

28th November 2025

National Stock Exchange of India Limited
"Exchange Plaza", 5th Floor,
Plot No.C/1, G Block
Bandra-Kurla Complex
Bandra (East), Mumbai 400051.

BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street, Fort,
Mumbai 400001.

The Luxembourg Stock Exchange
35A Boulevard Joseph II,
L-1840 Luxembourg.

London Stock Exchange Plc
10 Paternoster Square
London EC4M 7LS.

Sub: Disclosure under 30 of SEBI (Listing Obligations and Disclosure Requirements), 2015 – Participation in Analyst or Institutional Investor Meeting

Dear Sir/Madam,

This is in furtherance to our letter dated 25th November 2025 wherein we had given an advance intimation of the Schedule of Analyst or Institutional Investor Meeting Schedule, we hereby inform you that the Company virtually participated in the BOFA India Boardroom Series held today, i.e. 28th November 2025 in Mumbai engaging with Funds, Investors etc.

The presentation that was submitted to the Stock Exchange(s) vide our letter dated 20th November 2025 was presented during the event. The said event concluded at 12.00 p.m. (IST).

The said presentation is also available on the Website of the Company at the Weblink: https://www.mahindra.com/sites/default/files/assets/events/Mahindra_Group_Investor_Day_Deck_20th_November_2025.pdf

Please note that the Company has referred to publicly available documents for discussions and no unpublished price sensitive information has been shared during the aforesaid event.

Kindly take the same on record.

Yours sincerely,
For **Mahindra & Mahindra Limited**

Sailesh Kumar Daga
Company Secretary