P&G

Gillette India Limited
CIN: L28931MH1984PLC267130
Regd. Office
P&G Plaza, Cardinal Gracias Road,
Chakala, Andheri (E),
Mumbai - 400099
Tel : 91-22-6958 6000
Fax : 91-22-6958 7337
Website: in.pg.com

January 29, 2026

To,
The Corporate Relations Department
The BSE Limited
Department of Corporate Services
Phiroze Jeejeebhoy Towers,
Dalal Street, Mumbai – 400001
Ref:- Scrip Code:- 507815

To,
The Listing Department
The National Stock Exchange of India Limited
Exchange Plaza, Plot No. C/1, G Block,
Bandra Kurla Complex, Bandra (East),
Mumbai – 400051
Ref:- Scrip Code:- GILLETTE

Dear Sir / Madam,

Sub: Unaudited Financial Results for the quarter ended December 31, 2025 and Interim Dividend for Financial Year 2025-26

We are pleased to inform you that at a meeting of the Board of Directors of the Company held today (commenced at 12.40 P.M. and ended at 13:41 P.M.), the Unaudited Financial Results for the quarter ended December 31, 2025 were approved.

We are enclosing herewith the following:

a. Unaudited Financial Results for the quarter ended December 31, 2025;
b. Limited Review Report in respect of the Unaudited Financial Results for the quarter ended December 31, 2025 furnished by Statutory Auditors of the Company.

Further, we are pleased to inform you that the Board of Directors of the Company at its meeting held today, inter alia, have declared an Interim Dividend for the Financial Year 2025-26 of Rs. 180 per Equity Share (including a one-time special dividend of Rs. 60 per Equity Share). The dividend shall be paid on or before February 26, 2026.

The Company has fixed the record date for the purpose of eligibility for payment of said Interim Dividend shall be February 4, 2026.

Kindly take the same on record and oblige.

Thanking you,
Yours faithfully,

For Gillette India Limited

Flavia Peter Machado
Digitally signed by Flavia Peter Machado
Date: 2026.01.29 13:41:39 +05'30'

Flavia Machado
Company Secretary
ACS 38986

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P&G Plaza, Cardinal Gracias Road,
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(₹ in Lakhs)

STATEMENT OF UNAUDITED FINANCIAL RESULTS FOR THE QUARTER AND NINE MONTH PERIOD ENDED 31ST DECEMBER 2025

	Particulars	(1) Three Months Ended 31st December 2025	(2) Preceding Three Months Ended 30th September 2025	(3) Corresponding Three Months Ended 31st December 2024	(4) Nine Months Ended 31st December 2025	(5) Corresponding Nine Months Ended 31st December 2024	(6) Previous Year - Nine Month Period Ended 31st March 2025
		(Unaudited)	**(Unaudited)**	**(Unaudited)**	**(Unaudited)**	**(Unaudited) (Refer note 4 below)**	**(Audited) (Refer note 3 below)**
1	Revenue from operations	79 000	81 081	68 555	2 30 753	2 11 270	2 23 484
2	Other income	752	871	919	2 291	2 082	2 798
3	**Total income (1+2)**	**79 752**	**81 952**	**69 474**	**2 33 044**	**2 13 352**	**2 26 282**
4	**Expenses**						
(a)	Cost of raw and packing materials consumed	13 311	24 827	22 919	55 835	56 219	53 520
(b)	Purchases of stock-in-trade (Traded goods)	12 603	11 436	11 584	32 196	31 846	40 179
(c)	Changes in inventories of finished goods, work-in-progress and stock-in-trade	2 519	(1 868)	(6 190)	(3 599)	(4 428)	(2 161)
(d)	Employee benefits expense	7 173	5 326	4 059	17 388	12 855	13 258
(e)	Finance costs	366	407	425	877	897	851
(f)	Depreciation and amortization expense	1 949	1 968	2 051	5 963	6 095	6 428
(g)	Advertising & sales promotion expenses	10 285	11 240	9 647	35 162	32 416	31 907
(h)	Other expenses	8 332	9 344	8 265	27 193	27 490	26 885
	Total expenses	**56 538**	**62 680**	**52 760**	**1 71 015**	**1 63 390**	**1 70 867**
5	**Profit before tax (3-4)**	**23 214**	**19 272**	**16 714**	**62 029**	**49 962**	**55 415**
6	**Income tax expense**						
(a)	Current tax	6 062	5 193	4 330	16 419	13 204	14 615
(b)	Deferred tax	(161)	(286)	(119)	(637)	(608)	(584)
(c)	Prior year tax adjustments	67	—	(94)	67	(129)	(382)
	Income tax expense	**5 968**	**4 907**	**4 117**	**15 849**	**12 467**	**13 649**
7	**Profit for the period (5-6)**	**17 246**	**14 365**	**12 597**	**46 180**	**37 495**	**41 766**
8	**Other comprehensive income/(loss)**						
	Items that will not be reclassified to profit or loss:						
	Re- measurement of the defined benefit plans	(9)	140	(448)	(25)	(395)	(622)
	Income tax effect on above	2	(35)	112	6	99	157
	Total other comprehensive income/(loss)	**(7)**	**105**	**(336)**	**(19)**	**(296)**	**(465)**
9	**Total comprehensive income for the period (7+8)**	**17 239**	**14 470**	**12 261**	**46 161**	**37 199**	**41 301**
10	Paid-up equity share capital (Face Value ₹ 10 per Equity Share)	3 259	3 259	3 259	3 259	3 259	3 259
11	Other Equity						99 052
12	**Earnings per share (Face value of ₹ 10/- per equity share) (not annualised):**						
(a)	Basic (in ₹)	52.93	44.08	38.66	141.72	115.07	128.17
(b)	Diluted (in ₹)	52.93	44.08	38.66	141.72	115.07	128.17

See accompanying notes to the Financial Results

Segment wise Revenue, Results, Assets and Liabilities under Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015:

(₹ in Lakhs)

Particulars	(1) Three Months Ended 31st December 2025	(2) Preceding Three Months Ended 30th September 2025	(3) Corresponding Three Months Ended 31st December 2024	(4) Nine Months Ended 31st December 2025	(5) Corresponding Nine Months Ended 31st December 2024	(6) Previous Year - Nine Month Period Ended 31st March 2025
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited) (Refer note 4 below)	(Audited) (Refer note 3 below)
1.Segment Revenue						
- Grooming	64 706	66 593	57 064	1 88 992	1 73 922	1 86 411
- Oral Care	14 294	14 488	11 491	41 761	37 348	37 073
Total Income from Operations	**79 000**	**81 081**	**68 555**	**2 30 753**	**2 11 270**	**2 23 484**
2.Segment Results (Profit/(Loss)) before finance costs and tax						
- Grooming	20 710	16 238	12 448	52 301	42 200	45 946
- Oral Care	1 758	2 563	3 875	8 002	6 742	7 729
Total Segment Results	**22 468**	**18 801**	**16 323**	**60 303**	**48 942**	**53 675**
Less: Finance costs	(366)	(407)	(425)	(877)	(897)	(851)
Add/(Less): Unallocable Income net of Unallocable Expenditure	1 112	878	816	2 603	1 917	2 591
Total Profit Before Tax	**23 214**	**19 272**	**16 714**	**62 029**	**49 962**	**55 415**
3. Segment assets						
- Grooming	1 12 357	1 12 700	1 02 043	1 12 357	1 02 043	1 06 621
- Oral Care	12 916	11 149	9 037	12 916	9 037	12 056
Total Segment Assets	**1 25 273**	**1 23 849**	**1 11 080**	**1 25 273**	**1 11 080**	**1 18 677**
- Unallocated Corporate Assets	1 04 745	91 096	85 928	1 04 745	85 928	73 093
Total Assets	**2 30 018**	**2 14 945**	**1 97 008**	**2 30 018**	**1 97 008**	**1 91 770**
4. Segment liabilities						
- Grooming	63 954	65 539	57 140	63 954	57 140	59 686
- Oral Care	14 320	13 575	11 421	14 320	11 421	11 236
Total Segment Liabilities	**78 274**	**79 114**	**68 561**	**78 274**	**68 561**	**70 922**
- Unallocated Corporate Liabilities	18 387	19 574	19 991	18 387	19 991	18 537
Total Liabilities	**96 661**	**98 688**	**88 552**	**96 661**	**88 552**	**89 459**

Notes to Segment Results:

a. Segments have been identified in line with the Indian Accounting Standard (Ind AS) 108- Operating Segments.

b. Grooming segment produces and sells shaving system and cartridges, blades, toiletries and components. Oral Care segment produces and sells tooth brushes and oral care products.

c. All assets are allocated to reportable segments other than loans, other financial assets and income tax and deferred tax assets. Assets used jointly by reportable segments are allocated on the basis of the revenues earned by individual reportable segments.

d. All liabilities are allocated to reportable segments other than provisions, other current liabilities and current tax liabilities. Liabilities for which reportable segments are jointly liable are allocated in proportion to the segment cost ratio.

Notes :

1 The above results have been reviewed by the Audit Committee and approved by the Board of Directors of the Company at their respective meetings held on January 29, 2026 and have been subjected to a limited review by the Statutory Auditors of the Company.These financial results are prepared and published in accordance with Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended.

2 The Unaudited Financial Results are prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 "Interim Financial Reporting" (Ind AS-34), as prescribed under Section 133 of the Companies Act, 2013, read with relevant Rules issued thereunder and other accounting principles generally accepted in India.

3 The Board of Directors of the Company, on January 23, 2025, approved the change of the Financial Year end from June 30th to March 31st. Accordingly, the previous Financial Year of the Company viz., 2024-25 was for a period of nine months commencing on July 1, 2024, and ending on March 31, 2025.

4 Pursuant to the change in the Financial Year as mentioned in note 3 above, the figures for the corresponding nine months ended December 31, 2024 are arrived at by adding the published audited figures for the quarter ended June 30, 2024 and the published unaudited figures for the six months ended December 31, 2024.

5 The Board of Directors at its meeting held on January 29, 2026 has declared for the current year an interim dividend of ₹180 per equity share (nominal value of ₹10 per equity share) (including a one-time special dividend of ₹60 per equity share) aggregating to ₹ 58 653 lakhs

6 The Government of India has consolidated 29 existing labour legislations into a unified framework comprising four labour codes viz the Code on Wages, 2019, the Code on Social Security, 2020, the Industrial Relations Code, 2020, and the Occupational Safety, Health and Working Conditions Code, 2020 (collectively referred to as the "Labour Codes"). The Labour Codes have been made effective from November 21, 2025. The Ministry of Labour & Employment published draft Central Rules and FAQs to enable assessment of the financial impact due to changes in regulations.
The Company has evaluated the impact of the Labour Codes on the basis of information currently available. Management has assessed that the incremental impact, if any, of these changes is not expected to be material given that the current salary structure of the Company is in line with the requirements of the Labour Codes. The Company continues to monitor the finalisation of Central / State Rules and clarifications from the Government on other aspects of the Labour Codes and would make appropriate adjustments, if needed.

7 The Company does not have a subsidiary, an associate or a joint venture as at December 31, 2025.

For and on behalf of the Board of Directors of
Gillette India Limited

KUMAR VENKATASUBRAMANIAN

Digitally signed by KUMAR VENKATASUBRAMANIAN
Date: 2026.01.29 13:02:48 +05'30'

Place: Mumbai
Date: January 29, 2026

Kumar Venkatasubramanian
Managing Director

KALYANIWALLA
& MISTRY LLP

CHARTERED ACCOUNTANTS

REVIEW REPORT
TO THE BOARD OF DIRECTORS
GILLETTE INDIA LIMITED

1. We have reviewed the accompanying Statement of Unaudited Financial Results of ***GILLETTE INDIA LIMITED*** *("the Company")* for the quarter and nine months ended December 31, 2025, together with the notes thereon ("the Statement"), attached herewith, being submitted by the Company pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, duly initialled by us for identification. This Statement, which is the responsibility of the Company's Management, has been reviewed by the Audit Committee and approved by the Board of Directors at their respective meetings held on January 29, 2026, and has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 'Interim Financial Reporting' ('Ind AS 34'), prescribed under Section 133 of the Companies Act, 2013 ("the Act") read with relevant Rules issued thereunder, as applicable and other accounting principles generally accepted in India. Our responsibility is to issue a report on the Statement based on our review.

2. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity", issued by the Institute of Chartered Accountants of India. This Standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review is limited primarily to inquiries of company personnel and analytical procedures applied to financial data and thus provides less assurance than an audit. We have not performed an audit and accordingly, we do not express an audit opinion.

3. Based on our review conducted as above, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with applicable accounting standards and other recognized accounting practices and policies, has not disclosed the information required to be disclosed in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, including the manner in which it is to be disclosed, or that it contains any material misstatement.

4. Attention is drawn to note 4 regarding the fact that the Statement includes the results for the corresponding nine months ended December 31, 2024 which is arrived at by adding the published audited figures for the quarter ended June 30, 2024, on which we had issued an unmodified opinion vide our audit report dated August 29, 2024 and the published unaudited figures for the six months ended December 31, 2024, on which we had issued a separate limited review report dated February 10, 2025 which was unmodified.

For KALYANIWALLA & MISTRY LLP
CHARTERED ACCOUNTANTS
Firm Regn. No.: 104607W / W100166

Roshni R Marfatia
PARTNER
M. No.: 106548
UDIN: 26106548RADHMW9279

KALYANIWALLA & MISTRY LLP MUMBAI

Mumbai: January 29, 2026.