN:01944894) as an Independent Director for a second term.	22.08.2024
	(ii) To re-appoint Mr. Navin Paul (DIN: 00424944) as an Independent Director for a second term.	
	(iii) To appoint Ms. Anandi Iyer (DIN: 03615357) as an Independent Director for first term.	
	(iv) To Approve payment of minimum remuneration to Non-Executive Directors.	

**SPECIAL RESOLUTION PASSED IN LAST YEAR THROUGH POSTAL BALLOT – DETAILS OF VOTING PATTERN**  
- NIL

**SPECIAL RESOLUTION PROPOSED TO BE CONDUCTED THROUGH POSTAL - NIL**

**9. MEANS OF COMMUNICATION TO SHAREHOLDERS:**

The Board believes that effective communication of information is an essential component of corporate governance. The Company regularly interacts with shareholders through multiple channels of communication such as results announcement, annual report, media releases, Company's website and specific communications to Stock Exchanges, where the Company's shares are listed.

**A. QUARTERLY RESULTS**

The unaudited quarterly financial results of the Company were published in English and Regional newspapers. The results are normally published in English Newspapers viz., The Financial Express and Regional Newspaper viz. Makkal Kural. Further, pursuant to Regulation 47 of the Listing Regulations, the Company publishes a Quick Response code and the details of the webpage where complete financial results are available in the above mentioned newspapers.

**B. WEBSITE**

The Company has in place a website [www.iprings.com](http://www.iprings.com). This website contains the basic information about the Company, viz., details of its business, financial information, shareholding pattern, compliance with corporate governance, contact information of the designated officials of the Company, who are responsible for assisting and handling investor grievances, such other details as may be required under Regulation 46 of the Listing Regulations. The Company ensures that the contents of this website are periodically updated.

**10. GENERAL SHAREHOLDER INFORMATION**

**A. ANNUAL GENERAL MEETING**

	Thursday
<b>DAY, DATE AND TIME</b>	August 21, 2025, 11.30 A.M.
	Through Video Conferencing/ Other Audio-Visual Means

**B. FINANCIAL YEAR PARTICULARS**

Financial year	April 01, 2025 to March 31, 2026
Financial calendar	2025-26
Financial reporting	Financial calendar
For the quarter ending	
March 31, 2025	May 29, 2025
June 30, 2025	By third week of August 2025
September 30, 2025	By third week of November 2025
December 31, 2025	By third week of February 2026

The above schedule is only tentative in nature and may undergo changes due to change in circumstances.

### C. LISTING / FEE TO STOCK EXCHANGES

Name & Address of the Stock Exchange	Stock Code
BSE Limited (BSE) Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai 400 001. India Tel.: 91 22 2272 1233, Fax : 91 22 2272 1919	523638
ISIN allotted by Depositories (Company ID Number)	INE558A01019

Annual listing fees for the year 2025-26 were duly paid to the above Stock Exchange.

### D. CUSTODIAL FEES TO DEPOSITORIES

The fees to National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL) shall be paid on the receipt of their invoice.

#### TRANSFER AGENTS AND SHARE TRANSFER SYSTEM

- a. Cameo Corporate Services, registered with SEBI as Share Transfer Agents in Category II, has been appointed as the STA with a view to rendering prompt and efficient service to the investors and in compliance with Regulation 7 of the Listing Regulations. The shareholders have also been advised about this appointment of STA to handle share registry work pertaining to both physical and electronic segments of the Company.
- b. All matters connected with the shares, dividends and other matters are being handled by STA located at the address mentioned in this report.
- c. All requests for dematerialization of securities are processed and the confirmation is given to the depositories within 15 days. Grievances received from investors are processed by STA within 7 days. Other miscellaneous correspondence relating to change of addresses, mandates etc., is processed by STA within 15 days.
- d. Certificates have also been received from a company secretary-in-practice and submitted to the Stock Exchanges, on a quarterly basis, for timely dematerialization of shares of the Company and for reconciliation of the share capital of the Company, as required under SEBI (Depositories and Participants) Regulations, 1996.
- e. The Company, as required under Regulation 6(2)(d) of the Listing Regulations, has designated the following e-mail IDs, cs@iprings.com / investor@iprings.com in for the purpose of registering complaints, if any, by the investors and expeditious redressal of their grievances.
- f. Shareholders are, therefore, requested to correspond with STA for transmission of shares, change of address and queries pertaining to their shareholding, dividend, etc., at their address given in this Report.

**E. CATEGORIES OF SHAREHOLDERS IS AS UNDER AS ON MARCH 31, 2025**

**DISTRIBUTION OF SHAREHOLDING AS ON MARCH 31, 2025**

CATEGORY OF SHAREHOLDER	AS ON MARCH 31, 2025		
	NO OF HOLDER	NO. OF SHARES HELD	%
Promoter and Promoter Group			
Bodies Corporate	5	71,72,057	56.58
<b>Total (A)</b>	<b>5</b>	<b>71,72,057</b>	<b>56.58</b>
Public Shareholding			
Mutual Fund	1	200	0.0015
<b>Total Institutions (B)</b>	<b>1</b>	<b>200</b>	<b>0.0015</b>
Body Corporate	48	17,04,164	13.44
Individual holding nominal capital in Excess of Rs. 2 Lakhs	15	8,64,359	6.82
Individual holding nominal capital up to of Rs. 2 Lakhs	5907	19,68,670	15.53
Clearing Member	1	84	0.00006
HUF	174	1,48,885	1.17
LLP	2	2	0.00
Non Resident Indian	70	17,869	0.14
Foreign Collaborator	1	7,04,200	5.56
IEPF	1	95,375	0.75
<b>Total Institution (C)</b>	<b>6219</b>	<b>55,03,608</b>	<b>43.42</b>
<b>Total Public Shareholding D ( B+C )</b>	<b>6220</b>	<b>55,03,808</b>	<b>43.42</b>
<b>Grand Total (A +D)</b>	<b>6225</b>	<b>1,26,75,865</b>	<b>100</b>

**F. DEMATERIALIZATION OF SHARES AND LIQUIDITY**

The promoter holding consisting of 71,72,057 Equity Shares of ₹10/- each is in dematerialized form. Out of 55,03,808 Equity Shares of ₹10/- each held by persons other than promoters 53,51,293 Equity Shares have been dematerialized as on March 31, 2025 accounting for 98.80%.

**G. DEPOSITORY RECEIPTS**

The Company has not issued any Global Depository Receipt / American Depository Receipt/Warrant or any convertible instrument, which is likely to have impact on the Company's Equity.

## H. PLANT LOCATION

<b>IP RINGS MAIN PLANT</b>	<b>IP RINGS FORGING PLANT 1</b>	<b>IP RINGS UNIT - 2</b>
D 11/12, Industrial Estate Maraimalai Nagar - 603 209 Tel: (044) 2745 2816 / 2745 2929 E-mail: cs@iprings.com	C15/3, Industrial Estate Maraimalai Nagar - 603 209	D2, CMDA Industrial Estate Kanchipuram District - 603209

## I. INVESTOR CORRESPONDENCE / GRIEVANCE DETAILS

<b>Registered office</b>	<b>E-Mail for Investors</b>
D 11/12, Industrial Estate Maraimalai Nagar - 603 209 Tel: (044) 2745 2816 / 2745 2929 E-mail: investor@iprings.com	investor@iprings.com
	<b>Website</b>
	www.iprings.com

## J. SHAREHOLDER CORRESPONDENCE MAY BE DIRECTED TO THE COMPANY'S REGISTRAR AND SHARE TRANSFER AGENT, WHOSE ADDRESS IS GIVEN BELOW:

M/s. Cameo Corporate Services Limited  
Unit: IP Rings Limited  
#1, Club House Road, Chennai 600 002  
Tel: (044) 2846 0390  
Fax: (044) 2846 0129  
E-mail: investor@cameoindia.com

## K. SENIOR MANAGEMENT PERSONNEL:

Particulars of the senior management in compliance with Regulation 16 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as on March 31, 2025 are as under:

<b>S.No</b>	<b>Name of Senior Management</b>	<b>Category</b>
1	Mr. Ayyappan	Vice-President – Projects & Industrial Engineering
2	Mr. V. Karthik	Vice-President – Operations & Business Development
3	Mr. R. Janakiraman	Chief Financial Officer
4	Mr. Arun K	General Manager – HR & IR

During the period, Mr. J.V. Sivaprasad (Senior Vice President - Operations & Manufacturing), a Senior Management Personnel of the Company has tendered his resignation, effective from the close of business hours on December 05, 2024, due to transfer to a group Company.

## 11. DISCLOSURES

### A. DISCLOSURES ON MATERIALLY SIGNIFICANT RELATED PARTY TRANSACTIONS THAT MAY HAVE POTENTIAL CONFLICT WITH THE INTERESTS OF THE COMPANY AT LARGE

All transactions entered with related parties (RPTs), as defined under the Companies' Act, 2013 and the Listing Regulations during the financial year 2024-25 were in the ordinary course of business and at arm's length and do not attract the provisions of Section 188 of the Act, 2013 and the rules made thereunder.

There were no materially significant transactions with the related parties during the year, which were in conflict of interest, and hence no approval of the Company was required in terms of the Listing Regulations.

The transactions with the related parties, namely its promoters, its holding, subsidiary and associate companies etc., of routine nature have been reported in the Annual Report, as per Indian Accounting Standard 24 (IND AS 24) notified vide the Companies (Indian Accounting Standard) Rules, 2015. Details of related party transactions are enclosed as part of accounts for the year ended March 31, 2025.

In terms of Regulation 23 of the Listing Regulations, all RPTs for the succeeding financial year, with clear threshold limit, are regularly placed before the Audit Committee meeting convened during last quarter of the financial year for its approval and recommendation to the Board for its approval, wherever required. RPTs entered during the financial year are reviewed at the same meeting for any upward revision in the threshold limit.

It was also ensured that none of RPTs involving payments with respect to brand usage or royalty during the financial year, exceeded five percent of the annual consolidated turnover of the Company as per the previous audited financial statements of the Company.

### B. DETAILS OF NON-COMPLIANCE BY THE COMPANY, PENALTIES, STRICTURES IMPOSED ON THE COMPANY BY STOCK EXCHANGE OR SEBI OR ANY STATUTORY AUTHORITY ON ANY MATTER RELATED TO CAPITAL MARKETS DURING THE LAST THREE YEARS

There were no instances of non-compliance by the Company or penalty and stricture imposed on the Company by the Stock Exchanges or SEBI or any other statutory authorities on any matter related to the capital markets, during last three years.

### C. DETAILS OF ESTABLISHMENT OF VIGIL MECHANISM, WHISTLE BLOWER POLICY AND AFFIRMATION THAT NO PERSONNEL HAS BEEN DENIED ACCESS TO THE AUDIT COMMITTEE

The Company has not received any complaints that are administered by the Vigil Mechanism Policy adopted by the Company. Copy of the said Policy is available on the Company's website in the link is provided in this Annual Report under "Policies".

### D. DETAILS OF COMPLIANCE WITH MANDATORY REQUIREMENTS AND ADOPTION OF THE NON-MANDATORY REQUIREMENTS:

The Company has complied with all applicable mandatory requirements in terms of the Listing Regulations. The non-mandatory requirements have been adopted to the extent and in the manner as stated under the appropriate headings detailed in this Report.

### E. WEB LINK WHERE POLICY FOR DETERMINING 'MATERIAL' SUBSIDIARIES IS DISCLOSED:

The policies for determining material subsidiaries and related party transactions are available on the Company's website: [www.iprings.com](http://www.iprings.com).

**F. WEB LINK WHERE POLICY ON DEALING WITH RELATED PARTY TRANSACTIONS:**

During the year, there were no materially significant transactions with related parties that may have potential conflict with the interests of the Company at large.

**G. DISCLOSURE OF COMMODITY PRICE RISKS AND COMMODITY HEDGING ACTIVITIES**

The company has not entered into any commodity derivatives.

**H. DETAILS OF UTILISATION OF FUNDS RAISED THROUGH PREFERENTIAL ALLOTMENT OR QUALIFIED INSTITUTIONS PLACEMENT:**

The Company has not raised any funds through preferential allotment or qualified institutional placement during the period under review.

**I. A CERTIFICATE FROM A COMPANY SECRETARY IN PRACTICE THAT NONE OF THE DIRECTORS ON THE BOARD OF THE COMPANY HAVE BEEN DEBARRED OR DISQUALIFIED FROM BEING APPOINTED OR CONTINUING AS DIRECTORS OF COMPANIES BY THE BOARD/MINISTRY OF CORPORATE AFFAIRS OR ANY SUCH STATUTORY AUTHORITY:**

The Company has received a certificate from the Secretarial Auditor of the Company stating that none of the directors on the Board of the Company have been debarred or disqualified from being appointed or continuing as directors of companies by the Board/Ministry of Corporate Affairs or any such statutory authority.

**J. WHERE THE BOARD HAD NOT ACCEPTED ANY RECOMMENDATION OF ANY COMMITTEE OF THE BOARD WHICH IS MANDATORILY REQUIRED:**

During the year under review the Board has accepted the recommendations of the committees constituted under the Board.

**K. TOTAL FEES FOR ALL SERVICES PAID BY THE LISTED ENTITY AND ITS SUBSIDIARIES, ON A CONSOLIDATED BASIS, TO THE STATUTORY AUDITOR AND ALL ENTITIES IN THE NETWORK FIRM/NETWORK ENTITY OF WHICH THE STATUTORY AUDITOR IS A PART:**

Rs. 11.30 Lakhs (Rupees eleven Lakhs and thirty Thousand)

**L. DISCLOSURES IN RELATION TO THE SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013:**

Details in relation to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 form a part of the Board Report

**M. DISCLOSURE BY LISTED ENTITY AND ITS SUBSIDIARIES OF 'LOANS AND ADVANCES IN THE NATURE OF LOANS TO FIRMS/COMPANIES IN WHICH DIRECTORS ARE INTERESTED BY NAME AND AMOUNT**

The Company has not provided any loans or advances in the nature of loans to firms/ companies in which Directors are interested.

**N. DISCLOSURE OF ACCOUNTING TREATMENT**

Pursuant to the notification, issued by the Ministry of Corporate Affairs dated February 16, 2015 relating to the Companies (Indian Accounting Standards) Rules, 2015, the Company has adopted "IND AS" with effect from April 01, 2016. Accordingly, the financial statements for the year 2024-25 have been prepared in compliance with the said Rules

## O. CEO AND CFO CERTIFICATION

The Managing Director and Chief Financial Officer of the Company have certified to the Board on financial and other matters in accordance with Regulation 33 of the Listing Regulations for the financial year ended March 31, 2025.

## P. CODE OF CONDUCT FOR PREVENTION OF INSIDER TRADING

In compliance with SEBI (Prohibition of Insider Trading) Regulations 2015, as amended, the Company has a comprehensive Code of Conduct for Prevention of Insider Trading and the same is being strictly adhered to by the designated persons as defined under this Code.

The Board adopts the Code of Practices and Procedures for fair disclosure of "Unpublished Price Sensitive Information" (UPSI) and the Code of Conduct to regulate, monitor and report trading by insiders to maintain consistency and statutory amendments to be reflected in the policies and to make it up to date and more comprehensive.

The Code expressly lays down the guidelines and the procedures to be followed and disclosures to be made, while dealing with the shares of the Company.

The Company follows closure of trading window from the end of every quarter till 48 hours after the declaration of financial results. The Company has been advising the Designated Persons covered by the Code not to trade in Company's securities during the closure of trading window period.

## Q. DISCLOSURE ON COMPLIANCE WITH THE ISSUE OF DEBT SECURITIES FOR INCREMENTAL BORROWINGS BY LARGE CORPORATE

As on March 31, 2025, the Company was not considered as Large Corporate and the necessary Disclosures were filed with BSE Limited to that effect.

## 12. NON-COMPLIANCE OF ANY REQUIREMENT OF CORPORATE GOVERNANCE REPORT

There are no non-compliances under Corporate Governance Report.

## 13. DISCLOSURES RELATING TO ADOPTION OF DISCRETIONARY REQUIREMENTS AS SPECIFIED IN PART E OF SCHEDULE II SEBI (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015 (LISTING REGULATIONS):

There were no disclosures under this item of the report for the financial year 2024-25.

## 14. THE DISCLOSURES OF THE COMPLIANCE WITH CORPORATE GOVERNANCE REQUIREMENTS SPECIFIED IN REGULATION 17 TO 27 AND CLAUSES (B) TO (I) OF SUB-REGULATION (2) OF REGULATION 46 OF LISTING REGULATIONS:

### DISCLOSURE ON WEBSITE IN TERMS OF LISTING REGULATIONS

ITEM	COMPLIANCE STATUS (YES/NO/NA)
Details of business	yes
Terms and conditions of appointment of Independent Directors	yes
Composition of various committees of Board of Directors	yes

ITEM	COMPLIANCE STATUS (YES/NO/NA)
Code of conduct of Board of Directors and Senior Management Personnel	yes
Details of establishment of vigil mechanism/Whistle Blower policy	yes
Criteria of making payments to Non-Executive Directors	yes
Policy on dealing with related party transactions	yes
Details of familiarization programs imparted to Independent Directors	yes
Contact information of the designated officials of the listed entity who are responsible for assisting and handling investor grievances other relevant details	yes
Email address for grievance redressal and other relevant details entity who are responsible for assisting and handling investor grievances	yes
Financial results	yes
Shareholding pattern	yes
Details of agreements entered into with the media companies and/or their associates	yes
New name and the old name of the listed entity	Not Applicable
Advertisements as per regulation 47 (1)	yes

#### ANNUAL AFFIRMATIONS

PARTICULARS	REGULATION NUMBER	COMPLIANCE STATUS (YES/NO/NA)
Independent Director(s) have been appointed in terms of specified criteria of 'independence' and/or 'eligibility'	16(1)(b) & 25(6)	Yes
Board composition	17(1), 17(1A) & 17(1B)	Yes
Meeting of Board of Directors	17(2)	Yes
Quorum of Board meeting	17(2A)	Yes
Review of Compliance Reports	17(3)	Yes
Code of Conduct Fees/compensation	17(5)	Yes
Fees/compensation	17(6)	Yes
Minimum Information	17(7)	Yes
Compliance Certificate	17(8)	Yes
Performance Evaluation of Independent Directors	17(10)	Yes
Recommendation of Board	17(11)	Yes
Maximum number of directorship	17A	Yes
Composition of Audit Committee	18(1)	Yes
Meeting of Audit Committee	18(2)	Yes

PARTICULARS	REGULATION NUMBER	COMPLIANCE STATUS (YES/NO/NA)
Composition of nomination & remuneration committee	19(1) & (2)	Yes
Quorum of Nomination and Remuneration Committee meeting	19(2A)	Yes
Meeting of nomination & remuneration committee	19(3A)	Yes
Composition of Stakeholder Relationship Committee	20(1), 20(2) and 20 (2A)	Yes
Meeting of stakeholder relationship committee	20(3A)	Yes
Policy for related party Transaction	23(1), (1A), (5), (6), (7) & (8)	Yes
Prior or Omnibus approval of Audit Committee for all related party transactions	23(2), (3)	Yes
Annual Secretarial Compliance Report	24(A)	Yes
Meeting of independent directors	25(3) & (4)	Yes
Familiarisation of independent directors	25(7)	Yes
Declaration from Independent Director	25(8) & (9)	Yes
Policy with respect to Obligations of directors and senior management	26(2) & 26(5)	Yes

## 15. NON-MANDATORY DISCLOSURES

### A. SHAREHOLDER RIGHTS

The results of the Company are published in newspapers as soon as they are approved by the Board and are also uploaded on the Company's website namely www.iprings.com. The results are not sent to the shareholders individually.

### B. AUDIT QUALIFICATIONS

The financial statements of the Company are unmodified.

### C. REPORTING OF INTERNAL AUDITOR

The internal auditor is regularly reporting his observations directly to the audit committee.

### D. REQUEST TO SHAREHOLDERS

Shareholders are requested to follow the general safeguards / procedures as detailed hereunder in order for the Company to serve them efficiently and avoid risks while dealing in the securities of the Company.

### E. REGISTRATION OF ELECTRONIC CLEARING SERVICE (ECS) MANDATE

SEBI has made it mandatory for all companies to use the bank account details furnished by the Depositories for payment of dividend through ECS to investors wherever ECS and bank details are available. The Company will not entertain any direct request from Members holding shares in electronic mode for deletion of / change in such bank details. Members who wish to change such bank account details are therefore requested to advise their DPs about such change, with complete details of bank account.

ECS helps in quick remittance of dividend without possible loss/delay in postal transit. Shareholders, who have not earlier availed this facility, are requested to register their ECS details with the STA or their respective DPs.

#### **F. TRANSFER OF SHARES IN PHYSICAL MODE**

SEBI has amended relevant provisions of the Listing Regulations to disallow listed companies from accepting request for transfer of securities which are held in physical form with effect from April 1, 2019.

The shareholders, who continue to hold shares in physical form even after this date, will not be able to lodge the shares with the Company for further transfer. Therefore, such shareholders will need to convert them to Demat form compulsorily if they wish to effect any transfer. Only the requests for transmission and transposition of securities in physical form will be accepted by the Company.

The Company has sent registered post with necessary enclosures for updating / filing relevant details who held shares in physical mode.

#### **G. UPDATION OF ADDRESS**

Shareholders are requested to update their addresses registered with the Company, directly through the STA, to receive all communications promptly.

Shareholders, holding shares in electronic form, are requested to deal only with their DPs in respect of change of address and furnishing bank account number, etc.

#### **H. SMS ALERTS**

Shareholders are requested to note that NSDL and CDSL have announced the launch of SMS alert facility for Demat account holders whereby shareholders will receive alerts for debits / credits (transfers) to their Demat accounts a day after the transaction. These alerts will be sent to those account holders who have provided their mobile numbers to their DPs. No charge will be levied by NSDL / CDSL on DPs providing this facility to investors. This facility will be available to investors who request for the same and provide their mobile numbers to the DPs. Further information is available on the website of NSDL and CDSL namely [www.nsdl.co.in](http://www.nsdl.co.in) and [www.cdslindia.com](http://www.cdslindia.com) respectively.

#### **I. TIMELY ENCASHMENT OF DIVIDENDS**

Shareholders are requested to encash their dividends promptly to avoid hassles of revalidation. As required by SEBI, shareholders are requested to furnish details of their bank account number and name and address of the bank for incorporating the same in the warrants. This would avoid wrong credits being obtained by unauthorized persons.

Shareholders are requested to note that the dividends, not claimed for a period of seven years from the date they first became due for payment, shall be transferred to IEPF in terms of Section 124(6) of the Act, 2013 read with Investor Education & Protection Fund (IEPF) Authority.

#### **J. TRANSFER OF SHARES TO INVESTOR EDUCATION AND PROTECTION FUND (IEPF) AUTHORITY**

As per Section 124(6) of the Companies Act, 2013 read with the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 ("IEPF Rules") as amended from time to time, all the shares in respect of which dividend has remained unpaid/ unclaimed for seven consecutive years or more are required to be transferred to a Demat Account opened in the name of IEPF Authority with Punjab National Bank by the Ministry of Corporate Affairs.

In case the dividends are not claimed within the due date(s) mentioned above, necessary steps will be initiated by the Company to transfer shares held by the members to IEPF. Please note that no claim shall lie against the Company in respect of the shares so transferred to IEPF. As required under the said provisions, all subsequent corporate benefits that accrues in relation to the above shares will also be credited to the said IEPF Account.

In the event of transfer of shares and the unclaimed dividends to IEPF, shareholders are entitled to claim the same from IEPF by submitting an online application in the prescribed Form IEPF-5 available on the website [www.iepf.gov.in](http://www.iepf.gov.in) and sending a physical copy of the same duly signed to the Company along with the requisite documents enumerated in the Form IEPF-5, as per the following procedures:

1. Download the Form IEPF - 5 Web from the website of IEPF (<http://www.iepf.gov.in>) for filling the claim for refund of shares and dividends.
2. Read the instructions provided on the website / instructions kit along with the e-form carefully before filling the form.
3. After filling/completing the form save it on your computer and submit the duly completed form by following the instructions given in the upload link on the website.
4. On successful uploading, the acknowledgment will be generated indicating the SRN. This SRN is to be used for future tracking of the form.
5. Printout of the duly completed IEPF - 5 and the acknowledgment issued after uploading the form will have to be submitted together with an Indemnity Bond in original along with the other documents as mentioned in the Form IEPF-5 to the Nodal Officer of the Company in an envelope marked "Claim for refund from IEPF Authority".

In the process, general information about the Company which has to be provided is as under:

(a) Corporate Identification Number (CIN) of Company	L28920TN1991PLC020232
(b) Name of the company	IP RINGS LIMITED
(c) Address of Registered Office of the Company	D 11/ 12, Industrial Estate, Maraimalai Nagar – 603 209 Chengalpattu District, Tamil Nadu, India
(d) email ID of the company	investor@iprings.com

Pursuant to Investor Education and Protection Fund (Uploading of information regarding unpaid and unclaimed amount lying with companies) Rules, 2012, the Company shall provide/host the required details of unclaimed dividend amount referred in relevant sections of the Act, 2013 on its website and also in the Ministry of Corporate Affairs website in the relevant form every year.

**For and on behalf of the Board**

Chennai  
May 29, 2025

**M Govindarajan**  
(DIN 09264840)  
Director

**A Venkataramani**  
(DIN 00277816)  
Managing Director

## DECLARATION REGARDING COMPLIANCE BY BOARD MEMBERS AND SENIOR MANAGEMENT PERSONNEL WITH THE COMPANY'S CODE OF CONDUCT

To

**The Shareholders**  
**IP Rings Limited,**  
**Chennai.**

As required under regulation 17(5) & 26(3) of Securities Exchange Board of India (Listing Obligations & Disclosure Requirements) Regulations, 2015 and other applicable provisions, I hereby confirm that the members of Board of Directors and Senior Management Personnel of IP Rings Limited have affirmed compliance with the Code of Conduct of the Company in respect of the year ended March 31, 2025 of SEBI (LODR) Regulations, 2015.

(On Behalf of the Board)

Chennai  
May 29, 2025

**A Venkataramani**  
Managing Director  
[DIN: 00277816]

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## CHIEF EXECUTIVE OFFICER (CEO) AND CHIEF FINANCIAL OFFICER (CFO) CERTIFICATION

To,

**The Board of Directors**  
**IP Rings Limited**

D 11/12, Industrial Estate Maraimalai Nagar, 603 209

We certify that we have reviewed the financial statements prepared based on the Indian Accounting Standards for the year ended 31<sup>st</sup> March 2025 and to the best of our knowledge and belief:

1. these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
2. these statements together present a true and fair view of the Company's affairs and are in compliance with applicable Indian Accounting Standards, Laws and Regulations.
3. No transactions entered into by the Company during the year are fraudulent, illegal or violative of the Company's code of conduct.
4. We accept responsibility for establishing and maintaining internal controls for financial reporting and we have evaluated the effectiveness of internal control systems of the Company pertaining to financial reporting and have disclosed to the Auditors and the Audit Committee, deficiencies in the design or operation of such internal controls, if any, of which we are aware and steps taken or proposed to be taken for rectifying these deficiencies.
5. We have indicated to the Auditors and the Audit Committee:
  - a) significant changes, if any, in internal control over financial reporting during the year;
  - b) significant changes in accounting policies, if any, during the year and that the same have been disclosed in the notes to the financial statements; and
  - c) that there were no instances of significant fraud of which we have become aware and the involvement therein, of the management or an employee having a significant role in the Company's internal control system over financial reporting.

Chennai  
May 29, 2025

**A Venkataramani**  
Managing Director

**R Janakiraman**  
Chief Financial Officer

## AUDITOR'S CERTIFICATE ON COMPLIANCE OF THE PROVISIONS OF THE CODE OF CORPORATE GOVERNANCE

### INDEPENDENT AUDITOR'S CERTIFICATE ON COMPLIANCE WITH THE CONDITIONS OF CORPORATE GOVERNANCE AS PER PROVISIONS OF CHAPTER IV OF SECURITIES AND EXCHANGE BOARD OF INDIA (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015 (AS AMENDED)

#### TO THE MEMBERS OF IP RINGS LIMITED

1. We, M.S. Krishnaswami & Rajan, Chartered Accountants, the Statutory Auditors of IP Rings Limited (the "Company") have examined the compliance of conditions of Corporate Governance by the Company, for the year ended on 31 March 2025, as stipulated in regulations 17 to 27 and clauses (b) to (i) of regulation 46(2) and para C and D of Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (the "Listing Regulations"). This report is required by the Company for annual submission to the Stock exchange and to be sent to the Shareholders of the Company.

#### Management's Responsibility

2. The preparation of the Corporate Governance Report is the responsibility of the Management of the Company including the preparation and maintenance of all relevant supporting records and documents. This responsibility also includes the design, implementation, and maintenance of internal control relevant to the preparation and presentation of the Corporate Governance Report.
3. The Management along with the Board of Directors are also responsible for ensuring that the Company complies with the conditions of Corporate Governance as stipulated in the Listing Regulations, issued by the Securities and Exchange Board of India.

#### Auditors' Responsibility

4. Our responsibility is to provide a reasonable assurance in the form of an opinion whether the Company has complied with the condition of Corporate Governance, as stipulated in the Listing Regulations.
5. We have carried out an examination of the relevant records of the Company in accordance with the Guidance Note on Reports or Certificates for Special Purposes and the Guidance Note on Certification of Corporate Governance, both issued by the Institute of Chartered Accountants of India ("ICAI"), the Standards on Auditing specified under Section 143(10) of the Companies Act 2013, in so far as applicable for the purpose of this certificate. The Guidance Note on Reports or certificates for Special Purposes requires that we comply with the ethical requirements of the Code of Ethics issued by ICAI.
6. We have complied with the relevant applicable requirements of the Standard on Quality Control (SQC) 1, Quality Control for Firms that Perform Audits and Reviews of Historical Financial Information, and Other Assurance and Related Services Engagements.
7. The procedures selected depend on the auditor's judgement, including the assessment of the risks associated in compliance of the Corporate Governance Report with the applicable criteria. The procedures include but not limited to verification of secretarial records and financial information of the Company and obtaining necessary representations and declarations from directors including independent directors of the Company.
8. The procedures also include examining evidence supporting the particulars in the Corporate Governance Report on a test basis. Further, our scope of work under this report did not involve us performing audit tests for the purposes of expressing an opinion on the fairness or accuracy of any of the financial information or the financial statements of the Company taken as a whole.

## Opinion

9. Based on the procedures performed by us as referred in paragraph 7 and 8 above and according to the information and explanations given to us, we are of the opinion that the Company has complied with the conditions of Corporate Governance as stipulated in the Listing Regulations, as applicable for the year ended March 31, 2025, referred to in paragraph 1 above.

## Other Matters and Restriction on use

10. This Report is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.
11. This Report is addressed to and provided to the members of the Company solely for the purpose of enabling it to comply with its obligations under the Listing Regulations and should not be used by any other person or for any other purpose. Accordingly, we do not accept or assume any liability or any duty of care or for any other purpose or to any other party to whom it is shown or into whose hands it may come without our prior consent in writing. We have no responsibility to update this Report for events and circumstances occurring after the date of this Report.

For **M.S.Krishnaswami & Rajan**

Chartered Accountants

Firm Registration No.01554S

**M.S.Murali**

Partner

Membership No.26453

UDIN: 25026453BMFXXK5253

Chennai

May 29, 2025

**R Mukundan**  
Company Secretary in Practice

B-3, 'Casa Milano'  
5, Bhakthavatchalam Nagar I street  
Adyar, Chennai 600 020  
Mobile: 98409 70898

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS (pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To

**The Members**

IP Rings Limited  
D 11/12, Industrial Estate,  
Maraimalai Nagar – 603 209

I have examined the relevant registers, records, forms, returns and disclosures received from the Directors of IP Rings Limited having CIN : L28920TN1991PLC020232 and having Registered Office at D-11/12, Industrial Estate, Maraimalai Nagar – 603 209 (hereinafter referred to as 'the Company'), produced before me by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V, Para-C, Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In my opinion and to the best of my information and according to the verifications (including Directors Identification Number (DIN) status at the portal [www.mca.gov.in](http://www.mca.gov.in)) as considered necessary and explanations furnished to me by the Company & its officers, I hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31<sup>st</sup> March 2025 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such other Statutory Authority.

Sl. No	Name of the Director	DIN	Date of Appointment in the Company	Date of Cessation in the Company
1	A Venkataramani	00277816	27.10.2010	NA
2	Vikram Vijayaraghavan	01944894	16.05.2019	NA
3	Navin Paul	00424944	07.11.2019	NA
4	M Govindarajan	09264840	02.08.2021	NA
5	Ryosuke Hasumi	09368134	01.11.2021	NA
6	Anandi Iyer	03615357	01.10.2024	NA
7	Sandhya Shekhar	06986369	30.09.2014	30.09.2024

Ensuring the eligibility of for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. My responsibility is to express an opinion on these based on my verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

**R Mukundan**

Company Secretary in Practice

Place: Chennai

Date: 21.05.2025

UDIN: A007876G000394086

Peer Review Cert. No. 2977/2023

# INDEPENDENT AUDITORS' REPORT

**TO THE MEMBERS OF IP RINGS LIMITED**

**Report on the Audit of the Standalone Financial Statements**

## Opinion

We have audited the accompanying Standalone Financial Statements of IP RINGS LIMITED (“the Company”), which comprise the Standalone Balance Sheet as at March 31, 2025, the Standalone Statement of Profit and Loss (including Other Comprehensive Income), Standalone Statement of Changes in Equity and Standalone Statement of Cash flows for the year then ended, and a summary of the material accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Standalone Financial Statements give the information required by the Companies Act 2013 (“the Act”) in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules 2015, as amended (“IND AS”) and other Accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2025, the loss and total comprehensive income, changes in equity and its cash flows for the year ended on that date.

## Basis for Opinion

We conducted our audit of the standalone financial statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor’s Responsibilities for the Audit of the Standalone Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the standalone financial statements under the provisions of the Act, and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI’s Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the standalone financial statements.

## Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the standalone financial statements of the current period. These matters were addressed in the context of our audit of the standalone financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report.

Key Audit Matter Description	Response to Key Audit Matter
<p><b>Revenue Recognition</b></p> <p>Reference may be made to Note 57B(10) of material accounting policies and Note 22 and 29 to the standalone financial statements of the Company.</p> <p>Revenue recognition is inherently an area of audit risk, which we have focused on mainly covering the aspects of cut off.</p>	<p><b>Principal Audit Procedures</b></p> <p>Our audit procedures relating to revenue comprised of test of controls and substantive procedures including the following:</p> <ul style="list-style-type: none"> <li>i. We performed procedures to assess the design and internal controls established by the management and tested the operating effectiveness of relevant controls related to the recognition of revenue.</li> </ul>

Key Audit Matter Description	Response to Key Audit Matter
<p>Considering the above, impact of Ind AS 115 and cut-off are considered by us as key audit matters.</p>	<p>ii. Selected a sample of continuing and new contracts, and tested the operating effectiveness of the internal control, relating to identification of the distinct performance obligations and determination of transaction price. We carried out a combination of procedures involving enquiry and observation, reperformance and inspection of evidence in respect of operation of these controls.</p> <p>iii. We have tested, on a sample basis, whether specific revenue transactions around the reporting date has been recognised in the appropriate period by comparing the transactions selected with relevant underlying documentation, including goods delivery notes, customer acknowledgement/proof of acceptance and the terms of sales.</p> <p>iv. We have also validated subsequent credit notes and sales returns up to the date of this Report to ensure the appropriateness and accuracy of the revenue recognition.</p> <p>v. We tested journal entries on a sample basis to identify any unusual or irregular items.</p> <p>vi. We also considered the adequacy of the disclosures in Company's financial statements in relation to Ind AS 115 and were satisfied they meet the disclosure requirements.</p> <p><b>Conclusion</b></p> <p>Based on the procedures performed above, we did not find any material exceptions with regards to timing of revenue recognition and disclosure requirement of Ind AS 115 in the financial statements.</p>
<p><b>Impairment in Trade Receivables</b></p> <p>Reference may be made to Note 5 to the standalone financial statements of the Company.</p> <p>The Company is exposed to potential risk of financial loss when there is the risk of default on receivables from the customers for which the Management would make specific provision against individual balances with reference to the recoverable amount. Such provision/allowance for credit losses is based on historical experience adjusted to reflect current and estimated future economic conditions.</p>	<p><b>Principal Audit Procedures</b></p> <p>We have performed the following procedures in relation to the recoverability of trade receivables and computing allowance for credit losses:</p> <ul style="list-style-type: none"> <li>• Tested the effectiveness of the control over the methodology for computing the allowance for credit losses, including consideration of the economic conditions and completeness and accuracy of information used in the estimation of probability of default. Tested the accuracy of aging of trade receivables at year end on a sample basis.</li> <li>• Obtained a list of outstanding receivables and identified any debtors with financial difficulty through discussion with management.</li> </ul>

Key Audit Matter Description	Response to Key Audit Matter
<p>For the purpose of impairment assessment, significant judgements and assumptions, including the credit risks of customers, the timing and amount of realization of these receivables, are required for the identification of impairment events and the determination of the impairment charge.</p> <p>In view of the above, we identified allowance for credit losses as a key audit matter since significant judgement is exercised in calculating the expected credit losses/impairment charge.</p>	<ul style="list-style-type: none"> <li>Assessed the recoverability of the unsettled receivables on a sample basis through our evaluation of management’s assessment with reference to the credit profile of the customers, historical payment pattern of customers, publicly available information and latest correspondence with customers and to consider if any additional provision should be made;</li> <li>Tested subsequent settlement of trade receivables after the balance sheet date on a sample basis.</li> </ul> <p><b>Conclusion</b></p> <p>Based on the above procedures we found the key judgements and assumptions used by management in the recoverability assessment of trade receivables to be supportable based on the available evidence and consequently are satisfied on the sufficiency of provisions/allowance for credit losses.</p>
<p><b>Allowance for inventory obsolescence</b></p> <p>Refer to Note 4 of the standalone financial statements.</p> <p>The Company holds significant inventories and records allowance for identified and estimated inventory obsolescence.</p> <p>As at 31st March 2025, the Company had inventories of Rs. 5,343.07 lakhs.</p> <p>The Company provides for obsolescence of Inventory considering the inventory on hand, existing/probable customer orders, the production plan, expected utilisation in production and expected sales. Further the estimates are validated by technological changes/legislative changes in the auto business and trends of the obsolescence in the past. The obsolescence covers inventory under Raw material, work-in-progress, and finished goods. Given the significant judgment involved in management’s assessment, the allowance for inventory obsolescence is identified as a key audit matter</p>	<p><b>Our audit procedures in respect of this matter included:</b></p> <p>Understood management policy and process for identification of providing of obsolete inventory, including performing testing of controls to assess the effectiveness of the same. Reviewed the management’s judgement applied in calculating the value of inventory obsolescence, taking into consideration the expected changes in auto industry and management assessment of the present and future condition of the inventory. Assessed the adequacy of the relevant disclosure in the notes to the financial statements</p> <p><b>Conclusion</b></p> <p>Based on the above procedures performed, we consider the provision for inventory obsolescence to be reasonable.</p>

### Information Other than the Financial Statements and Auditor’s Report Thereon

The Company’s Board of Directors is responsible for the preparation of other information in their Report to members, etc. The other information comprises the information included in the Annual report but does not include the consolidated financial statements, standalone financial statements and our auditor’s report thereon. The annual report is expected to be made available to us after the date of this auditors’ report.

Our opinion on the standalone financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the standalone financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and take appropriate action as applicable under the relevant laws and regulations.

### **Management’s Responsibility for the Standalone Financial Statements.**

The Company’s Board of Directors is responsible for the matters stated in section 134(5) of the Companies Act, 2013 (“the Act”) with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance, total comprehensive income, changes in equity and cash flows of the Company in accordance with the IND AS and other accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the standalone financial statements, management is responsible for assessing the Company’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the Company’s financial reporting process.

### **Auditor’s Responsibilities for the Audit of the Standalone Financial Statements**

Our objectives are to obtain reasonable assurance about whether the standalone financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls system in place and the operating effectiveness of such controls.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the standalone financial statements, including the disclosures, and whether the standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the standalone financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the standalone financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the standalone financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

### Report on Other Legal and Regulatory Requirements

1. As required by Section 143 (3) of the Companies Act, 2013, based on our audit we report that:
  - a. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
  - b. In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books, except for the matters stated in paragraph 1(i)(vi) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014.
  - c. The Standalone Balance Sheet, the Standalone Statement of Profit and Loss including other Comprehensive income, the Standalone Statement of Cash Flows and the Standalone Statement of Changes in Equity dealt with by this report are in agreement with the books of account.
  - d. In our opinion, the aforesaid standalone financial statements comply with the Indian Accounting Standards prescribed under Section 133 of the Act read with the relevant rules issued thereunder.

- e. On the basis of the written representations received from the directors as on March 31, 2025 taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2025 from being appointed as a director in terms of Section 164(2) of the Companies Act, 2013.
- f. The modifications relating to the maintenance of accounts and other matters connected therewith are as stated in the paragraph 1(b) above on reporting under Section 143(3)(b) of the Act and paragraph 1(i)(vi) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014.
- g. With respect to the adequacy of the Internal Financial Controls with reference to the financial statements of the Company and the operating effectiveness of such controls, refer to our separate report in Annexure "A". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the company's internal financial controls with reference to the financial statements.
- h. With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of Section 197(16) of the Act, as amended in our opinion and to the best of our information and according to the explanations given to us, remuneration paid by the company to its directors during the year is in compliance with the provisions of Section 197, read with Schedule V of the Act.
- i. With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditor's) Rules, 2014, as amended, in our opinion and to the best of our information and according to the explanation given to us:
  - i. The Company has disclosed the impact of pending litigations on its financial position in its Standalone Financial Statements. (Refer Note 30)
  - ii. The company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses as at March 31, 2025.
  - iii. There were no amount which were required to be transferred to the Investor Education and Protection Fund by the Company.
  - iv. (a) The Management has represented that, to the best of its knowledge and belief, as disclosed in the Note 49 to the accounts, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other persons or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.  
 (b) The Management has represented, that, to the best of its knowledge and belief, as disclosed in the Note 49 to the accounts, no funds have been received by the Company from any persons or entities, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.  
 (c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material mis-statement.

- v. There was no dividend declared / paid during the year by the company.\
- vi. Based on our examination which included test checks, except for the instance mentioned below, the Company has used accounting software for maintaining its books of account, which have a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software:

- The feature of recording audit trail (edit log) facility was enabled at the database level to log any direct data changes to the accounting software only from May'2024.

Further, for the periods where audit trail (edit log) facility was enabled and operated throughout the year for the respective accounting software, we did not come across any instance of the audit trail feature being tampered with and Additionally, except where the audit trail (edit log) facility was not enabled at the database level in the previous year, the audit trail has been preserved by the Company as per the statutory requirements for record retention.

- 2 As required by the Companies (Auditor's Report) Order,2020 ("the Order") issued by the Central Government in terms of Section 143(11) of the Act, we give in "Annexure B" a statement on the matters specified in paragraphs 3 and 4 of the Order.

For **M.S.Krishnaswami & Rajan**

Chartered Accountants

Registration No. 01554S

**M.S. Murali**

Partner

Membership No. 26453

UDIN: 25026453BMFXXI5549

May 29,2025

Chennai

## ANNEXURE “A” TO THE INDEPENDENT AUDITOR’S REPORT

**(Referred to in paragraph 1(g) under ‘Report on Other Legal and Regulatory Requirements’ section of our report of even date to the members of IP RINGS LIMITED)**

### **Report on the Internal Financial Controls with reference to the financial statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 (“the Act”)**

We have audited the Internal Financial Controls with reference to financial statements of IP RINGS LIMITED (“the Company”) as of March 31, 2025 in conjunction with our audit of the Standalone Financial Statements of the Company for the year ended on that date.

#### **Management’s Responsibility for Internal Financial Controls**

The Company’s management is responsible for establishing and maintaining internal financial controls based on the internal controls with reference to the financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls with reference to the financial statements (‘the Guidance Note’) issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company’s policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013 (‘Act’).

#### **Auditor’s Responsibility**

Our responsibility is to express an opinion on the Company’s internal financial controls with reference to financial statements based on our audit. We conducted our audit in accordance with the Guidance Note issued by the Institute of Chartered Accountants of India and the Standards on Auditing prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements included obtaining an understanding of internal financial controls with reference to financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor’s judgement, including the assessment of the risks of material misstatement of the Financial Statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company’s internal financial controls system with reference to financial statements.

## Meaning of Internal Financial Controls with reference to Financial Statements

A company's internal financial controls with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Financial Statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial controls with reference to financial statements includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and disposition of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of Financial Statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the Financial Statements

## Inherent Limitations of Internal Financial Controls with reference to the financial statements

Because of the inherent limitations of internal financial controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial controls with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

## Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls system with reference to financial statements and such internal financial controls with reference to financial statements were operating effectively as at March 31, 2025, based on the internal controls with reference to the financial statements criteria established by the Company considering the essential components of internal controls stated in the Guidance Note issued by the Institute of Chartered Accountants of India.

For **M.S.Krishnaswami & Rajan**

Chartered Accountants

Registration No. 01554S

**M.S. Murali**

Partner

Membership No. 26453

UDIN: 25026453BMFXXI5549

May 29, 2025

Chennai

## ANNEXURE B TO THE INDEPENDENT AUDITORS' REPORT

(Referred to in paragraph 2 under 'Report on Other Legal and Regulatory Requirements' section of our report of even date to the members of IP RINGS LIMITED ("the Company") for the year ended March 31, 2025).

### i. In respect of the Company's Property, Plant and Equipment:

a) (i) The company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment and relevant details of right-of-use assets.

(ii) The company has maintained proper records showing full particulars of intangible assets.

b) The Company has a programme of verification to cover all the items of Property, Plant and Equipment and right of use assets in a phased manner covering all assets once every 3 years which, in our opinion, is reasonable having regard to the size of the Company and the nature of its assets. Pursuant to the programme, certain Property, Plant and Equipment were physically verified by the management during the year. According to the information and explanation given to us, no material discrepancies were noticed during the year on such verification.

c) According to the information and explanations given to us and the records examined by us we report that title deeds of all freehold immovable property belonging to the Company are held in the name of the Company as at the end of the year. In respect of properties where the company is the lessee including building constructed on leasehold land, the lease agreement is in the name of the Company.

d) The company has chosen cost model for its property, plant and equipment (including right-of-use asset) and intangible assets. Consequently, the question of our commenting on whether the revaluation is based on the valuation by a registered valuer, or specifying the amount of change, if the change is 10% or more in the aggregate of the net carrying value of each class of property, plant and equipment (including right-of-use asset) or intangible assets does not arise.

e) No proceedings have been initiated during the year or are pending against the company as at March 31, 2025 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (as amended in 2016) and rules made thereunder.

ii. (a) As explained to us, inventories, other than the Goods in transit, have been physically verified at periodic intervals by the management. The coverage and procedure of such verification by the management were, in our opinion, appropriate. Discrepancies (of 10% or more in value, in the aggregate for each class of inventory) were noticed on such physical verification and the said discrepancies has been properly accounted in the books of accounts.

(b) The company has been sanctioned working capital limits in excess of five crore rupees, in aggregate, during the year by banks or financial institutions on the basis of security of current assets during the year and the quarterly returns or statements, filed by the company with such banks or financial institutions. The said quarterly returns or statements have subsequent to the end of the year been revised and such revised quarterly returns or statements are materially in agreement with the books of accounts of the Company.

- iii. The Company has made investments in but neither provided any guarantee or security, nor granted any loans or advances in the nature of loans, secured or unsecured to companies, firms, Limited Liability Partnerships or any other parties. Accordingly,
- a. The Company has not provided any loan, guarantee or security to any other entity during the year. Hence, reporting under clause (iii)(a) is not applicable.
  - b. The investments made during the year are, in our opinion, prima facie, not prejudicial to the Company's interest.
  - c. The Company has not provided any loan, guarantee or security to any other entity during the year. Hence, reporting on the stipulation of repayment of principal and interest and the regularity thereof under clause (iii)(c) is not applicable.
  - d. The Company has not provided any loan, guarantee or security to any other entity. Hence, reporting on the amount overdue and steps taken for recovery of principal and interest under clause (iii)(d) is not applicable.
  - e. The Company has not provided any loan, guarantee or security to any other entity. Hence, reporting under clause (iii)(e) is not applicable.
  - f. According to information and explanations given to us and based on the audit procedures performed, the Company has not granted any loans or advances in the nature of loans either repayable on demand or without specifying any terms or period of repayment during the year. Hence, reporting under clause (iii) (f) is not applicable.
- iv. The Company has not granted any loans provided guarantee or security and hence provisions of Section 185 is not applicable. The Company has not granted any loans provided guarantee or security but made investments which is within the limits of section 186 of the Companies Act, 2013.
- v. According to information and explanations given to us, the Company has not accepted any deposits or amounts which are deemed to be deposits during the year and there are no unclaimed deposits as at March 31,2025 to which the provisions of section 73 to 76 or any other relevant provisions of the Companies Act are applicable. Accordingly, the provisions of clause (v) of paragraph 3 of the Order are not applicable to the Company.
- vi. As per the information and explanation given to us, the maintenance of the cost records has been specified by the Central Government under Section 148(1) of the Act. We have broadly reviewed the cost records maintained by the company pursuant to the Companies (Cost Records and Audit) Rules, 2014 as amended and prescribed by the Central Government under Section 148(1) of the Act and we are of opinion that prima facie, the prescribed accounts and records have been made and maintained. We have however not made a detailed examination of Cost records with a view to determine whether they are accurate and complete.
- vii. According to the information and explanations given to us and the books of account examined by us, in respect of statutory dues:

- a) the company is generally regular in depositing material amounts of undisputed statutory dues including Goods and Services Tax, Provident Fund, Employees' State Insurance, Income-tax, Sales-tax, Service tax, Goods and Service tax, duty of customs, duty of excise, value added tax, Cess, and other material statutory dues as applicable to the appropriate authorities during the year. There were no material undisputed amounts payable in respect of the aforesaid statutory dues outstanding as at March 31, 2025, for a period of more than six months from the date they became payable. In respect of Income Tax (Tax Deducted at Source), the company has been regular in depositing the undisputed dues with the appropriate authorities except for the sum of Rs 7.62 lakhs due for more than six months from the date it became payable.
- b) there are no statutory dues referred to in above sub-clause, which have not been deposited on account of any dispute with the relevant authorities, except dues of Income tax, Provident fund dues and Value added tax that have not been deposited on account of disputes as detailed hereunder:

<b>Name of the Statute</b>	<b>Nature of Dues</b>	<b>Amount (In Rs. Lakhs) of Disputed dues</b>	<b>Period to which the amount relates</b>	<b>Forum where dispute is pending</b>
Income Tax Act, 1961	Interest on Income tax	21.10	AY 2018-19	CIT (Appeals)
Employees` Provident Funds and Miscellaneous Provisions Act,1952	Interest/ Damages	22.44	FY 2014-15	Employees` Provident Fund Tribunal, Tamil Nadu.
The Tamil Nadu Value Added Tax Act, 2006	Value Added Tax	1.30	FY 2007-08	Appellate Deputy Commissioner

For the above purposes, demand for income tax dues has been arrived based on orders received even though not given effect to by the Income Tax Department.

- viii. As per the information and explanation given to us, there were no transactions previously not recorded in the books of account that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961.
- ix. (a) In our opinion and according to information and explanation given to us, the Company has not defaulted in repayment of dues to any lender. The Company does not have any borrowings from Government or by way of Debentures.
- (b) As per the information and explanation given to us, the company has not been declared wilful defaulter by any bank or financial institution or other lender.
- (c) As per the information and explanation given to us, the monies raised by way of term loans have been applied for the purposes for which they were obtained.
- (d) On an overall examination of the financial statements of the Company, funds raised on short- term basis have, prima facie, not been used during the year for long-term purposes by the Company.
- (e) On an overall examination of the financial statements of the Company, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its joint venture and its subsidiary. The Company does not have any associates.

- (f) The company has not raised any loans during the year on the pledge of securities held in its subsidiary or joint venture companies.
- x. (a) As per the information and explanation given to us, the Company has not raised any monies by way of initial public offer or further public offer (including debt instruments) during the year and hence reporting under the provisions of Clause 3(x)(a) of the Order does not arise.
- (b) During the year, the Company has not made any preferential allotment or private placement of shares (covered by section 42 and section 62 (1)c of the Companies Act, 2013) or fully or partly convertible debentures and hence reporting under clause 3(x)(b) of the Order is not applicable.
- xi. (a) No fraud by the company and no material fraud on the company has been noticed or reported during the year.
- (b) No report under sub-section (12) of section 143 of the Companies Act has been filed in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and up to the date of this report.
- (c) As per the information and explanation given to us, there are no whistle-blower complaints received during the year by the company up to the date of this report.
- xii. The Company is not a Nidhi Company and accordingly the provisions of Clause 3(xii) of the Order is not applicable to the Company.
- xiii. In our opinion and according to the information and explanations given to us all transactions with related parties are in compliance with sections 177 and 188 of the Companies Act, 2013, where applicable. The details of the transactions during the year have been disclosed in the Standalone Financial Statements as required by the applicable Accounting Standards. (Refer note 47 to Standalone Financial Statements).
- xiv. (a) In our opinion, the Company has an internal audit system commensurate with the size and nature of its business.
- (b) We have considered the internal audit reports for the year under audit, issued to the Company during the year, in determining the nature, timing and extent of our audit procedures.
- xv. In our opinion, the Company has not entered into any non-cash transactions during the year, with its Director's or persons connected with its directors. and hence provisions of section 192 of the Companies Act, 2013 are not applicable to the Company.
- xvi. (a) The Company is not required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934. Accordingly, the reporting under clause 3(xvi)(a) of the Order is not applicable to the Company.
- (b) The Company has not conducted non-banking financial / housing finance activities during the year. Accordingly, the reporting under clause 3(xvi)(b) of the Order is not applicable to the Company.
- (c) The Company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India. Accordingly, the reporting under clause 3(xvi)(c) of the Order is not applicable to the Company.

- (d) Based on the information and explanations provided by the management of the Company, the Group does not have any CICs, which are part of the Group. We have not, however, separately evaluated whether the information provided by the management is accurate and complete. Accordingly, the reporting under clause 3(xvi)(d) of the Order is not applicable to the Company.
- xvii. The company has not incurred cash losses during the financial year covered by our audit and in the immediately preceding financial year.
- xviii. There has been no resignation of the statutory auditors of the Company during the year. Accordingly, the provisions of Clause 3(xviii) of the Order are not applicable to the Company.
- xix. According to the information and explanations given to us and on the basis of (i) the financial ratios, (ii) ageing and expected dates of realization of financial assets and payment of financial liabilities, (iii) other information accompanying the financial statements, (iv) our knowledge of the Board of Directors and management plans and (v) based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that the company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the company as and when they fall due.
- xx. There are no unspent amounts towards Corporate Social Responsibility (CSR). Accordingly, reporting under clause 3(xx)(a) and (b) of the Order is not applicable for the year.
- xxi. The reporting under Clause 3(xxi) of the Order is not applicable in respect of audit of Standalone Ind AS Financial Statements. Accordingly, no comment in respect of the said clause has been included in this report.

For **M.S.Krishnaswami & Rajan**  
Chartered Accountants  
Registration No. 01554S

**M.S. Murali**  
Partner  
Membership No. 26453  
UDIN: 25026453BMFXXI5549

May 29, 2025  
Chennai

# Standalone Balance Sheet

Rs. In lakhs

Particulars	Note No.	As at March 31, 2025	As at March 31, 2024
<b>ASSETS</b>			
Non-current assets			
Property, Plant and Equipment	1A	13,979.86	14,093.83
Capital work-in-progress	1A	339.63	164.47
Right-of-use assets	1B	548.21	395.07
Intangible assets	1C	61.35	147.07
Financial assets			
- Investments	2A	685.79	203.32
-Other financial assets	2B	160.74	252.51
Income tax assets (net)	2C	320.78	289.50
Other non-current assets	3	814.73	52.88
<b>Current assets</b>			
Inventories	4	5,343.07	5,874.91
Financial assets			
(i) Trade receivables	5	6,707.99	7,721.53
(ii) Cash and cash equivalents	6	117.50	622.99
(iii) Bank balances other than (ii) above	7	11.12	11.16
(iv) Other financial assets	8	612.05	333.81
Current Tax Assets	9	214.75	214.75
Other current assets	9A	396.07	384.73
<b>TOTAL ASSETS</b>		<b>30,313.64</b>	<b>30,762.53</b>
<b>EQUITY AND LIABILITIES</b>			
<b>EQUITY</b>			
Equity Share capital	10	1,267.59	1,267.59
Other equity	11	9,047.62	9,391.82
<b>LIABILITIES</b>			
Non-current liabilities			
Financial liabilities			
(i) Borrowings	12	4,327.52	3,390.01
(ii) Lease liabilities	13	304.03	283.52
Provisions	14	121.66	155.11
Deferred tax liabilities (Net)	15	103.23	242.67
<b>Current liabilities</b>			
Financial liabilities			
(i) Borrowings	16	5,598.09	4,936.67
(ii) Lease liabilities	17	215.33	134.30
(iii) Trade payables	18		
a) Total outstanding dues of Micro and Small Enterprises		303.63	545.12
b) Total outstanding dues other than Micro and Small Enterprises		8,097.62	9,206.37
(iv) Other financial liabilities	19	759.84	994.96
Other current liabilities	20	133.57	180.61
Provisions	21	33.91	33.78
<b>TOTAL EQUITY AND LIABILITIES</b>		<b>30,313.64</b>	<b>30,762.53</b>

The accompanying notes form an integral part of the standalone financial statements

This is the Balance sheet referred to in our Report of even date

For **M S Krishnaswami & Rajan**  
Chartered Accountants  
Firm Registration No: 01554S

**M S Murali**  
Partner  
Membership No. 26453  
UDIN:25026453BMFXXI5549

Chennai  
29-May-25

**A. Venkataramani**  
Managing Director  
DIN: 00277816

**M. Sathyanarayanan**  
Company Secretary

For and on behalf of the Board

**M. Govindarajan**  
Directors  
DIN: 09264840

**Vikram Vijayaraghavan**  
Directors  
DIN: 01944894

**R. Janakiraman**  
Chief Financial Officer

# Standalone Statement of Profit and Loss

Rs. In lakhs

Particulars	Note No.	For the period ended March 31, 2025	For the period ended March 31, 2024
<b>Income</b>			
Revenue From Operations	22	30,337.55	31,671.88
Other Income	23	266.63	253.55
<b>Total Income</b>		<b>30,604.18</b>	<b>31,925.43</b>
<b>Expenses</b>			
Cost of Materials Consumed	24	10,164.45	11,077.30
Changes in Inventories of Finished goods and Work-in-Progress	25	382.25	(99.70)
Employee Benefits Expense	26	3,304.60	3,395.06
Finance Costs	27	1,172.56	1,148.05
Depreciation and Amortisation Expense	1.A,1.B,1.C	1,761.37	1,686.47
Other Expenses	28	14,268.97	14,997.56
<b>Total Expenses</b>		<b>31,054.20</b>	<b>32,204.74</b>
<b>Profit/ (loss) before exceptional items and tax</b>		<b>(450.02)</b>	<b>(279.31)</b>
Exceptional items		-	-
<b>Profit/ (loss) before tax</b>		<b>(450.02)</b>	<b>(279.31)</b>
<b>Tax Expense:</b>			
Current tax - Current Year		-	-
- Previous Year		-	-
MAT Credit Entitlement		-	-
Deferred tax		(130.23)	(6.17)
<b>Total Tax expense</b>		<b>(130.23)</b>	<b>(6.17)</b>
<b>Profit/ (loss) for the year</b>	<b>(A)</b>	<b>(319.79)</b>	<b>(273.14)</b>
<b>Other Comprehensive Income (OCI)</b>			
A (i) Items that will not be reclassified to Profit or Loss			
- Remeasurement of Defined Benefit Plans		(33.12)	(56.62)
- Fair valuation of investments valued through OCI- Gain/(Loss)		(0.50)	1.58
(ii) Income tax relating to items that will not be reclassified to Profit or Loss		9.21	15.75
B (i) Items that will be reclassified to profit or loss			
- Effective portion of gains and loss on designated portion of hedging instruments in a cash flow hedge		-	-
<b>Total Other Comprehensive Income</b>	<b>(B)</b>	<b>(24.41)</b>	<b>(39.29)</b>
<b>Total Comprehensive Income</b>	<b>(A+B)</b>	<b>(344.20)</b>	<b>(312.43)</b>
Profit / (loss) attributable to equity share holders		(319.79)	(273.14)
<b>Earnings per Equity Share, Face Value of the Share Rs.10/-</b>			
- Basic & Diluted	44	(2.52)	(2.15)

The accompanying notes form an integral part of the standalone financial statements

This is the Statement of Profit & Loss referred to in our Report of even date

For **M S Krishnaswami & Rajan**  
Chartered Accountants  
Firm Registration No: 01554S

**M S Murali**  
Partner  
Membership No. 26453  
UDIN:25026453BMFXXI5549

Chennai  
29-May-25

**A. Venkataramani**  
Managing Director  
DIN: 00277816

**M. Sathyanarayanan**  
Company Secretary

For and on behalf of the Board

**M. Govindarajan**  
Directors  
DIN: 09264840

**Vikram Vijayaraghavan**  
Directors  
DIN: 01944894

**R. Janakiraman**  
Chief Financial Officer

# Standalone Statement of Cash Flows

Rs. In lakhs

Particulars	For the period ended March 31, 2025	For the period ended March 31, 2024
<b>Cash Flows from Operating Activities</b>		
Profit/ (Loss) before tax	(450.02)	(279.31)
Adjustments for :		
Provision for Doubtful debts made - Net	36.65	11.92
Bad debts written off/(written back)	-	(4.74)
Provision for Inventory	53.90	175.00
Unrealised exchange fluctutaion	(16.44)	(29.90)
Depreciation	1,761.37	1,686.47
Interest Expense	1,172.56	1,148.05
Gain on Pre-Closure of Lease	(72.22)	-
Interest Income	(82.44)	(121.03)
Loss/(Profit) on sale of fixed assets	14.27	2.51
<b>Operating profit/(Loss) before working capital changes</b>	<b>2,417.63</b>	<b>2,588.97</b>
Adjustments for changes in :		
(Increase)/ Decrease in Trade receivables	991.12	(137.29)
(Increase)/ Decrease in Inventories	477.94	(77.57)
(Increase) /Decrease in Other Financial Assets	(186.47)	(94.19)
(Increase)/Decrease in Other Current Assets	(10.16)	304.07
Increase / (Decrease) in Non Current provisions	(33.45)	17.34
Increase / (Decrease) in Trade Payables	(1,348.04)	730.52
Increase / (Decrease) in Other Financial Liabilities	(292.91)	167.33
Increase / (Decrease) in Other Current Liabilities	(47.04)	70.09
Increase / (Decrease) in Current Provisions	0.13	6.92
<b>Cash flow from operations</b>	<b>1,968.75</b>	<b>3,576.19</b>
<b>Income Tax paid</b>	<b>(31.28)</b>	<b>(85.10)</b>
<b>Net Cash Flow from Operating Activities</b>	<b>[A] 1,937.47</b>	<b>3,491.09</b>
Cash Flows from Investing Activities		
Payments for acquisition of assets - Net	(1,523.04)	(956.81)
Receipts from disposal of fixed Assets	48.62	47.78
(Increase) / Decrease in Other Non Current Assets - Capital advances	(761.85)	146.40
Increase / (Decrease) in Capital Creditors	24.74	5.50
Interest received	82.44	121.03
Proceeds from sale of investment	0.46	0.02
Payments for acquisition of Investment	(483.43)	(100.00)
<b>Net Cash Flow (used in) Investing Activities</b>	<b>[B] (2612.06)</b>	<b>(736.08)</b>
Cash Flows from Financing Activities		
Proceeds from Long term borrowings	3,274.71	1,902.80
Repayment of long term borrowings	(2,555.65)	(2,563.73)
Proceeds from short term borrowings	4,479.72	756.49
Repayment of short term borrowings	(3,599.85)	(1,361.26)
Interest paid	(1,111.95)	(1,108.76)
Investment in fixed deposit	(5.79)	(15.22)
Payment of dividend*	(0.03)	(126.76)
Payment of lease liability	(312.06)	(167.22)
<b>Net Cash Flow from Financing Activities</b>	<b>[C] 169.10</b>	<b>(2,683.66)</b>
<b>NET CASH INFLOW</b>	<b>[A+B+C] (505.49)</b>	<b>71.35</b>
Opening Cash and Cash Equivalents	(D) 622.99	551.64
Closing Cash and Cash Equivalents	(E) 117.50	622.99
<b>NET INCREASE IN CASH AND CASH EQUIVALENTS</b>	<b>(E-D) (505.49)</b>	<b>71.35</b>

\* Net of earmarked balances

Previous figures have been regrouped/reclassified wherever necessary

The accompanying notes form an integral part of the standalone financial statements

This is the Cash Flow Statement referred to in our Report of even date

For and on behalf of the Board

For **M S Krishnaswami & Rajan**

Chartered Accountants

Firm Registration No: 01554S

**M S Murali**

Partner

Membership No. 26453

UDIN:25026453BMFXXI5549

Chennai

29-May-25

**A. Venkataramani**

Managing Director

DIN: 00277816

**M. Sathyanarayanan**

Company Secretary

**M. Govindarajan**

Directors

DIN: 09264840

**Vikram Vijayaraghavan**

Directors

DIN: 01944894

**R. Janakiraman**

Chief Financial Officer

# Standalone Statement of Changes in Equity

## for the year ended March 31, 2025

### A. Equity Share Capital

in. Rs.lakhs

Balance as at April 01, 2024	Changes in Equity Share Capital due to prior period errors	Restated balance as at April 01, 2024	Changes in equity share capital during the current year	Balance as at March 31, 2025
1,267.59	-	1,267.59	-	1,267.59

Balance as at April 01, 2023	Changes in Equity Share Capital due to prior period errors	Restated balance as at April 01, 2023	Changes in equity share capital during the current year	Balance as at March 31, 2024
1,267.59	-	1,267.59	-	1,267.59

### B. Other Equity

in. Rs.lakhs

Particulars	Reserves & Surplus			Items of other comprehensive Income		Total
	General Reserve	Securities Premium Reserve	Retained Earnings	Remeasurement of defined benefit plans	Fair Value Adjustment for investment	
<b>Balance as at April 01, 2024</b>	<b>3,015.27</b>	<b>5,302.25</b>	<b>1,244.77</b>	<b>(172.37)</b>	<b>1.90</b>	<b>9,391.82</b>
Changes in accounting policy or prior period errors	-	-	-	-	-	-
Restated balance as at April 1, 2024	3,015.27	5,302.25	1,244.77	(172.37)	1.90	9,391.82
Total Comprehensive Income for the current year			(319.79)	(23.91)	(0.50)	(344.20)
Dividends			-			-
<b>Balance as at Mar 31, 2025</b>	<b>3,015.27</b>	<b>5,302.25</b>	<b>924.98</b>	<b>(196.28)</b>	<b>1.40</b>	<b>9,047.62</b>

Particulars	Reserves & Surplus			Items of other comprehensive Income		Total
	General Reserve	Securities Premium Reserve	Retained Earnings	Remeasurement of defined benefit plans	Fair Value Adjustment for investment	
Balance as at April 01, 2023	3,015.27	5,302.25	1,644.67	(131.50)	0.32	9,831.01
Changes in accounting policy or prior period errors	-	-	-	-	-	-
Restated balance as at April 1, 2023	3,015.27	5,302.25	1,644.67	(131.50)	0.32	9,831.01
Total Comprehensive Income for the current year			(273.14)	(40.87)	1.58	(312.43)
Dividends			(126.76)			(126.76)
<b>Balance as at March 31, 2024</b>	<b>3,015.27</b>	<b>5,302.25</b>	<b>1,244.77</b>	<b>(172.37)</b>	<b>1.90</b>	<b>9,391.82</b>

- a) In accordance with provisions of Para 122 of Ind AS 19, the company has transferred all re-measurement costs recognised in the past periods upto April 1, 2015 within the accumulated profit or loss (a component of equity).
- b) The above amount (other than the balance in Securities Premium Reserve) are generally available for distribution of dividend subject to the provisions of the Companies Act, 2013.
- c) Share application money pending allotment, Equity component of Compound financial instruments, Capital Reserves, Securities Premium, Debt/ Equity Instruments through OCI, Effective portion of Cash Flow hedges, Revaluation surplus etc. Rs.Nil (FY 2023-24 Rs.Nil)  
This is the Statement of Changes in Equity referred to in our Report of even date

This is the Statement of Changes in Equity referred to in our Report of even date

For and on behalf of the Board

For **M S Krishnaswami & Rajan**  
Chartered Accountants  
Firm Registration No: 01554S

**A. Venkataramani**  
Managing Director  
DIN: 00277816

**M. Govindarajan**  
Directors  
DIN: 09264840

**M S Murali**  
Partner  
Membership No. 26453  
UDIN:25026453BMFXXI5549

**M. Sathyanarayanan**  
Company Secretary

**Vikram Vijayaraghavan**  
Directors  
DIN: 01944894

Chennai  
29-May-25

**R. Janakiraman**  
Chief Financial Officer

**1.A PROPERTY, PLANT AND EQUIPMENT (PPE)**

(2024-25 - in Rs.lakhs)

DESCRIPTION	GROSS CARRYING AMOUNT			DEPRECIATION / IMPAIRMENT			NET CARRYING AMOUNT		
	01.04.2024	Additions / Adjustments	(Disposals)	31.03.2025	Upto 31.03.2024	Charge during the year	(Disposals)	Upto 31.03.2025	As at 31.03.2025
Land - Freehold	33.90	-	-	33.90	-	-	-	-	33.90
Buildings	2,731.31	8.19	-	2,739.50	708.07	102.77	-	810.84	1,928.66
Plant & Machinery	18,011.26	1,207.69	-	19,218.95	7,163.36	1,041.12	-	8,204.48	11,014.47
Electrical Installations	1,177.81	16.98	(61.58)	1,133.21	563.01	77.53	(22.27)	618.27	514.94
Furniture & Fixtures	209.11	5.65	-	214.76	83.04	22.64	-	105.68	109.08
Vehicles	392.93	18.18	(40.93)	370.18	116.41	45.34	(18.25)	143.50	226.68
Office Equipment	513.90	44.48	(2.47)	555.91	342.50	62.84	(1.56)	403.78	152.13
<b>TOTAL</b>	<b>23,070.22</b>	<b>1,301.17</b>	<b>(104.98)</b>	<b>24,266.41</b>	<b>8,976.39</b>	<b>1,352.24</b>	<b>(42.08)</b>	<b>10,286.55</b>	<b>13,979.86</b>

DESCRIPTION	Additions		Capitalised		As at	
	01.04.2024				31.03.2025	
Capital Work - in - Progress	164.47	1,476.33		(1,301.17)		339.63

**Capital-Work-in Progress aging schedule**

DESCRIPTION	GROSS CARRYING AMOUNT				DEPRECIATION / IMPAIRMENT		NET CARRYING AMOUNT	
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Upto 31.03.2023	Charge during the year	Upto 31.03.2024	As at 31.03.2024
Projects in progress	339.63	-	-	-	-	339.63	-	-

(2023-24 - in Rs.lakhs)

DESCRIPTION	GROSS CARRYING AMOUNT				DEPRECIATION / IMPAIRMENT				NET CARRYING AMOUNT	
	01.04.2023	Additions / Adjustments	(Disposals)	31.03.2024	Upto 31.03.2023	Charge during the year	(Disposals)	Upto 31.03.2024	As at 31.03.2024	As at 31.03.2024
Land - Freehold	33.90	-	-	33.90	-	-	-	-	-	33.90
Buildings	2,699.73	31.58	-	2,731.31	605.23	102.84	-	708.07	2,023.24	
Plant & Machinery	17,253.70	757.56	-	18,011.26	6,117.24	1,046.12	-	7,163.36	10,847.90	
Electrical Installations	1,160.27	17.54	-	1,177.81	483.39	79.62	-	563.01	614.80	
Furniture & Fixtures	187.32	21.79	-	209.11	67.94	15.10	-	83.04	126.07	
Vehicles	395.44	109.71	(112.22)	392.93	129.59	49.79	(62.97)	116.41	276.52	
Office Equipment	488.09	27.67	(1.86)	513.90	280.17	63.15	(0.82)	342.50	171.40	
<b>TOTAL</b>	<b>22,218.45</b>	<b>965.85</b>	<b>(114.08)</b>	<b>23,070.22</b>	<b>7,683.56</b>	<b>1,356.62</b>	<b>(63.79)</b>	<b>8,976.39</b>	<b>14,093.83</b>	

**Notes annexed to and forming part of the Standalone Financial Statements**

DESCRIPTION	01.04.2023	Additions	Capitalised	As at 31.03.2024
Capital Work - in - Progress	209.56	920.76	(965.85)	164.47

**Capital-Work-in Progress aging schedule**

DESCRIPTION	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in progress	164.47	-	-	-	164.47
Projects temporarily suspended	-	-	-	-	-

- The Company makes periodical assessment of the PPE considering product and technological obsolescence, process change, replacement and Beyond Economic Repair (BER) and other factors and accordingly, brings down the carrying value to its current fair value less cost of disposal to recognize the impairment, if any, through Statement of profit and loss. Impairment loss recognised during the year Rs.Nil (2024-Nil).
- For amount of contractual commitments for the acquisition of PPE (Refer Note 31)
- In terms of Ind AS 101 and the Clarifications issued by the Institute of Chartered Accountants of India, the carrying value of all PPE as on April 01, 2015 (i.e Gross cost less Depreciation/ amortisation upto that date) as per previous GAAP has been considered as deemed cost on the date of transition to Ind AS. The data above is accordingly stated.
- For details of assets given as security against borrowings, Refer Note 12(a)
- There are no overdue/overrun projects in CWIP
- No proceedings have been initiated during the year or are pending against the Company as at March 31, 2025 and March 31, 2024 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (as amended in 2016) and rules made thereunder.
- Capital Work in Progress (CWIP) whose completion is overdue or has exceeded its cost compared to its original plan - Nil (2023-24 Nil)
- CWIP is to be completed in less than 1 year.
- Employee benefit cost of Rs. 24.3 lakhs has been capitalised as part of Plant & Machinery (Refer note 26) (2023-24 Nil).

**1.B NON-CURRENT ASSETS - RIGHT OF USE OF ASSETS**

(2024-25 - in Rs.lakhs)

DESCRIPTION	GROSS CARRYING AMOUNT			AMORTISATION / IMPAIRMENT			NET CARRYING AMOUNT		
	01.04.2024	Additions	(Disposals)/ Adjustments	31.03.2025	Upto 31.03.2024	Charge during the year	(Disposals) / Adjustments	Upto 31.03.2025	As at 31.03.2025
Right-to-use asset	-	44.70	-	44.70	-	9.93	-	9.93	34.77
Office Equipment									
Leasehold Land and Building	875.66	612.65	(605.90)	882.41	480.59	298.30	(409.92)	368.97	513.44
<b>TOTAL</b>	<b>875.66</b>	<b>657.35</b>	<b>(605.90)</b>	<b>927.11</b>	<b>480.59</b>	<b>308.23</b>	<b>(409.92)</b>	<b>378.90</b>	<b>548.21</b>

(2023-24 - in Rs.lakhs)

DESCRIPTION	GROSS CARRYING AMOUNT			AMORTISATION / IMPAIRMENT			NET CARRYING AMOUNT		
	01.04.2023	Additions	(Disposals)/ Adjustments	31.03.2024	Upto 31.03.2023	Charge during the year	(Disposals) / Adjustments	Upto 31.03.2024	As at 31.03.2024
Right-to-use asset									
Leasehold Land & Building	862.38	13.28	-	875.66	270.69	209.90	-	480.59	395.07
<b>TOTAL</b>	<b>862.38</b>	<b>13.28</b>	<b>-</b>	<b>875.66</b>	<b>270.69</b>	<b>209.90</b>	<b>-</b>	<b>480.59</b>	<b>395.07</b>

**Note :**

- Escalation clause – the percentage of escalation is upto a maximum of 10%
- Discount rate used for the purpose of computing Right to Use asset ranges from 7.95% to 9.50% p.a.
- Rental amount (undiscounted) per annum ranges from Rs. 17.03 Lakhs to Rs. 221.37 lakhs which also carries a clause for extension of agreement based on mutual understanding between lessor and lessee.
- The lease period ranges from 36 months to 72 months over which the Right-to-use asset is depreciated on a straight line basis.
- Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreement does not impose any major covenants other than the security interests in the leased assets that are held by the lessor. Leased assets are not used as security for borrowing purposes.
- Lease agreements are duly executed in favour of the Company

Notes annexed to and forming part of the Standalone Financial Statements

**1.C INTANGIBLE ASSETS**

DESCRIPTION	GROSS CARRYING AMOUNT			AMORTISATION / IMPAIRMENT			NET CARRYING AMOUNT	
	01.04.2024	Additions	(Disposals)	Upto 31.03.2024	Charge during the year	(Disposals)	Upto 31.03.2025	As at 31.03.2025
Technical Knowhow Fee	111.54	-	-	111.54	-	-	111.54	-
Computer software - Acquired	288.52	-	-	200.25	51.75	-	252.00	36.52
Product Development - Acquired	0.01	15.18	-	0.01	0.54	-	0.55	14.64
Product Development - Internally Generated	309.60	-	-	250.80	48.61	-	299.41	10.19
<b>TOTAL</b>	<b>709.67</b>	<b>15.18</b>	<b>-</b>	<b>562.60</b>	<b>100.90</b>	<b>-</b>	<b>663.50</b>	<b>61.35</b>
<b>Description</b>	<b>01.04.2024</b>	<b>Additions</b>	<b>Capitalization</b>	<b>As at 31.03.2025</b>				
Capital Work in Progress	-	15.18	(15.18)	-				

DESCRIPTION	GROSS CARRYING AMOUNT			AMORTISATION / IMPAIRMENT			NET CARRYING AMOUNT	
	01.04.2023	Additions	(Disposals)	Upto 31.03.2023	Charge during the year	(Disposals)	Upto 31.03.2024	As at 31.03.2024
Technical Knowhow Fee	111.54	-	-	111.54	-	-	111.54	-
Computer software - Acquired	265.75	22.77	-	144.82	55.43	-	200.25	88.27
Product Development - Acquired	0.01	-	-	0.01	-	-	0.01	-
Product Development - Internally Generated	309.60	-	-	186.28	64.52	-	250.80	58.80
<b>TOTAL</b>	<b>686.90</b>	<b>22.77</b>	<b>-</b>	<b>442.65</b>	<b>119.95</b>	<b>-</b>	<b>562.60</b>	<b>147.07</b>
<b>Description</b>	<b>01.04.2023</b>	<b>Additions</b>	<b>Capitalization</b>	<b>As at 31.03.2024</b>				
Capital Work in Progress	-	22.77	(22.77)	-				

- The Company makes periodical assessment of the Intangible Assets considering product and technological obsolescence, process change, replacement and Beyond Economic Repair (BER) and other factors and accordingly, brings down the carrying value to its current fair value less cost of disposal to recognize the impairment, if any, through Statement of profit and loss. Impairment loss recognised during the year Rs.Nil (2024-Nil).
- For amount of contractual commitments for the acquisition of Intangible Assets (Refer Note 31)
- In terms of Ind AS 101 and the Clarifications issued by the Institute of Chartered Accountants of India, the carrying value of all Intangible Assets as on April 01, 2015 (i.e Gross cost less Depreciation/ amortisation upto that date) as per previous GAAP has been considered as deemed cost on the date of transition to Ind AS. The data above is accordingly stated.

## 2A NON-CURRENT FINANCIAL ASSETS - INVESTMENTS

in Rs. lakhs

	As at March 31, 2025	As at March 31, 2024
<b>A. Investments in Equity Instruments (unquoted)</b>		
1) Joint Ventures (at cost)		
4000000 (2024: 2000000) equity shares of Rs.10 (2024:10) each fully paid in IPR Eminox Technologies Private Limited	400.00	200.00
2) Subsidiary (at cost)		
50000 equity shares of USD 2 each fully paid in IPR North America Inc.	83.43	-
3) Others (at fairvalue through OCI)		
758 (2024: 5600) equity shares of Rs 10 (2024: Rs 10) each fully paid in K.Ramakrishnan Clean Energy Pvt Ltd	0.07	0.53
4) Others (at fairvalue through OCI)		
200000 equity shares of Rs 10 each fully paid in Silicon Energy Ventures Pvt Ltd	200.00	-
<b>B. Investments in Equity Instruments (quoted) - (at fairvalue through OCI)</b>		
1815 (2024: 1815) equity shares of Rs.2 (2024: Rs 2) each fully paid in Union Bank of India (Quoted) - Market Value being Rs.126.20 per share (2024: Rs.153.50 per share)	2.29	2.79
	<b>685.79</b>	<b>203.32</b>

Refer Note 42

## 2B NON-CURRENT OTHER FINANCIAL ASSETS

in Rs. lakhs

	As at March 31, 2025	As at March 31, 2024
<b>Security Deposits</b>	160.74	87.29
Bank deposit with original maturity of greater than 12 months	-	165.22
	<b>160.74</b>	<b>252.51</b>

## 2C NON-CURRENT INCOME TAX ASSETS (NET)

in Rs. lakhs

	As at March 31, 2025	As at March 31, 2024
<b>Advance Income Tax (net of provision)</b>	320.78	289.50
	<b>320.78</b>	<b>289.50</b>

## 3 NON-CURRENT ASSETS - OTHERS

in Rs. lakhs

	As at March 31, 2025	As at March 31, 2024
<b>Capital Advances</b>	814.73	52.88
	<b>814.73</b>	<b>52.88</b>

**4 INVENTORIES\***

in Rs. lakhs

	As at March 31, 2025	As at March 31, 2024
(a) Raw materials	1,288.64	1,533.55
(b) Work-in-progress	1,851.04	1,883.93
(c) Finished goods	1,452.85	1,802.21
(d) Stores	750.54	655.22
	<b>5,343.07</b>	<b>5,874.91</b>
Goods in Transit Comprises of		
Raw materials	48.01	97.67
Finished Goods	10.80	-
* Net off provision made for slow and non moving stock.		
<b>Movement in provision is as follows:</b>		
Opening	368.77	193.77
Add: Additions	53.90	175.00
Closing	<b>422.67</b>	<b>368.77</b>

Cost of material consumed (including cost of purchased goods) during the year is Rs.10,546.70 lakhs (2023-24: Rs 10,977.60 lakhs) reflected in Notes 24 and 25.

Refer Note 12( a) for details of inventories pledged as security for liabilities.

**5 TRADE RECEIVABLES**

in Rs. lakhs

	As at March 31, 2025	As at March 31, 2024
a) Unsecured considered good	6,707.99	7,721.53
b) Unsecured considered doubtful	98.09	61.44
c) Less: Allowance for Credit Loss	(98.09)	(61.44)
	<b>6,707.99</b>	<b>7,721.53</b>

**Note:**

	As at March 31, 2025	As at March 31, 2024
Movement in loss allowance is as follows:		
Opening	61.44	49.52
Add: Additions	36.65	11.92
Less: Reversal	-	-
Closing	<b>98.09</b>	<b>61.44</b>

Refer Note 47( c) for receivables from related parties

5.1 Trade Receivables which have significant increase in credit risk/ credit impaired	-	-
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**Trade Receivable - Ageing**

Rs. In lakhs

Particulars	Outstanding As at March 31, 2025 for following periods from due date of Payment					
	Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) Undisputed Trade receivables – considered good - Related Parties	312.94	76.86	48.60	2.30	10.15	450.85
(ii) Undisputed Trade Receivables –considered good - Others	6216.19	55.65	31.32	17.88	34.19	6355.23
(iii) Allowance for Credit Loss						(98.09)
<b>Total</b>	<b>6,529.13</b>	<b>132.51</b>	<b>79.92</b>	<b>20.18</b>	<b>44.34</b>	<b>6,707.99</b>

Rs. In lakhs

Particulars	Outstanding As at March 31, 2024 for following periods from due date of Payment					
	Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) Undisputed Trade receivables – considered good - Related Parties	421.29	154.01	459.69	1.44	5.61	1,042.04
(ii) Undisputed Trade Receivables –considered good - Others	6585.58	98.74	23.38	33.23		6,740.93
(iii) Allowance for Credit Loss						(61.44)
<b>Total</b>	<b>7,006.87</b>	<b>252.75</b>	<b>483.07</b>	<b>34.67</b>	<b>5.61</b>	<b>7,721.53</b>

**6 CASH AND CASH EQUIVALENTS**

in Rs. lakhs

	As at March 31, 2025	As at March 31, 2024
Balances with banks in Current accounts	117.50	622.99
	<b>117.50</b>	<b>622.99</b>

**7 OTHER BANK BALANCES**

in Rs. lakhs

	As at March 31, 2025	As at March 31, 2024
a) Earmarked balances for dividend	6.12	6.16
b) Deposits with original maturity of more than 3 months but less than 12 months	5.00	5.00
	<b>11.12</b>	<b>11.16</b>

**8 CURRENT FINANCIAL ASSETS - OTHERS**

in Rs. lakhs

	As at March 31, 2025	As at March 31, 2024
Unsecured Considered good, unless otherwise stated		
(a) Security Deposits		
Lease Rent Deposits	4.39	4.39
Other Deposits	266.65	183.40
	<b>271.04</b>	<b>187.79</b>
(b) Employee Advances	1.18	0.09
(c) Export incentive	11.80	17.82
(e) Other receivables	21.47	12.59
(f) Bank deposit with original maturity of greater than 12 months	228.01	57.00
(g) Other loans and advances	78.55	58.52
Other loans and advances - Considered Doubtful	-	16.81
Less: Provision for Doubtful Advances	-	(16.81)
	<b>78.55</b>	<b>58.52</b>
	<b>612.05</b>	<b>333.81</b>

**Note:**

	As at March 31, 2025	As at March 31, 2024
Movement in provision is as follows:		
Opening	16.81	16.81
Add: Additions	-	-
Less: Reversal	<b>(16.81)</b>	-
Closing	-	<b>16.81</b>

**9 CURRENT INCOME TAX ASSETS (NET)**

	As at March 31, 2025	As at March 31, 2024
Current Tax Assets - Refund due	214.75	214.75
	<b>214.75</b>	<b>214.75</b>

**9A OTHER CURRENT ASSETS**

	As at March 31, 2025	As at March 31, 2024
(a) Prepaid expenses	122.54	119.87
(b) Balances with government authorities	44.22	13.38
(c) Export incentive - RoDTEP Licence	8.85	49.74
(d) Supplier Advances	76.69	41.19
(e) Others*	143.77	160.55
	<b>396.07</b>	<b>384.73</b>

\* Includes GST Credit to be availed Rs.66.10 Lakhs (2024: Rs.75.89 Lakhs)

**10 SHARE CAPITAL**

in Rs. lakhs

	As at March 31, 2025	As at March 31, 2024
<b>Authorised</b>		
2,00,00,000 (2024: 2,00,00,000) Equity Shares of Rs. 10 each	2,000.00	2,000.00
	<b>2,000.00</b>	<b>2,000.00</b>
<b>Issued, Subscribed and fully paid up</b>		
1,26,75,865 (2024: 1,26,75,865) Equity shares of Rs. 10 each fully paid up	1,267.59	1,267.59
	<b>1,267.59</b>	<b>1,267.59</b>

**1. Reconciliation of number of Equity shares subscribed**

	As at March 31, 2025	As at March 31, 2024
Balance as at the beginning of the year - No of shares	12,675,865	12,675,865
Add: Issued during the year	-	-
<b>Balance as at the end of the year - No of shares</b>	<b>12,675,865</b>	<b>12,675,865</b>

**2. Shares issued in preceding 5 years**

Aggregate number and class of equity shares allotted for consideration other than cash, bonus shares etc., in the five years immediately preceding the balance sheet date as on March 31, 2025 and aggregate number of Shares bought back is NIL (2024: NIL)

**3. Details of Equity shares held by its holding company including shares held by subsidiaries or associates of the holding company in aggregate**

Shareholder - Relationship	As at March 31, 2025		As at March 31, 2024	
	No. of Shares	%	No. of Shares	%
Simpson &Co., Ltd.- Holding Company	4,967,000	39.18	4,967,000	39.18
Tractor & Farm Equipment Limited- Fellow Subsidiary	1,440,192	11.36	1,440,192	11.36
India Pistons Ltd.- Fellow subsidiary	69,885	0.55	69,885	0.55
Amalgamations Pvt. Ltd.- Ultimate Holding Company	691,380	5.45	691,380	5.45
The United Nilgiri Tea Estates Co. Ltd.	3,600	0.03	3,600	0.03

**4. Shareholders holding more than 5% of the total share capital**

Name of the Shareholder	As at March 31, 2025		As at March 31, 2024	
	No. of Shares	%	No. of Shares	%
Simpson &Co., Ltd.	4,967,000	39.18	4,967,000	39.18
Tractor & Farm Equipment Limited	1,440,192	11.36	1,440,192	11.36
India Pistons Ltd.	69,885	0.55	69,885	0.55
Enam Shares & Securities Pvt Ltd	1,066,552	8.41	1,066,552	8.41
Nippon Piston Ring Co., Ltd.	704,200	5.56	704,200	5.56
Amalgamations Pvt. Ltd.	691,380	5.45	691,380	5.45

**5. Shareholding of Promoters**

Name of the Promoter	As at March 31, 2025		As at March 31, 2024	
	No. of Shares	%	No. of Shares	%
Simpson &Co., Ltd.	4,967,000	39.18	4,967,000	39.18
India Pistons Ltd.	69,885	0.55	69,885	0.55
Amalgamations Pvt. Ltd.	691,380	5.45	691,380	5.45
The United Nilgiri Tea Estates Co. Ltd.	3,600	0.03	3,600	0.03
Tractor & Farm Equipment Limited	1,440,192	11.36	1,440,192	11.36

**6. Rights, preferences and restrictions in respect of equity shares issued by the Company**

The equity shareholders are entitled to receive dividend as and when declared, a right to vote in proportion of holding etc. and their rights, preferences and restrictions are governed by / in terms of their issue and the provisions of the Companies Act, 2013.

**11 Other Equity\***

in Rs. lakhs

Particulars	Note	As at	As at
		March 31, 2025	March 31, 2024
General Reserve	A	3,015.27	3,015.27
Securities Premium Reserve	B	5,302.25	5,302.25
Other comprehensive Income		(194.88)	(170.47)
Retained Earnings	C	924.98	1,244.77
<b>Total</b>		<b>9,047.62</b>	<b>9,391.82</b>

\* Refer Statement of Changes in equity for additions / deletions in each reserve.

- General reserve is created from time to time by transferring profits from retained earnings and can be utilised for the purposes such as payment of dividends.
- Securities Premium Reserve represents premium received on equity shares issued which can be utilised only in accordance with the provisions of the Companies Act, 2013 for specified purposes.
- Retained Earnings is generally available for distribution of dividend subject to the provisions of the Companies Act, 2013.

**12 NON-CURRENT FINANCIAL LIABILITIES - BORROWINGS**

in Rs. lakhs

Particulars	As at	As at
	March 31, 2025	March 31, 2024
<b>Secured</b>		
Term Loans		
From Banks	1,547.31	2,337.05
From Financial Institutions	2,780.21	1,052.96
<b>Unsecured</b>		
Term Loans		
From Financial Institutions	-	-
	<b>4,327.52</b>	<b>3,390.01</b>

**12 (a) Details of terms of repayment for the other long-term borrowings and security provided in respect of the secured other long-term borrowings:**

Particulars	Terms of repayment and security
<b>Term Loans</b>	
<b>From Banks</b>	<p>The term loans are availed for purchase of assets relating to Capital Projects and are secured by hypothecation of specific assets purchased out of the said loan.</p> <p>The weighted average rate of interest of these loan is around 9.87%. Per annum.</p> <p>The loans availed for purchase of Vehicles are secured by hypothecation of vehicles purchased out of the said loan.</p> <p>The weighted average rate of interest of these loan is around 8.05 % . Per annum.</p>
<b>From Financial Institutions</b>	<p>Loan taken from other parties for term loan are secured by hypothecation of specific asset.</p> <p>The weighted average rate of interest of these loan is around 10.86%. Per annum.</p>

**Details of security for the Secured short-term borrowings:**
**Loans repayable on demand from Banks:**

Cash Credit	<p>First pari-paasu charge on working capital assets viz. inventory, book debts and other current assets with other lenders under multiple banking arrangements.</p> <p>The weighted average rate of interest of these loan is around 7.25%. Per annum.</p>
Working Capital Demand loan	<p>Hypothecation of stock and book debts on pari-paasu basis.</p> <p>The weighted average rate of interest of these loan is around 6.68%. Per annum.</p>

**Terms of Repayment**

Loan Description	Repayment Terms
a. Term Loans - Banks	Both monthly and Quarterly installments
b. Term Loans- other parties	Monthly installment

**12 (b)** The quarterly returns/statements of current assets as revised filed by the Company with banks/financial institutions are in agreement with the books of accounts.

**12 (c)** The Company has applied the monies raised by way of term loans for the purposes for which they were obtained.

**12 (d)** The Company has not utilised the funds raised on short term basis for long term purposes.

**12 (e)** The Company has not been declared wilful defaulter by any bank or financial institution or other lender.

**13 NON- CURRENT OTHER FINANCIAL LIABILITIES**

in Rs. lakhs

Particulars	As at	As at
	March 31, 2025	March 31, 2024
Lease liabilities (Refer note 45)	304.03	283.52
	<b>304.03</b>	<b>283.52</b>

**14 NON CURRENT PROVISIONS**

in Rs. lakhs

Particulars	As at March 31, 2025	As at March 31, 2024
<b>Provision for Employee benefits</b>		
Compensated Absences	121.66	155.11
	<b>121.66</b>	<b>155.11</b>

**15 DEFERRED TAX (ASSET) / LIABILITY**

in Rs. lakhs

Particulars	As at March 31, 2025	As at March 31, 2024
<b>Deferred Tax Asset:</b>		
Unabsorbed depreciation	(407.89)	(237.07)
Expenses allowable on payment	(42.08)	(116.11)
Provision for Inventory and debtors	(157.40)	(119.56)
MAT Credit	(824.47)	(824.47)
	<b>(1,431.84)</b>	<b>(1,297.21)</b>
<b>Deferred Tax Liability:</b>		
Depreciation and amortisation on PPE & Intangibles	1,535.07	1,539.88
<b>Net Deferred Tax Liability / (Asset)</b>	<b>103.23</b>	<b>242.67</b>

\* The company has recognised deferred tax asset for Unabsorbed depreciation considering the future projected profitability.

**16 CURRENT BORROWINGS**

in Rs. lakhs

Particulars	As at March 31, 2025	As at March 31, 2024
<b>Secured</b>		
Loans repayable on demand *		
From Banks	3,279.87	1,400.00
<b>Unsecured</b>		
Loans repayable on demand *		
From Banks	-	1,000.00
<b>Current Maturities of Long term borrowings*</b>		
From Banks	1,568.90	2,076.74
From Other Parties	749.32	459.93
	<b>5,598.09</b>	<b>4,936.67</b>

\* Refer Note 12(a) for security details

**17 LEASE LIABILITIES**

in Rs. lakhs

Particulars	As at March 31, 2025	As at March 31, 2024
Lease liabilities (Refer note 45)	215.33	134.30
	<b>215.33</b>	<b>134.30</b>

**18 TRADE PAYABLES**

in Rs. lakhs

Particulars	As at	As at
	March 31, 2025	March 31, 2024
Trade Payables to Micro ,Small & Medium Enterprises (Refer Note 36)	303.63	545.12
Acceptances - Letter of Credit	220.74	71.67
Trade Payables - others	6,276.64	6,837.81
Trade Payables- Due to related parties*	19.50	18.40
Vendor Bills Payable	1580.74	2278.49
	<b>8,401.25</b>	<b>9,751.49</b>

\* Refer Note 47 (c)

in Rs. lakhs

**Trade Payables - Ageing**

Particulars	Outstanding As at March 31, 2025 for following periods from due date of Payment				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	303.63				303.63
(ii) Others	7,486.03	41.20	568.64	1.74	8,097.62
<b>Total</b>	<b>7,789.66</b>	<b>41.20</b>	<b>568.64</b>	<b>1.74</b>	<b>8,401.25</b>

Rs. In lakhs

Particulars	Outstanding As at March 31, 2024 for following periods from due date of Payment				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	545.12				545.12
(ii) Others	8,272.59	751.93	172.51	9.34	9,206.37
<b>Total</b>	<b>8,817.71</b>	<b>751.93</b>	<b>172.51</b>	<b>9.34</b>	<b>9,751.49</b>

**19 OTHER FINANCIAL LIABILITIES**

in Rs. lakhs

Particulars	As at	As at
	March 31, 2025	March 31, 2024
Interest accrued but not due on borrowings	14.03	29.33
Capital Creditors		
i) Total outstanding due to Micro & Small Enterprises (refer note 36)	-	2.10
ii) Total outstanding due to other than Small & Micro Enterprises	205.19	178.35
Unclaimed/Unpaid dividend	6.09	6.16
Dues towards Funded Gratuity - LIC	31.28	45.60
Employee related payables	255.59	254.56
Other payables	247.66	478.86
	<b>759.84</b>	<b>994.96</b>

**20 OTHER CURRENT LIABILITIES**

in Rs. lakhs

Particulars	As at March 31, 2025	As at March 31, 2024
Statutory dues	124.72	169.66
Contract liabilities - Customer Advances	8.85	10.95
	<b>133.57</b>	<b>180.61</b>

**21 CURRENT PROVISIONS**

in Rs. lakhs

Particulars	As at March 31, 2025	As at March 31, 2024
<b>Provision for Employee benefits</b>		
Compensated Absences	33.91	33.78
	<b>33.91</b>	<b>33.78</b>

**21.1 Movement in Provision for Compensated Absences in Note 14 and Note 21 is as follows:**

Particulars	Opening	Additions/ Reversals (net of utilisation)	Closing
March 2025	188.89	(33.32)	155.57
March 2024	164.63	24.26	188.89

**22. REVENUE FROM OPERATIONS**

	For the period ended March 31, 2025	For the period ended March 31, 2024
<b>(a) Sale of Products</b>		
Rings Sales	6,515.74	6,273.60
OCF Sales	20,284.83	21,838.26
Pin Sales	2,418.68	2,477.85
Tooling Sales	534.48	601.90
<b>(b) Sale of Services</b>	20.73	35.94
<b>(c) Other operating revenues</b>		
Export Incentives	258.19	99.63
Scrap Sales	304.90	344.70
	<b>30,337.55</b>	<b>31,671.88</b>

**23 OTHER INCOME**

	For the period ended March 31, 2025	For the period ended March 31, 2024
(a) Interest income	82.44	121.03
(b) Liabilities no longer required written back	39.24	54.00
(c) Exchange Gain	67.78	2.52
(d) Insurance claim received	-	68.59
(e) Gain on pre-closure of lease	72.22	-
(f) Other non operating income	4.95	7.41
<b>Total</b>	<b>266.63</b>	<b>253.55</b>

**24. COST OF MATERIALS CONSUMED**

	For the period ended March 31, 2025	For the period ended March 31, 2024
(a) Opening Stock	1,533.55	1,588.32
(b) Add: Purchases	9,919.54	11,022.53
(c) Less: Closing Stock	(1,288.64)	(1,533.55)
<b>Total</b>	<b>10,164.45</b>	<b>11,077.30</b>

**25. CHANGES IN INVENTORIES OF FINISHED GOODS AND WORK - IN -PROGRESS**

	For the period ended March 31, 2025	For the period ended March 31, 2024
(a) (Increase) / Decrease in Work-in-Progress	32.89	(361.48)
(b) (Increase) / Decrease in Finished Goods	349.36	261.78
<b>Total</b>	<b>382.25</b>	<b>(99.70)</b>

**26. EMPLOYEE BENEFITS EXPENSE**

	For the period ended March 31, 2025	For the period ended March 31, 2024
(a) Salaries and wages	2,607.57	2,795.25
(b) Contribution to provident and other funds	224.15	170.28
(c) Staff welfare expenses	448.58	429.53
(d) Less: Expenses capitalised	24.30	-
<b>Total</b>	<b>3,304.60</b>	<b>3,395.06</b>

**27. FINANCE COSTS**

	For the period ended March 31, 2025	For the period ended March 31, 2024
(a) Interest expenses	1,051.41	1,052.62
(b) Interest on leases	60.61	39.29
(c) Other borrowing costs	60.54	56.14
<b>Total</b>	<b>1,172.56</b>	<b>1,148.05</b>

**28. OTHER EXPENSES**

	For the period ended March 31, 2025	For the period ended March 31, 2024
Sub - Contracting Expenses	6,031.71	6,276.99
Power and Fuel	1,543.20	1,528.21
Stores Consumed	3,099.88	3,700.45
Rent	99.69	93.44
Rates and Taxes	87.00	50.42
Insurance	117.58	119.56
Travelling and Conveyance	451.37	526.34
Packing and Forwarding	379.04	354.17
Advertisement	8.30	4.21
Royalty	154.42	153.20
Consultation Fee	423.54	364.03
Directors' Sitting Fees	3.97	4.25
Freight	774.42	636.87
Payment to Auditors for:		
Statutory Audit	11.60	11.43
Tax Audit	1.60	1.60
GST Audit	1.26	1.26
Other Matters	4.69	4.95
Repairs and Maintenance		
- Buildings	15.13	35.38
- Machinery and Electrical Installations	451.97	578.62
- Vehicles	69.12	45.29
- Computer System	160.02	163.90
Bad Debts written off/(written Back) - Net	-	(4.74)
Provision for doubtful receivables made/ (written back) - Net	36.65	11.92
Loss on Sale of Assets	14.27	2.51
CSR Expenses	-	14.19
Commission to Non Whole Time Directors	6.25	3.00
Advance written off	16.81	-
Provision for doubtful advances written back	(16.81)	-
Miscellaneous Expenses	322.29	316.11
	<b>14,268.97</b>	<b>14,997.56</b>

**29. REVENUE FROM CONTRACTS WITH CUSTOMERS:****29.1 Disaggregated revenue information**

(Rs in Lakhs)

Particulars	For the period ended	For the period ended
	March 31, 2025	March 31, 2024
Type of goods and service		
a) Sale of products		
Rings Sales	6,515.74	6,273.60
OCF Sales	20,284.83	21,838.26
Pin Sales	2,418.68	2,477.85
Tooling Sales	534.48	601.90
b) Revenue from services		
Job work	20.73	35.94
c) Other operating revenues		
Scrap sales	304.90	344.70
<b>Total revenue from contract with customers</b>	<b>30,079.36</b>	<b>31,572.25</b>
India	20,282.33	20,362.76
Outside India	9,797.03	11,209.49
<b>Total revenue from contract with customers</b>	<b>30,079.36</b>	<b>31,572.25</b>

(Rs in Lakhs)

Timing of revenue recognition	March 31, 2025		March 31, 2024	
	At a point in time	Over a period of time	At a point in time	Over a period of time
- Sale of products	30,058.63	-	31,536.31	-
- Revenue from Services - Job Work	20.73		35.94	
<b>Total revenue from contract with customers</b>	<b>30,079.36</b>	<b>-</b>	<b>31,572.25</b>	<b>-</b>

**29.2 Contract balances**

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
Trade receivables	6,707.99	7,721.53
Contract liabilities	8.85	10.95

Trade receivables are non-interest bearing and are generally as per terms of contract.

Contract liabilities are Amounts received from customers in respect of obligation to be performed by the Company.

**29.3 Reconciliation of revenue recognised in the statement of profit and loss with the contracted price**

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
Revenue as per contracted price	30,079.36	31,572.25
Adjustments		
Rebates and discounts	-	-
Revenue from contract with customers	<b>30,079.36</b>	<b>31,572.25</b>
Export Incentives	<b>258.19</b>	<b>99.63</b>
<b>Total Revenue from Operations as per Note 22</b>	<b>30,337.55</b>	<b>31,671.88</b>

**30 CONTINGENT LIABILITY**

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
Claims against the Company not acknowledged as debts		
a. Outstanding Letters of Credit	33.61	123.79
b. Bank Guarantees	15.85	15.85
c. Income Tax matters under appeal*	21.10	21.10
d. Others	18.24	11.19

\* Future cash outflows in respect of the above are determinable only on receipt of judgement/decisions pending with various forums/authorities.

**31**

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
Commitments		
Capital commitments (net of advances) not provided for	277.5	154.43

The outflow in respect of the above is not practicable to ascertain in the view of uncertainty involved.

**32 Value of imports calculated on CIF basis:**

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
Raw materials	918.47	983.84
Stores consumed	189.67	21.75
Spare parts	100.82	50.21
<b>Total Components and spare parts</b>	<b>290.49</b>	<b>71.96</b>
Capital goods	549.54	42.42

**33**

(Rs in Lakhs)

Expenditure in foreign currency (on Payment Basis)	March 31, 2025	March 31, 2024
Royalty	168.34	131.81
Travel	53.29	70.03
Professional Fee / Technical Services	303.07	175.31
Capital Expenditure / Advance	944.02	37.28
Others	94.26	280.86
<b>Total</b>	<b>1562.99</b>	<b>695.29</b>

**34 Details of consumption in Note 24,25 and 28 of Imported and Indigenous items:**

(Rs in Lakhs)

Imported	March 31, 2025	March 31, 2024
Raw materials	1,022.17	881.12
Spares & Loose tools	151.17	102.64
<b>Total</b>	<b>1,173.34</b>	<b>983.76</b>

(Rs in Lakhs)

Indigenous	March 31, 2025	March 31, 2024
Raw materials	9,524.53	10,096.48
Spares & Loose tools	2,948.71	3,597.81
<b>Total</b>	<b>12,473.24</b>	<b>13,694.29</b>

**35 Earnings in Foreign Exchange :**

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
Export of goods calculated on FOB basis	9,272.76	11,495.63
<b>Total</b>	<b>9,272.76</b>	<b>11,495.63</b>

**36 Disclosures required under the Micro, Small & Medium Development Act, 2006**

The company has certain dues to suppliers registered under Micro, Small and Medium Enterprises Development Act, 2006 (MSMED Act). The disclosures pursuant to the said MSMED Act are as follows:

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
The Principal amount (24-25 : Rs. 244.9 Lakhs; 23-24 : Rs.494.98 lakhs) and the interest due (24-25: Rs. 58.73 Lakhs; 23-24 : Rs.52.24 lakhs ) thereon remain unpaid to suppliers at the end of each accounting year.	303.63	547.22
The amount of Interest paid by the buyer in terms of Section 16 of the Micro, Small and Medium Enterprises Development Act, 2006 along with the amount of payment made to the supplier beyond the appointed day during the accounting year.	-	103.96
The amount of interest due and payable for the period of delay in making payment (which has been paid but beyond the appointed day during the year) but without adding to the interest specified under the Micro, Small and Medium Enterprises Development Act, 2006.	6.49	72.96
The amount of interest accrued and remaining unpaid at the end of each accounting year.	58.73	52.24
The amount of interest debited in Statement of Profit and Loss account	6.49	72.96
The amount of further interest remaining due and payable even in the succeeding years until such date when the interest dues above are actually paid to the small enterprises, for the purpose of disallowance of a deductible expenditure u/s 23 of the Micro, Small and Medium Enterprises Development Act, 2006.	58.73	52.24

The above information regarding Micro and Small Enterprises have been Determined to the extent such parties have been identified on the basis of information available with the company.

**37 Income taxes relating to continuing operations**

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
<b>Income tax recognised in profit or loss</b>		
Current tax	-	-
MAT Credit entitlement	-	-
Deferred tax	(130.23)	(6.17)
<b>Total income tax expense recognised in the current year</b>	<b>(130.23)</b>	<b>(6.17)</b>

The income tax expense for the year can be reconciled to the accounting profit as follows:

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
<b>Profit/(loss) before tax from continuing operations</b>	(450.02)	(279.31)
Income tax expense calculated at %	27.82	27.82
Income tax expense	(125.20)	(77.70)
Effect of expenses that are deductible in determining taxable profit of the current year	(16.28)	32.63
Others	11.25	38.90
<b>Income tax expense recognised in profit or loss (relating to continuing operations)</b>	<b>(130.23)</b>	<b>(6.17)</b>

The tax rate used for the reconciliations above is the corporate tax rate of 27.82 % (for the year 2024-25) and 27.82% (for the year 2023-24) payable by corporate entities in India on taxable profits under tax law in Indian jurisdiction.

**Income tax recognised in other comprehensive income**

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
<b>Current tax</b>		
Remeasurement of defined benefit obligation	-	-
Deferred tax		
Remeasurement of defined benefit obligation	(9.21)	(15.75)
<b>Total income tax recognised in other comprehensive income</b>	<b>(9.21)</b>	<b>(15.75)</b>

**Deferred tax balances**

The following is the analysis of deferred tax assets/(liabilities) presented in the statement of financial position:

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
Deferred tax assets (including MAT credit)	(1,431.84)	(1,297.21)
Deferred tax liabilities	1,535.07	1,539.88
	<b>103.23</b>	<b>242.67</b>

Deferred tax assets and liabilities are recognized for the future tax consequences of temporary differences between the carrying values of assets and liabilities and their respective tax bases, and unutilized depreciation carry-forwards and tax credits. Deferred tax assets are recognized to the extent that it is probable that future taxable income will be available against which the deductible temporary differences, depreciation carry-forwards and unused tax credits could be utilized.

**38 Employee Benefits****Defined Contribution Plan**

Contribution to Defined Contribution Plan, are charged off for the year as under:

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
Employer's Contribution to Provident Fund	124.92	118.15
Employer's Contribution to Superannuation Fund	24.68	25.11

**Defined Benefit Plan****Gratuity :**

The Company operates gratuity plan through approved gratuity fund with Life Insurance Corporation of India. Every employee is entitled to the benefit in accordance with The Payment of Gratuity Act, 1972, as applicable from time to time, except in the case of Managing Director where there is no maximum limit. The present value of obligation is determined based on actuarial valuation.

**Leave Salary Encashment :**

Eligible employees can carry forward and encash leave on superannuation or death or permanent disablement subject to a maximum accumulation of 60 days except in the case of Managing Director where there is no limit to maximum accumulation. The present value of obligation is determined based on actuarial valuation.

The estimates of rate of escalation in salary considered in actuarial valuation, take into account inflation, seniority, promotion and other relevant factors including supply and demand in the employment market. The above information is certified by the actuary.

These plans typically expose the Company to actuarial risks such as: investment risk, interest rate risk, longevity risk and salary risk.

<b>Investment risk</b>	The present value of the defined benefit plan liability is calculated using a discount rate determined by reference to the market yields on government bonds denominated in Indian Rupees. If the actual return on plan asset is below this rate, it will create a plan deficit.
<b>Interest risk</b>	A decrease in the bond interest rate will increase the plan liability. However, this will be partially offset by an increase in the return on the plan's debt investments.
<b>Longevity risk</b>	The present value of the defined benefit plan liability is calculated by reference to the best estimate of the mortality of plan participants both during and after their employment. An increase in the life expectancy of the plan participants will increase the plan's liability.
<b>Salary risk</b>	The present value of the defined benefit plan liability is calculated by reference to the future salaries of plan participants. As such, an increase in the salary of the plan participants will increase the plan's liability.

The principal assumptions used for the purposes of the actuarial valuations were as follows.

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
<b>Gratuity and Compensated absences</b>		
Discount rate(s)	6.54%	7.11%
Expected rate(s) of salary increase	5.00%	7.50%

The estimates of future salary increases, considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.

Amounts recognised in total comprehensive income in respect of these defined benefit plans are as follows:

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
<b>Gratuity</b>		
Current service cost	57.75	30.91
Past service cost	-	-
Net interest expense	67.37	39.50
Return on plan assets (excluding amounts included in net interest expense)	(50.57)	(43.39)
<b>Components of defined benefit costs recognised in profit or loss</b>	<b>74.55</b>	<b>27.02</b>

The above expense for the year are included under 'Contribution to provident, gratuity and other funds' in the 'employee benefits expense' in statement of profit or loss.

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
<b>Remeasurement on the net defined benefit liability comprising:</b>		
Actuarial(gains) /losses arising from obligations	33.12	56.62
Components of defined benefit costs recognised in other comprehensive income	33.12	56.62
<b>Total</b>	<b>107.67</b>	<b>83.64</b>

The remeasurement of the net defined benefit liability is included in other comprehensive income.

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
<b>Compensated Absences</b>		
Current service cost	-	-
Net interest expense	12.36	10.88
Actuarial (gains)/losses arising from changes in financial assumptions	(28.55)	1.47
Actuarial (gains)/losses arising from experience adjustments	7.77	36.89
Actuarial (gains)/losses arising from changes in geographical assumptions	(1.87)	-
	<b>(10.29)</b>	<b>49.24</b>
Recognised in Statement of Profit & Loss	(10.29)	49.24
Recognised in Other Comprehensive Income	-	-

The above expenses for the year are included under 'Salaries, wages and bonus' in the 'employee benefits expense' in statement of profit or loss.

## Notes annexed to and forming part of the Standalone Financial Statements

The amount included in the statement of financial position arising from the Company's obligation in respect of its defined benefit plans is as follows:

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
<b>Gratuity</b>		
Present value of defined benefit obligation	749.39	644.47
Fair value of plan assets	718.11	598.86
Net liability arising from defined benefit obligation (funded)	<b>31.28</b>	<b>45.60</b>
Gratuity is reflected in Other Financial Liabilities. [Refer note 19].		
<b>Compensated Absences</b>		
Present value of defined benefit obligation	155.57	188.89
Net liability arising from defined benefit obligation (funded)	<b>155.57</b>	<b>188.89</b>

The above provisions are reflected under 'Provision for employee benefits' in "other non-current provisions" and in "short-term provisions". [Refer notes 14 and 21]

Movements in the present value of the defined benefit obligation in the current year were as follows:

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
<b>Gratuity</b>		
Opening defined benefit obligation	644.47	546.86
Current service cost	57.75	30.91
Interest cost	67.37	39.50
Actuarial(gains) /losses arising from obligations	33.12	56.62
Benefits paid	(53.32)	(29.42)
<b>Closing defined benefit obligation</b>	<b>749.39</b>	<b>644.47</b>
<b>Compensated Absences</b>		
Opening defined benefit obligation	188.89	164.63
Current service cost	-	-
Interest cost	12.36	10.88
Actuarial (gains)/losses arising from changes in financial assumptions	(28.55)	1.47
Actuarial (gains)/losses arising from experience adjustments	7.77	36.89
Actuarial (gains)/losses arising from changes in geographical assumptions	(1.87)	-
Benefits paid	(23.03)	(24.98)
<b>Closing defined benefit obligation</b>	<b>155.57</b>	<b>188.89</b>

Movements in the fair value of the plan assets in the current year were as follows:

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
<b>Gratuity</b>		
Opening fair value of plan assets	598.86	574.24
Return on plan assets (excluding amounts included in net interest expense)	50.57	43.39
Contributions	122.00	10.65
Benefits paid	(53.32)	(29.42)
Closing fair value of plan assets	<b>718.11</b>	<b>598.86</b>

The Company funds the cost of the gratuity expected to be earned on a yearly basis to Life Insurance Corporation of India, which manages the plan assets.

The actual return on plan assets was Rs.50.57 lakhs (2023-24: Rs.43.39 lakhs).

## 39 Financial Instruments

### Capital management

The Company manages its capital to ensure that entities in the Company will be able to continue as going concerns while maximising the return to stakeholders through the optimisation of the debt and equity balance.

The Company determines the amount of capital required on the basis of annual operating plans and long-term product and other strategic investment plans. The funding requirements are met through equity, non-convertible debt securities, and other long-term/short-term borrowings.

The capital structure of the Company consists of net debt (borrowings as detailed in notes 12 and 16, and offset by cash and bank balances) and total equity of the Company. The Company monitors the capital structure on the basis of total debt to equity ratio and maturity profile of the overall debt portfolio of the Company.

### Gearing Ratio:

Particulars	(Rs in Lakhs)	
	March 31, 2025	March 31, 2024
Debt (Long-term and short-term borrowings including current maturities)	9,925.61	8,326.68
Less: Cash and bank balances	(117.50)	(622.99)
Net debt	9,808.11	7,703.69
<b>Total equity</b>	<b>10,315.21</b>	<b>10,659.41</b>
Net debt to total equity ratio	0.95	0.72

### Categories of Financial Instruments:

#### A Financial assets

Particulars	(Rs in Lakhs)	
	March 31, 2025	March 31, 2024
<b>a. Measured at amortised cost:</b>		
Cash and bank balances	128.62	634.15
Trade Receivables	6,707.99	7,721.53
Investments	483.43	200.00
Others	772.79	586.32
<b>b. Mandatorily measured at fair value through other comprehensive income (FVOCI):</b>		
Investments	202.36	3.32

#### B Financial liabilities

Particulars	(Rs in Lakhs)	
	March 31, 2025	March 31, 2024
<b>a. Measured at amortised cost:</b>		
Borrowings	7,607.39	5,790.01
Trade Payables	8,401.25	9,751.49
Current maturity of Long Term Borrowings	2,318.22	2,536.67
Lease Liabilities	519.36	417.82
Others	759.84	994.96
<b>b. Measured at fair value through Statement of Profit and Loss:</b>		
Derivatives	-	-

### Financial risk management objectives

The treasury function provides services to the business, co-ordinates access to domestic and international financial markets, monitors and manages the financial risks relating to the operations through internal risk reports which analyse exposures by degree and magnitude of risks. These risks include market risk (including currency risk, interest rate risk and other price risk), credit risk and liquidity risk.

### Market risk

Market risk is the risk of any loss in future earnings, in realizable fair values or in future cash flows that may result from a change in the price of a financial instrument. The Company's activities expose it primarily to the financial risks of changes in foreign currency exchange rates and interest rates.

**Financial Instruments Contd.....****Foreign currency risk management:**

The Company undertakes transactions denominated in foreign currencies; consequently, exposures to exchange rate fluctuations arise.

The carrying amounts of the Company's foreign currency denominated monetary assets and monetary liabilities at the end of the reporting period are as follows:

**As on March 31, 2025**

(Rs in Lakhs)

Currency	Liabilities	Assets	Net overall exposure on the currency - net assets - (net liabilities)
	Gross exposure*	Gross exposure	
USD	2,398.50	2,404.28	5.78
EUR	8.07	98.22	90.15
GBP	13.93	-	(13.93)
JPY	146.43	-	(146.43)

\* Excludes exposure on Unutilised Letter of Credit aggregating Rs.33.61 lakhs

**As on March 31, 2024**

(Rs in Lakhs)

Currency	Liabilities	Assets	Net overall exposure on the currency - net assets - (net liabilities)
	Gross exposure	Gross exposure	
USD	361.77	2,742.85	2,381.08
EUR	0.72	132.70	131.98
GBP	5.60	-	(5.60)
JPY	95.86	-	(95.86)

\*Excludes exposure on Unutilised Letter of Credit aggregating Rs.16.89 lakhs

**Foreign currency sensitivity analysis:**

"Movement in the functional currencies of the various operations of the Company against major foreign currencies may impact the Company's revenues from its operations. Any weakening of the functional currency may impact the Company's cost of imports and cost of borrowings and consequently may increase the cost of financing the Company's capital expenditures.

The following table details the Company's sensitivity movement in the foreign currencies. The foreign exchange rate sensitivity is calculated for each currency by aggregation of the net foreign exchange rate exposure of a currency and a simultaneous parallel foreign exchange rates shift in the foreign exchange rates of each currency by 2%. 2% represents management's assessment of the reasonably possible change in foreign exchange rates. The sensitivity analysis includes only outstanding foreign currency denominated monetary items and adjusts their translation at the period end for a 2% change in foreign currency rates."

(Rs in Lakhs)

Currency	Profit or Loss	
	March 31, 2025	March 31, 2024
USD Impact	0.12	47.62
EUR Impact	1.80	2.64
GBP Impact	(0.28)	(0.11)
JPY Impact	(2.93)	(1.92)

In management's opinion, the sensitivity analysis is unrepresentative of the inherent foreign exchange risk because the exposure at the end of the reporting period does not reflect the exposure during the year.

The following table details the derivative contracts outstanding at the end of the reporting period:

#### Interest rate risk management

The company is exposed to interest rate risk pertaining to funds borrowed at both fixed and floating interest rates. The risk is managed by the company by maintaining an appropriate mix between fixed and floating rate borrowings.

The exposure of company's borrowings to interest rate changes at the end of the reporting period are as follows.

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
Variable rate Borrowings	9,925.61	8,326.68

#### Interest rate sensitivity analysis

The sensitivity analyses below have been determined based on the exposure to interest rates for non-derivative instruments at the end of the reporting period. For floating rate liabilities, the analysis is prepared assuming the amount of the liability outstanding at the end of the reporting period was outstanding for the whole year. A 25 basis point increase or decrease is used when reporting interest rate risk internally to key management personnel and represents management's assessment of the reasonably possible change in interest rates.

If interest rates had been 25 basis points higher/lower and all other variables were held constant, the Company's profit for the year ended March 31, 2025 would decrease/increase by Rs.24.81 lakhs (March 31, 2024: decrease/increase by Rs.22.11 lakhs). This is mainly attributable to the Company's exposure to interest rates on its variable rate borrowings.

#### Equity price risk

Equity price risk is related to the change in market reference price of the investments in equity securities. Fair and nominal value of shares are same since entire nominal value will be payable on sale back of shares as per the agreement and the shares are not held for trading purpose.

#### Credit risk management

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Company. The Company has adopted a policy of only dealing with creditworthy counterparties and obtaining sufficient collateral, where appropriate, as a means of mitigating the risk of financial loss from defaults. The Company's exposure and the credit ratings of its counterparties are continuously monitored and the aggregate value of transactions concluded is spread amongst approved counterparties.

Trade receivables consist of a large number of customers, spread across diverse industries and geographical areas. Ongoing credit evaluation is performed on the financial condition of accounts receivable.

The Company does not have significant credit risk exposure

The company sells predominantly to local and export customers which are on credit basis. The average credit period is 30 days to 60 days.

The Company did not have credit risk exposure in the past 3 years and there were no bad debt during the mentioned period but the Company makes an allowance for doubtful debts on a case to case basis.

#### Exposure to credit risk

The carrying amount of financial assets represents the maximum credit exposure. The maximum exposure is the total of the carrying amount of balances with banks, short term deposits with banks, trade receivables, margin money and other financial assets excluding equity investments.

#### Liquidity risk management

Liquidity risk refers to the risk that the Company cannot meet its financial obligations. The objective of liquidity risk management is to maintain sufficient liquidity and ensure that funds are available for use as per requirements.

The Company has obtained fund and non-fund based working capital lines from various banks. The Company is also working with banks for obtaining separate facility for financing of Dies. Promoters will support by way of fund infusion on need basis.

## Notes annexed to and forming part of the Standalone Financial Statements

The company had access to the following undrawn borrowing facilities at the end of the reporting period:

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
Expiring with in one year (bank overdraft and other facilities) - Secured	1,142.14	2,100.00
Term Loan - Secured	725.29	-

### Liquidity tables:

The following tables detail the Company's remaining contractual maturity for its non-derivative financial liabilities with agreed repayment periods. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Company can be required to pay.

31st March 2025	Due in 1st year	Due in 2nd to 5th year	Due after 5th year	Carrying amount
Trade payables	8,401.25	-	-	8,401.25
Current maturity of long term borrowings	2,318.22	-	-	2,318.22
Lease liabilities	255.85	325.01	-	580.86
Other financial liabilities	745.81	-	-	745.81
Borrowings (including interest accrued thereon upto the reporting date)	3,307.40	4,354.03	-	7,661.43
	<b>15,028.53</b>	<b>4,679.04</b>	-	<b>19,707.57</b>

31st March 2024	Due in 1st year	Due in 2nd to 5th year	Due after 5th year	Carrying amount
Trade payables	9,751.49	-	-	9,751.49
Current maturity of long term borrowings	2,536.67	-	-	2,536.67
Lease liabilities	174.84	293.74	-	468.58
Other financial liabilities	965.63	-	-	965.63
Borrowings (including interest accrued thereon upto the reporting date)	2,443.08	3,405.74	-	5,848.82
	<b>15,871.71</b>	<b>3,699.48</b>	-	<b>19,571.19</b>

### Fair value of financial assets and financial liabilities that are not measured at fair value (but fair value disclosures are required):

The Management considers that the carrying amounts of financial assets and financial liabilities recognised in the financial statements approximate their fair values.

#### 40. Segment Information

The Managing Director of the Company has been identified as being the chief operating decision maker. Based on the internal reporting to the Chief operating decision maker, the Company has identified that the Company has only one segment which is manufacture and sale of Auto Component – Piston Rings, Differential Gears, Pole Wheel and other Transmission Components and accordingly there are no other reportable segments. The Company is domiciled in India. Information about entity wide disclosures as mandated under Ind AS 108 are as below:

##### Geographical segment information:

(Rs in Lakhs)

Description	Year	India	USA	Thailand	Rest of the world	Unallocated	Total
Revenue	2024-25	20,282.33	1,045.52	8,050.13	701.39	258.19	30,337.55
	2023-24	20,362.76	1,561.53	8,911.42	736.54	99.63	31,671.88
Assets	2024-25	4,404.09	306.39	1,916.11	81.40	-	6,707.99
	2023-24	5,370.93	578.24	1,619.08	153.28	-	7,721.53

Out of the above said revenue two customer represents more than 10% of the gross revenue and in total contribute 32.77% of the gross revenue.

#### 41. Net debt reconciliation:

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
1. Cash and cash equivalents	128.62	634.15
2. Liquid investments	233.01	227.22
3. Lease Liability	(519.36)	(417.82)
4. Short term borrowings	(3,279.87)	(2,400.00)
5. Long term borrowings*	(6,645.74)	(5,926.68)
<b>Net debt</b>	<b>(10,083.34)</b>	<b>(7,883.13)</b>

	Other assets		Liabilities from financing activities			Total
	Cash and cash equivalents	Liquid investments	lease Liability	Long term borrowings*	Short term borrowings	
Net debt as at March 31, 2024	634.15	227.22	(417.82)	(5,926.68)	(2,400.00)	(7,883.13)
Cash flows	(505.53)	5.79	312.06	(719.06)	(879.87)	(1,786.61)
Movement in Lease Liability						-
Foreign exchange adjustments						-
Interest expense				377.62	734.33	1,111.95
Interest paid				(377.62)	(734.33)	(1,111.95)
Other non-cash movements						-
- Acquisitions / disposals			(352.99)			(352.99)
- Fair value adjustments			(60.61)			(60.61)
<b>Net debt as at March 31, 2025</b>	<b>128.62</b>	<b>233.01</b>	<b>(519.36)</b>	<b>(6,645.74)</b>	<b>(3,279.87)</b>	<b>(10,083.34)</b>

##### Note:

Assets represented by positive numbers

Liabilities represented by negative numbers

\* Includes current maturities of Long term debt

## 42 Investment

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
(a) Quoted investment		
Cost	0.88	0.88
Market value	2.29	2.79
(b) Unquoted investment		
Cost	683.5	200.53
(c) Impairment in value of investment	-	-

## 43 Corporate Social Responsibility

As per Section 135 of the Companies Act, 2013, a company, meeting the applicability threshold, needs to spend at least 2% of its average net profit for the immediately preceding three financial years on corporate social responsibility (CSR) activities. A CSR committee has been formed by the Company as per the Act. The funds were primarily allocated to a corpus and utilized through the year on these activities which are specified in Schedule VII of the Companies Act, 2013.

- a) Gross amount required to be spent by the Company during the year is Rs.Nil (2023-24 Rs.14.19 lakhs).
- b) Amount approved by the Board and spent during the year on :

2023-24

(Rs in Lakhs)

Particulars	In Cash	Yet to be paid in cash	Total
1. Construction/acquisition of any asset	-	-	-
2. On Purposes other (1) above	14.19	-	14.19

- c) The amount of shortfall at the end of the year out of the amount required to be spent by the Company during the year Nil (2023-24 - Nil)
- d) The total of previous years' shortfall amounts Nil (2023-24 - Nil)
- e) The nature of CSR activities undertaken by the Company:
- Donation of Bisleri water bottles during flood Nil (2023-24 - Rs.1.12 lakhs)
  - Contribution to Sri Paramakalyani Education Society (Promoting education and also conservation of art and culture) Rs. NIL (2023-24- Rs.5 lakhs)
  - Apprenticeship training under the apprentices act 1961 (Skill Training) Rs.NIL (2023-24 Rs.8.08 lakhs)

#### 44 Basic and Diluted earnings per share

The earnings and weighted average number of ordinary shares used in the calculation of basic earnings per share are as follows.

(Rs in Lakhs)

Particulars	Year ended	Year ended
	March 31, 2025	March 31, 2024
Profit/ (loss) for the year attributable to owners of the Company	(319.79)	(273.14)
Adjustments	-	-
Earnings used in the calculation of basic earnings per share	(319.79)	(273.14)
Profit/(loss) for the year from discontinued operations used in the calculation of basic earnings per share from discontinued operations	-	-
Earnings used in the calculation of basic earnings per share from continuing operations	<b>(319.79)</b>	<b>(273.14)</b>
	<b>Nos.</b>	<b>Nos.</b>
Weighted average number of ordinary shares for the purposes of basic and diluted earnings per share	12,675,865	12,675,865
Basic and Diluted Earnings per share	(2.52)	(2.15)

#### 45 Disclosures on Leases

##### 45.1 Payments recognized as expense for non-cancellable lease

(Rs in Lakhs)

Sl. no.	Particulars	Year ended	Year ended
		March 31, 2025	March 31, 2024
<b>Maturity Analysis of future lease payments</b>			
(a)	Not later than 1 year	215.33	134.30
(b)	Later than 1 year and not later than 5 years	304.03	283.52
(c)	Later than 5 years	-	-

##### 45.2 Details of rental payment for contracts for which exemption is availed under IND AS 116 on account of the following

(Rs in Lakhs)

Sl. no.	Particulars	Year ended	Year ended
		March 31, 2025	March 31, 2024
1	Lease asset for low value asset (less than Rs 5 lakhs)	-	-
2	Short term leases	99.69	93.44

## 45.3 Other disclosures

(Rs in Lakhs)

Sl. no.	Particulars	Note no.	March 31, 2025	March 31, 2024
(a)	Carrying value of right of use of (ROU) asset	1B	548.21	395.07
(b)	Depreciation charge for ROU asset	1B	308.23	209.90
(c)	Interest expense on lease liability	27	60.61	39.29
(d)	Total cashflow during the year for leases grouped in ROU		312.06	167.22
(e)	Additions to ROU	1B	657.35	13.28
(f)	Lease commitments for short term leases		99.69	93.44
(g)	Gain on pre-closure of lease	23	72.22	-
(h)	Lease liability outstanding	13 & 17	519.36	417.82

Lease terms are negotiated on an individual basis and contain a range of different terms and conditions. The lease agreements do not impose any covenants other than that the company cannot provide the leased asset as security for its borrowings etc, nor can it be subleased without the permission of the lessor.

The lease payment are discounted using the company's incremental borrowing rate(8.75% and 9.50%) being the rate that the company would have to pay to borrow funds necessary to obtain an asset of similar value to ROU asset in a similar economic environment with similar terms, security and conditions.

## 46. The following are analytical ratios for the year ended March 31, 2025 and March 31, 2024

Sl no	Particulars	Numerator	Denominator	Year ended March 31, 2025 Ratio	Year ended March 31, 2024 Ratio	Variance
1	Current Ratio	Current assets	Current liabilities	0.89	0.95	-6.4%
2	Debt Equity Ratio	Total Debt (Including lease liabilities)	Shareholder's Equity	1.01	0.82	23.4%
3	Debt Service Coverage Ratio	Earnings available for debt service <sup>(1)</sup>	Debt Service <sup>(2)</sup>	0.64	0.65	-1.90%
4	Return on Equity Ratio	Net Profits after taxes	Average Shareholder's Equity	(0.03)	(0.025)	21.5%
5	Inventory Turnover Ratio	Sales	Average Inventory	5.41	5.35	1.2%
6	Trade Receivables turnover ratio	Revenue	Average Trade Receivable	4.20	4.14	1.5%
7	Trade payables turnover ratio	Purchases of goods, services and other expenses	Average Trade Payables	2.73	2.77	-1.2%
8	Net capital turnover ratio	Revenue	Working Capital	(17.44)	(36.49)	-52.2%
9	Net profit ratio	Net Profit	Revenue	(0.011)	(0.009)	22.2%
10	Return on Capital Employed	Earning before interest and taxes	Capital Employed <sup>(3)</sup>	0.03	0.04	-26.8%
11	Return on Investment	Income generated from Investments	Time weighted average investments	(0.00)	0.01	-109.4%

- Earning for Debt Service = Net Profit after taxes + Non-cash operating expenses like depreciation and other amortizations + Interest + other adjustments like loss on sale of Fixed assets etc.
- Debt service = Interest & Lease Payments + Principal Repayments
- Capital Employed = Tangible Net Worth + Total Debt + Deferred Tax Liability
- The reason for change in ratios by more than 25% is mainly due to loss and lower volumes during the year ended March 31, 2025 in comparison with year ended March 31, 2024.

## 47 Related party disclosure

### a) List of parties having transactions with IP Rings Ltd.

Name of the Related Party	Relationship
Simpson & Company Ltd.	Holding Company
Amalgamations Private Ltd.	Holding Company of Simpson & Company Ltd.
IPR Eminox Technologies Private Limited	Joint Venture
IPR North America INC	Wholly Owned Subsidiary
Addison & Company Limited	Fellow Subsidiary
George Oakes Limited	Fellow Subsidiary
India Pistons Limited	Fellow Subsidiary
Tractors & Farm Equipment Limited	Fellow Subsidiary
Associated Printers (Madras) Pvt Limited	Fellow Subsidiary
The Madras Advertising Company Pvt Limited	Fellow Subsidiary
Bimetal Bearings Limited	Fellow Subsidiary
Amalgamations Repco Limited	Fellow Subsidiary
L.M. Van Moppes Diamond Tools India Pvt Limited	Fellow Subsidiary
Wallace Cartwright & Company Limited, London	Fellow Subsidiary
United Nilgiri Tea Estates Company Limited	Associate of Holding Company
IP Rings Ltd Senior Executives Superannuation Fund	Controlled Trusts
IP Rings Ltd Employees Gratuity Fund	Controlled Trusts
Mr. A.Venkataramani - Managing Director	Key Managerial Personnel
Mr. R.Janakiraman - Chief Financial Officer	Key Managerial Personnel
Mr. Amarnath Tripathy (Upto 01.07.2024) - Company Secretary	Key Managerial Personnel
Mr. Sathyanarayanan S (from 01.07.2024) - Company Secretary	Key Managerial Personnel
Mr. Muthalagu Govindarajan - Non - Executive Director	Key Managerial Personnel
Mr. Gautam Venkataramani	Relatives of Key Managerial Personnel
Mrs. Sita Venkataramani	Relatives of Key Managerial Personnel

### b) List of parties not having transactions with IP Rings Ltd.:

Name of the Related Party	Relationship
Amco Batteries Limited	Fellow Subsidiary
Simpson & General Finance Company Limited	Fellow Subsidiary
TAFE International Traktor Ve Tarim Ekipmani Sanayi Ve Ticaret Limited	Fellow Subsidiary
Southern Tree Farms Limited	Fellow Subsidiary
TAFE Properties Limited	Fellow Subsidiary
Tafe Access Limited	Fellow Subsidiary
T.Stanes & Company Limited	Fellow Subsidiary
Stanes Motors (South India) Limited	Fellow Subsidiary
Wheel & Precision Forgings India Limited	Fellow Subsidiary
Associated Publishers (Madras) Pvt Limited	Fellow Subsidiary
Stanes Amalgamated Estates Limited	Fellow Subsidiary
Shardlow India Limited	Fellow Subsidiary
Sri Rama Vilas Service Limited	Fellow Subsidiary
Speed-A-Way Pvt Limited	Fellow Subsidiary
W.J. Groom & Company Limited, London	Fellow Subsidiary
TAFE Reach Limited	Fellow Subsidiary
TAFE Motors & Tractors Limited	Fellow Subsidiary
Alpump Limited	Fellow Subsidiary
Tafe Tractors Changshu Company Limited, China	Fellow Subsidiary
Higginbothams Pvt Limited	Fellow Subsidiary
IPL Shaw Solutions Private Limited	Fellow Subsidiary
Vidagara Tech Park Private Limited	Fellow Subsidiary
TAFE Advanced AG Solutions Limited	Fellow Subsidiary
Precision Ag-Tech Technologies B.V., Netherlands	Fellow Subsidiary
E-Farmer B.V Netherland	Associate of Fellow Subsidiary
ACGO Corporation	Associate of Fellow Subsidiary
Amalgamations Valeo Cluch Private Limited	Associate of Holding Company
BBL Daido Private Limited	Associate of Holding Company

**Note :** As per sec 149(6) of Companies Act, 2013 independent directors are not considered as KMP. Also considering the roles & functions of independent director stated under schedule IV of Companies Act 2013 they have not been disclosed as KMP for the purpose of disclosure requirement as per Ind AS 24 Related Party.

Notes annexed to and forming part of the Standalone Financial Statements

c) Details of Transactions with Related Parties:

Name of the party	Year	Sale of goods	Rendering of services – Income	Purchase of goods	Purchase of Capital items	Sale of Capital items	Receiving of services – Expense	Dividend Paid	Interest received	Investments	Contribution to fund	Amounts Outstanding Dr / (Cr)
IPR EminoX Technologies Private Limited	2024-25		24.43							200.00		19.44
	2023-24	116.80	24.00							100.00		90.76
IPR North America INC	2024-25									83.42		-
	2023-24									-		-
Bimetal Bearings Limited	2024-25	21.04	14.01				44.63					4.92
	2023-24	24.62	9.98				42.00					2.69
India Pistons Limited.	2024-25	741.81	73.71	488.12					44.63			363.37
	2023-24	919.34	81.77	317.13				0.70	79.84			904.91
George Oakes Limited	2024-25		9.80				29.67					(7.26)
	2023-24		17.10				18.00					5.46
Simpson & Co. Ltd.	2024-25	145.79					2.55					44.44
	2023-24	169.40					1.24	49.67				36.14
Tractors & Farm Equipment Limited	2024-25											
	2023-24	0.04						14.40				0.06
Addison & Co. Limited	2024-25			5.08								(1.24)
	2023-24			4.06								(4.80)
Amalgamation Pvt Limited	2024-25						6.09					(0.37)
	2023-24						6.58	6.91				(1.54)
Amalgamation Repco Limited	2024-25					18.58						18.67
	2023-24						3.30					(2.69)
Associated Printers (M) Pvt Limited	2024-25						0.58					-
	2023-24						0.52					-
The Madras Company Advertising Co Limited	2024-25						17.68					-
	2023-24						1.47					(0.54)
LM Van Moppes Diamond Tools India Limited	2024-25			2.45			0.14					(1.04)
	2023-24			1.57								(0.83)
Wallace Cartwright & Company Limited, London	2024-25						9.59					(9.59)
	2023-24						14.00					(8.00)

Notes annexed to and forming part of the Standalone Financial Statements

Name of the party	Year	Sale of goods	Rendering of services - Income	Purchase of goods	Purchase of Capital items	Sale of Capital items	Receiving of services - Expense	Dividend Paid	Interest received	Investments	Contribution to fund	Amounts Outstanding Dr / (Cr)
United Nilgiri Tea Estates Company Limited	2024-25											
	2023-24							0.04				
IP Rings Ltd Senior Executives Superannuation Fund	2024-25										24.68	
	2023-24										25.11	
IP Rings Ltd Employees Gratuity Fund	2024-25										31.28	31.28
	2023-24										27.02	27.02
Mrs. Sita Venkataramani	2024-25											
	2023-24							0.45				(0.35)
Mr.Gautam Venkataramani	2024-25											
	2023-24							0.32				
Mr. A. Venkataramani #	2024-25						194.67					
	2023-24						198.56	0.33				
Mr. R. Venkataraman#	2024-25											
	2023-24						50.13					
Mr. Karthik#	2024-25											
	2023-24						0.29					
Mr. Premnatha Kamal#	2024-25											
	2023-24						3.08					
Mr. Muthalagu Govindarajan#	2024-25											
	2023-24						14.36					
Mr. Amarnathtripathy#	2024-25						2.36					
	2023-24						3.70					
Mr. R. Janakiraman#	2024-25						48.52					
	2023-24						6.76					
Mr. Sathyanarayanan#	2024-25						11.92					
	2023-24						-					

# The above figures do not include provisions for encashable leave, gratuity and premium paid for group health insurance, as separate actuarial valuation / premium paid are not available.

- 48** The Code on Social Security, 2020 ('Code') relating to employee benefits during employment and post-employment benefits received Presidential assent in September 2020. The Code has been published in the Gazette of India. However, the date on which the certain provisions of the Code will come into effect and the rules thereunder has not been notified. The Company will assess the impact of the Code when it comes into effect and will record any related impact in the period the Code becomes effective.
- 49** No funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries") with the understanding, whether recorded in writing or otherwise, that the Intermediary shall lend or invest in party identified by or on behalf of the Company (Ultimate Beneficiaries). The Company has not received any fund from any party(s) (Funding Party) with the understanding that the Company shall whether, directly or indirectly lend or invest in other persons or entities identified by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- 50** The Company has not provided any guarantee or security or granted any advances in the nature of loans, secured or unsecured, to companies, firms, Limited Liability Partnerships or any other parties.
- 51** The Company has not accepted any deposit or amounts which are deemed to be deposits.
- 52** There were no transactions relating to previously unrecorded income that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961).
- 53** The company did not had any transactions with companies struck off under section 248 of the Companies Act, 2013 or section 560 of Companies Act, 1956,
- 54** The Company has not traded or invested in Crypto Currency or Virtual Currency during the financial year
- 55** The company has complied with the number of layers prescribed under the Companies Act,2013 read with Companies (Restriction on number of Layers) Rules,2017.
- 56** Figures for the previous year have been regrouped / reclassified wherever necessary to make them comparable with current year figures.

#### 57.A Corporate Information:

IP Rings Limited ('the Company') or ('IPR') is engaged in the manufacture of engine and transmission components. The Company has manufacturing plant at Maraimalainagar, Chennai. The Company is a public limited company and is listed on Bombay Stock Exchange. The functional currency of the Company is Indian Rupee. The financial statements, in accordance with Ind AS notified under the Companies (Indian Accounting Standards) Rules, 2015., for the year ended 31st March 2025 were adopted by the Company as on 29th May 2025.

#### 57.B Material Accounting Policies.

##### 1. Basis of Preparation:

The financial statements have been prepared in accordance with Section 133 of Companies Act 2013, i.e., Indian Accounting Standards ('Ind AS') notified under Companies (Indian Accounting Standards) Rules 2015. The Ind AS financial statements are prepared on historical cost convention, except in case of certain financial instruments which are recognized at fair value at the end of the reporting period as rendered in the Accounting Policy No. 3 and on an accrual basis as a going concern.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Company takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/ or disclosure purposes in these standalone financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of Ind AS 102, leasing transactions that are within the scope of Ind AS 116, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in Ind AS 2 or value in use in Ind AS 36.

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2, or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

All assets and liabilities have been classified as current or non-current as per the Company's normal operating cycle and other criteria set out in the Part I of Schedule III to the Companies Act, 2013. Based on the nature of products and the time between the acquisition of assets for processing and their realisation in cash and cash equivalents, the Company has ascertained its operating cycle as 12 months for the purpose of current – non-current classification of assets and liabilities.

#### Recent accounting pronouncements with respect to Companies Act, 2013

Ministry of Corporate Affairs (“MCA”) notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. For the year ended March 31, 2025, MCA has notified Ind AS – 117 Insurance Contracts and amendments to Ind AS 116 – Leases, relating to sale and leaseback transactions, applicable to the Company w.e.f. April 1, 2024. The Company has reviewed the new pronouncements and based on its evaluation has determined that it does not have any significant impact in its financial statements.

On May 9, 2025, MCA notifies the amendments to Ind AS 21 - Effects of Changes in Foreign Exchange Rates. These amendments aim to provide clearer guidance on assessing currency exchangeability and estimating exchange rates when currencies are not readily exchangeable. The amendments are effective for annual periods beginning on or after April 1, 2025. The Company is currently assessing the probable impact of these amendments on its financial statements.

## 2. Use of Estimates

The preparation of the Ind AS financial statements in conformity with the generally accepted accounting principles in India requires management to make estimates and assumptions that affect the reported amount of assets and liabilities as of the Balance Sheet date, reported amount of revenue and expenses for the year and disclosure of contingent liabilities and contingent assets as of the date of Balance Sheet. The estimates and assumptions used in these Ind AS financial statements are based on management's evaluation of the relevant facts and circumstances as of the date of the Ind AS financial statements. The actual amounts may differ from the estimates used in the preparation of the Ind AS financial statements and the difference between actual results and the estimates are recognised in the period in which the results are known/ materialize.

## 3. Fair Value Measurement

The Company measures financial instruments, such as, derivatives at fair value at each balance sheet date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability

The principal or the most advantageous market must be accessible by the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use. The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs. Information about the valuation techniques and inputs used in determining the fair value of various assets and liabilities are disclosed in Note 39.

### a. Non-derivative financial instruments

#### (i) Financial assets carried at amortised cost

A financial asset is subsequently measured at amortised cost if it is held within a business model whose objective is to hold the asset in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

**(ii) Financial assets at fair value through other comprehensive income**

A financial asset is subsequently measured at fair value through other comprehensive income if it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. The Company has made an irrevocable election for its investments which are classified as equity instruments to present the subsequent changes in fair value in other comprehensive income based on its business model. Further, in cases where the Company has made an irrevocable election based on its business model, for its investments which are classified as equity instruments, the subsequent changes in fair value are recognized in other comprehensive income.

**(iii) Financial assets at fair value through profit or loss**

A financial asset which is not classified in any of the above categories are subsequently fair valued through profit or loss.

**(iv) Financial liabilities**

Financial liabilities are subsequently carried at amortized cost using the effective interest where the fair value differs from the Transaction Price. Where the fair value does not differ, materially, from Transaction Price, the financial liabilities are stated at transaction price only.

**b. Derivative financial instruments**

The Company enters into a variety of derivative financial instruments to manage its exposure to interest rate and foreign exchange rate risks, including foreign exchange forward contracts and cross currency interest rate swaps. Further details of derivative financial instruments are disclosed in Note No 39 Derivatives are initially recognised at fair value at the date the derivative contracts are entered into and are subsequently remeasured to their fair value at the end of each reporting period. The resulting gain or loss is recognised in profit or loss immediately unless the derivative is designated and effective as a hedging instrument, in which event the timing of the recognition in profit or loss depends on the nature of the hedging relationship and the nature of the hedged item. The counterparty for these contracts is generally a bank.

**Cash flow hedge**

The Company designates certain foreign exchange forward contracts as cash flow hedges to mitigate the risk of foreign exchange exposure on future foreign currency commitments.

When a derivative is designated as a cash flow hedging instrument, the effective portion of changes in the fair value of the derivative is recognized in other comprehensive income and accumulated in the cash flow hedging reserve. Any ineffective portion of changes in the fair value of the derivative is recognized immediately in the net profit in the statement of profit and loss. If the hedging instrument no longer meets the criteria for hedge accounting, then hedge accounting is discontinued prospectively. If the hedging instrument expires or is sold, terminated or exercised, the cumulative gain or loss on the hedging instrument recognized in cash flow hedging reserve till the period the hedge was effective remains in cash flow hedging reserve until the forecasted transaction occurs. The cumulative gain or loss previously recognized in the cash flow hedging reserve is transferred to the net profit in the statement of profit and loss upon the occurrence of the related forecasted transaction. If the forecasted transaction is no longer expected to occur, then the amount accumulated in cash flow hedging reserve is reclassified to net profit in the statement of profit and loss.

**Effective Interest Method**

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the debt instrument, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

Income is recognised on an effective interest basis for debt instruments other than those financial assets classified as at FVTPL. Interest income is recognised in profit or loss and is included in the "Other Income" line item.

**4. Property, Plant and Equipment**

- Property, Plant and Equipment are stated at acquisition cost includes related duties, freight etc., and interest on borrowed funds if any directly attributable to acquisition/construction of qualifying fixed assets and is net of duty/ tax credit availed
- Subsequent expenditures related to an item of Property, Plant and Equipment are added to its book value only if they increase the future benefits from the existing asset beyond its previously assessed standard of performance. In all such cases, the useful life of assets subsequently added to the parent asset are brought at par and depreciated in line with parent asset.

- Losses arising from the retirement of, and gains or losses arising from disposal of Property, Plant and Equipment which are carried at cost are recognised in the Statement of Profit and Loss.
- Depreciation is provided straight line method, based on useful lives of assets in accordance with Schedule II of the Companies Act, 2013. In respect of certain machines extended useful life of 30 years is adopted for claiming depreciation under Schedule II to Companies Act, 2013 based on technical assessment obtained by the Company.
- Application software, Die and Core and New Product Development are amortized over a period of 3 years. Technical Knowhow is amortized over a period of 5 years.
- Residual value of 5% is retained in books for all assets other than the assets whose useful life has elapsed as on 01.04.2014 or those assets whose book value has already been reduced below 5% of acquisition cost.

## 5. Intangibles

The Company has elected to continue with the carrying value of all of its intangible assets recognised as of April 1, 2015 (the transition date) measured as per the previous GAAP and use such carrying value as its deemed cost as of the transition date.

The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

### De-recognition

An intangible asset is derecognised on disposal, or when no future economic benefits are expected from use or disposal. Gains or losses arising from de-recognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset, is recognised in profit or loss when the asset is derecognised.

## 6. Impairment

All assets other than inventories, investments and deferred tax asset, are reviewed for impairment, wherever events or changes in circumstances indicate that the carrying amount of those assets may not be fully recoverable, in such cases the carrying amount of such assets is reduced to its estimated recoverable amount and the amount of such impairment loss is charged to the Statement of Profit and Loss.

The company would make specific provision against individual balances with reference to the recoverable amount. Such provision/allowance for credit losses is based on historical experience adjusted to reflect current and estimated future economic conditions.

If at the Balance Sheet date there is an indication that the previously assessed impairment loss no longer exists, then such loss is reversed and the asset is restated to that effect.

When an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss.

## 7. Investments

All Investments excluding investment in joint venture are carried at fair value. The changes in the fair value of Investments, which at the inception, have been designated to be held for a long term capital appreciation, are considered through Other Comprehensive Income. All other investments are valued at fair value and the gains or losses being recognised in Statement of Profit and Loss.

### Impairment of Investments

The Company recognises an impairment loss in respect of its investments if there is lower business performance, economic slowdown and increased competition. The recoverable amount of the investments is being determined based on value in use. In assessing value in use, the estimated future cash flows were discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the investee for which the estimates of future cash flows have not been adjusted.

## 8. Inventories

- Inventories are valued at cost (as detailed below) or net realisable value, whichever is low. Costs includes cost of purchase (excluding credit availed under GST scheme), cost of conversion and other costs incurred in bringing the inventories to their present location and condition.

(i)	Raw Materials and Stores	At weighted average cost.
(ii)	Work-in-progress	At standard cost or net realisable value, whichever is lower.
(iii)	Finished Goods	At standard cost or net realisable value, whichever is lower.
(iv)	Goods in transit	At cost
(v)	Loose Tools	At weighted average cost.

### (b) Provision for Obsolescence

The Company has a policy of providing for obsolescence in inventory. The policy has specific timelines beyond which the inventory is analysed for its usefulness and any obsolete inventory is provided for.

### (c) Customs Duty

Value of stocks at bonded warehouse, includes applicable Customs duty.

## 9. Foreign currency translation

**Initial Recognition:** On initial recognition, all foreign currency transactions are recorded by applying to the foreign currency amount the exchange rate between the reporting currency and the foreign currency at the date of the transaction.

**Subsequent Recognition:** As at the reporting date, non-monetary items which are carried in terms of historical cost denominated in a foreign currency are reported using the exchange rate at the date of the transaction. All monetary assets and liabilities in foreign currency are restated at the end of the accounting period. Exchange differences on restatement of all monetary items are recognised in the Statement of Profit and Loss.

## 10. Revenue recognition

### Ind AS 115 Revenue from Contracts with Customers

Ind AS 115 establishes a five-step model to account for revenue arising from contracts with customers and requires that revenue be recognised at an amount that reflects the consideration to which an entity expects to be entitled in exchange for transferring goods or services to a customer. Ind AS 115 requires entities to exercise judgement, taking into consideration all of the relevant facts and circumstances when applying each step of the model to contracts with their customers. It also specifies the accounting for the incremental costs of obtaining a contract and the costs directly related to fulfilling a contract. The company has adopted the modified retrospective method of applying Ind AS 115 Revenue from Contract with customers in its initial year of application.

**Revenue is measured at the fair value of the consideration received or receivable.**

#### Sale of goods

Revenue from sale of products is recognised at the point in time when control of the asset is transferred to the customer, generally when the product is despatched to the customer or appropriated in accordance with the terms of Sale and when the Collectability of the resulting receivable is reasonably assured. With respect to revenue from sale of Rings, Pins and Orbital cold formed transmission products is based on the terms of the tender and certain export / domestic customers which are on credit basis. The average credit period is in the range of 21 to 120 days.

The Company receives short-term advances from its customers. Using the practical expedient in Ind AS 115, the Company does not adjust the promised amount of consideration for the effects of a significant financing component if it expects, at contract inception, that the period between the transfer of the promised good or service to the customer and when the customer pays for that good or service will be one year or less. Thus, there is no significant financing component.

#### Other Revenues

Other operating revenues comprise of income from ancillary activities (eg: scrap sales) incidental to the operations of the Company and is recognised when the right to receive the income is established as per the terms of the contract.

Service income is recognised as and when services are rendered as per the terms of the contract.

Revenue in respect of export benefits is recognised when the certainty of realisation of the benefit is established.

Revenue in excess of invoicing (referred to also as unbilled revenue) are classified as Contract Assets while invoicing in excess of revenues (referred to also as unearned revenue) are classified as Contract liabilities.

## 11. Other income

**Interest:** Interest income is calculated on effective interest rate, but recognised on a time proportion basis taking into account the amount outstanding and the rate applicable.

**Dividend:** Dividend income is recognised when the right to receive dividend is established.

**Insurance Claim:** Insurance Claims are recognised when the claims are assessed to be receivable.

**Rental Income:** Rental income from operating leases is accrued based on the terms of the relevant lease.

## 12. Employee benefits

### (I) Post-Employment Benefits

#### (a) Defined Contribution Plans:

##### (i) Contribution to Provident Fund

The Company makes monthly Provident Fund contributions at specified percentage of specified salary in accordance with the provisions of Employees Provident Funds and Miscellaneous Provisions Act 1952 which is charged to the Statement of Profit and Loss.

##### ii) Contribution to Superannuation Fund

The Company makes annual Superannuation Fund contributions to defined contribution plan, administered by Life Insurance Corporation of India, for qualifying employees. Under the scheme, the Company is required to contribute a specified percentage of specified salary to fund the benefits. The contribution is charged to the Statement of Profit and Loss.

#### (b) Defined Benefit Plans:

##### (i) Gratuity

In accordance with The Payment of Gratuity Act 1972, the Company provides for gratuity, a defined benefit retirement plan covering eligible employees. The plan provides for a payment to vested employees at retirement, death while in employment or on termination of employment, an amount equivalent to 15 days' salary payable for each year of completed service, subject to maximum amount as may be prescribed. Vesting occurs upon completion of five years of service, except in case of death while in employment in which case the legal heirs would receive the gratuity.

The cost of providing benefits is determined using the Projected Unit Credit Method, with actuarial valuation being carried out at each balance sheet date. The retirement benefit obligation recognized as expenditure represents the present value of the defined benefit obligation as reduced by the fair value of scheme assets. The Company makes contribution to Life Insurance Corporation of India to administer the fund. The changes in the actuarial assumptions are accounted through Other Comprehensive Income.

##### (ii) Compensated absences:

The Company provides for the encashment of leave or leave with pay subject to the company policy (The employees are paid in excess of the accumulated leave for the year). The employees are entitled to accumulate leave subject to certain limits, for future encashment. The liability is provided based on the number of days of unutilized leave at each balance sheet date on the basis of an independent actuarial valuation.

##### (iii) Short Term employee benefits

The undiscounted amount of short-term employee benefits, expected to be paid in exchange for the services rendered by employees is recognized during the period when the employee renders the services.

## 13. Current and deferred tax

Tax expense for the period, comprising current tax and deferred tax, are included in the determination of the net profit or loss for the period. Current tax is measured at the amount expected to be paid to the tax authorities in accordance with the taxation laws prevailing in the respective jurisdictions.

Deferred tax is recognised for all the temporary differences, subject to the consideration of prudence in respect of deferred tax assets. Deferred tax assets are recognised and carried forward only to the extent that there is a convincing evidence that sufficient future taxable income will be available against which such deferred tax assets can be realised. In situations where the Company has unabsorbed depreciation or carry forward losses or MAT Credit, deferred tax assets are recognised only if there is a reasonable certainty supported by convincing evidence that they can be realised against future taxable profits. Deferred tax assets and liabilities are measured using the tax rates and tax laws that have been enacted or substantively

enacted by the Balance Sheet date. At each Balance Sheet date, the Company re-assesses unrecognised deferred tax assets, if any.

Current tax assets and current tax liabilities are offset when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle the asset and the liability on a net basis. Deferred tax assets and deferred tax liabilities are offset when there is a legally enforceable right to set off assets against liabilities representing current tax and where the deferred tax assets and the deferred tax liabilities relate to taxes on income levied by the same governing taxation laws.

#### 14. Provisions and contingent liabilities

**Provisions:** Provisions are recognised when there is a present obligation as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and there is a reliable estimate of the amount of the obligation. Current Provisions are measured at the best estimate of the expenditure required to settle the present obligation at the Balance Sheet date and are not discounted to its present value.

**Contingent liabilities:** Contingent liabilities are disclosed when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company or a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle or a reliable estimate of the amount cannot be made.

**Contingent Assets:** Contingent Assets are disclosed when there is a possible benefit expected from past events, the existence of which will be confirmed only the occurrence or non-occurrence of one or more uncertain future events not wholly within the Control of the Company.

**Product Warranty Expenses:** Product Warranty expenses are accounted based on the claims received and accepted during the year and estimates in accordance with the warranty policy of the Company.

#### 15. Leases

The Company, at the inception of a contract, assesses whether the contract is a lease or not a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a time in exchange for a consideration. This policy has been applied to contracts existing and entered into on or after April 01, 2019.

The Company recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made on or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received. The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the Company's incremental borrowing rate. It is remeasured when there is a change in the future lease payments arising from a change in an index rate or is there is a change in the Company's estimate of the amount expected to be payable under a residual value guarantee, or if the Company changes its assessment of whether it will exercise a purchase, extension or termination option. When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset.

The Company has elected not to recognise right-of-use assets and lease liabilities for short-term leases that have a lease term of 12 months or less and leases of low-value assets (assets of less than Rs 5 lakhs in value). The Company recognises the lease payments associated with these leases as an expense over the lease term.

Ind AS 116 requires lessees to determine the lease term as the non-cancellable period of a lease adjusted with any option to extend or terminate the lease, if the use of such option is reasonably certain. The Company makes an assessment on the expected lease term on a lease-by-lease basis and thereby assesses whether it is reasonably certain that any options to extend or terminate the contract will be exercised. In evaluating the lease term, the Company considers factors such as costs relating to the termination of the lease and the importance of the underlying asset to the Company's operations taking into account the location of the underlying asset and the availability of suitable alternatives. The lease term in future periods is reassessed to ensure that the lease term reflects the current economic circumstances.

#### 16. Segment Accounting

The Company operates in single segment. Operating segment is reported in a manner consistent with the internal reporting provided to the chief decision maker. Refer Note 40 for segment information presented.

### 17. Earnings per share

Basic earnings per share is calculated by dividing the net profit or loss for the period attributable to equity shareholders by the weighted average number of equity shares outstanding during the period. For the purpose of calculating diluted earnings per share, the net profit or loss for the period attributable to equity shareholders and the weighted average number of shares outstanding during the period is adjusted for the effects of all dilutive potential equity shares.

### 18. Cash and cash equivalents

In the cash flow statement, cash and cash equivalents include cash in hand, demand deposits with banks, other short-term highly liquid investments with original maturities of three months or less.

### 19. Contributed Equity

Equity shares are classified as equity. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

### 20. Dividend

Final dividends on shares are recorded as a liability on the date of approval by the shareholders and interim dividend are recorded as liability on the date of declaration by the Board.

### 21. Borrowing Cost

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

### 22. Government Grants

Government grants (including export incentives) are recognised when there is reasonable assurance that the Company will comply with the conditions attaching to them and the grants will be received.

Government grants are recognised in profit or loss on a systematic basis over the periods in which the Company recognises as expenses the related costs for which the grants are intended to compensate.

### 23. Financial Instruments

Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions of the instruments.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss.

Investments in equity instruments of subsidiary and joint venture:

The Company measures its investments in equity instruments of subsidiary and joint ventures at cost in accordance with Ind AS 27

# Consolidated Financial Statements

# INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF IP RINGS LIMITED

Report on the audit of the Consolidated Financial Statements

## Opinion

We have audited the accompanying consolidated financial statements of IP RINGS LIMITED (the "Holding Company") and its subsidiary (the Holding Company and its subsidiary together referred to as "the Group") and its joint venture, which comprise the Consolidated Balance Sheet as at 31 March, 2025, and the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Statement of Cash Flows and the Consolidated Statement of Changes in Equity for the year then ended, and notes to the consolidated financial statements including a summary of material accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, and based on the consideration of reports on separate financial statements of the joint venture referred to in the Other Matters section below, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013 (the "Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended ('Ind AS'), and other accounting principles generally accepted in India, of the consolidated state of affairs of the Group as at 31 March, 2025, and their consolidated loss, their consolidated total comprehensive income, their consolidated cash flows and their consolidated changes in equity for the year ended on that date.

## Basis for Opinion

We conducted our audit of the consolidated financial statements in accordance with the Standards on Auditing (SAs) specified under section 143 (10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibility for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group, its joint venture in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the consolidated financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our audit opinion on the consolidated financial statements.

## Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report.

Key Audit Matter Description	Response to Key Audit Matter
<p><b>Revenue Recognition</b></p> <p>Reference may be made to Note 59B(11) of material accounting policies and Note 22 and 29 to the consolidated financial statements of the Company.</p> <p>Revenue recognition is inherently an area of audit risk, which we have focused on mainly covering the aspects of cut off.</p>	<p><b>Principal Audit Procedures</b></p> <p>Our audit procedures relating to revenue comprised of test of controls and substantive procedures including the following:</p> <p>i. We performed procedures to assess the design and internal controls established by the management and tested the operating effectiveness of relevant controls related to the recognition of revenue.</p>

Key Audit Matter Description	Response to Key Audit Matter
<p>Considering the above, impact of Ind AS 115 and cut-off are considered by us as key audit matters.</p>	<p>ii. Selected a sample of continuing and new contracts, and tested the operating effectiveness of the internal control, relating to identification of the distinct performance obligations and determination of transaction price. We carried out a combination of procedures involving enquiry and observation, reperformance and inspection of evidence in respect of operation of these controls.</p> <p>iii. We have tested, on a sample basis, whether specific revenue transactions around the reporting date has been recognised in the appropriate period by comparing the transactions selected with relevant underlying documentation, including goods delivery notes, customer acknowledgement/proof of acceptance and the terms of sales.</p> <p>iv. We have also validated subsequent credit notes and sales returns up to the date of this Report to ensure the appropriateness and accuracy of the revenue recognition.</p> <p>v. We tested journal entries on a sample basis to identify any unusual or irregular items.</p> <p>vi. We also considered the adequacy of the disclosures in Company's consolidated financial statements in relation to Ind AS 115 and were satisfied they meet the disclosure requirements.</p> <p>Conclusion</p> <p>Based on the procedures performed above, we did not find any material exceptions with regards to timing of revenue recognition and disclosure requirement of Ind AS 115 in the consolidated financial statements.</p>
<p><b>Impairment in Trade Receivables</b></p> <p>Reference may be made to Note 5 to the consolidated financial statements of the Company.</p> <p>The Group is exposed to potential risk of financial loss when there is the risk of default on receivables from the customers for which the Management would make specific provision against individual balances with reference to the recoverable amount. Such provision/allowance for credit losses is based on historical experience adjusted to reflect current and estimated future economic conditions.</p> <p>For the purpose of impairment assessment, significant judgements and assumptions, including the credit risks of customers, the timing and amount of realization of these receivables, are required for the identification of impairment events and the determination of the impairment charge.</p>	<p>Principal Audit Procedures</p> <p>We have performed the following procedures in relation to the recoverability of trade receivables and computing allowance for credit losses:</p> <ul style="list-style-type: none"> <li>• Tested the effectiveness of the control over the methodology for computing the allowance for credit losses, including consideration of the economic conditions and completeness and accuracy of information used in the estimation of probability of default. Tested the accuracy of aging of trade receivables at year end on a sample basis.</li> <li>• Obtained a list of outstanding receivables and identified any debtors with financial difficulty through discussion with management.</li> </ul>

Key Audit Matter Description	Response to Key Audit Matter
<p>In view of the above, we identified allowance for credit losses as a key audit matter since significant judgement is exercised in calculating the expected credit losses/impairment charge.</p>	<ul style="list-style-type: none"> <li>Assessed the recoverability of the unsettled receivables on a sample basis through our evaluation of management’s assessment with reference to the credit profile of the customers, historical payment pattern of customers, publicly available information and latest correspondence with customers and to consider if any additional provision should be made;</li> <li>Tested subsequent settlement of trade receivables after the balance sheet date on a sample basis.</li> </ul> <p><b>Conclusion</b></p> <p>Based on the above procedures we found the key judgements and assumptions used by management in the recoverability assessment of trade receivables to be supportable based on the available evidence and consequently are satisfied on the sufficiency of provisions/allowance for credit losses.</p>
<p><b>Allowance for inventory obsolescence</b></p> <p>Refer to note 4 of the consolidated financial statements.</p> <p>The Holding Company holds significant inventories and records allowance for identified and estimated inventory obsolescence.</p> <p>As at 31st March 2025, the Company had inventories of Rs. 5,343.07 lakhs.</p> <p>The Holding Company provides for obsolescence of Inventory considering the inventory on hand, existing/probable customer orders, the production plan, expected utilisation in production and expected sales. Further the estimates are validated by technological changes/legislative changes in the auto business and trends of the obsolescence in the past. The obsolescence covers inventory under Raw material, work-in-progress, and finished goods. Given the significant judgment involved in management’s assessment, the allowance for inventory obsolescence is identified as a key audit matter</p>	<p><b>Our audit procedures in respect of this matter included:</b></p> <p>Understood management policy and process for identification of providing of obsolete inventory, including performing testing of controls to assess the effectiveness of the same. Reviewed the management’s judgement applied in calculating the value of inventory obsolescence, taking into consideration the expected changes in auto industry and management assessment of the present and future condition of the inventory. Assessed the adequacy of the relevant disclosure in the notes to the consolidated financial statements.</p> <p><b>Conclusion</b></p> <p>Based on the above procedures performed, we consider the provision for inventory obsolescence to be reasonable.</p>

### Information Other than the Financial Statements and Auditor’s Report Thereon

The Holding Company’s Board of Directors is responsible for the preparation of other information in their Report to members, etc. The other information comprises the information included in the Annual report but does not include

the consolidated financial statements, standalone financial statements and our auditor's report thereon. The annual report is expected to be made available to us after the date of this auditors' report.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and take appropriate action as applicable under the relevant laws and regulations.

### **Management's Responsibility for the Financial Statements.**

The Holding Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these consolidated financial statements that give a true and fair view of the consolidated financial position, consolidated financial performance including other comprehensive income, consolidated cash flows and consolidated changes in equity of the Group including its joint venture in accordance with the Ind AS and other accounting principles generally accepted in India. The respective Board of Directors of the companies included in the Group and of its joint venture are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Group and its joint venture and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial statements by the Directors of the Holding Company, as aforesaid.

In preparing the consolidated financial statements, the respective Board of Directors of the companies included in the Group and of its joint venture are responsible for assessing the ability of the respective entities to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the respective Board of Directors either intends to liquidate their respective entities or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the companies included in the Group and of its joint venture are also responsible for overseeing the financial reporting process of the Group and of its joint venture.

### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error; design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the Holding company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group and its joint venture to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and its joint venture to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities within the Group and its joint venture to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities included in the consolidated financial statements of which we are the independent auditors.

Materiality is the magnitude of misstatements in the consolidated financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the consolidated financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the consolidated financial statements.

We communicate with those charged with governance of the Holding Company, regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

## Other Matters

We did not audit the consolidated financial information of one subsidiary, whose financial information reflect total assets of Rs.85.50 lakhs and net assets of Rs.85.45 as at March 31, 2025, total revenue of Nil, total net profit after tax of Rs.2.02 lakhs, and total comprehensive income of Rs.2.02 lakhs for the year ended March 31, 2025, and cash flow (net) of Rs.85.45 lakhs for the period from April 01, 2024 to March 31, 2025, as considered in the consolidated financial statements, whose financial statements have not been audited by us. These financial statements are unaudited and have been furnished to us by the Management and our opinion on the consolidated financial statements in so far as it relates to the amounts and disclosures included in respect of this subsidiary and our report in terms of sub-section (3) of Section 143 of the Act including report on Other Information insofar as it relates to the aforesaid subsidiary is based solely on such unaudited financial information. In our opinion and according to the information and explanations given to us by the Management, these financial information are not material to the Group.

The consolidated financial statements also include the Group's share of net loss of Rs.124.83 lakhs for the year ended 31 March, 2025, as considered in the consolidated financial statements, in respect of one joint venture, whose financial statements have been audited by us.

Our opinion on the consolidated financial statements above and our report on Other Legal and Regulatory Requirements below, is not modified in respect of the above matter with respect to our reliance on the financial information certified by the Management.

## Report on Other Legal and Regulatory Requirements

1. As required by Section 143(3) of the Act, based on our audit and on the consideration of the reports on the separate financial statements of the joint venture referred to in the Other Matters section above we report, to the extent applicable that:
  - a. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements.
  - b. In our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidated financial statements have been kept by the Company so far as it appears from our examination of those books except for the matters stated in paragraph 1(i)(vi) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014.
  - c. The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss including other Comprehensive income, the Consolidated Statement of Cash Flows and the Consolidated Statement of Changes in Equity dealt with by this report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated financial statements.
  - d. In our opinion, the aforesaid consolidated financial statements comply with the Indian Accounting Standards prescribed under Section 133 of the Act read with the relevant rules issued thereunder.
  - e. On the basis of the written representations received from the directors of the Holding Company as on March 31, 2025 taken on record by the Board of Directors of the Company and the reports of the statutory auditors of its joint venture Company incorporated in India, none of the directors of the Group companies, its joint venture company incorporated in India is disqualified as on 31 March, 2025 from being appointed as a director in terms of Section 164(2) of the Act.

- f. The modifications relating to the maintenance of accounts and other matters connected therewith are as stated in the paragraph 1(b) above on reporting under Section 143(3)(b) of the Act and paragraph 1(i)(vi) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014.
- g. With respect to the adequacy of the internal financial controls with reference to financial statements and the operating effectiveness of such controls, refer to our separate Report in “Annexure A” which is based on the auditors’ reports of the Holding and joint venture company incorporated in India. Our report expresses an unmodified opinion on the adequacy and operating effectiveness of internal financial controls with reference to financial statements of those companies.
- h. With respect to the other matters to be included in the Auditor’s Report in accordance with the requirements of Section 197(16) of the Act, as amended in our opinion and to the best of our information and according to the explanations given to us, remuneration paid by the Holding Company to its directors during the year is in compliance with the provisions of Section 197, read with Schedule V of the Act.
- i. With respect to the other matters to be included in the Auditor’s Report in accordance with Rule 11 of the Companies (Audit and Auditor’s) Rules, 2014, as amended, in our opinion and to the best of our information and according to the explanation given to us:
- i. The Group has disclosed the impact of pending litigations on its financial position in its consolidated Financial Statements. (Refer Note 30)
  - ii. The Group did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses as at March 31,2025.
  - iii. There were no amount which were required to be transferred to the Investor Education and Protection Fund by the Company.
  - iv. (a) The Holding Management has represented that, to the best of its knowledge and belief, as disclosed in the note 46 to the accounts, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other persons or entities, including foreign entities (“Intermediaries”), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (“Ultimate Beneficiaries”) or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
  - (b) The Holding Company Management has represented, that, to the best of its knowledge and belief, as disclosed in the note 46 to the accounts, no funds have been received by the Company from any persons or entities, including foreign entities (“Funding Parties”), with the understanding, whether recorded in writing or otherwise, that the Company shall, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (“Ultimate Beneficiaries”) or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
  - (c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material mis-statement.

- v. There was no dividend declared / paid during the year by the company.
- vi. Based on our examination which included test checks, except for the instance mentioned below, the Holding Company and one Joint Venture incorporated in India have used accounting software for maintaining its books of account, which have a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software:
  - The feature of recording audit trail (edit log) facility was enabled at the database level to log any direct data changes to the accounting software only from May'2024.
  - In case of one joint venture incorporated in India, the feature of recording audit trail (edit log) facility of the accounting software used for maintaining its books of account was enabled on June 6, 2024.

Further, for the periods where audit trail (edit log) facility was enabled and operated throughout the year for the respective accounting software, we did not come across any instance of the audit trail feature being tampered with and Additionally, except where the audit trail (edit log) facility was not enabled at the database level in the previous year, the audit trail has been preserved by the Company as per the statutory requirements for record retention.

- 2. With respect to the matters specified in paragraphs 3(xxi) and 4 of the Companies (Auditor's Report) Order, 2020 (the "Order"/ "CARO") issued by the Central Government in terms of Section 143(11) of the Act, to be included in the Auditor's report, according to the information and explanations given to us, and based on the CARO reports issued by us for the Company and its joint venture included in the consolidated financial statements of the Company, we report that there are no qualifications or adverse remarks in the CARO reports.

For **M.S. Krishnaswami & Rajan**  
Chartered Accountants  
Registration No. 01554S

**M.S. Murali**  
Partner  
Membership No. 26453  
UDIN: 25026453BMFXXJ7228  
May 29,2025  
Chennai

## ANNEXURE “A” TO THE INDEPENDENT AUDITOR’S REPORT

**(Referred to in paragraph 1(g) under ‘Report on Other Legal and Regulatory Requirements’ section of our report of even date to the members of IP RINGS LIMITED)**

### **Report on the Internal Financial Controls with reference to Consolidated Financial Statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2014 (“the Act”)**

We have audited the Internal Financial Controls with reference to financial statements of IP RINGS LIMITED (“the Company”) as of March 31, 2025 in conjunction with our audit of the Consolidated Financial Statements of the Company for the year ended on that date. This report does not include the report on the internal financial controls of the joint venture, since the said report on internal financial controls is not applicable to the joint venture.

### **Management’s Responsibility for Internal Financial Controls**

The Board of Directors of the Holding Company is responsible for establishing and maintaining internal financial controls based on the internal control with reference to financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls with reference to financial statements issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company’s policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

### **Auditor’s Responsibility**

Our responsibility is to express an opinion on the Holding Company’s internal financial controls with reference to financial statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls with reference to financial statements (the “Guidance Note”) issued by the Institute of Chartered Accountants of India and the Standards on Auditing prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements included obtaining an understanding of internal financial controls with reference to financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor’s judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Holding Company’s internal financial controls system with reference to financial statements.

## Meaning of Internal Financial Controls with reference to financial statements

A company's internal financial control with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Financial Statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to financial statements includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and disposition of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of Financial Statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the Financial Statements.

## Inherent Limitations of Internal Financial Controls with reference to financial statements

Because of the inherent limitations of internal financial controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial control with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

## Opinion

In our opinion, the Holding Company has maintained, in all material respects, an adequate internal financial controls system with reference to financial statements and such internal financial controls with reference to financial statements were operating effectively as of March 31, 2025, based on the internal control over financial reporting criteria established by the Holding Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls with reference to financial statements issued by the Institute of Chartered Accountants of India.

For **M.S.Krishnaswami & Rajan**

Chartered Accountants

Registration No. 01554S

**M.S. Murali**

Partner

Membership No. 26453

UDIN: 25026453BMFXXJ7228

May 29, 2025

Chennai

# Consolidated Balance Sheet

Rs. In lakhs

Particulars	Note No.	As at March 31, 2025	As at March 31, 2024
<b>ASSETS</b>			
<b>Non-current assets</b>			
Property, Plant and Equipment	1A	13,979.86	14,093.83
Capital work-in-progress	1A	339.63	164.47
Right-of-use assets	1B	548.21	395.07
Intangible assets	1C	61.35	147.07
<b>Financial assets</b>			
- Investments	2A	419.06	144.85
-Other financial assets	2B	160.74	252.51
Income tax assets (net)	2C	320.78	289.50
Other non-current assets	3	814.73	52.88
<b>Current assets</b>			
Inventories	4	5,343.07	5,874.91
<b>Financial assets</b>			
(i) Trade receivables	5	6,707.99	7,721.53
(ii) Cash and cash equivalents	6	202.99	623.03
(iii) Bank balances other than (ii) above	7	11.12	11.16
(iv) Other financial assets	8	612.05	333.81
Current Tax Assets	9	214.75	214.75
Other current assets	9A	396.07	384.73
<b>TOTAL ASSETS</b>		<b>30,132.40</b>	<b>30,704.10</b>
<b>EQUITY AND LIABILITIES</b>			
<b>EQUITY</b>			
Equity Share capital	10	1,267.59	1,267.59
Other equity	11	8,866.34	9,333.35
<b>LIABILITIES</b>			
<b>Non-current liabilities</b>			
<b>Financial liabilities</b>			
(i) Borrowings	12	4,327.52	3,390.01
(ii) Lease liabilities	13	304.03	283.52
Provisions	14	121.66	155.11
Deferred tax liabilities (Net)	15	103.23	242.67
<b>Current liabilities</b>			
<b>Financial liabilities</b>			
(i) Borrowings	16	5,598.09	4,936.67
(ii) Lease liabilities	17	215.33	134.30
(iii) Trade payables	18		
a) Total outstanding dues of Micro and Small Enterprises		303.63	545.12
b) Total outstanding dues other than Micro and Small Enterprises		8,097.62	9,206.37
(iv) Other financial liabilities	19	759.88	995.00
Other current liabilities	20	133.57	180.61
Provisions	21	33.91	33.78
<b>TOTAL EQUITY AND LIABILITIES</b>		<b>30,132.40</b>	<b>30,704.10</b>

The accompanying notes form an integral part of the standalone financial statements

This is the Balance sheet referred to in our Report of even date

For **M S Krishnaswami & Rajan**

Chartered Accountants  
Firm Registration No: 01554S

**M S Murali**

Partner  
Membership No. 26453

UDIN: 25026453BMFXXJ7228  
Chennai  
29-May-25

**A. Venkataramani**  
Managing Director  
DIN: 00277816

**M. Sathyanarayanan**  
Company Secretary

For and on behalf of the Board

**M. Govindarajan**  
Directors  
DIN: 09264840

**Vikram Vijayaraghavan**  
Directors  
DIN: 01944894

**R. Janakiraman**  
Chief Financial Officer

# Consolidated Statement of Profit and Loss

Rs. In lakhs

Particulars	Note No.	For the period ended March 31, 2025	For the period ended March 31, 2024
<b>Income</b>			
Revenue From Operations	22	30,337.55	31,671.88
Other Income	23	268.67	253.55
<b>Total Income</b>		<b>30,606.22</b>	<b>31,925.43</b>
<b>Expenses</b>			
Cost of Materials Consumed	24	10,164.45	11,077.30
Changes in Inventories of Finished goods and Work-in-Progress	25	382.25	(99.70)
Employee Benefits Expense	26	3,304.60	3,395.06
Finance Costs	27	1,172.56	1,148.05
Depreciation and Amortisation Expense	1.A,1.B,1.C	1,761.37	1,686.47
Other Expenses	28	14,268.99	14,997.56
<b>Total Expenses</b>		<b>31,054.22</b>	<b>32,204.74</b>
<b>Profit/ (loss) before Share of Loss from Joint Venture, exceptional items and tax</b>		<b>(448.00)</b>	<b>(279.31)</b>
Share of Loss from Joint Venture		(124.83)	(49.78)
<b>Profit/ (loss) before exceptional items and tax</b>		<b>(572.83)</b>	<b>(329.09)</b>
Exceptional items		-	-
<b>Profit/ (loss) before tax</b>		<b>(572.83)</b>	<b>(329.09)</b>
<b>Tax Expense:</b>			
Current tax - Current Year		-	-
- Previous Year		-	-
MAT Credit Entitlement		-	-
Deferred tax		(130.23)	(6.17)
<b>Total Tax expense</b>		<b>(130.23)</b>	<b>(6.17)</b>
<b>Profit/ (loss) for the year</b>	(A)	<b>(442.60)</b>	<b>(322.92)</b>
<b>Other Comprehensive Income (OCI)</b>			
A (i) Items that will not be reclassified to Profit or Loss			
- Remeasurement of Defined Benefit Plans		(33.12)	(56.62)
- Fair valuation of investments valued through OCI- Gain/(Loss)		(0.50)	1.58
(ii) Income tax relating to items that will not be reclassified to Profit or Loss		9.21	15.75
B (i) Items that will be reclassified to profit or loss			
- Effective portion of gains and loss on designated portion of hedging instruments in a cash flow hedge		-	-
<b>Total Other Comprehensive Income</b>	(B)	<b>(24.41)</b>	<b>(39.29)</b>
<b>Total Comprehensive Income</b>	(A+B)	<b>(467.01)</b>	<b>(362.21)</b>
<b>Profit / (loss) attributable to equity share holders</b>		<b>(442.60)</b>	<b>(322.92)</b>
<b>Earnings per Equity Share, Face Value of the Share Rs.10/-</b>			
- Basic & Diluted	43	(3.49)	(2.55)

The accompanying notes form an integral part of the consolidated financial statements

This is the Profit and Loss referred to in our Report of even date

For and on behalf of the Board

For **M S Krishnaswami & Rajan**

Chartered Accountants  
Firm Registration No: 01554S

**M S Murali**

Partner  
Membership No. 26453

**A. Venkataramani**

Managing Director  
DIN: 00277816

**M. Sathyanarayanan**

Company Secretary

**M. Govindarajan**

Directors  
DIN: 09264840

**Vikram Vijayaraghavan**

Directors  
DIN: 01944894

**R. Janakiraman**

Chief Financial Officer

UDIN: 25026453BMFXXJ7228

Chennai  
29-May-25

# Consolidated Statement of Cash Flows

for the period ended March 31, 2025

Rs. In lakhs



Particulars	For the period ended March 31, 2025	For the period ended March 31, 2024
<b>Cash Flows from Operating Activities</b>		
Profit/ (Loss) before tax	(572.83)	(329.09)
Adjustments for :		
Share of loss joint ventures	124.83	49.78
Provision for Doubtful debts made - Net	36.65	11.92
Bad debts written off/(written back)	-	(4.74)
Provision for Inventory	53.90	175.00
Unrealised exchange fluctutaion	(16.44)	(29.90)
Depreciation	1,761.37	1,686.47
Interest Expense	1,172.56	1,148.05
Gain on Pre-Closure of Lease	(72.22)	-
Interest Income	(82.44)	(121.03)
Loss/(Profit) on sale of fixed assets	14.27	2.51
<b>Operating profit/(Loss) before working capital changes</b>	<b>2,419.65</b>	<b>2,588.97</b>
Adjustments for changes in :		
(Increase)/ Decrease in Trade receivables	991.12	(137.29)
(Increase)/ Decrease in Inventories	477.94	(77.57)
(Increase) /Decrease in Other Financial Assets	(186.47)	(94.19)
(Increase)/Decrease in Other Current Assets	(10.16)	304.07
Increase / (Decrease) in Non Current provisions	(33.45)	17.34
Increase / (Decrease) in Trade Payables	(1,348.04)	730.52
Increase / (Decrease) in Other Financial Liabilities	(292.91)	167.37
Increase / (Decrease) in Other Current Liabilities	(47.04)	70.09
Increase / (Decrease) in Current Provisions	0.13	6.92
<b>Cash flow from operations</b>	<b>1,970.77</b>	<b>3,576.23</b>
<b>Income Tax paid</b>	<b>(31.28)</b>	<b>(85.10)</b>
<b>Net Cash Flow from Operating Activities</b>	<b>[A] 1,939.49</b>	<b>3,491.13</b>
<b>Cash Flows from Investing Activities</b>		
Payments for acquisition of assets - Net	(1,523.05)	(956.81)
Receipts from disposal of fixed Assets	48.63	47.78
(Increase) / Decrease in Other Non Current Assets - Capital advances	(761.85)	146.40
Increase / (Decrease) in Capital Creditors	24.74	5.50
Interest received	82.44	121.03
Proceeds from sale of investment	0.46	0.02
Payments for acquisition of Investment	(400.00)	(100.00)
<b>Net Cash Flow (used in) Investing Activities</b>	<b>[B] (2,528.63)</b>	<b>(736.08)</b>
<b>Cash Flows from Financing Activities</b>		
Proceeds from Long term borrowings	3,274.71	1,902.80
Repayment of long term borrowings	(2,555.65)	(2,563.73)
Proceeds from short term borrowings	4,479.72	756.49
Repayment of short term borrowings	(3,599.85)	(1,361.26)
Interest paid	(1,111.95)	(1,108.76)
Investment in fixed deposit	(5.79)	(15.22)
Payment of dividend*	(0.03)	(126.76)
Payment of lease liability	(312.06)	(167.22)
<b>Net Cash Flow from Financing Activities</b>	<b>[C] 169.10</b>	<b>(2,683.66)</b>
<b>NET CASH INFLOW</b>	<b>[A+B+C] (420.04)</b>	<b>71.39</b>
Opening Cash and Cash Equivalents	(D) 623.03	551.64
Closing Cash and Cash Equivalents	(E) 202.99	623.03
<b>NET INCREASE IN CASH AND CASH EQUIVALENTS</b>	<b>(E-D) (420.04)</b>	<b>71.39</b>

\* Net of earmarked balances

Previous figures have been regrouped/reclassified wherever necessary

The accompanying notes form an integral part of the standalone financial statements

This is the Cash Flow Statement referred to in our Report of even date

For **M S Krishnaswami & Rajan**

Chartered Accountants

Firm Registration No: 01554S

**M S Murali**

Partner

Membership No. 26453

UDIN: 25026453BMFXXJ7228

Chennai

29-May-25

**A. Venkataramani**

Managing Director

DIN: 00277816

**M. Sathyanarayanan**

Company Secretary

For and on behalf of the Board

**M. Govindarajan**

Directors

DIN: 09264840

**Vikram Vijayaraghavan**

Directors

DIN: 01944894

**R. Janakiraman**

Chief Financial Officer

# Consolidated Statement of Changes in Equity

## for the year ended March 31, 2025

### A. Equity Share Capital

in. Rs.lakhs

Balance as at April 01, 2024	Changes in Equity Share Capital due to prior period errors	Restated balance as at April 01, 2024	Changes in equity share capital during the current year	Balance as at March 31, 2025
1,267.59	-	1,267.59	-	1,267.59

Balance as at April 01, 2023	Changes in Equity Share Capital due to prior period errors	Restated balance as at April 01, 2023	Changes in equity share capital during the current year	Balance as at March 31, 2024
1,267.59	-	1,267.59	-	1,267.59

### B. Other Equity

in. Rs.lakhs

Particulars	Reserves & Surplus			Items of other comprehensive Income		
	General Reserve	Securities Premium Reserve	Retained Earnings	Remeasurement of defined benefit plans	Fair Value Adjustment for investment	Total
<b>Balance as at April 01, 2024</b>	<b>3,015.27</b>	<b>5,302.25</b>	<b>1,186.30</b>	<b>(172.37)</b>	<b>1.90</b>	<b>9,333.35</b>
Changes in accounting policy or prior period errors	-	-	-	-	-	-
Restated balance as at April 1, 2024	3,015.27	5,302.25	1,186.30	(172.37)	1.90	9,333.35
Total Comprehensive Income for the current year			(442.60)	(23.91)	(0.50)	(467.01)
Dividends			-			-
<b>Balance as at Mar 31, 2025</b>	<b>3,015.27</b>	<b>5,302.25</b>	<b>743.70</b>	<b>(196.28)</b>	<b>1.40</b>	<b>8,866.34</b>

Particulars	Reserves & Surplus			Items of other comprehensive Income		
	General Reserve	Securities Premium Reserve	Retained Earnings	Remeasurement of defined benefit plans	Fair Value Adjustment for investment	Total
Balance as at April 01, 2023	3,015.27	5,302.25	1,635.98	(131.50)	0.32	9,822.32
Changes in accounting policy or prior period errors	-	-	-	-	-	-
Restated balance as at April 1, 2023	3,015.27	5,302.25	1,635.98	(131.50)	0.32	9,822.32
Total Comprehensive Income for the current year			(322.92)	(40.87)	1.58	(362.21)
Dividends			(126.76)			(126.76)
<b>Balance as at March 31, 2024</b>	<b>3,015.27</b>	<b>5,302.25</b>	<b>1,186.30</b>	<b>(172.37)</b>	<b>1.90</b>	<b>9,333.35</b>

- a) In accordance with provisions of Para 122 of Ind AS 19, the company has transferred all re-measurement costs recognised in the past periods upto April 1, 2015 within the accumulated profit or loss (a component of equity).
- b) The above amount (other than the balance in Securities Premium Reserve) are generally available for distribution of dividend subject to the provisions of the Companies Act, 2013.
- c) Share application money pending allotment, Equity component of Compound financial instruments, Capital Reserves, Securities Premium, Debt/ Equity Instruments through OCI, Effective portion of Cash Flow hedges, Revaluation surplus etc. Rs.Nil (FY 2023-24 Rs.Nil)

This is the Statement of Changes in Equity referred to in our Report of even date

For **M S Krishnaswami & Rajan**

Chartered Accountants  
Firm Registration No: 01554S

**M S Murali**

Partner  
Membership No. 26453

UDIN: 25026453BMFXXJ7228

Chennai  
29-May-25

For and on behalf of the Board

**A. Venkataramani**  
Managing Director  
DIN: 00277816

**M. Sathyanarayanan**  
Company Secretary

**M. Govindarajan**  
Directors  
DIN: 09264840

**Vikram Vijayaraghavan**  
Directors  
DIN: 01944894

**R. Janakiraman**  
Chief Financial Officer

**1.A PROPERTY, PLANT AND EQUIPMENT (PPE)**

(2024-25 - in Rs.lakhs)

DESCRIPTION	GROSS CARRYING AMOUNT			DEPRECIATION / IMPAIRMENT			NET CARRYING AMOUNT		
	01.04.2024	Additions / Adjustments	(Disposals)	31.03.2025	Upto 31.03.2024	Charge during the year	(Disposals)	Upto 31.03.2025	As at 31.03.2025
Land - Freehold	33.90	-	-	33.90	-	-	-	-	33.90
Buildings	2,731.31	8.19	-	2,739.50	708.07	102.77	-	810.84	1,928.66
Plant & Machinery	18,011.26	1,207.69	-	19,218.95	7,163.36	1,041.12	-	8,204.48	11,014.47
Electrical Installations	1,177.81	16.98	(61.58)	1,133.21	563.01	77.53	(22.27)	618.27	514.94
Furniture & Fixtures	209.11	5.65	-	214.76	83.04	22.64	-	105.68	109.08
Vehicles	392.93	18.18	(40.93)	370.18	116.41	45.34	(18.25)	143.50	226.68
Office Equipment	513.90	44.48	(2.47)	555.91	342.50	62.84	(1.56)	403.78	152.13
<b>TOTAL</b>	<b>23,070.22</b>	<b>1,301.17</b>	<b>(104.98)</b>	<b>24,266.41</b>	<b>8,976.39</b>	<b>1,352.24</b>	<b>(42.08)</b>	<b>10,286.55</b>	<b>13,979.86</b>

DESCRIPTION	01.04.2024	Additions	Capitalised	As at 31.03.2025
Capital Work - in - Progress	164.47	1,476.33	(1,301.17)	339.63

**Capital-Work-in Progress aging schedule**

DESCRIPTION	Less than 1 year	More than 3 years		Total
		1-2 years	2-3 years	
Projects in progress	339.63	-	-	339.63

(2023-24 - in Rs.lakhs)

DESCRIPTION	GROSS CARRYING AMOUNT			DEPRECIATION / IMPAIRMENT			NET CARRYING AMOUNT		
	01.04.2023	Additions / Adjustments	(Disposals)	31.03.2024	Upto 31.03.2023	Charge during the year	(Disposals)	Upto 31.03.2024	As at 31.03.2024
Land - Freehold	33.90	-	-	33.90	-	-	-	-	33.90
Buildings	2,699.73	31.58	-	2,731.31	605.23	102.84	-	708.07	2,023.24
Plant & Machinery	17,253.70	757.56	-	18,011.26	6,117.24	1,046.12	-	7,163.36	10,847.90
Electrical Installations	1,160.27	17.54	-	1,177.81	483.39	79.62	-	563.01	614.80
Furniture & Fixtures	187.32	21.79	-	209.11	67.94	15.10	-	83.04	126.07
Vehicles	395.44	109.71	(112.22)	392.93	129.59	49.79	(62.97)	116.41	276.52
Office Equipment	488.09	27.67	(1.86)	513.90	280.17	63.15	(0.82)	342.50	171.40
<b>TOTAL</b>	<b>22,218.45</b>	<b>965.85</b>	<b>(114.08)</b>	<b>23,070.22</b>	<b>7,683.56</b>	<b>1,356.62</b>	<b>(63.79)</b>	<b>8,976.39</b>	<b>14,093.83</b>

**Notes annexed to and forming part of the Standalone Financial Statements**

DESCRIPTION	01.04.2023	Additions	Capitalised	As at 31.03.2024
Capital Work - in - Progress	209.56	920.76	(965.85)	164.47

**Capital-Work-in Progress aging schedule**

DESCRIPTION	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in progress	164.47	-	-	-	164.47
Projects temporarily suspended	-	-	-	-	-

- The Company makes periodical assessment of the PPE considering product and technological obsolescence, process change, replacement and Beyond Economic Repair (BER) and other factors and accordingly, brings down the carrying value to its current fair value less cost of disposal to recognize the impairment, if any, through Statement of profit and loss. Impairment loss recognised during the year Rs.Nil (2024-Nil).
- For amount of contractual commitments for the acquisition of PPE (Refer Note 31)
- In terms of Ind AS 101 and the Clarifications issued by the Institute of Chartered Accountants of India, the carrying value of all PPE as on April 01, 2015 (i.e Gross cost less Depreciation/ amortisation upto that date) as per previous GAAP has been considered as deemed cost on the date of transition to Ind AS. The data above is accordingly stated.
- For details of assets given as security against borrowings, Refer Note 12(a)
- There are no overdue/overrun projects in CWIP
- No proceedings have been initiated during the year or are pending against the Company as at March 31, 2025 and March 31, 2024 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (as amended in 2016) and rules made thereunder.
- Capital Work in Progress (CWIP) whose completion is overdue or has exceeded its cost compared to its original plan - Nil (2023-24 Nil) .
- CWIP is to be completed in less than 1 year.
- Employee benefit cost of Rs. 24.30 lakhs has been capitalised as part of Plant & Machinery (Refer note 26 ) (2023-24 Nil).

**1.B NON-CURRENT ASSETS - RIGHT OF USE OF ASSETS**

DESCRIPTION	GROSS CARRYING AMOUNT			AMORTISATION / IMPAIRMENT			NET CARRYING AMOUNT		
	01.04.2024	Additions	(Disposals)/ Adjustments	31.03.2025	Upto 31.03.2024	Charge during the year	(Disposals) / Adjustments	Upto 31.03.2025	As at 31.03.2025
Office Equipment	-	44.70	-	44.70	-	9.93	-	9.93	34.77
Leasehold Land and Building	875.66	612.65	(605.90)	882.41	480.59	298.30	(409.92)	368.97	513.44
<b>TOTAL</b>	<b>875.66</b>	<b>657.35</b>	<b>(605.90)</b>	<b>927.11</b>	<b>480.59</b>	<b>308.23</b>	<b>(409.92)</b>	<b>378.90</b>	<b>548.21</b>

(2024-25 - in Rs.lakhs)

DESCRIPTION	GROSS CARRYING AMOUNT			AMORTISATION / IMPAIRMENT			NET CARRYING AMOUNT		
	01.04.2023	Additions	(Disposals)/ Adjustments	31.03.2024	Upto 31.03.2023	Charge during the year	(Disposals) / Adjustments	Upto 31.03.2024	As at 31.03.2024
Server and Storage	-	-	-	-	-	-	-	-	-
Leasehold Land	862.38	13.28	-	875.66	270.69	209.90	-	480.59	395.07
<b>TOTAL</b>	<b>862.38</b>	<b>13.28</b>	<b>-</b>	<b>875.66</b>	<b>270.69</b>	<b>209.90</b>	<b>-</b>	<b>480.59</b>	<b>395.07</b>

(2023-24 - in Rs.lakhs)

**Note :**

- Escalation clause – the percentage of escalation is upto a maximum of 10%.
- Discount rate used for the purpose of computing Right to Use asset ranges from 7.95% to 9.50% p.a.
- Rental amount (undiscounted) per annum ranges from Rs. 17.03 Lakhs to Rs. 221.37 lakhs which also carries a clause for extension of agreement based on mutual understanding between lessor and lessee.
- The lease period ranges from 36 months to 72 months over which the Right-to-use asset is depreciated on a straight line basis.
- Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreement does not impose any major covenants other than the security interests in the leased assets that are held by the lessor. Leased assets are not used as security for borrowing purposes.
- Lease agreements are duly executed in favour of the Company.

Notes annexed to and forming part of the Consolidated Financial Statements

**1.C INTANGIBLE ASSETS**

(2024-25 - in Rs.lakhs)

DESCRIPTION	GROSS CARRYING AMOUNT			AMORTISATION / IMPAIRMENT			NET CARRYING AMOUNT	
	01.04.2024	Additions	(Disposals)	Upto 31.03.2024	Charge during the year	(Disposals)	Upto 31.03.2025	As at 31.03.2025
Technical Knowhow Fee	111.54	-	-	111.54	-	-	111.54	-
Computer software - Acquired	288.52	-	-	200.25	51.75	-	252.00	36.52
Product Development - Acquired	0.01	15.18	-	0.01	0.54	-	0.55	14.64
Product Development - Internally Generated	309.60	-	-	250.80	48.61	-	299.41	10.19
<b>TOTAL</b>	<b>709.67</b>	<b>15.18</b>	<b>-</b>	<b>562.60</b>	<b>100.90</b>	<b>-</b>	<b>663.50</b>	<b>61.35</b>
<b>Description</b>	<b>01.04.2024</b>	<b>Additions</b>	<b>Capitalization</b>	<b>As at 31.03.2025</b>				
Capital Work in Progress	-	15.18	(15.18)	-				

(2023-24 - in Rs.lakhs)

DESCRIPTION	GROSS CARRYING AMOUNT			AMORTISATION / IMPAIRMENT			NET CARRYING AMOUNT	
	01.04.2023	Additions	(Disposals)	Upto 31.03.2023	Charge during the year	(Disposals)	Upto 31.03.2024	As at 31.03.2024
Technical Knowhow Fee	111.54	-	-	111.54	-	-	111.54	-
Computer software - Acquired	265.75	22.77	-	144.82	55.43	-	200.25	88.27
Product Development - Acquired	0.01	-	-	0.01	-	-	0.01	-
Product Development - Internally Generated	309.60	-	-	186.28	64.52	-	250.80	58.80
<b>TOTAL</b>	<b>686.90</b>	<b>22.77</b>	<b>-</b>	<b>442.65</b>	<b>119.95</b>	<b>-</b>	<b>562.60</b>	<b>147.07</b>
<b>Description</b>	<b>01.04.2023</b>	<b>Additions</b>	<b>Capitalization</b>	<b>As at 31.03.2024</b>				
Capital Work in Progress	-	22.77	(22.77)	-				

1. The Company makes periodical assessment of the Intangible Assets considering product and technological obsolescence, process change, replacement and Beyond Economic Repair (BER) and other factors and accordingly, brings down the carrying value to its current fair value less cost of disposal to recognize the impairment, if any, through Statement of profit and loss. Impairment loss recognised during the year Rs.Nil (2024-Nil).

2. For amount of contractual commitments for the acquisition of Intangible Assets (Refer Note 31)

3. In terms of Ind AS 101 and the Clarifications issued by the Institute of Chartered Accountants of India, the carrying value of all Intangible Assets as on April 01, 2015 (i.e Gross cost less Depreciation/ amortisation upto that date) as per previous GAAP has been considered as deemed cost on the date of transition to Ind AS. The data above is accordingly stated.

**2A NON-CURRENT FINANCIAL ASSETS - INVESTMENTS**

in Rs. lakhs

	As at March 31, 2025	As at March 31, 2024
<b>A. Investments in Equity Instruments (unquoted)</b>		
1) Joint Ventures (at cost)		
4000000 (2024: 2000000) equity shares of Rs.10 (2024:10) each fully paid in IPR EminoX Technologies Private Limited	-	-
Cost of Acquisition	400.00	200.00
Less : Group share of Loss	(183.30)	(58.47)
Carrying amount of Investment	216.70	141.53
2) Others (at fairvalue through OCI)		
758 (2024: 5600) equity shares of Rs 10 (2024: Rs 10) each fully paid in K.Ramakrishnan Clean Energy Pvt Ltd	0.07	0.53
3) Others (at fairvalue through OCI)		
200000 equity shares of Rs 10 each fully paid in Silicon Energy Ventures Pvt Ltd.	200.00	-
<b>B. Investments in Equity Instruments (quoted) - (at fairvalue through OCI)</b>		
1815 (2024: 1815) equity shares of Rs.2 (2024: Rs 2) each fully paid in Union Bank of India (Quoted) - Market Value being Rs.126.20 per share (2024: Rs.153.50 per share)	2.29	2.79
	<b>419.06</b>	<b>144.85</b>

Refer Note 41

**2B NON-CURRENT OTHER FINANCIAL ASSETS**

in Rs. lakhs

	As at March 31, 2025	As at March 31, 2024
<b>Security Deposits</b>	160.74	87.29
Bank deposit with original maturity of greater than 12 months	-	165.22
	<b>160.74</b>	<b>252.51</b>

**2C NON-CURRENT INCOME TAX ASSETS (NET)**

in Rs. lakhs

	As at March 31, 2025	As at March 31, 2024
<b>Advance Income Tax (net of provision)</b>	320.78	289.50
	<b>320.78</b>	<b>289.50</b>

**3 NON-CURRENT ASSETS - OTHERS**

in Rs. lakhs

	As at March 31, 2025	As at March 31, 2024
<b>Capital Advances</b>	814.73	52.88
	<b>814.73</b>	<b>52.88</b>

**4 INVENTORIES\***

in Rs. lakhs

	As at March 31, 2025	As at March 31, 2024
(a) Raw materials	1,288.64	1,533.55
(b) Work-in-progress	1,851.04	1,883.93
(c) Finished goods	1,452.85	1,802.21
(d) Stores	750.54	655.22
	<b>5,343.07</b>	<b>5,874.91</b>
Goods in Transit Comprises of		
Raw materials	48.01	97.67
Finished Goods	10.80	-
* Net off provision made for slow and non moving stock.		
<b>Movement in provision is as follows:</b>		
Opening	368.77	193.77
Add: Additions	53.90	175.00
Closing	<b>422.67</b>	<b>368.77</b>

Cost of material consumed (including cost of purchased goods) during the year is Rs.10,546.70 lakhs (2023-24: Rs 10,977.60 lakhs) reflected in Notes 24 and 25.

Refer Note 12( a) for details of inventories pledged as security for liabilities.

**5 TRADE RECEIVABLES**

in Rs. lakhs

	As at March 31, 2025	As at March 31, 2024
a) Unsecured considered good	6,707.99	7,721.53
b) Unsecured considered doubtful	98.09	61.44
c) Less: Allowance for Credit Loss	(98.09)	(61.44)
	<b>6,707.99</b>	<b>7,721.53</b>

**Note:**

	As at March 31, 2025	As at March 31, 2024
Movement in loss allowance is as follows:		
Opening	61.44	49.52
Add: Additions	36.65	11.92
Less: Reversal	-	-
Closing	<b>98.09</b>	<b>61.44</b>

Refer Note 45( c) for receivables from related parties

5.1 Trade Receivables which have significant increase in credit risk/ credit impaired	-	-
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**Trade Receivable - Ageing**

Rs. In lakhs

Particulars	Outstanding As at March 31, 2025 for following periods from due date of Payment					
	Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) Undisputed Trade receivables – considered good - Related Parties	312.94	76.86	48.60	2.30	10.15	450.85
(ii) Undisputed Trade Receivables –considered good - Others	6216.19	55.65	31.32	17.88	34.19	6355.23
(iii) Allowance for Credit Loss						(98.09)
<b>Total</b>	<b>6,529.13</b>	<b>132.51</b>	<b>79.92</b>	<b>20.18</b>	<b>44.34</b>	<b>6,707.99</b>

Rs. In lakhs

Particulars	Outstanding As at March 31, 2024 for following periods from due date of Payment					
	Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) Undisputed Trade receivables – considered good - Related Parties	421.29	154.01	459.69	1.44	5.61	1,042.04
(ii) Undisputed Trade Receivables –considered good - Others	6585.58	98.74	23.38	33.23		6,740.93
(iii) Allowance for Credit Loss						(61.44)
<b>Total</b>	<b>7,006.87</b>	<b>252.75</b>	<b>483.07</b>	<b>34.67</b>	<b>5.61</b>	<b>7,721.53</b>

**6 CASH AND CASH EQUIVALENTS**

in Rs. lakhs

	As at March 31, 2025	As at March 31, 2024
Balances with banks in Current accounts	202.99	623.03
	<b>202.99</b>	<b>623.03</b>

**7 OTHER BANK BALANCES**

in Rs. lakhs

	As at March 31, 2025	As at March 31, 2024
a) Earmarked balances for dividend	6.12	6.16
b) Deposits with original maturity of more than 3 months but less than 12 months	5.00	5.00
	<b>11.12</b>	<b>11.16</b>

**8 CURRENT FINANCIAL ASSETS - OTHERS**

in Rs. lakhs

	As at March 31, 2025	As at March 31, 2024
Unsecured Considered good, unless otherwise stated		
(a) Security Deposits		
Lease Rent Deposits	4.39	4.39
Other Deposits	266.65	183.40
	<b>271.04</b>	<b>187.79</b>
(b) Employee Advances	1.18	0.09
(c) Export incentive	11.80	17.82
(e) Other receivables	21.47	12.59
(f) Bank deposit with original maturity of greater than 12 months	228.01	57.00
(g) Other loans and advances	78.55	58.52
Other loans and advances - Considered Doubtful	-	16.81
Less: Provision for Doubtful Advances	-	(16.81)
	<b>78.55</b>	<b>58.52</b>
	<b>612.05</b>	<b>333.81</b>

**Note:**

	As at March 31, 2025	As at March 31, 2024
Movement in provision is as follows:		
Opening	16.81	16.81
Add: Additions	-	-
Less: Reversal	<b>(16.81)</b>	-
Closing	-	<b>16.81</b>

**9 CURRENT INCOME TAX ASSETS (NET)**

	As at March 31, 2025	As at March 31, 2024
Current Tax Assets - Refund due	214.75	214.75
	<b>214.75</b>	<b>214.75</b>

**9A OTHER CURRENT ASSETS**

	As at March 31, 2025	As at March 31, 2024
(a) Prepaid expenses	122.54	119.87
(b) Balances with government authorities	44.22	13.38
(c) Export incentive - RoDTEP Licence	8.85	49.74
(d) Supplier Advances	76.69	41.19
(e) Others*	143.77	160.55
	<b>396.07</b>	<b>384.73</b>

\* Includes GST Credit to be availed Rs.66.10 Lakhs (2024: Rs.75.89 Lakhs)

**10 SHARE CAPITAL**

in Rs. lakhs

	As at March 31, 2025	As at March 31, 2024
<b>Authorised</b>		
2,00,00,000 (2024: 2,00,00,000) Equity Shares of Rs. 10 each	2,000.00	2,000.00
	<b>2,000.00</b>	<b>2,000.00</b>
<b>Issued, Subscribed and fully paid up</b>		
1,26,75,865 (2024: 1,26,75,865) Equity shares of Rs. 10 each fully paid up	1,267.59	1,267.59
	<b>1,267.59</b>	<b>1,267.59</b>

**1. Reconciliation of number of Equity shares subscribed**

	As at March 31, 2025	As at March 31, 2024
Balance as at the beginning of the year - No of shares	12,675,865	12,675,865
Add: Issued during the year	-	-
<b>Balance as at the end of the year - No of shares</b>	<b>12,675,865</b>	<b>12,675,865</b>

**2. Shares issued in preceding 5 years**

Aggregate number and class of equity shares allotted for consideration other than cash, bonus shares etc., in the five years immediately preceding the balance sheet date as on March 31, 2025 and aggregate number of Shares bought back is NIL (2024: NIL)

**3. Details of Equity shares held by its holding company including shares held by subsidiaries or associates of the holding company in aggregate**

Shareholder - Relationship	As at March 31, 2025		As at March 31, 2024	
	No. of Shares	%	No. of Shares	%
Simpson & Co., Ltd.- Holding Company	4,967,000	39.18	4,967,000	39.18
Tractor & Farm Equipment Limited- Fellow Subsidiary	1,440,192	11.36	1,440,192	11.36
India Pistons Ltd.- Fellow subsidiary	69,885	0.55	69,885	0.55
Amalgamations Pvt. Ltd.- Ultimate Holding Company	691,380	5.45	691,380	5.45
The United Nilgiri Tea Estates Co. Ltd.	3,600	0.03	3,600	0.03

**4. Shareholders holding more than 5% of the total share capital**

Name of the Shareholder	As at March 31, 2025		As at March 31, 2024	
	No. of Shares	%	No. of Shares	%
Simpson & Co., Ltd.	4,967,000	39.18	4,967,000	39.18
Tractor & Farm Equipment Limited	1,440,192	11.36	1,440,192	11.36
India Pistons Ltd.	69,885	0.55	69,885	0.55
Enam Shares & Securities Pvt Ltd	1,066,552	8.41	1,066,552	8.41
Nippon Piston Ring Co., Ltd.	704,200	5.56	704,200	5.56
Amalgamations Pvt. Ltd.	691,380	5.45	691,380	5.45

## 5. Shareholding of Promoters

Name of the Promoter	As at March 31, 2025		As at March 31, 2024	
	No. of Shares	%	No. of Shares	%
Simpson &Co., Ltd.	4,967,000	39.18	4,967,000	39.18
India Pistons Ltd.	69,885	0.55	69,885	0.55
Amalgamations Pvt. Ltd.	691,380	5.45	691,380	5.45
The United Nilgiri Tea Estates Co. Ltd.	3,600	0.03	3,600	0.03
Tractor & Farm Equipment Limited	1,440,192	11.36	1,440,192	11.36

## 6. Rights, preferences and restrictions in respect of equity shares issued by the Company

The equity shareholders are entitled to receive dividend as and when declared, a right to vote in proportion of holding etc. and their rights, preferences and restrictions are governed by / in terms of their issue and the provisions of the Companies Act, 2013.

## 11 Other Equity\*

in Rs. lakhs

Particulars	Note	As at	As at
		March 31, 2025	March 31, 2024
General Reserve	A	3,015.27	3,015.27
Securities Premium Reserve	B	5,302.25	5,302.25
Other comprehensive Income		(194.88)	(170.47)
Retained Earnings	C	743.70	1,186.30
<b>Total</b>		<b>8,866.34</b>	<b>9,333.35</b>

\* Refer Statement of Changes in equity for additions / deletions in each reserve.

- General reserve is created from time to time by transferring profits from retained earnings and can be utilised for the purposes such as payment of dividends.
- Securities Premium Reserve represents premium received on equity shares issued which can be utilised only in accordance with the provisions of the Companies Act, 2013 for specified purposes.
- Retained Earnings is generally available for distribution of dividend subject to the provisions of the Companies Act, 2013.

## 12 NON-CURRENT FINANCIAL LIABILITIES - BORROWINGS

in Rs. lakhs

Particulars	As at	As at
	March 31, 2025	March 31, 2024
<b>Secured</b>		
Term Loans		
From Banks	1,547.31	2,337.05
From Financial Institutions	2,780.21	1,052.96
<b>Unsecured</b>		
Term Loans		
From Financial Institutions	-	-
	<b>4,327.52</b>	<b>3,390.01</b>

**12 (a) Details of terms of repayment for the other long-term borrowings and security provided in respect of the secured other long-term borrowings:**

Particulars	Terms of repayment and security
<b>Term Loans</b>	
<b>From Banks</b>	<p>The term loans are availed for purchase of assets relating to Capital Projects and are secured by hypothecation of specific assets purchased out of the said loan.</p> <p>The weighted average rate of interest of these loan is around 9.87%. Per annum.</p> <p>The loans availed for purchase of Vehicles are secured by hypothecation of vehicles purchased out of the said loan.</p> <p>The weighted average rate of interest of these loan is around 8.05 %. Per annum.</p>
<b>From Financial Institutions</b>	<p>Loan taken from other parties for term loan are secured by hypothecation of specific asset.</p> <p>The weighted average rate of interest of these loan is around 10.86%. Per annum.</p>

**Details of security for the Secured short-term borrowings:**
**Loans repayable on demand from Banks:**

Cash Credit	<p>First pari-paasu charge on working capital assets viz. inventory, book debts and other current assets with other lenders under multiple banking arrangements.</p> <p>The weighted average rate of interest of these loan is around 7.25%. Per annum.</p>
Working Capital Demand loan	<p>Hypothecation of stock and book debts on pari-paasu basis.</p> <p>The weighted average rate of interest of these loan is around 6.68%. Per annum.</p>

**Terms of Repayment**

Loan Description	Repayment Terms
a. Term Loans - Banks	Both monthly and Quarterly installments
b. Term Loans- other parties	Monthly installment

**12 (b)** The quarterly returns/statements of current assets as revised filed by the Company with banks/financial institutions are in agreement with the books of accounts.

**12 (c)** The Company has applied the monies raised by way of term loans for the purposes for which they were obtained.

**12 (d)** The Company has not utilised the funds raised on short term basis for long term purposes.

**12 (e)** The Company has not been declared wilful defaulter by any bank or financial institution or other lender.

**13 NON-CURRENT OTHER FINANCIAL LIABILITIES**

in Rs. lakhs

Particulars	As at	As at
	March 31, 2025	March 31, 2024
Lease liabilities (Refer note 44)	304.03	283.52
	<b>304.03</b>	<b>283.52</b>

**14 NON CURRENT PROVISIONS**

in Rs. lakhs

Particulars	As at March 31, 2025	As at March 31, 2024
<b>Provision for Employee benefits</b>		
Compensated Absences	121.66	155.11
	<b>121.66</b>	<b>155.11</b>

**15 DEFERRED TAX (ASSET) / LIABILITY**

in Rs. lakhs

Particulars	As at March 31, 2025	As at March 31, 2024
<b>Deferred Tax Asset:</b>		
Unabsorbed depreciation	(407.89)	(237.07)
Expenses allowable on payment	(42.08)	(116.11)
Provision for Inventory and debtors	(157.40)	(119.56)
MAT Credit	(824.47)	(824.47)
	<b>(1,431.84)</b>	<b>(1,297.21)</b>
<b>Deferred Tax Liability:</b>		
Depreciation and amortisation on PPE & Intangibles	1,535.07	1,539.88
<b>Net Deferred Tax Liability / (Asset)</b>	<b>103.23</b>	<b>242.67</b>

\* The company has recognised deferred tax asset for Unabsorbed depreciation considering the future projected profitability.

**16 CURRENT BORROWINGS**

in Rs. lakhs

Particulars	As at March 31, 2025	As at March 31, 2024
<b>Secured</b>		
Loans repayable on demand *		
From Banks	3,279.87	1,400.00
<b>Unsecured</b>		
Loans repayable on demand *		
From Banks	-	1,000.00
<b>Current Maturities of Long term borrowings*</b>		
From Banks	1,568.90	2,076.74
From Other Parties	749.32	459.93
	<b>5,598.09</b>	<b>4,936.67</b>

\* Refer Note 12(a) for security details

**17 LEASE LIABILITIES**

in Rs. lakhs

Particulars	As at March 31, 2025	As at March 31, 2024
Lease liabilities (Refer note 44)	215.33	134.30
	<b>215.33</b>	<b>134.30</b>

**18 TRADE PAYABLES**

in Rs. lakhs

Particulars	As at March 31, 2025	As at March 31, 2024
Trade Payables to Micro, Small & Medium Enterprises	303.63	545.12
Acceptances - Letter of Credit	220.74	71.67
Trade Payables - others	6,276.64	6,837.81
Trade Payables- Due to related parties*	19.50	18.40
Vendor Bills Payable	1580.74	2278.49
	<b>8,401.25</b>	<b>9,751.49</b>

\* Refer Note 45 (c)

in Rs. lakhs

**Trade Payables - Ageing**

Particulars	Outstanding As at March 31, 2025 for following periods from due date of Payment				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	303.63				303.63
(ii) Others	7,486.03	41.20	568.64	1.74	8,097.62
<b>Total</b>	<b>7,789.66</b>	<b>41.20</b>	<b>568.64</b>	<b>1.74</b>	<b>8,401.25</b>

Rs. In lakhs

Particulars	Outstanding As at March 31, 2024 for following periods from due date of Payment				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	545.12				545.12
(ii) Others	8,272.59	751.93	172.51	9.34	9,206.37
<b>Total</b>	<b>8,817.71</b>	<b>751.93</b>	<b>172.51</b>	<b>9.34</b>	<b>9,751.49</b>

**19 OTHER FINANCIAL LIABILITIES**

in Rs. lakhs

Particulars	As at March 31, 2025	As at March 31, 2024
Interest accrued but not due on borrowings	14.03	29.33
Capital Creditors		
i) Total outstanding due to Micro & Small Enterprises	-	2.10
ii) Total outstanding due to other than Small & Micro Enterprises	205.19	178.35
Unclaimed/Unpaid dividend	6.09	6.16
Dues towards Funded Gratuity - LIC	31.28	45.60
Employee related payables	255.59	254.56
Other payables	247.70	478.90
	<b>759.88</b>	<b>995.00</b>

**20 OTHER CURRENT LIABILITIES**

in Rs. lakhs

Particulars	As at March 31, 2025	As at March 31, 2024
Statutory dues	124.72	169.66
Contract liabilities - Customer Advances	8.85	10.95
	<b>133.57</b>	<b>180.61</b>

**21 CURRENT PROVISIONS**

in Rs. lakhs

Particulars	As at March 31, 2025	As at March 31, 2024
<b>Provision for Employee benefits</b>		
Compensated Absences	33.91	33.78
	<b>33.91</b>	<b>33.78</b>

**21.1 Movement in Provision for Compensated Absences in Note 14 and Note 21 is as follows**

Particulars	Opening	Additions/ Reversals (net of utilisation)	Closing
March 2025	188.89	(33.32)	155.57
March 2024	164.63	24.26	188.89

**22. REVENUE FROM OPERATIONS**

	For the period ended March 31, 2025	For the period ended March 31, 2024
(a) Sale of Products		
Rings Sales	6,515.74	6,273.60
OCF Sales	20,284.83	21,838.26
Pin Sales	2,418.68	2,477.85
Tooling Sales	534.48	601.90
(b) Sale of Services	20.73	35.94
(c) Other operating revenues		
Export Incentives	258.19	99.63
Scrap Sales	304.90	344.70
	<b>30,337.55</b>	<b>31,671.88</b>

**23 OTHER INCOME**

	For the period ended March 31, 2025	For the period ended March 31, 2024
(a) Interest income	82.44	121.03
(b) Liabilities no longer required written back	39.24	54.00
(c) Exchange Gain	69.82	2.52
(d) Insurance claim received	-	68.59
(e) Gain on pre-closure of lease	72.22	-
(f) Other non operating income	4.95	7.41
<b>Total</b>	<b>268.67</b>	<b>253.55</b>

**24. COST OF MATERIALS CONSUMED**

	For the period ended March 31, 2025	For the period ended March 31, 2024
(a) Opening Stock	1,533.55	1,588.32
(b) Add: Purchases	9,919.54	11,022.53
(c) Less: Closing Stock	(1,288.64)	(1,533.55)
<b>Total</b>	<b>10,164.45</b>	<b>11,077.30</b>

**25. CHANGES IN INVENTORIES OF FINISHED GOODS AND WORK - IN -PROGRESS**

	For the period ended March 31, 2025	For the period ended March 31, 2024
(a) (Increase) / Decrease in Work-in-Progress	32.89	(361.48)
(b) (Increase) / Decrease in Finished Goods	349.36	261.78
<b>Total</b>	<b>382.25</b>	<b>(99.70)</b>

**26. EMPLOYEE BENEFITS EXPENSE**

	For the period ended March 31, 2025	For the period ended March 31, 2024
(a) Salaries and wages	2,607.57	2,795.25
(b) Contribution to provident and other funds	224.15	170.28
(c) Staff welfare expenses	448.58	429.53
(d) Less: Expenses capitalised	24.30	-
<b>Total</b>	<b>3,304.60</b>	<b>3,395.06</b>

## 27. FINANCE COSTS

	For the period ended March 31, 2025	For the period ended March 31, 2024
(a) Interest expenses	1,051.41	1,052.62
(b) Interest on leases	60.61	39.29
(c) Other borrowing costs	60.54	56.14
<b>Total</b>	<b>1,172.56</b>	<b>1,148.05</b>

## 28. OTHER EXPENSES

	For the period ended March 31, 2025	For the period ended March 31, 2024
Sub - Contracting Expenses	6,031.71	6,276.99
Power and Fuel	1,543.20	1,528.21
Stores Consumed	3,099.88	3,700.45
Rent	99.69	93.44
Rates and Taxes	87.00	50.42
Insurance	117.58	119.56
Travelling and Conveyance	451.37	526.34
Packing and Forwarding	379.04	354.17
Advertisement	8.30	4.21
Royalty	154.42	153.20
Consultation Fee	423.54	364.03
Directors' Sitting Fees	3.97	4.25
Freight	774.42	636.87
Payment to Auditors for:		
Statutory Audit	11.60	11.43
Tax Audit	1.60	1.60
GST Audit	1.26	1.26
Other Matters	4.69	4.95
Repairs and Maintenance		
- Buildings	15.13	35.38
- Machinery and Electrical Installations	451.97	578.62
- Vehicles	69.12	45.29
- Computer System	160.02	163.90
Bad Debts written off/(written Back) - Net	-	(4.74)
Provision for doubtful receivables made/ (written back) - Net	36.65	11.92
Loss on Sale of Assets	14.27	2.51
CSR Expenses	-	14.19
Commission to Non Whole Time Directors	6.25	3.00
Advance written off	16.81	-
Provision for doubtful advances written back	(16.81)	-
Miscellaneous Expenses	322.31	316.11
	<b>14,268.99</b>	<b>14,997.56</b>

**29. REVENUE FROM CONTRACTS WITH CUSTOMERS:****29.1 Disaggregated revenue information**

(Rs in Lakhs)

Particulars	For the period ended	For the period ended
	March 31, 2025	March 31, 2024
Type of goods and service		
a) Sale of products		
Rings Sales	6,515.74	6,273.60
OCF Sales	20,284.83	21,838.26
Pin Sales	2,418.68	2,477.85
Tooling Sales	534.48	601.90
b) Revenue from services		
Job work	20.73	35.94
c) Other operating revenues		
Scrap sales	304.90	344.70
<b>Total revenue from contract with customers</b>	<b>30,079.36</b>	<b>31,572.25</b>
India	20,282.33	20,362.76
Outside India	9,797.03	11,209.49
<b>Total revenue from contract with customers</b>	<b>30,079.36</b>	<b>31,572.25</b>

(Rs in Lakhs)

Timing of revenue recognition	March 31, 2025		March 31, 2024	
	At a point in time	Over a period of time	At a point in time	Over a period of time
- Sale of products	30,058.63	-	31,536.31	-
- Revenue from Services - Job Work	20.73		35.94	
<b>Total revenue from contract with customers</b>	<b>30,079.36</b>	<b>-</b>	<b>31,572.25</b>	<b>-</b>

**29.2 Contract balances**

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
Trade receivables	6,707.99	7,721.53
Contract liabilities	8.85	10.95

Trade receivables are non-interest bearing and are generally as per terms of contract.

Contract liabilities are Amounts received from customers in respect of obligation to be performed by the Company.

**29.3 Reconciliation of revenue recognised in the statement of profit and loss with the contracted price**

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
Revenue as per contracted price	30,079.36	31,572.25
Adjustments		
Rebates and discounts	-	-
Revenue from contract with customers	<b>30,079.36</b>	<b>31,572.25</b>
Export Incentives	<b>258.19</b>	<b>99.63</b>
<b>Total Revenue from Operations as per Note 22</b>	<b>30,337.55</b>	<b>31,671.88</b>

**30 CONTINGENT LIABILITY**

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
Claims against the Company not acknowledged as debts		
a. Outstanding Letters of Credit	33.61	123.79
b. Bank Guarantees	15.85	15.85
c. Income Tax matters under appeal*	21.10	21.10
d. Others	18.24	11.19

\*Future cash outflows in respect of the above are determinable only on receipt of judgement/decisions pending with various forums/authorities.

**31**

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
<b>Commitments</b>		
Capital commitments (net of advances) not provided for	277.50	154.43

The outflow in respect of the above is not practicable to ascertain in the view of uncertainty involved.

**32 Value of imports calculated on CIF basis:**

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
Raw materials	918.47	983.84
Stores consumed	189.67	21.75
Spare parts	100.82	50.21
<b>Total Components and spare parts</b>	<b>290.49</b>	<b>71.96</b>
Capital goods	549.54	42.42

**33**

(Rs in Lakhs)

Expenditure in foreign currency (on Payment Basis)	March 31, 2025	March 31, 2024
Royalty	168.34	131.81
Travel	53.29	70.03
Professional Fee / Technical Services	303.07	175.31
Capital Expenditure / Advance	944.02	37.28
Others	94.26	280.86
<b>Total</b>	<b>1562.99</b>	<b>695.29</b>

**34 Details of consumption in Note 24,25 and 28 of Imported and Indigenous items**

(Rs in Lakhs)

Imported	March 31, 2025	March 31, 2024
Raw materials	1,022.17	881.12
Spares & Loose tools	151.17	102.64
<b>Total</b>	<b>1,173.34</b>	<b>983.76</b>

(Rs in Lakhs)

Indigenous	March 31, 2025	March 31, 2024
Raw materials	9,524.53	10,096.48
Spares & Loose tools	2,948.71	3,597.81
<b>Total</b>	<b>12,473.24</b>	<b>13,694.29</b>

**35 Earnings in Foreign Exchange :**

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
Export of goods calculated on FOB basis	9,272.76	11,495.63
<b>Total</b>	<b>9,272.76</b>	<b>11,495.63</b>

**36 Income taxes relating to continuing operations**

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
<b>Income tax recognised in profit or loss</b>		
Current tax	-	-
MAT Credit entitlement	-	-
Deferred tax	(130.23)	(6.17)
<b>Total income tax expense recognised in the current year</b>	<b>(130.23)</b>	<b>(6.17)</b>

The income tax expense for the year can be reconciled to the accounting profit as follows:

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
<b>Profit/(loss) before tax from continuing operations</b>	(572.83)	(329.09)
Income tax expense calculated at %	27.82	27.82
Income tax expense	(159.36)	(91.55)
Effect of expenses that are deductible in determining taxable profit of the current year	(16.28)	32.63
Others	45.41	52.75
<b>Income tax expense recognised in profit or loss (relating to continuing operations)</b>	<b>(130.23)</b>	<b>(6.17)</b>

The tax rate used for the reconciliations above is the corporate tax rate of 27.82 % (for the year 2024-25) and 27.82% (for the year 2023-24) payable by corporate entities in India on taxable profits under tax law in Indian jurisdiction.

**Income tax recognised in other comprehensive income**

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
<b>Current tax</b>		
Remeasurement of defined benefit obligation	-	-
<b>Deferred tax</b>		
Remeasurement of defined benefit obligation	(9.21)	(15.75)
<b>Total income tax recognised in other comprehensive income</b>	<b>(9.21)</b>	<b>(15.75)</b>

**Deferred tax balances**

The following is the analysis of deferred tax assets/(liabilities) presented in the statement of financial position:

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
Deferred tax assets (including MAT credit)	(1,431.84)	(1,297.21)
Deferred tax liabilities	1,535.07	1,539.88
	<b>103.23</b>	<b>242.67</b>

Deferred tax assets and liabilities are recognized for the future tax consequences of temporary differences between the carrying values of assets and liabilities and their respective tax bases, and unutilized depreciation carry-forwards and tax credits. Deferred tax assets are recognized to the extent that it is probable that future taxable income will be available against which the deductible temporary differences, depreciation carry-forwards and unused tax credits could be utilized.

## 37 Employee Benefits

### Defined Contribution Plan

Contribution to Defined Contribution Plan, are charged off for the year as under:

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
Employer's Contribution to Provident Fund	124.92	118.15
Employer's Contribution to Superannuation Fund	24.68	25.11

### Defined Benefit Plan

#### Gratuity :

The Company operates gratuity plan through approved gratuity fund with Life Insurance Corporation of India. Every employee is entitled to the benefit in accordance with The Payment of Gratuity Act, 1972, as applicable from time to time, except in the case of Managing Director where there is no maximum limit. The present value of obligation is determined based on actuarial valuation.

#### Leave Salary Encashment :

Eligible employees can carry forward and encash leave on superannuation or death or permanent disablement subject to a maximum accumulation of 60 days except in the case of Managing Director where there is no limit to maximum accumulation. The present value of obligation is determined based on actuarial valuation.

The estimates of rate of escalation in salary considered in actuarial valuation, take into account inflation, seniority, promotion and other relevant factors including supply and demand in the employment market. The above information is certified by the actuary.

These plans typically expose the Company to actuarial risks such as: investment risk, interest rate risk, longevity risk and salary risk.

<b>Investment risk</b>	The present value of the defined benefit plan liability is calculated using a discount rate determined by reference to the market yields on government bonds denominated in Indian Rupees. If the actual return on plan asset is below this rate, it will create a plan deficit.
<b>Interest risk</b>	A decrease in the bond interest rate will increase the plan liability. However, this will be partially offset by an increase in the return on the plan's debt investments.
<b>Longevity risk</b>	The present value of the defined benefit plan liability is calculated by reference to the best estimate of the mortality of plan participants both during and after their employment. An increase in the life expectancy of the plan participants will increase the plan's liability.
<b>Salary risk</b>	The present value of the defined benefit plan liability is calculated by reference to the future salaries of plan participants. As such, an increase in the salary of the plan participants will increase the plan's liability.

The principal assumptions used for the purposes of the actuarial valuations were as follows.

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
<b>Gratuity and Compensated absences</b>		
Discount rate(s)	6.54%	7.11%
Expected rate(s) of salary increase	5.00%	7.50%

The estimates of future salary increases, considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.

Amounts recognised in total comprehensive income in respect of these defined benefit plans are as follows:

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
<b>Gratuity</b>		
Current service cost	57.75	30.91
Past service cost	-	-
Net interest expense	67.37	39.50
Return on plan assets (excluding amounts included in net interest expense)	(50.57)	(43.39)
<b>Components of defined benefit costs recognised in profit or loss</b>	<b>74.55</b>	<b>27.02</b>

The above expense for the year are included under 'Contribution to provident, gratuity and other funds' in the 'employee benefits expense' in statement of profit or loss.

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
<b>Remeasurement on the net defined benefit liability comprising:</b>		
Actuarial(gains) /losses arising from obligations	33.12	56.62
Components of defined benefit costs recognised in other comprehensive income	33.12	56.62
<b>Total</b>	<b>107.67</b>	<b>83.64</b>

The remeasurement of the net defined benefit liability is included in other comprehensive income.

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
<b>Compensated Absences</b>		
Current service cost	-	-
Net interest expense	12.36	10.88
Actuarial (gains)/losses arising from changes in financial assumptions	(28.55)	1.47
Actuarial (gains)/losses arising from experience adjustments	7.77	36.89
Actuarial (gains)/losses arising from changes in geographical assumptions	(1.87)	
	<b>(10.29)</b>	<b>49.24</b>
Recognised in Statement of Profit & Loss	(10.29)	49.24
Recognised in Other Comprehensive Income	-	-

The above expenses for the year are included under 'Salaries, wages and bonus' in the 'employee benefits expense' in statement of profit or loss.

## Notes annexed to and forming part of the Consolidated Financial Statements

The amount included in the statement of financial position arising from the Company's obligation in respect of its defined benefit plans is as follows:

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
<b>Gratuity</b>		
Present value of defined benefit obligation	749.39	644.47
Fair value of plan assets	718.11	598.86
Net liability arising from defined benefit obligation (funded)	<b>31.28</b>	<b>45.60</b>
Gratuity is reflected in Other Financial Liabilities. [Refer note 19].		
<b>Compensated Absences</b>		
Present value of defined benefit obligation	155.57	188.89
Net liability arising from defined benefit obligation (funded)	<b>155.57</b>	<b>188.89</b>

The above provisions are reflected under 'Provision for employee benefits' in "other non-current provisions" and in "short-term provisions". [Refer notes 14 and 21]

Movements in the present value of the defined benefit obligation in the current year were as follows:

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
<b>Gratuity</b>		
Opening defined benefit obligation	644.47	546.86
Current service cost	57.75	30.91
Interest cost	67.37	39.50
Actuarial(gains) /losses arising from obligations	33.12	56.62
Benefits paid	(53.32)	(29.42)
<b>Closing defined benefit obligation</b>	<b>749.39</b>	<b>644.47</b>
<b>Compensated Absences</b>		
Opening defined benefit obligation	188.89	164.63
Current service cost	-	-
Interest cost	12.36	10.88
Actuarial (gains)/losses arising from changes in financial assumptions	(28.55)	1.47
Actuarial (gains)/losses arising from experience adjustments	7.77	36.89
Actuarial (gains)/losses arising from changes in geographical assumptions	(1.87)	-
Benefits paid	(23.03)	(24.98)
<b>Closing defined benefit obligation</b>	<b>155.57</b>	<b>188.89</b>

Movements in the fair value of the plan assets in the current year were as follows:

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
<b>Gratuity</b>		
Opening fair value of plan assets	598.86	574.24
Return on plan assets (excluding amounts included in net interest expense)	50.57	43.39
Contributions	122.00	10.65
Benefits paid	(53.32)	(29.42)
Closing fair value of plan assets	<b>718.11</b>	<b>598.86</b>

The Company funds the cost of the gratuity expected to be earned on a yearly basis to Life Insurance Corporation of India, which manages the plan assets.

The actual return on plan assets was Rs.50.57 lakhs (2023-24: Rs.43.39 lakhs).

## 38 Financial Instruments

### Capital management

The Company manages its capital to ensure that entities in the Company will be able to continue as going concerns while maximising the return to stakeholders through the optimisation of the debt and equity balance.

The Company determines the amount of capital required on the basis of annual operating plans and long-term product and other strategic investment plans. The funding requirements are met through equity, non-convertible debt securities, and other long-term/short-term borrowings.

The capital structure of the Company consists of net debt (borrowings as detailed in notes 12 and 16, and offset by cash and bank balances) and total equity of the Company. The Company monitors the capital structure on the basis of total debt to equity ratio and maturity profile of the overall debt portfolio of the Company.

### Gearing Ratio:

Particulars	(Rs in Lakhs)	
	March 31, 2025	March 31, 2024
Debt (Long-term and short-term borrowings including current maturities)	9,925.61	8,326.68
Less: Cash and bank balances	(202.99)	(623.03)
Net debt	9,722.62	7,703.65
<b>Total equity</b>	<b>10,133.93</b>	<b>10,600.94</b>
Net debt to total equity ratio	0.96	0.73

### Categories of Financial Instruments:

#### A Financial assets

Particulars	(Rs in Lakhs)	
	March 31, 2025	March 31, 2024
<b>a. Measured at amortised cost:</b>		
Cash and bank balances	214.11	634.19
Trade Receivables	6,707.99	7,721.53
Investments	216.70	141.53
Others	772.79	586.32
<b>b. Mandatorily measured at fair value through other comprehensive income (FVOCI):</b>		
Investments	202.36	3.32

#### B Financial liabilities

Particulars	(Rs in Lakhs)	
	March 31, 2025	March 31, 2024
<b>a. Measured at amortised cost:</b>		
Borrowings	7,607.39	5,790.01
Trade Payables	8,401.25	9,751.49
Current maturity of Long Term Borrowings	2,318.22	2,536.67
Lease Liabilities	519.36	417.82
Others	759.88	995.00
<b>b. Measured at fair value through Statement of Profit and Loss:</b>		
Derivatives	-	-

### Financial risk management objectives

The treasury function provides services to the business, co-ordinates access to domestic and international financial markets, monitors and manages the financial risks relating to the operations through internal risk reports which analyse exposures by degree and magnitude of risks. These risks include market risk (including currency risk, interest rate risk and other price risk), credit risk and liquidity risk.

### Market risk

Market risk is the risk of any loss in future earnings, in realizable fair values or in future cash flows that may result from a change in the price of a financial instrument. The Company's activities expose it primarily to the financial risks of changes in foreign currency exchange rates and interest rates.

**Foreign currency risk management:**

The Company undertakes transactions denominated in foreign currencies; consequently, exposures to exchange rate fluctuations arise.

The carrying amounts of the Company's foreign currency denominated monetary assets and monetary liabilities at the end of the reporting period are as follows:

**As on March 31, 2025**

(Rs in Lakhs)

Currency	Liabilities	Assets	Net overall exposure on the currency - net assets - (net liabilities)
	Gross exposure*	Gross exposure	
USD	2,398.50	2,404.28	5.78
EUR	8.07	98.22	90.15
GBP	13.93	-	(13.93)
JPY	146.43	-	(146.43)

\* Excludes exposure on Unutilised Letter of Credit aggregating Rs. 33.61 lakhs

**As on March 31, 2024**

(Rs in Lakhs)

Currency	Liabilities	Assets	Net overall exposure on the currency - net assets - (net liabilities)
	Gross exposure	Gross exposure	
USD	361.77	2,742.85	2,381.08
EUR	0.72	132.70	131.98
GBP	5.60	-	(5.60)
JPY	95.86	-	(95.86)

\* Excludes exposure on Unutilised Letter of Credit aggregating Rs.16.89 lakhs

**Foreign currency sensitivity analysis:**

Movement in the functional currencies of the various operations of the Company against major foreign currencies may impact the Company's revenues from its operations. Any weakening of the functional currency may impact the Company's cost of imports and cost of borrowings and consequently may increase the cost of financing the Company's capital expenditures.

The following table details the Company's sensitivity movement in the foreign currencies. The foreign exchange rate sensitivity is calculated for each currency by aggregation of the net foreign exchange rate exposure of a currency and a simultaneous parallel foreign exchange rates shift in the foreign exchange rates of each currency by 2%. 2% represents management's assessment of the reasonably possible change in foreign exchange rates. The sensitivity analysis includes only outstanding foreign currency denominated monetary items and adjusts their translation at the period end for a 2% change in foreign currency rates.

(Rs in Lakhs)

Currency	Profit or Loss	
	March 31, 2025	March 31, 2024
USD Impact	0.12	47.62
EUR Impact	1.80	2.64
GBP Impact	(0.28)	(0.11)
JPY Impact	(2.93)	(1.92)

In management's opinion, the sensitivity analysis is unrepresentative of the inherent foreign exchange risk because the exposure at the end of the reporting period does not reflect the exposure during the year.

The following table details the derivative contracts outstanding at the end of the reporting period:

**Interest rate risk management**

The company is exposed to interest rate risk pertaining to funds borrowed at both fixed and floating interest rates. The risk is managed by the company by maintaining an appropriate mix between fixed and floating rate borrowings.

The exposure of company’s borrowings to interest rate changes at the end of the reporting period are as follows.

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
<b>Variable rate Borrowings</b>	9,925.61	8,326.68

**Interest rate sensitivity analysis**

The sensitivity analyses below have been determined based on the exposure to interest rates for non-derivative instruments at the end of the reporting period. For floating rate liabilities, the analysis is prepared assuming the amount of the liability outstanding at the end of the reporting period was outstanding for the whole year. A 25 basis point increase or decrease is used when reporting interest rate risk internally to key management personnel and represents management’s assessment of the reasonably possible change in interest rates.

If interest rates had been 25 basis points higher/lower and all other variables were held constant, the Company’s profit for the year ended March 31, 2025 would decrease/increase by Rs.24.81 lakhs (March 31, 2024: decrease/increase by Rs.22.11 lakhs). This is mainly attributable to the Company’s exposure to interest rates on its variable rate borrowings.

**Equity price risk**

Equity price risk is related to the change in market reference price of the investments in equity securities. Fair and nominal value of shares are same since entire nominal value will be payable on sale back of shares as per the agreement and the shares are not held for trading purpose.

**Credit risk management**

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Company. The Company has adopted a policy of only dealing with creditworthy counterparties and obtaining sufficient collateral, where appropriate, as a means of mitigating the risk of financial loss from defaults. The Company’s exposure and the credit ratings of its counterparties are continuously monitored and the aggregate value of transactions concluded is spread amongst approved counterparties.

Trade receivables consist of a large number of customers, spread across diverse industries and geographical areas. Ongoing credit evaluation is performed on the financial condition of accounts receivable.

The Company does not have significant credit risk exposure

The company sells predominantly to local and export customers which are on credit basis. The average credit period is 30 days to 60 days.

The Company did not have credit risk exposure in the past 3 years and there were no bad debt during the mentioned period but the Company makes an allowance for doubtful debts on a case to case basis.

**Exposure to credit risk**

The carrying amount of financial assets represents the maximum credit exposure. The maximum exposure is the total of the carrying amount of balances with banks, short term deposits with banks, trade receivables, margin money and other financial assets excluding equity investments.

**Liquidity risk management**

Liquidity risk refers to the risk that the Company cannot meet its financial obligations. The objective of liquidity risk management is to maintain sufficient liquidity and ensure that funds are available for use as per requirements.

## Notes annexed to and forming part of the Consolidated Financial Statements

The Company has obtained fund and non-fund based working capital lines from various banks. The Company is also working with banks for obtaining separate facility for financing of Dies. Promoters will support by way of fund infusion on need basis.

The company had access to the following undrawn borrowing facilities at the end of the reporting period:

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
Expiring with in one year (bank overdraft and other facilities) - Secured	1,142.14	2,100.00
Term Loan - Secured	725.29	-

### Liquidity tables:

The following tables detail the Company's remaining contractual maturity for its non-derivative financial liabilities with agreed repayment periods. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Company can be required to pay.

31st March 2025	Due in 1st year	Due in 2nd to 5th year	Due after 5th year	Carrying amount
Trade payables	8,401.25	-	-	8,401.25
Current maturity of long term borrowings	2,318.22	-	-	2,318.22
Lease liabilities	255.85	325.01	-	580.86
Other financial liabilities	745.85	-	-	745.85
Borrowings (including interest accrued thereon upto the reporting date)	3,307.40	4,354.03	-	7,661.43
	<b>15,028.57</b>	<b>4,679.04</b>	-	<b>19,707.61</b>

31st March 2024	Due in 1st year	Due in 2nd to 5th year	Due after 5th year	Carrying amount
Trade payables	9,751.49	-	-	9,751.49
Current maturity of long term borrowings	2,536.67	-	-	2,536.67
Lease liabilities	174.84	293.74	-	468.58
Other financial liabilities	965.67	-	-	965.67
Borrowings (including interest accrued thereon upto the reporting date)	2,443.08	3,405.74	-	5,848.82
	<b>15,871.75</b>	<b>3,699.48</b>	-	<b>19,571.23</b>

### Fair value of financial assets and financial liabilities that are not measured at fair value (but fair value disclosures are required):

The Management considers that the carrying amounts of financial assets and financial liabilities recognised in the financial statements approximate their fair values.

### 39. Segment Information

The Managing Director of the Company has been identified as being the chief operating decision maker. Based on the internal reporting to the Chief operating decision maker, the Company has identified that the Company has only one segment which is manufacture and sale of Auto Component – Piston Rings, Differential Gears, Pole Wheel and other Transmission Components and accordingly there are no other reportable segments. The Company is domiciled in India. Information about entity wide disclosures as mandated under Ind AS 108 are as below:

#### Geographical segment information:

(Rs in Lakhs)

Description	Year	India	USA	Thailand	Rest of the world	Unallocated	Total
Revenue	2024-25	20,282.33	1,045.52	8,050.13	701.39	258.19	30,337.55
	2023-24	20,362.76	1,561.53	8,911.42	736.54	99.63	31,671.88
Assets	2024-25	4,404.09	306.39	1,916.11	81.40	-	6,707.99
	2023-24	5,370.93	578.24	1,619.08	153.28	-	7,721.53

Out of the above said revenue two customer represents more than 10% of the gross revenue and in total contribute 32.77% of the gross revenue.

### 40. Net debt reconciliation:

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
1. Cash and cash equivalents	214.11	634.19
2. Liquid investments	233.01	227.22
3. Lease Liability	(519.36)	(417.82)
4. Short term borrowings	(3,279.87)	(2,400.00)
5. Long term borrowings*	(6,645.74)	(5,926.68)
<b>Net debt</b>	<b>(9,997.85)</b>	<b>(7,883.09)</b>

	Other assets		Liabilities from financing activities			Total
	Cash and cash equivalents	Liquid investments	lease Liability	Long term borrowings*	Short term borrowings	
Net debt as at March 31, 2024	634.19	227.22	(417.82)	(5,926.68)	(2,400.00)	(7,883.09)
Cash flows	(420.08)	5.79	312.06	(719.06)	(879.87)	(1,701.16)
Movement in Lease Liability						-
Foreign exchange adjustments						-
Interest expense				377.62	734.33	1,111.95
Interest paid				(377.62)	(734.33)	(1,111.95)
Other non-cash movements						-
- Acquisitions / disposals			(352.99)			(352.99)
- Fair value adjustments			(60.61)			(60.61)
<b>Net debt as at March 31, 2025</b>	<b>214.11</b>	<b>233.01</b>	<b>(519.36)</b>	<b>(6,645.74)</b>	<b>(3,279.87)</b>	<b>(9,997.85)</b>

#### Note:

Assets represented by positive numbers

Liabilities represented by negative numbers

\* Includes current maturities of Long term debt

## 41 Investment

(Rs in Lakhs)

Particulars	March 31, 2025	March 31, 2024
(a) Quoted investment		
Cost	0.88	0.88
Market value	2.29	2.79
(b) Unquoted investment		
Cost	600.07	200.53
(c) Impairment in value of investment	-	-

## 42 Corporate Social Responsibility

"As per Section 135 of the Companies Act, 2013, a company, meeting the applicability threshold, needs to spend at least 2% of its average net profit for the immediately preceding three financial years on corporate social responsibility (CSR) activities. A CSR committee has been formed by the Company as per the Act. The funds were primarily allocated to a corpus and utilized through the year on these activities which are specified in Schedule VII of the Companies Act, 2013.

- a) Gross amount required to be spent by the Company during the year is Rs.Nil (2023-24 Rs.14.19 lakhs).  
b) Amount approved by the Board and spent during the year on :

2023-24

(Rs in Lakhs)

Particulars	In Cash	Yet to be paid in cash	Total
1.Construction/acquisition of any asset	-	-	-
2.On Purposes other (1) above	14.19	-	14.19

- c) The amount of shortfall at the end of the year out of the amount required to be spent by the Company during the year Nil (2023-24 - Nil)  
d) The total of previous years' shortfall amounts Nil (2023-24 - Nil)  
e) The nature of CSR activities undertaken by the Company:
  - Donation of Bisleri water bottles during flood Nil (2023-24 - Rs.1.12 lakhs)
  - Contribution to Sri Paramakalyani Education Society (Promoting education and also conservation of art and culture ) Rs. NIL (2023-24- Rs.5 lakhs)
  - Apprenticeship training under the apprentices act 1961 (Skill Training) Rs.NIL (2023-24 Rs.8.08 lakhs)

### 43 Basic and Diluted earnings per share

The earnings and weighted average number of ordinary shares used in the calculation of basic earnings per share are as follows.

(Rs in Lakhs)

Particulars	Year ended	Year ended
	March 31, 2025	March 31, 2024
Profit/ (loss) for the year attributable to owners of the Company	(442.60)	(322.92)
Adjustments	-	-
Earnings used in the calculation of basic earnings per share	(442.60)	(322.92)
Profit/(loss) for the year from discontinued operations used in the calculation of basic earnings per share from discontinued operations	-	-
Earnings used in the calculation of basic earnings per share from continuing operations	<b>(442.60)</b>	<b>(322.92)</b>
	<b>Nos.</b>	<b>Nos.</b>
Weighted average number of ordinary shares for the purposes of basic and diluted earnings per share	12,675,865	12,675,865
Basic and Diluted Earnings per share	(3.49)	(2.55)

### 44 Disclosures on Leases

#### 44.1 Payments recognized as expense for non-cancellable lease

(Rs in Lakhs)

Sl. no.	Particulars	Year ended	Year ended
		March 31, 2025	March 31, 2024
<b>Maturity Analysis of future lease payments</b>			
(a)	Not later than 1 year	215.33	134.30
(b)	Later than 1 year and not later than 5 years	304.03	283.52
(c)	Later than 5 years	-	-

#### 44.2 Details of rental payment for contracts for which exemption is availed under IND AS 116 on account of the following

(Rs in Lakhs)

Sl. no.	Particulars	Year ended	Year ended
		March 31, 2025	March 31, 2024
1	Lease asset for low value asset (less than Rs 5 lakhs)	-	-
2	Short term leases	99.69	93.44

## 44.3 Other disclosures

(Rs in Lakhs)

Sl. no.	Particulars	Note no.	March 31, 2025	March 31, 2024
(a)	Carrying value of right of use of (ROU) asset	1B	548.21	395.07
(b)	Depreciation charge for ROU asset	1B	308.23	209.90
(c)	Interest expense on lease liability	26	60.61	39.29
(d)	Total cashflow during the year for leases grouped in ROU		312.06	167.22
(e)	Additions to ROU	1B	657.35	13.28
(f)	Lease commitments for short term leases		99.69	93.44
(g)	Gain on pre-closure of lease	23	72.22	-
(h)	Lease liability outstanding	13 & 17	519.36	417.82

Lease terms are negotiated on an individual basis and contain a range of different terms and conditions. The lease agreements do not impose any covenants other than that the company cannot provide the leased asset as security for its borrowings etc, nor can it be subleased without the permission of the lessor.

The lease payment are discounted using the company's incremental borrowing rate(8.75% and 9.50%) being the rate that the company would have to pay to borrow funds necessary to obtain an asset of similar value to ROU asset in a similar economic environment with similar terms, security and conditions.

## 45 Related party disclosure

### a) List of parties having transactions with IP Rings Ltd.

Name of the Related Party	Relationship
Simpson & Company Ltd.	Holding Company
Amalgamations Private Ltd.	Holding Company of Simpson & Company Ltd.
IPR Eminox Technologies Private Limited	Joint Venture
Addison & Company Limited	Fellow Subsidiary
George Oakes Limited	Fellow Subsidiary
India Pistons Limited	Fellow Subsidiary
Tractors & Farm Equipment Limited	Fellow Subsidiary
Associated Printers (Madras) Pvt Limited	Fellow Subsidiary
The Madras Advertising Company Pvt Limited	Fellow Subsidiary
Bimetal Bearings Limited	Fellow Subsidiary
Amalgamations Repco Limited	Fellow Subsidiary
L.M.Van Moppes Diamond Tools India Pvt Limited	Fellow Subsidiary
Wallace Cartwright & Company Limited, London	Fellow Subsidiary
United Nilgiri Tea Estates Company Limited	Associate of Holding Company
IP Rings Ltd Senior Executives Superannuation Fund	Controlled Trusts
IP Rings Ltd Employees Gratuity Fund	Controlled Trusts
Mr. A.Venkataramani - Managing Director	Key Managerial Personnel
Mr.R.Janakiraman - Chief Financial Officer	Key Managerial Personnel
Mr. Amarnath Tripathy (Upto 01.07.2024) - Company Secretary	Key Managerial Personnel
Mr. Sathyanarayanan S (from 01.07.2024) - Company Secretary	Key Managerial Personnel
Mr. Muthalagu Govindarajan - Non - Executive Director	Key Managerial Personnel
Mr.Gautam Venkataramani	Relatives of Key Managerial Personnel
Mrs.Sita Venkataramani	Relatives of Key Managerial Personnel

### b) List of parties not having transactions with IP Rings Ltd.:

Name of the Related Party	Relationship
Amco Batteries Limited	Fellow Subsidiary
Simpson & General Finance Company Limited	Fellow Subsidiary
TAFE International Traktor Ve Tarim Ekipmani Sanayi Ve Ticaret Limited	Fellow Subsidiary
Southern Tree Farms Limited	Fellow Subsidiary
TAFE Properties Limited	Fellow Subsidiary
Tafe Access Limited	Fellow Subsidiary
T.Stanes & Company Limited	Fellow Subsidiary
Stanes Motors (South India) Limited	Fellow Subsidiary
Wheel & Precision Forgings India Limited	Fellow Subsidiary
Associated Publishers (Madras) Pvt Limited	Fellow Subsidiary
Stanes Amalgamated Estates Limited	Fellow Subsidiary
Shardlow India Limited	Fellow Subsidiary
Sri Rama Vilas Service Limited	Fellow Subsidiary
Speed-A-Way Pvt Limited	Fellow Subsidiary
WJ.Groom & Company Limited, London	Fellow Subsidiary
TAFE Reach Limited	Fellow Subsidiary
TAFE Motors & Tractors Limited	Fellow Subsidiary
Alpump Limited	Fellow Subsidiary
Tafe Tractors Changshu Company Limited, China	Fellow Subsidiary
Higginbothams Pvt Limited	Fellow Subsidiary
IPL Shaw Solutions Private Limited	Fellow Subsidiary
Vidagara Tech Park Private Limited	Fellow Subsidiary
TAFE Advanced AG Solutions Limited	Fellow Subsidiary
Precision Ag-Tech Technologies B.V., Netherlands	Fellow Subsidiary
E-Farmer B.V Netherland	Associate of Fellow Subsidiary
ACGO Corporation	Associate of Fellow Subsidiary
Amalgamations Valeo Cluch Private Limited	Associate of Holding Company
BBL Daido Private Limited	Associate of Holding Company

**Note :** As per sec 149(6) of Companies Act, 2013 independent directors are not considered as KMP. Also considering the roles & functions of independent director stated under schedule IV of Companies Act 2013 they have not been disclosed as KMP for the purpose of disclosure requirement as per Ind AS 24 Related Party.

**c) Details of Transactions with Related Parties:**

Name of the party	Year	Sale of goods	Rendering of services - Income	Purchase of goods	Purchase of Capital items	Sale of Capital items	Receiving of services - Expense	Dividend Paid	Interest received	Investments	Contribution to fund	Amounts Outstanding Dr / (Cr)
IPR EminoX Technologies Private Limited	2024-25		24.43							200.00		19.44
	2023-24	116.80	24.00							100.00		90.76
Bimetal Bearings Limited	2024-25	21.04	14.01				44.63					4.92
	2023-24	24.62	9.98				42.00					2.69
India Pistons Limited.	2024-25	741.81	73.71	488.12					44.63			363.37
	2023-24	919.34	81.77	317.13				0.70	79.84			904.91
George Oakes Limited	2024-25		9.80				29.67					(7.26)
	2023-24		17.10				18.00					5.46
Simpson & Co. Ltd.	2024-25	145.79					2.55					44.44
	2023-24	169.40					1.24	49.67				36.14
Tractors & Farm Equipment Limited	2024-25											
Addison & Co. Limited	2023-24	0.04						14.40				0.06
	2024-25			5.08								(1.24)
Amalgamation Pvt Limited	2023-24			4.06								(4.80)
	2024-25						6.09					(0.37)
Amalgamation Repco Limited	2023-24						6.58	6.91				(1.54)
	2024-25					18.58						18.67
Associated Printers (M) Pvt Limited	2023-24						3.30					(2.69)
	2024-25						0.58					-
The Madras Company Advertising Co Limited	2023-24						0.52					-
	2024-25						17.68					-
LM Van Moppes Diamond Tools India Limited	2023-24						1.47					(0.54)
	2024-25			2.45			0.14					(1.04)
Wallace Cartwright & Company Limited, London	2023-24			1.57								(0.83)
	2024-25						9.59					(9.59)
United Nilgiri Tea Estates Company Limited	2023-24						14.00					(8.00)
	2024-25											
	2023-24							0.04				

Name of the party	Year	Sale of goods	Rendering of services - Income	Purchase of goods	Purchase of Capital items	Sale of Capital items	Receiving of services - Expense	Dividend Paid	Interest received	Investments	Contribution to fund	Amounts Outstanding Dr / (Cr)
IP Rings Ltd Senior Executives Superannuation Fund	2024-25										24.68	
	2023-24										25.11	
IP Rings Ltd Employees Gratuity Fund	2024-25										31.28	31.28
	2023-24										27.02	27.02
Mrs. Sita Venkataramani	2024-25											
	2023-24							0.45				(0.35)
Mr. Gautam Venkataramani	2024-25											
	2023-24							0.32				
Mr. A. Venkataramani #	2024-25						194.67					
	2023-24						198.56	0.33				
Mr. R. Venkataraman #	2024-25											
	2023-24						50.13					
Mr. Karthik #	2024-25											
	2023-24						0.29					
Mr. Premnatha Kamal #	2024-25											
	2023-24						3.08					
Mr. Muthalagu Govindarajan #	2024-25											
	2023-24						14.36					
Mr. Amarnathripathy #	2024-25						2.36					
	2023-24						3.70					
Mr. R. Janakiraman #	2024-25						48.52					
	2023-24						6.76					
Mr. Sathyanarayanan #	2024-25						11.92					
	2023-24						-					

# The above figures do not include provisions for encashable leave, gratuity and premium paid for group health insurance, as separate actuarial valuation / premium paid are not available.

- 46** No funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person(s) or entity(ies), including foreign entities (“Intermediaries”) with the understanding, whether recorded in writing or otherwise, that the Intermediary shall lend or invest in party identified by or on behalf of the Company (Ultimate Beneficiaries). The Company has not received any fund from any party(s) (Funding Party) with the understanding that the Company shall whether, directly or indirectly lend or invest in other persons or entities identified by or on behalf of the Company (“Ultimate Beneficiaries”) or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- 47** The Company has not provided any guarantee or security or granted any advances in the nature of loans, secured or unsecured, to companies, firms, Limited Liability Partnerships or any other parties.
- 48** The Company has not accepted any deposit or amounts which are deemed to be deposits.
- 49** There were no transactions relating to previously unrecorded income that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961).
- 50** The company did not had any transactions with companies struck off under section 248 of the Companies Act, 2013 or section 560 of Companies Act, 1956,
- 51** The Company has not traded or invested in Crypto Currency or Virtual Currency during the financial year
- 52** The company has complied with the number of layers prescribed under the Companies Act,2013 read with Companies (Restriction on number of Layers) Rules, 2017.
- 53** (ii) The Code on Social Security, 2020 (‘Code’) relating to employee benefits during employment and post-employment benefits received Presidential assent in September 2020. The Code has been published in the Gazette of India. However, the date on which the certain provisions of the Code will come into effect and the rules thereunder has not been notified. The Company will assess the impact of the Code when it comes into effect and will record any related impact in the period the Code becomes effective.
- 54** Figures for the previous year have been regrouped / reclassified wherever necessary to make them comparable with current year figures.

## 55 Interest in other entities

(Rs in Lakhs)

Name of the Company	IPR North America Inc.	
Place of incorporation and principal place of business	North America	
Proportion of the ownership interest	100%	
Relationship	Subsidiary	
	<b>Year ended</b>	<b>Year ended</b>
	<b>March 31, 2025</b>	<b>March 31, 2024</b>
Quoted fair value	*	*
Carrying amount	85.45	-

### Principal activity

The Company is primarily engaged in the business of Trading activity.

Name of the Company	IPR Eminox Technologies Private Limited
Place of incorporation and principal place of business	Chennai, India
Proportion of the ownership interest	50%
Relationship	Joint Venture

Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Quoted fair value	*	*
Carrying amount	215.57	141.53

**Principal activity**

The Company is primarily engaged in the business of design and development of vehicle emissions systems, for on-road and off-road applications.

\*Unlisted entity – no quoted price available

**56 a (1) Summarised financial information for Subsidiary**

The tables below provide summarised financial information for the Subsidiary as at the end of the reporting period. The information disclosed reflects the amounts presented in the financial statements of the Subsidiary and not IP Rings Limited's share of those amounts. They have been amended to reflect adjustments made by the entity when using the equity method, including modifications for differences in accounting policies.

(Rs in Lakhs)

Particulars	Year ended March 31, 2025	Year ended March 31, 2024
<b>Current Assets</b>		
Cash and Cash Equivalents	85.50	0.04
Other Assets	-	-
<b>Total Current Assets</b>	<b>85.50</b>	<b>0.04</b>
<b>Total Non Current Assets</b>	<b>-</b>	<b>-</b>
<b>Current Liabilities</b>		
Financial Liabilities	0.05	0.04
Other Liabilities	-	-
<b>Total Current Liabilities</b>	<b>0.05</b>	<b>0.04</b>
<b>Net Assets</b>	<b>85.45</b>	<b>-</b>

**a (2) Reconciliation to carrying amounts**

(Rs in Lakhs)

Particulars	Year ended March 31, 2025	Year ended March 31, 2024
<b>Opening net assets</b>	-	-
Investment made	83.43	-
Less: Gain for the year	2.02	-
<b>Closing net assets</b>	<b>85.45</b>	<b>-</b>
Group's share in %	<b>100%</b>	100%
Group's share in INR	85.45	-
Goodwill	-	-
Carrying Amount	85.45	-

### b (1) Summarised financial information for joint venture

The tables below provide summarised financial information for the joint venture as at the end of the reporting period. The information disclosed reflects the amounts presented in the financial statements of the joint venture and not IPRings Limited's share of those amounts. They have been amended to reflect adjustments made by the entity when using the equity method, including modifications for differences in accounting policies.

(Rs in Lakhs)

Particulars	Year ended March 31, 2025	Year ended March 31, 2024
<b>Current Assets</b>		
Cash and Cash Equivalents	119.11	68.78
Other Assets	723.56	219.95
<b>Total Current Assets</b>	<b>842.66</b>	<b>288.73</b>
<b>Total Non Current Assets</b>	<b>406.42</b>	<b>336.73</b>
<b>Current Liabilities</b>		
Financial Liabilities	696.92	257.72
Other Liabilities	39.31	31.92
<b>Total Current Liabilities</b>	<b>736.22</b>	<b>289.65</b>
<b>Total Non Current Liabilities</b>	<b>81.72</b>	<b>52.75</b>
<b>Net Assets</b>	<b>431.14</b>	<b>283.06</b>

### b (2) Reconciliation to carrying amounts

(Rs in Lakhs)

Particulars	Year ended March 31, 2025	Year ended March 31, 2024
<b>Opening net assets</b>	141.53	91.31
Investment made	400.00	100.00
Less: Loss for the year	(124.83)	(49.78)
<b>Closing net assets</b>	<b>416.70</b>	<b>141.53</b>
Group's share in %	50%	50%
Group's share in INR	215.57	141.53
Goodwill	-	-
<b>Carrying Amount</b>	<b>215.57</b>	<b>141.53</b>

### b(3) Summarised statement of profit and loss

(Rs in Lakhs)

Particulars	Year ended March 31, 2025	Year ended March 31, 2024
<b>Revenue from operations</b>	1,077.79	423.00
Other Income	0.82	0.54
Cost of materials consumed	(801.80)	(129.88)
Employee benefits expense	(153.97)	(170.26)
Finance costs	(15.09)	(7.20)
Depreciation and amortization expense	(85.74)	(67.40)
Other expenses	(271.67)	(182.41)
Income tax expense	-	34.04
Loss for the year	(249.66)	(99.56)
Other comprehensive loss for the year	-	-
<b>Total comprehensive loss for the year</b>	<b>(249.66)</b>	<b>(99.56)</b>

## 57 Additional information required by Schedule III

Name of the Entity	Net assets (Total Assets - Total Liabilities)		Share in Profit or (loss)		Share in other comprehensive income		Share in Total comprehensive income	
	As a % of consolidated net assets	Amount	As a % of consolidated profit or loss	Amount	As a % of consolidated other comprehensive income	Amount	As a % of consolidated net assets	Amount
Parent								
IP Rings Limited								
<b>March 31, 2025</b>	<b>97.03%</b>	<b>9832.91</b>	<b>72.25%</b>	<b>(319.79)</b>	<b>100.00%</b>	<b>(24.41)</b>	<b>73.70%</b>	<b>(344.20)</b>
March 31, 2024	98.66%	10,459.41	84.58%	(273.14)	100.00%	(39.29)	86.26%	(312.43)
Subsidiary								
IPR North America Inc.								
<b>March 31, 2025</b>	<b>1%</b>	<b>85.45</b>	<b>-0.46%</b>	<b>2.02</b>	<b>-</b>	<b>-</b>	<b>-0.43%</b>	<b>2.02</b>
March 31, 2024	-	-	-	-	-	-	-	-
<b>Joint Venture (investment as per equity method)</b>								
IPR Eminox Technologies Private Limited								
<b>March 31, 2025</b>	<b>2.13%</b>	<b>215.57</b>	<b>28.20%</b>	<b>(124.83)</b>	<b>0.00%</b>	<b>-</b>	<b>26.73%</b>	<b>(124.83)</b>
March 31, 2024	1.34%	141.53	15.42%	(49.78)	0.00%	-	13.74%	(49.78)
Total								
<b>March 31, 2025</b>	<b>100.00%</b>	<b>10,133.93</b>	<b>100.00%</b>	<b>(442.60)</b>	<b>100.00%</b>	<b>(24.41)</b>	<b>100.00%</b>	<b>(467.01)</b>
March 31, 2024	100.00%	10,600.94	100.00%	(322.92)	100.00%	(39.29)	100.00%	(362.21)

## 58 Form AOC-1 - Statement containing salient features of the financial statements of associate/ joint venture

### Part A - Subsidiary

(Statement pursuant to Section 129 (3) of the Companies Act, 2013 read with Rule 5 of Companies (Accounts) Rules, 2014)  
(Rs in Lakhs)

Name of the Associate or Joint ventures	IPR North America Inc.
Acquired on	August 10, 2023
Country of incorporation	North America
Reporting Currency	USD
% of Shareholding	100%
Share capital	83.43
Other equity	2.02
Total liabilities	85.50
Total assets	85.50
Turnover	-
Total Comprehensive Income	2.02

### Part B - Associates and Joint venture

Statement pursuant to Section 129(3) of the Companies Act, 2013 read with Rule 5 of Companies (Accounts) Rules, 2014  
(Rs in Lakhs)

Name of the Associate or Joint ventures	IPR Eminox Technologies Private Limited
Latest audited Balance sheet date	March 31, 2025
Date on which the Joint venture was associated or acquired	December 24, 2021
Shares of Joint venture held by the Company on the year end :	
No. of shares	400000
Amount of investment in Joint venture (Rs. In lakhs)	400.00
Extent of Holding (in percentage)	50%
Description of how there is significant influence	Joint control as per Joint venture agreement
Reason why the associate/ joint venture is not consolidated	NA. Accounted for using the equity method as per the requirements of the applicable Ind AS
Networth attributable to shareholding as per latest audited Balance Sheet (Rs. In lakhs)	215.57
Profit or (loss) for the year	
(i) Considered in Consolidation (Rs. In lakhs)	(124.83)
(ii) Not Considered in Consolidation (Rs. In lakhs)	-

For **M S Krishnaswami & Rajan**  
Chartered Accountants  
Firm Registration No: 01554S  
**M S Murali**  
Partner  
Membership No. 26453

UDIN: 25026453BMFXXJ7228  
Chennai  
29-May-25

**A. Venkataramani**  
Managing Director  
DIN: 00277816

**M. Sathyanarayanan**  
Company Secretary

For and on behalf of the Board

**M. Govindarajan**  
Directors  
DIN: 09264840

**Vikram Vijayaraghavan**  
Directors  
DIN: 01944894

**R. Janakiraman**  
Chief Financial Officer

## Notes annexed to and forming part of the Consolidated Financial Statements

### 59.A Corporate Information:

IP Rings Limited ('the Parent Company') or ('IPR') is engaged in the manufacture of engine and transmission components. The Company has manufacturing plant at Maraimalainagar, Chennai. The Company is a public limited company and is listed on Bombay Stock Exchange. The functional currency of the Company is Indian Rupee. The Parent Company has one subsidiary and one joint venture. The Parent Company together with its subsidiary is hereinafter referred to as the "Group". The consolidated financial statements, in accordance with Ind AS notified under the Companies (Indian Accounting Standards) Rules, 2015., for the year ended 31st March 2025 were adopted by the Group as on 29th May 2025.

### 59.B Material Accounting Policies.

#### 1. Basis of Preparation:

The Consolidated financial statements have been prepared in accordance with Section 133 of Companies Act 2013, i.e., Indian Accounting Standards ('Ind AS') notified under Companies (Indian Accounting Standards) Rules 2015. The Ind AS consolidated financial statements are prepared on historical cost convention, except in case of certain financial instruments which are recognized at fair value at the end of the reporting period as rendered in the Accounting Policy No 4 and on an accrual basis as a going concern.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/ or disclosure purposes in these consolidated financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of Ind AS 102, leasing transactions that are within the scope of Ind AS 116, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in Ind AS 2 or value in use in Ind AS 36.

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2, or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

All assets and liabilities have been classified as current or non-current as per the Group's normal operating cycle and other criteria set out in the Part I of Schedule III to the Companies Act, 2013. Based on the nature of products and the time between the acquisition of assets for processing and their realisation in cash and cash equivalents, the Group has ascertained its operating cycle as 12 months for the purpose of current – non-current classification of assets and liabilities.

#### Recent accounting pronouncements with respect to Companies Act, 2013

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. For the year ended March 31, 2025, MCA has notified Ind AS – 117 Insurance Contracts and amendments to Ind AS 116 – Leases, relating to sale and leaseback transactions, applicable to the Company w.e.f. April 1, 2024. The Company has reviewed the new pronouncements and based on its evaluation has determined that it does not have any significant impact in its financial statements.

On May 9, 2025, MCA notifies the amendments to Ind AS 21 - Effects of Changes in Foreign Exchange Rates. These amendments aim to provide clearer guidance on assessing currency exchangeability and estimating exchange rates when currencies are not readily exchangeable. The amendments are effective for annual periods beginning on or after April 1, 2025. The Company is currently assessing the probable impact of these amendments on its financial statements.

#### 2.(i) Investment in Joint Venture

A joint venture is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

The results and assets and liabilities of joint ventures are incorporated in these consolidated financial statements using

the equity method of accounting. Under the equity method, an investment in a joint venture is initially recognised in the consolidated balance sheet at cost and adjusted thereafter to recognise the Group's share of the profit or loss and other comprehensive income of the joint venture. When the Group's share of losses of a joint venture exceeds the Group's interest joint venture, the Group discontinues recognising its share of further losses. Additional losses are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of joint venture.

On acquisition of the investment in a joint venture, any excess of the cost of the investment over the Group's share of the net fair value of the identifiable assets and liabilities of the investee is recognised as goodwill, which is included within the carrying amount of the investment. Any excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of the investment, after reassessment, is recognised directly in equity as capital reserve in the period in which the investment is acquired.

When there is any objective evidence of impairment, the entire carrying amount of the investment (including goodwill) is tested for impairment in accordance with Ind AS 36 'Impairment of Assets' as a single asset by comparing its recoverable amount (higher of value in use and fair value less costs of disposal) with its carrying amount, any impairment loss recognised forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognised in accordance with Ind AS 36 to the extent that the recoverable amount of the investment subsequently increases.

The Group discontinues the use of the equity method from the date when the investment ceases to be a joint venture, or when the investment is classified as held for sale. When the investment becomes a subsidiary, the Group accounts for its investment in accordance with Ind AS 103 'Business Combination'. When the Group retains an interest in the former joint venture and the retained interest is a financial asset, the Group measures it at fair value at that date and the fair value is regarded as its fair value on initial recognition in accordance with Ind AS 109. The difference between the carrying amount of the joint venture at the date the equity method was discontinued, and the fair value of any retained interest and any proceeds from disposing of a part interest is included in the determination of the gain or loss on disposal of the joint venture.

## 2. (ii) Investments in Subsidiaries

The consolidated financial statements of the Group incorporate the financial statements of the Parent Company and its subsidiaries. The Parent Company has control over the subsidiaries as it is exposed, or has rights, to variable returns from its involvement with the investee; and has the ability to affect its returns through its power over the subsidiaries.

When the Parent Company has less than a majority of the voting rights of an investee, it has power over the investee when the voting rights are sufficient to give it the practical ability to direct the relevant activities of the investee unilaterally. The Parent Company considers all relevant facts and circumstances in assessing whether or not the Parent Company's voting rights in an investee are sufficient to give it power, including rights arising from other contractual arrangements.

Consolidation of a subsidiary begins when the Parent Company obtains control over the subsidiary and ceases when the Parent Company loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss and other comprehensive income from the date the Parent Company gains control until the date when the Parent Company ceases to control the subsidiary.

Adjustments are made to the financial statements of subsidiaries, as and when necessary, to bring their accounting policies into line with the Group's accounting policies.

All intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

## 3. Use of Estimates

The preparation of the Ind AS consolidated financial statements in conformity with the generally accepted accounting principles in India requires management to make estimates and assumptions that affect the reported amount of assets and liabilities as of the Balance Sheet date, reported amount of revenue and expenses for the year and disclosure of contingent liabilities and contingent assets as of the date of Balance Sheet. The estimates and assumptions used in these Ind AS consolidated financial statements are based on management's evaluation of the relevant facts and circumstances as of the date of the Ind AS consolidated financial statements. The actual amounts may differ from the estimates used in the preparation of the Ind AS consolidated financial statements and the difference between actual results and the estimates are recognised in the period in which the results are known/materialize.

## 4. Fair Value Measurement

The Group measures financial instruments, such as, derivatives at fair value at each balance sheet date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability

The principal or the most advantageous market must be accessible by the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use. The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs. Information about the valuation techniques and inputs used in determining the fair value of various assets and liabilities are disclosed in Note 38.

**a. Non-derivative financial instruments**

**(i) Financial assets carried at amortised cost**

A financial asset is subsequently measured at amortised cost if it is held within a business model whose objective is to hold the asset in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

**(ii) Financial assets at fair value through other comprehensive income**

A financial asset is subsequently measured at fair value through other comprehensive income if it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. The Group has made an irrevocable election for its investments which are classified as equity instruments to present the subsequent changes in fair value in other comprehensive income based on its business model. Further, in cases where the Group has made an irrevocable election based on its business model, for its investments which are classified as equity instruments, the subsequent changes in fair value are recognized in other comprehensive income.

**(iii) Financial assets at fair value through profit or loss**

A financial asset which is not classified in any of the above categories are subsequently fair valued through profit or loss.

**(iv) Financial liabilities**

Financial liabilities are subsequently carried at amortized cost using the effective interest where the fair value differs from the Transaction Price. Where the fair value does not differ, materially, from Transaction Price, the financial liabilities are stated at transaction price only.

**b. Derivative financial instruments**

The Group enters into a variety of derivative financial instruments to manage its exposure to interest rate and foreign exchange rate risks, including foreign exchange forward contracts and cross currency interest rate swaps. Further details of derivative financial instruments are disclosed in Note No 38 Derivatives are initially recognised at fair value at the date the derivative contracts are entered into and are subsequently remeasured to their fair value at the end of each reporting period. The resulting gain or loss is recognised in profit or loss immediately unless the derivative is designated and effective as a hedging instrument, in which event the timing of the recognition in profit or loss depends on the nature of the hedging relationship and the nature of the hedged item. The counterparty for these contracts is generally a bank.

**Cash flow hedge**

The Group designates certain foreign exchange forward contracts as cash flow hedges to mitigate the risk of foreign exchange exposure on future foreign currency commitments.

When a derivative is designated as a cash flow hedging instrument, the effective portion of changes in the fair value of the derivative is recognized in other comprehensive income and accumulated in the cash flow hedging reserve. Any ineffective portion of changes in the fair value of the derivative is recognized immediately in the net profit in the statement of profit and loss. If the hedging instrument no longer meets the criteria for hedge accounting, then hedge accounting is discontinued prospectively. If the hedging instrument expires or is sold, terminated or exercised, the cumulative gain or loss on the hedging instrument recognized in cash flow hedging reserve till the period the hedge was effective remains in cash flow hedging reserve until the forecasted transaction occurs. The cumulative gain or loss previously recognized in the cash

flow hedging reserve is transferred to the net profit in the statement of profit and loss upon the occurrence of the related forecasted transaction. If the forecasted transaction is no longer expected to occur, then the amount accumulated in cash flow hedging reserve is reclassified to net profit in the statement of profit and loss.

#### Effective Interest Method

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the debt instrument, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

Income is recognised on an effective interest basis for debt instruments other than those financial assets classified as at FVTPL. Interest income is recognised in profit or loss and is included in the “Other Income” line item.

### 5. Property, Plant and Equipment

- Property, Plant and Equipment are stated at acquisition cost includes related duties, freight etc., and interest on borrowed funds if any directly attributable to acquisition/construction of qualifying fixed assets and is net of duty/tax credit availed
- Subsequent expenditures related to an item of Property, Plant and Equipment are added to its book value only if they increase the future benefits from the existing asset beyond its previously assessed standard of performance. In all such cases, the useful life of assets subsequently added to the parent asset are brought at par and depreciated in line with parent asset.
- Losses arising from the retirement of, and gains or losses arising from disposal of Property, Plant and Equipment which are carried at cost are recognised in the Consolidated Statement of Profit and Loss.
- Depreciation is provided straight line method, based on useful lives of assets in accordance with Schedule II of the Companies Act, 2013. In respect of certain machines extended useful life of 30 years is adopted for claiming depreciation under Schedule II to Companies Act, 2013 based on technical assessment obtained by the Group.
- Application software, Die and Core and New Product Development are amortized over a period of 3 years. Technical Knowhow is amortized over a period of 5 years.
- Residual value of 5% is retained in books for all assets other than the assets whose useful life has elapsed as on 01.04.2014 or those assets whose book value has already been reduced below 5% of acquisition cost.

### 6. Intangibles

The Group has elected to continue with the carrying value of all of its intangible assets recognised as of April 1, 2015 (the transition date) measured as per the previous GAAP and use such carrying value as its deemed cost as of the transition date.

The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

#### De-recognition

An intangible asset is derecognised on disposal, or when no future economic benefits are expected from use or disposal. Gains or losses arising from de-recognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset, is recognised in profit or loss when the asset is derecognised.

### 7. Impairment

All assets other than inventories, investments and deferred tax asset, are reviewed for impairment, wherever events or changes in circumstances indicate that the carrying amount of those assets may not be fully recoverable, in such cases the carrying amount of such assets is reduced to its estimated recoverable amount and the amount of such impairment loss is charged to the Statement of Profit and Loss.

The company would make specific provision against individual balances with reference to the recoverable amount. Such provision/allowance for credit losses is based on historical experience adjusted to reflect current and estimated future economic conditions.

If at the Balance Sheet date there is an indication that the previously assessed impairment loss no longer exists, then such loss is reversed and the asset is restated to that effect.

When an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss.

## 8. Investments

All Investments excluding investment in joint venture are carried at fair value. The investment in joint venture accounted under equity method. The changes in the fair value of Investments, which at the inception, have been designated to be held for a long term capital appreciation, are considered through Other Comprehensive Income. All other investments are valued at fair value and the gains or losses being recognised in Consolidated Statement of Profit and Loss.

### Impairment of Investments

The Group recognises an impairment loss in respect of its investments if there is lower business performance, economic slowdown and increased competition. The recoverable amount of the investments is being determined based on value in use. In assessing value in use, the estimated future cash flows were discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the investee for which the estimates of future cash flows have not been adjusted.

## 9. Inventories

- Inventories are valued at cost (as detailed below) or net realisable value, whichever is low. Costs includes cost of purchase (excluding credit availed under GST scheme), cost of conversion and other costs incurred in bringing the inventories to their present location and condition.

(i) Raw Materials and Stores	At weighted average cost.
(ii) Work-in-progress	At standard cost or net realisable value, whichever is lower.
(iii) Finished Goods	At standard cost or net realisable value, whichever is lower.
(iv) Goods in transit	At cost
(v) Loose Tools	At weighted average cost.

### (b) Provision for Obsolescence

The Group has a policy of providing for obsolescence in inventory. The policy has specific timelines beyond which the inventory is analysed for its usefulness and any obsolete inventory is provided for.

### (c) Customs Duty

Value of stocks at bonded warehouse, includes applicable Customs duty.

## 10. Foreign currency translation

**Initial Recognition:** On initial recognition, all foreign currency transactions are recorded by applying to the foreign currency amount the exchange rate between the reporting currency and the foreign currency at the date of the transaction.

**Subsequent Recognition:** As at the reporting date, non-monetary items which are carried in terms of historical cost denominated in a foreign currency are reported using the exchange rate at the date of the transaction. All monetary assets and liabilities in foreign currency are restated at the end of the accounting period. Exchange differences on restatement of all monetary items are recognised in the Consolidated Statement of Profit and Loss.

## 11. Revenue recognition

### Ind AS 115 Revenue from Contracts with Customers

Ind AS 115 establishes a five-step model to account for revenue arising from contracts with customers and requires that revenue be recognised at an amount that reflects the consideration to which an entity expects to be entitled in exchange for transferring goods or services to a customer. Ind AS 115 requires entities to exercise judgement, taking into consideration all of the relevant facts and circumstances when applying each step of the model to contracts with their customers. It also specifies the accounting for the incremental costs of obtaining a contract and the costs directly related to fulfilling a contract. The group has adopted the modified retrospective method of applying Ind AS 115 Revenue from Contract with customers in its initial year of application.

Revenue is measured at the fair value of the consideration received or receivable.

### Sale of goods

Revenue from sale of products is recognised at the point in time when control of the asset is transferred to the customer, generally when the product is shipped to the customer. The revenue from sale of Rings, Pins and Orbital cold formed transmission products is based on the terms of the tender and certain export customers and domestic customers which are on credit basis.

The Group receives short-term advances from its customers. Using the practical expedient in Ind AS 115, the Group does not adjust the promised amount of consideration for the effects of a significant financing component if it expects, at contract inception, that the period between the transfer of the promised good or service to the customer and when the customer pays for that good or service will be one year or less. Thus, there is no significant financing component.

#### **Other Revenues**

Other operating revenues comprise of income from ancillary activities (eg: scrap sales) incidental to the operations of the Group and is recognised when the right to receive the income is established as per the terms of the contract.

Service income is recognised as and when services are rendered as per the terms of the contract.

Revenue in respect of export benefits is recognised when the certainty of realisation of the benefit is established.

Revenue in excess of invoicing (referred to also as unbilled revenue) are classified as Contract Assets while invoicing in excess of revenues (referred to also as unearned revenue) are classified as Contract liabilities.

### **12. Other income**

**Interest:** Interest income is calculated on effective interest rate, but recognised on a time proportion basis taking into account the amount outstanding and the rate applicable.

**Dividend:** Dividend income is recognised when the right to receive dividend is established.

**Insurance Claim:** Insurance Claims are recognised when the claims are assessed to be receivable.

**Rental Income:** Rental income from operating leases is accrued based on the terms of the relevant lease.

### **13. Employee benefits**

#### **(I) Post-Employment Benefits**

##### **(a) Defined Contribution Plans:**

##### **(i) Contribution to Provident Fund**

The Group makes monthly Provident Fund contributions at specified percentage of specified salary in accordance with the provisions of Employees Provident Funds and Miscellaneous Provisions Act 1952 which is charged to the Statement of Profit and Loss.

##### **(ii) Contribution to Superannuation Fund**

The Group makes annual Superannuation Fund contributions to defined contribution plan, administered by Life Insurance Corporation of India, for qualifying employees. Under the scheme, the Group is required to contribute a specified percentage of specified salary to fund the benefits. The contribution is charged to the Statement of Profit and Loss.

##### **(b) Defined Benefit Plans:**

##### **(i) Gratuity**

In accordance with The Payment of Gratuity Act 1972, the Group provides for gratuity, a defined benefit retirement plan covering eligible employees. The plan provides for a payment to vested employees at retirement, death while in employment or on termination of employment, an amount equivalent to 15 days' salary payable for each year of completed service, subject to maximum amount as may be prescribed. Vesting occurs upon completion of five years of service, except in case of death while in employment in which case the legal heirs would receive the gratuity.

The cost of providing benefits is determined using the Projected Unit Credit Method, with actuarial valuation being carried out at each balance sheet date. The retirement benefit obligation recognized as expenditure represents the present value of the defined benefit obligation as reduced by the fair value of scheme assets. The Group makes contribution to Life Insurance Corporation of India to administer the fund. The changes in the actuarial assumptions are accounted through Other Comprehensive Income.

##### **(ii) Compensated absences:**

The Group provides for the encashment of leave or leave with pay subject to the group policy (The employees are paid in excess of the accumulated leave for the year). The employees are entitled to accumulate leave subject to certain limits, for future encashment. The liability is provided based on the number of days of unutilized leave at each balance sheet date on the basis of an independent actuarial valuation.

### (iii) Short Term employee benefits

The undiscounted amount of short-term employee benefits, expected to be paid in exchange for the services rendered by employees is recognized during the period when the employee renders the services.

## 14. Current and deferred tax

Tax expense for the period, comprising current tax and deferred tax, are included in the determination of the net profit or loss for the period. Current tax is measured at the amount expected to be paid to the tax authorities in accordance with the taxation laws prevailing in the respective jurisdictions.

Deferred tax is recognised for all the temporary differences, subject to the consideration of prudence in respect of deferred tax assets. Deferred tax assets are recognised and carried forward only to the extent that there is a convincing evidence that sufficient future taxable income will be available against which such deferred tax assets can be realised. In situations where the Group has unabsorbed depreciation or carry forward losses or MAT Credit, deferred tax assets are recognised only if there is a reasonable certainty supported by convincing evidence that they can be realised against future taxable profits. Deferred tax assets and liabilities are measured using the tax rates and tax laws that have been enacted or substantively enacted by the Balance Sheet date. At each Balance Sheet date, the Group re-assesses unrecognised deferred tax assets, if any.

Current tax assets and current tax liabilities are offset when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle the asset and the liability on a net basis. Deferred tax assets and deferred tax liabilities are offset when there is a legally enforceable right to set off assets against liabilities representing current tax and where the deferred tax assets and the deferred tax liabilities relate to taxes on income levied by the same governing taxation laws.

## 15. Provisions and contingent liabilities

**Provisions:** Provisions are recognised when there is a present obligation as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and there is a reliable estimate of the amount of the obligation. Current Provisions are measured at the best estimate of the expenditure required to settle the present obligation at the Balance Sheet date and are not discounted to its present value.

**Contingent liabilities:** Contingent liabilities are disclosed when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group or a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle or a reliable estimate of the amount cannot be made.

**Contingent Assets:** Contingent Assets are disclosed when there is a possible benefit expected from past events, the existence of which will be confirmed only the occurrence or non-occurrence of one or more uncertain future events not wholly within the Control of the Group.

**Product Warranty Expenses:** Product Warranty expenses are accounted based on the claims received and accepted during the year and estimates in accordance with the warranty policy of the Group.

## 16. Leases

The Group, at the inception of a contract, assesses whether the contract is a lease or not a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a time in exchange for a consideration. This policy has been applied to contracts existing and entered into on or after April 01, 2019.

The Group recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made on or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received. The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the Group's incremental borrowing rate. It is remeasured when there is a change in the future lease payments arising from a change in an index rate or is there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, or if the Group changes its assessment of whether it will exercise a purchase, extension or termination option. When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset.

The Group has elected not to recognise right-of-use assets and lease liabilities for short-term leases that have a lease term of 12 months or less and leases of low-value assets (assets of less than Rs 5 lakhs in value). The Group recognises the lease payments associated with these leases as an expense over the lease term.

Ind AS 116 requires lessees to determine the lease term as the non-cancellable period of a lease adjusted with any option to extend or terminate the lease, if the use of such option is reasonably certain. The Group makes an assessment on the expected lease term on a lease-by-lease basis and thereby assesses whether it is reasonably certain that any options to extend or terminate the contract will be exercised. In evaluating the lease term, the Group considers factors such as costs relating to the termination of the lease and the importance of the underlying asset to the Group's operations taking into account the location of the underlying asset and the availability of suitable alternatives. The lease term in future periods is reassessed to ensure that the lease term reflects the current economic circumstances.

#### **17. Segment Accounting**

The Group operates in single segment. Operating segment is reported in a manner consistent with the internal reporting provided to the chief decision maker. Refer Note 39 for segment information presented.

#### **18. Earnings per share**

Basic earnings per share is calculated by dividing the net profit or loss for the period attributable to equity shareholders by the weighted average number of equity shares outstanding during the period. For the purpose of calculating diluted earnings per share, the net profit or loss for the period attributable to equity shareholders and the weighted average number of shares outstanding during the period is adjusted for the effects of all dilutive potential equity shares.

#### **19. Cash and cash equivalents**

In the cash flow statement, cash and cash equivalents include cash in hand, demand deposits with banks, other short-term highly liquid investments with original maturities of three months or less.

#### **20. Contributed Equity**

Equity shares are classified as equity. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

#### **21. Dividend**

Final dividends on shares are recorded as a liability on the date of approval by the shareholders and interim dividend are recorded as liability on the date of declaration by the Board.

#### **22. Borrowing Cost**

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

All other borrowing costs are recognised in Consolidated Statement of profit or loss in the period in which they are incurred.

#### **23. Government Grants**

Government grants (including export incentives) are recognised when there is reasonable assurance that the Group will comply with the conditions attaching to them and the grants will be received.

Government grants are recognised in Consolidated statement of profit or loss on a systematic basis over the periods in which the Group recognises as expenses the related costs for which the grants are intended to compensate.

#### **24. Financial Instruments**

Financial assets and financial liabilities are recognised when the Group becomes a party to the contractual provisions of the instruments.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in Consolidated Statement of profit or loss.



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