## Aditi Milind Panandikar

2101, 2102, 21st & 22nd, W-54, Bal Govindas Marg, Mahim, Mumbai 400016

Date: 27th November, 2025

| То                      | То                      | To,                     |
|-------------------------|-------------------------|-------------------------|
| The Listing Department  | The Listing Department  | Compliance Officer      |
| National Stock Exchange | Bombay Stock            | Indoco Remedies         |
| of India Limited        | <b>Exchange Limited</b> | Limited                 |
| Exchange Plaza,         | Floor 25, P. J. Towers, | Indoco House, 166       |
| Bandra - Kurla Complex  | Dalal Street,           | C.S.T. Road,            |
| Bandra (East)           | <u>Mumbai – 400 001</u> | Vidyanagari Marg,       |
| Mumbai – 400 051        | Stock Code : 532612     | Kalina, Santacruz East, |
| Stock Code: INDOCO      |                         | Mumbai-400098.          |

Sub: Intimation/Disclosures under Regulation 29(2) of SEBI (Substantial Acquisition of Shares and Takeovers) Regulations, 2011

Dear Sir,

With reference to the captioned subject, please find enclosed herewith the disclosure under Regulation 29(2) of SEBI (Substantial Acquisition of Shares and Takeovers) Regulations, 2011 in regards to acquisition and sale/transfer of shares of the Target Company (directly and indirectly) as more particularly set forth in the attached disclosure.

Request you to take the above information on your record.

Thanking you, Yours sincerely,

Aditi Milind Panandikar

(For myself and on behalf of Kare Family Pvt. Trust, Aruna Suresh Kare, Suresh Govind Kare and Madhura Suresh Kare)

**Place: Mumbai** *Encl: As above* 

## DISCLOSURE UNDER REGULATION 29(2) OF SEBI (SUBSTANTIAL ACQUISITION OF SHARES AND TAKEOVERS) REGULATIONS, 2011

| 1   | Name of the Target<br>Company (TC)   | Indoco Reme   |  |   |  |
|-----|--|---|--|---|--|
| 2   | Name of the acquirer and<br>Persons acting in concert<br>(PAC) with the acquirer | Acquirer  i. Kare Family Pvt. Trust ("KFPT")@  ii. Aruna Suresh Kare  Seller  i. Suresh Govind Kare  ii. Aruna Suresh Kare  iii. Aditi Milind Panandikar  iv. Madhura Suresh Kare |  | FPT")@  |  |
| 3   | Whether the acquirer belongs to Promoter/ Promoter group                         | Yes, the acquirers and sellers belongs to the Promoter/ Promoter Group  |  |   |  |
| 4   | Name(s) of the Stock<br>Exchange(s) where the shares<br>of the TC are listed     | BSE Limited a   | and National Stock   | Exchange of India                                     |  |
| 5   | Details of the acquisition / disposal as follows                                 | Number  | % w.r.t. total<br>share/voting<br>capital<br>wherever<br>applicable(*) | % w.r.t. total diluted share/voting capital of TC(**) |  |
|     | Before the acquisition/disposal under consideration, holding of                  |   |  |   |  |
| a)  | Shares carrying voting rights  |   |  |   |  |
| i.  | Kare Family Pvt. Trust   | 0   | 0.00   | 0.00  |  |
| ii. | Aruna Suresh Kare  | -   |  |   |  |
|     | Directly in its own name   | 47,94,714   | 5.20   | 5.20  |  |
|     | Indirectly through Shanteri<br>Investment Private Limited<br>("SIPL")            | 1,58,58,805   | 17.19  | 17.19   |  |
|     | Indirectly through SPA Holdings Private Limited ("SHPL")                         | 1,83,35,000   | 19.88  | 19.88   |  |
| iii | Suresh Govind Kare   | 40,60,408   | 4.40   | 4.40  |  |
| iv  | Aditi Milind Panandikar  | 56,84,595 6.16  |  | 6.16  |  |
|     |  |   | Ī  |   |  |

| b)  | Shares in the nature of<br>encumbrance (pledge/ lien/<br>non- disposal undertaking/<br>others)  | 0           | 0.00  | 0.00  |
|-----|---|-------------|---|---|
| c)  | Voting rights (VR) otherwise than by equity shares  | 0           | 0.00  | 0.00  |
| d)  | Warrants/convertible securities/any other instrument that entitles the acquirer to receive shares carrying voting rights in the TC (specify holding in each category) | 0           | 0.00  | 0.00  |
| e)  | Total (a+b+c+d)   | 5,39,80,472 | 58.52   | 58.52   |
|     | Details of acquisition/sale   | Number      | % w.r.t. total<br>share/voting<br>capital<br>wherever<br>applicable | % w.r.t. total diluted share/voting capital of TC(**) |
| a)  | Shares carrying voting rights acquired  |             |   |   |
| i.  | Kare Family Pvt. Trust  |             |   |   |
|     | Through Direct Acquisition  | 75,62,181   | 8.20  | 8.20  |
|     | Indirect Acquisition through SIPL. (SIPL is holding 17.19% in TC)   | 1,58,58,805 | 17.19   | 17.19   |
|     | Indirect Acquisition through SHPL. (SHPL is holding 19.88% in TC)   | 1,83,35,000 | 19.88   | 19.88   |
| ii. | Aruna Suresh Kare   | 55,34,874   | 6.00  | 6.00  |
|     | Total shares carrying voting rights acquired (a)  | 4,72,90,860 | 51.27   | 51.27   |
| b)  | Shares carrying voting rights sold  |             |   |   |
| i.  | Aruna Suresh Kare   |             |   |   |
|     | Sell of shares held in TC   | 47,94,714   | 5.20  | 5.20  |
|     | Sell of shares held in SIPL to KFPT. (SIPL is holding 17.19% in TC)   | 1,58,58,805 | 17.19   | 17.19   |
|     | Sell of shares held in SHPL to KFPT. (SHPL is holding 19.88% in TC)   | 1,83,35,000 | 19.88   | 19.88   |
| ii  | Suresh Govind Kare  | 27,67,467   | 3.00  | 3.00  |

| iii. | Aditi Milind Panandikar   | 27,67,437                | 3.00             | 3.00                    |
|------|---|--------------------------|------------------|-------------------------|
| iv.  | Madhura Suresh Kare   | 27,67,437                | 3.00             | 3.00                    |
|      | Total shares carrying voting rights sold (b)  | 4,72,90,860              | 51.27            | 51.27                   |
| c)   | VRs acquired/sold otherwise than by shares  | 0                        | 0.00             | 0.00                    |
| d)   | Warrants/convertible securities/any other instrument that entitles the acquirer to receive shares carrying voting rights in the TC (specify holding in each category) acquired/sold     | 0                        | 0.00             | 0.00                    |
| e)   | Shares encumbered/ invoked/ released by the acquirer  | 0                        | 0.00             | 0.00                    |
| f)   | Total (a-b+c+d+/-e)   | 0                        | 0.00             | 0.00                    |
|      | After the acquisition/sale, holding of:   |                          |                  |                         |
| a)   | Shares carrying voting rights   |                          |                  |                         |
| i.   | Kare Family Pvt. Trust  |                          |                  |                         |
|      | Directly in its own name  | 75,62,181                | 8.20             | 8.20                    |
|      | Indirectly through SIPL   | 1,58,58,805              | 17.19            | 17.19                   |
|      | Indirectly through SHPL   | 1,83,35,000              | 19.88            | 19.88                   |
| ii.  | Aruna Suresh Kare   | 55,34,874                | 6.00             | 6.00                    |
| iii. | Suresh Govind Kare  | 12,92,941                | 1.40             | 1.40                    |
| iv.  | Aditi Milind Panandikar   | 29,17,158                | 3.16             | 3.16                    |
| v.   | Madhura Suresh Kare   | 24,79,513                | 2.69             | 2.69                    |
| b)   | Shares encumbered with the acquirer   | 0                        | 0.00             | 0.00                    |
| c)   | VRs otherwise than by shares  | 0                        | 0.00             | 0.00                    |
| d)   | Warrants/convertible securities/any other instrument that entitles the acquirer to receive shares carrying voting rights in the TC (specify holding in each category) after acquisition | 0                        | 0.00             | 0.00                    |
| e)   | Total (a+b+c+d)   | 5,39,80,472              | 58.52            | 58.52                   |
| 6    | Mode of acquisition/sale (e.g. open market / off-market / public issue / rights issue /preferential allotment / interse transfer etc.)  | Off Market transactions. | Transfer. Consid | leration is Nil for all |

| 7  | Date of acquisition / sale of shares / VR or date of receipt of intimation of allotment of shares, whichever is applicable | Refer Annexure A   |
|----|--|--|
| 8  | Equity share capital / total voting capital of the TC before the said acquisition/sale                                     | Rs. 18,44,95,810 /- divided into 9,22,47,905 Equity Shares of Rs.2/- each. |
| 9  | Equity share capital/ total voting capital of the TC after the said acquisition/sale                                       | Rs. 18,44,95,810 /- divided into 9,22,47,905 Equity Shares of Rs.2/- each. |
| 10 | Total diluted share/voting capital of the TC after the said acquisition/sale   | Rs. 18,44,95,810 /- divided into 9,22,47,905 Equity Shares of Rs.2/- each. |

@ The Promoters (i.e. Suresh Govind Kare, Aruna Suresh Kare, Aditi Milind Panandikar and Madhura Suresh Kare) have formed Kare Family Private Trust on 22<sup>nd</sup> November, 2024 for smooth succession planning of the family and to streamline the Family's assets and businesses. The Settlors of Kare Family Private Trust are Suresh Govind Kare and Aruna Suresh Kare and the Beneficiaries of Kare Family Private Trust are Aditi Milind Panandikar and Madhura Suresh Kare. The Settlors and Beneficiaries are the existing Promoters of the Target Company.

Note:- The acquisition/disposal disclosed in this disclosure is only a private transfer family arrangement.

- (\*) Total share capital/voting capital to be taken as per the latest filing done by the Company to the Stock Exchange under Regulation 31 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (erstwhile Clause 35 of the listing Agreement)..
- (\*\*) Diluted share/voting capital means the total number of shares in the TC assuming full conversion of the outstanding convertible securities/warrants into equity shares of the TC.

## **Aditi Milind Panandikar**

(For myself and on behalf of Kare Family Pvt. Trust, Aruna Suresh Kare, Suresh Govind Kare and Madhura Suresh Kare)

Date: 27<sup>th</sup> November, 2025

Place: Mumbai

## Annexure A

| Date of<br>Acquisition/Sale<br>(Transfer) | Name of Acquirer          | Name of<br>Seller<br>(Transferor) | No. of<br>Shares | % total share capital of TC | Details   |
|---|---------------------------|-----------------------------------|------------------|-----------------------------|---|
| 25th November,<br>2025                    | Kare Family Pvt.<br>Trust | Suresh<br>Govind Kare             | 27,67,467        | 3.00                        | KFPT acquired shares from Suresh Govind Kare  |
| 25th November, 2025                       | Kare Family Pvt.<br>Trust | Aruna Suresh<br>Kare              | 47,94,714        | 5.20                        | KFPT acquired shares from Aruna Suresh Kare   |
| 25th November,<br>2025                    | Aruna Suresh Kare         | Aditi Milind<br>Panandikar        | 27,67,437        | 3.00                        | Aruna Suresh Kare acquired<br>shares from Aditi Milind<br>Panandikar  |
| 25th November,<br>2025                    | Aruna Suresh Kare         | Madhura<br>Suresh Kare            | 27,67,437        | 3.00                        | Aruna Suresh Kare acquired shares from Madhura Suresh Kare  |
| 25th November,<br>2025                    | Kare Family Pvt.<br>Trust | Suresh<br>Govind Kare             | NA               | NA                          | KFPT acquired 500 shares (0.50%) in the promoter company SIPL from Suresh Govind Kare   |
| 25th November,<br>2025                    | Kare Family Pvt.<br>Trust | Aruna Suresh<br>Kare              | 1,58,58,805      | 17.19                       | KFPT acquired 55,020 shares (55.02%) in the promoter company SIPL from Aruna Suresh Kare. Hence KFPT has acquired indirect control in TC through SIPL         |
| 25th November,<br>2025                    | Kare Family Pvt.<br>Trust | Suresh<br>Govind Kare             | NA               | NA                          | KFPT acquired 3,260 shares (0.53%) in the promoter group company SHPL from Suresh Govind Kare   |
| 25th November,<br>2025                    | Kare Family Pvt.<br>Trust | Aruna Suresh<br>Kare              | 1,83,35,000      | 19.88                       | KFPT acquired 3,34,601 shares (53.97%) in the promoter group company SHPL from Aruna Suresh Kare. Hence KFPT has acquired indirect control in TC through SHPL |
| 25th November,<br>2025                    | Aruna Suresh Kare         | Aditi Milind<br>Panandikar        | NA               | NA                          | Aruna Suresh Kare acquired 20,000 shares (20%) in the promoter company SIPL from Aditi Milind Panandikar.   |
| 25th November,<br>2025                    | Aruna Suresh Kare         | Aditi Milind<br>Panandikar        | NA               | NA                          | Aruna Suresh Kare acquired 62,467 shares (10.08%) in the promoter group company SHPL from Aditi Milind Panandikar.  |

| Date of<br>Acquisition/Sale | Name of Acquirer  | Name of<br>Seller      | No. of<br>Shares | % total share capital of TC | Details  |
|-----------------------------|-------------------|------------------------|------------------|-----------------------------|--|
| 25th November, 2025         | Aruna Suresh Kare | Madhura<br>Suresh Kare | NA               | NA                          | Aruna Suresh Kare acquired 20,000 shares (20%) in the promoter company SIPL from Madhura Suresh Kare.          |
| 25th November,<br>2025      | Aruna Suresh Kare | Madhura<br>Suresh Kare | NA               | NA                          | Aruna Suresh Kare acquired 62,466 shares (10.08%) in the promoter group company SHPL from Madhura Suresh Kare. |