

KROSS LIMITED



e-mail : accounts@krossindia.com
purchase@krossindia.com
sales.trailerparts@krossindia.com

CIN - L29100JH1991PLC004465

A Trailer's First Choice

29th January, 2026

To
The General Manager
Department of Corporate Services,
BSE Limited
Phiroze Jeejeebhoy Towers
Dalal Street, Fort
Mumbai – 400 001

To
The General Manager
Department of Corporate Services,
National Stock Exchange of India Limited
Exchange Plaza,
Bandra Kurla Complex,
Bandra (East), Mumbai – 400 051

Scrip Code: 544253

Symbol: KROSS

Sub: Presentation under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Respected Sir/Madam,

Pursuant to Regulation 30 read with Part A of Schedule III of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed Investors Presentation for the quarter and nine-months ended on December 31, 2025.

This is for your information and record.

For Kross Limited

Debolina Karmakar
Company Secretary and Compliance Officer
ACS 62738

Registered and Corporate Office

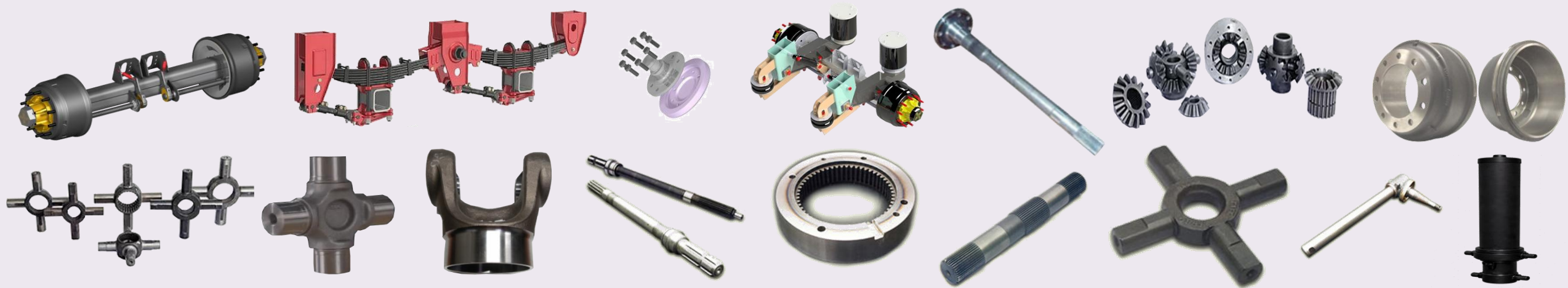
M-4, VI Phase, Gamharia, Adityapur Industrial Area, Jamshedpur - 832108 (India)
Phone - +91 7280026478 Website : www.krosslimited.com





Kross Limited

Investor Presentation – January 2026



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Q3 & 9M FY26 Financial Highlights

Q3 & 9M FY26 - Management Commentary



Commenting on the performance, Mr. Sudhir Rai – Chairman & Managing Director said:

“Supported by a favourable macroeconomic backdrop, including GST rationalization, a healthy monsoon, and a steadily improving demand environment, the Company delivered a strong performance during the third quarter of FY26. Revenue for Q3 FY26 stood at ₹177.5 crore, representing a growth of approximately 18.3% compared to Q3 FY25. EBITDA for the quarter was ₹23.5 crore, translating into a healthy margin of 13.2%.

For the nine months ended FY26, the Company reported revenue of ₹447.8 crore, reflecting a year-on-year growth of approximately 2.8%. EBITDA for the period stood at ₹54.4 crore, with margins at 12.1%, underscoring sustained operational discipline despite a transitioning demand environment in the earlier part of the year.

The Company’s capacity expansion initiatives continue to progress in line with planned timelines. Trials at the axle beam extrusion plant are currently underway, with commissioning expected by February 2026. Upon commissioning, the facility is expected to enhance axle manufacturing capacity by approximately 50%. In addition, construction of the seamless tube facility has been completed.

On the exports front, the company achieved meaningful progress during the period. Purchase orders were secured from a leading Tier-1 company in Europe across two distinct product families. Samples were successfully dispatched, and supplier approval has been obtained for one family of parts, against which initial trial orders have already been received. Exports contributed 3.8% of total revenue during 9M FY26, registering a year-on-year growth of 14%. The Company remains confident of achieving a full-year export contribution of 5% and has laid out a clear roadmap to scale exports to double-digit levels by FY27.

During the quarter, the Company further diversified its product portfolio with the launch of a key product in the trailer segment—the tipping jack. This addition is expected to strengthen the company’s positioning within the trailer ecosystem and provide incremental revenue opportunities beginning FY27. The manufacturing facility for the product has been fully installed, production has commenced, and the product is currently undergoing the validation phase.

The Company also expanded its forging capabilities by commissioning a 2,000-tonne screw press and a 1,000-tonne press. Additionally, a 1,600-tonne press is scheduled for commissioning by February 2026. These investments are expected to materially enhance forging capacity, improve operational efficiency, and support future growth across product segments.

In the trailer segment, the Company added five new fabricator customers during the quarter. Continued focus on expanding the fabricator customer base is further strengthening market penetration and improving demand visibility in this segment.

The tractor segment delivered healthy revenue growth of 16% during 9M FY26, with strong momentum carrying into Q4. The Company has witnessed an earlier-than-usual improvement in schedule visibility, with OEM production schedules increasing meaningfully from February itself. Over the next two years, the Company aims to increase the tractor segment’s contribution to approximately 15% of total revenue.

Overall customer engagements continue to reflect a strengthening demand environment, evidenced by higher production schedules and increased inward volumes. This positive momentum has extended into Q4, with schedules for the quarter remaining healthy. Combined with an improving working capital cycle, new product launches, a healthy order book pipeline, and ongoing capacity expansion initiatives, the Company remains confident of delivering a strong performance in the fourth quarter of FY26.”

Key Performance Highlights



Key Highlights during the Quarter & Nine Months Ended December 2025

9MFY26 - Revenue contribution of **41.3%** from Trailer Axles & Suspension business and **58.7%** from Component business.

Export sales contributed **3.8%** to 9M FY26 revenue. We remain on track to achieve our full-year export target of **5%**, further expanding the company's global footprint.

Purchase orders were secured from a leading Tier-1 company in Europe across two distinct product families. Samples were successfully dispatched, and supplier approval has been obtained for one family of parts, against which initial trial orders have already been received.

In the trailer segment, we added over **5** new fabricator customers in Q3 FY26, strengthening our market reach

Successfully commissioned a **2,000-tonne** screw press and a **1,000-tonne** press.
An additional **1,600-tonne** press is scheduled for commissioning by **February 2026**. These installations will double our total forging capacity.

Extrusion plant equipment **successfully delivered**, with trials underway & commissioning expected by **February 2026**; axle beam capacity to rise to **7,500 units/month** from current **5,000 units/month**.

Seamless tube facility construction has been completed; commercial production is expected to commence by **Q4 FY27**

Introduced **tipping jack** to deepen our presence in the trailer ecosystem and diversify revenue streams from **FY27**, with the facility successfully installed, production already commenced and is currently in the validation stage.

Update on Ongoing Initiatives

Extrusion Plant

- Extrusion plant equipment successfully delivered
- Trials underway; commissioning expected by **February 2026**.
- Axle beam capacity to rise to 7,500 units/month from current 5,000 units/month



Tipping Jack

- Facility successfully installed; production has commenced and is currently in the validation stage.
- Entry into this segment will deepen our presence in the trailer ecosystem and diversify revenue streams from **FY27**.



Capex - Seamless Tube Plant

Key Highlights of the Project

1,20,000 tons proposed capacity addition

~Rs. 167 Crores investment required

~18 months proposed capacity completion timeline

Mix of debt and internal accruals proposed mode of funding

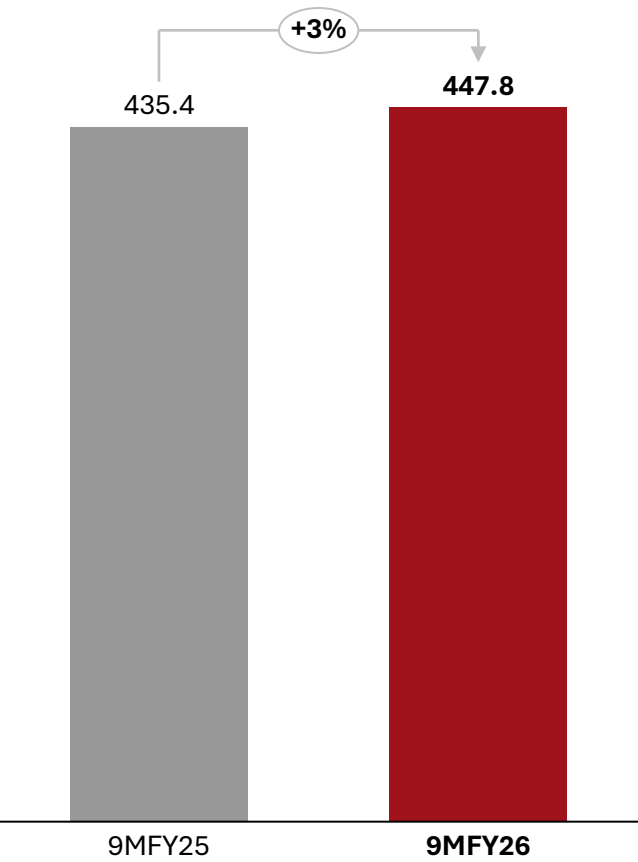
Project Rationale

- Setting up Rs. 167 crore Seamless Tube Plant at Adityapur Industrial Area of District - Saraikela Kharsawan in Jharkhand, India
- The company plans to manufacture seamless tubes of diameter 115-220 mm
- Kross has a captive requirement for these tubes for its trailer axle & trailer parts.**
 - This initiative will further backward integrate existing operations, reducing reliance on external vendors and lowering production costs.**
- The surplus production capacity, the company also plans to meet the seamless tube requirements of sectors like Oil and Gas.
- The project, with its optimal mill size, offers an excellent growth opportunity in terms of revenue and profitability**

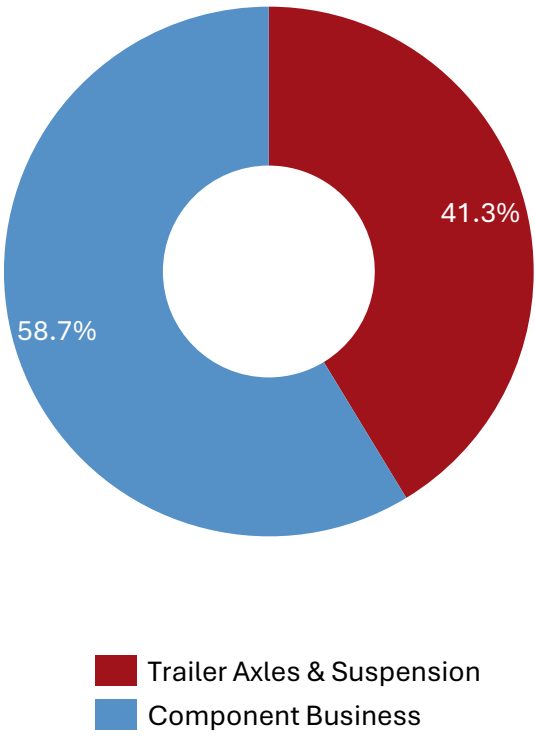


9M FY26 Financial Highlights

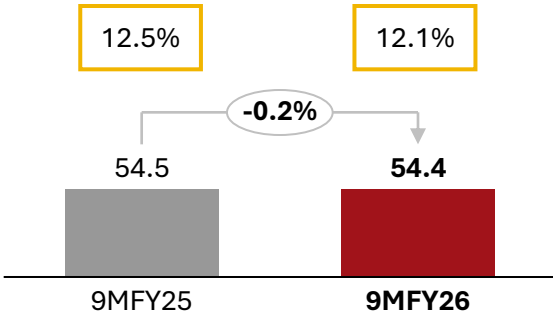
Total Revenue (Rs. Crores)



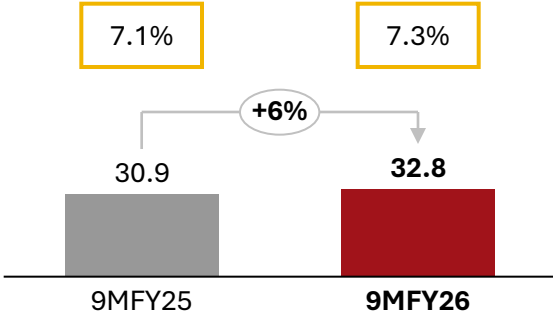
9M FY26 Revenue Split (%)
(Trailer Axles & Suspension and Component Business)



EBITDA (Rs. Crores)



Profit After Tax (Rs. Crores)

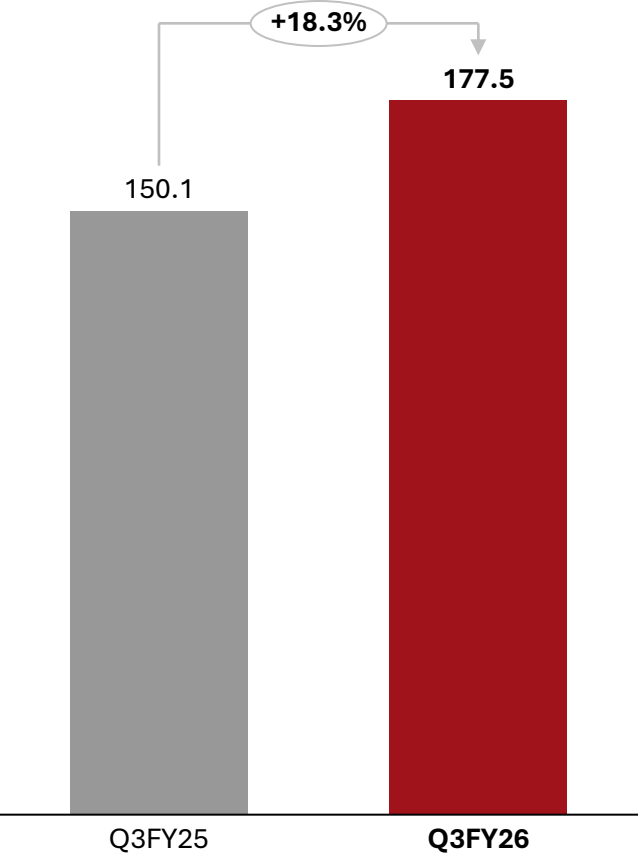


Margin (%)

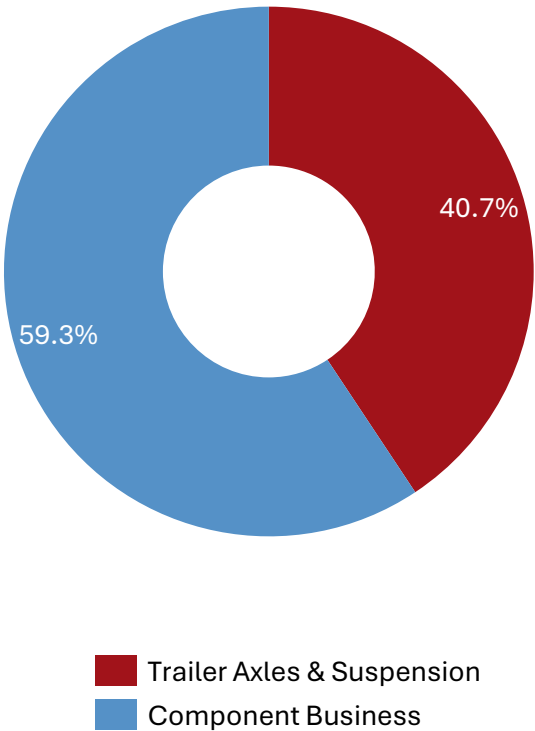
Q3 FY26 Financial Highlights



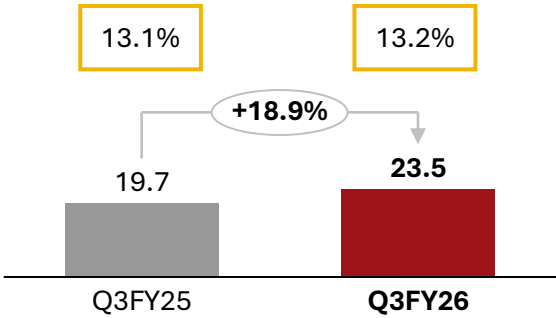
Total Revenue (Rs. Crores)



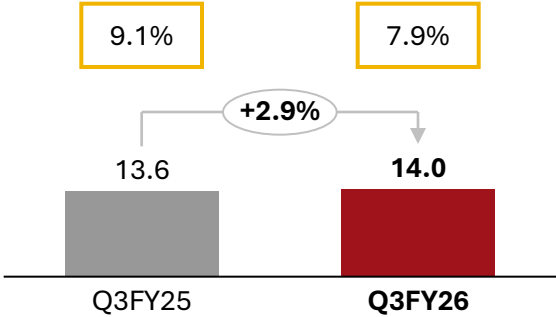
Q3 FY26 Revenue Split (%)
(Trailer Axles & Suspension and
Component Business)



EBITDA (Rs. Crores)



Profit After Tax (Rs. Crores)



Margin (%)

Profit & Loss Statement

Particulars (Rs in Crores)	Q3 FY26	Q3 FY25	Y-o-Y	Q2 FY26	Q-o-Q	9MFY26	9MFY25	YoY
Revenue from Operations	177.5	150.1	18.3%	130.9	35.6%	447.8	435.4	2.8%
Cost of Goods Sold	96.8	84.1		70.4		242.5	251.9	
Gross Profit	80.7	65.9	22.4%	60.5	33.3%	205.2	183.5	11.8%
Gross Profit Margin	45.4%	43.9%		46.2%		45.8%	42.1%	
Employee Cost	10.2	9.8		8.8		28.1	25.0	
Other Expenses	47.0	36.4		36.9		122.8	104.1	
EBITDA	23.5	19.7	18.9%	14.8	59.0%	54.4	54.5	-0.2%
EBITDA Margin	13.2%	13.1%		11.3%		12.1%	12.5%	
Other Income	0.3	1.9		1.0		3.4	3.2	
Depreciation & Amortization	2.3	1.7		2.2		6.6	5.0	
Finance Cost	2.1	2.1		1.7		6.2	10.3	
Profit before Tax	19.3	17.9	8.0%	11.8	63.0%	45.0	42.4	6.1%
Tax	5.3	4.3		3.7		12.2	11.5	
Profit After Tax	14.0	13.6	2.9%	8.1	73.1%	32.8	30.9	6.1%
Profit After Tax Margin	7.9%	9.1%		6.2%		7.3%	7.1%	
EPS (Rs.)	2.17	3.25		1.25		5.08	7.38	



Company Overview

About Us



Strong Customer Relationships

200+ Customers served in the last 3 Fiscals

Marquee customers served



Tata International DLT Private Limited

Customer Recognition



Recognised as a Super 8 Supplier by **Ashok Leyland** in their FY25 Supplier Samrat Annual Regional Summit

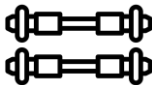


Silver award in Best Performance in Business Alignment by Ashok Leyland in 2023



Over 3 decades

Of experience in the automotive component manufacturing industry



Diversified Portfolio

of high performance and safety critical components for the M&HCV and farm equipment segments



One of the Prominent Manufacturers

Of trailer axles & suspension assemblies in India*



Backward Integrated

With design, process engineering, forging, casting, and machining capabilities

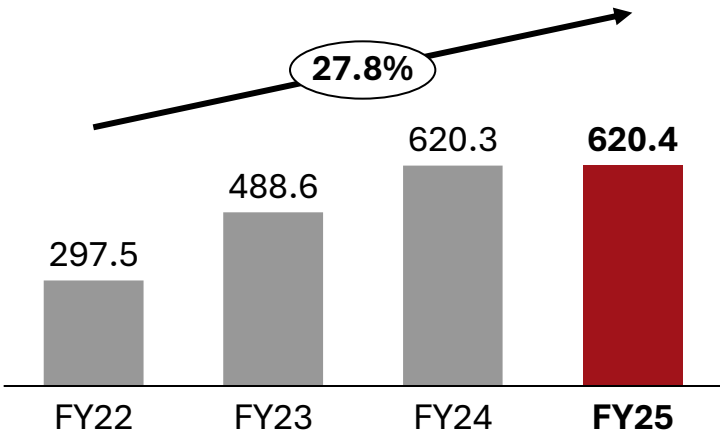


Experienced Promoters

Supported by a management and execution team with a proven track record

Robust Financials

Revenue from Operations (INR Crores)



43.0%
Gross margin (FY25)

40.1% CAGR
EBITDA (FY22-FY25)

13.1%
EBITDA Margin (FY25)

58.0% CAGR
PAT (FY22-FY25)

7.7%
PAT Margin (FY25)

11.1%
ROE (FY25)

*Source: Crisil Report

Major Events and Milestones



1991

Obtained the **Certificate of Incorporation**



1997

Supplied first product, joint cross to **TECLO Limited**



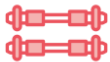
2001

Diversified into tractor components and started working with **TAFE**



2006

Started working with **Ashok Leyland** by developing output flanges



2019

Developed the trailer axle along with mechanical suspensions for the trailer industry



2016

Developed spider bevel gears for **TAFE**



2014

Commenced business with **International Tractors Limited** for rockshafts



2008

Started development of manufacturing of axle shafts for **Tata Motors**



2022

Established foundry **Unit-V, a high-pressure mould line** along with its machine shop



2023

Commenced bulk exports to **Leax AB** with supplies of Universal Joint Crosses and are in stages of validation for other critical parts



2024

Publicly listed on **BSE and NSE** on 16th September 2024



2025

Introduced **Tipping Jack** for the trailer segment



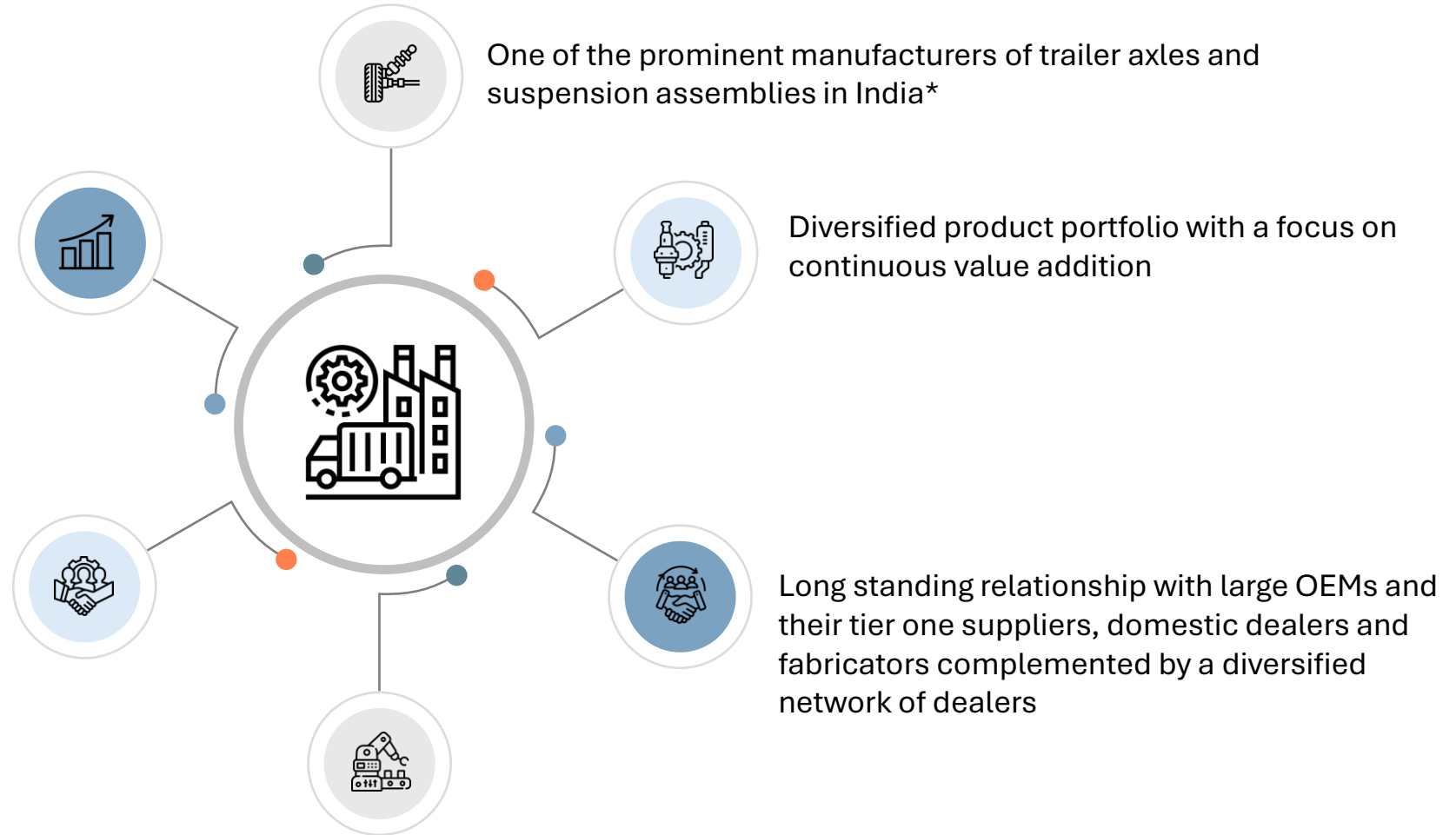
Core Competencies

Core Competencies



Track record of sustained growth and robust financial performance in the last three financial years

Experienced Promoters supported by a management and execution team with proven track record



Integrated manufacturing operations coupled with in-house product and process design capabilities which offer scale, flexibility and comprehensive solutions

Prominent Manufacturers of Trailer Axles and Suspension Assemblies



Leadership



One of the **fastest growing** player in the organised trailer axle manufacturing industry competing with major trailer axle manufacturers*



One of the few players domestically, with the **competency to manufacture trailer axles and suspension assembly in-house***

Scale & Capability



Manufacturing capacity of **5,000 trailer axle and suspension assemblies p. m.#**

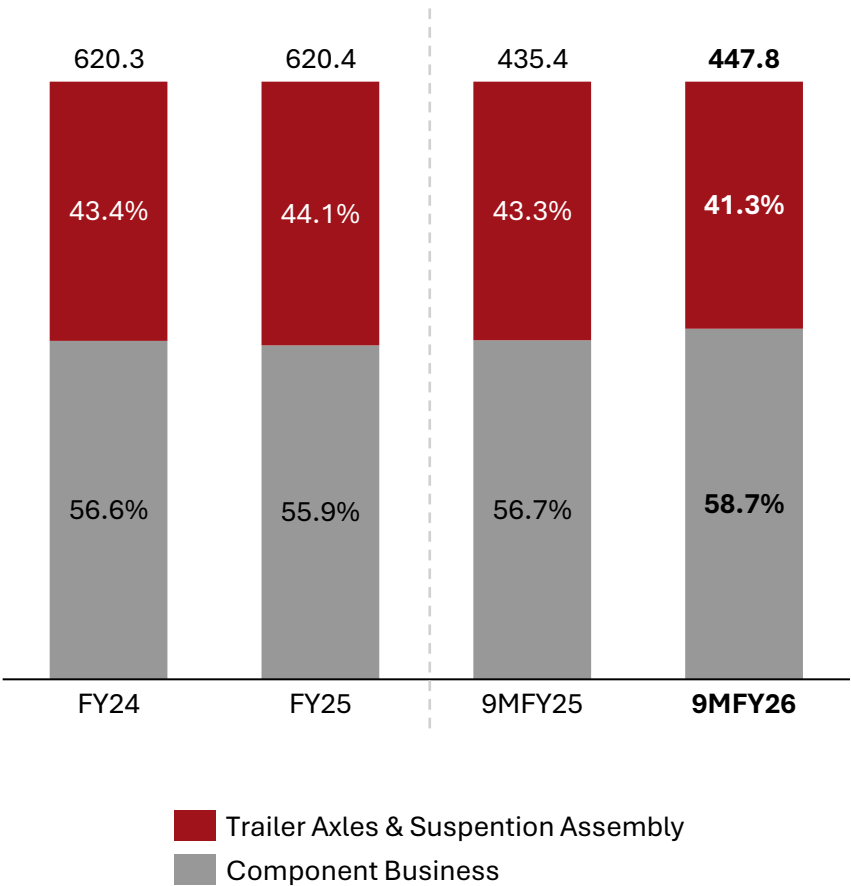


IATF 16949:2016 for manufacture of trailer axle assembly from **TÜV NORD CERT GmbH**



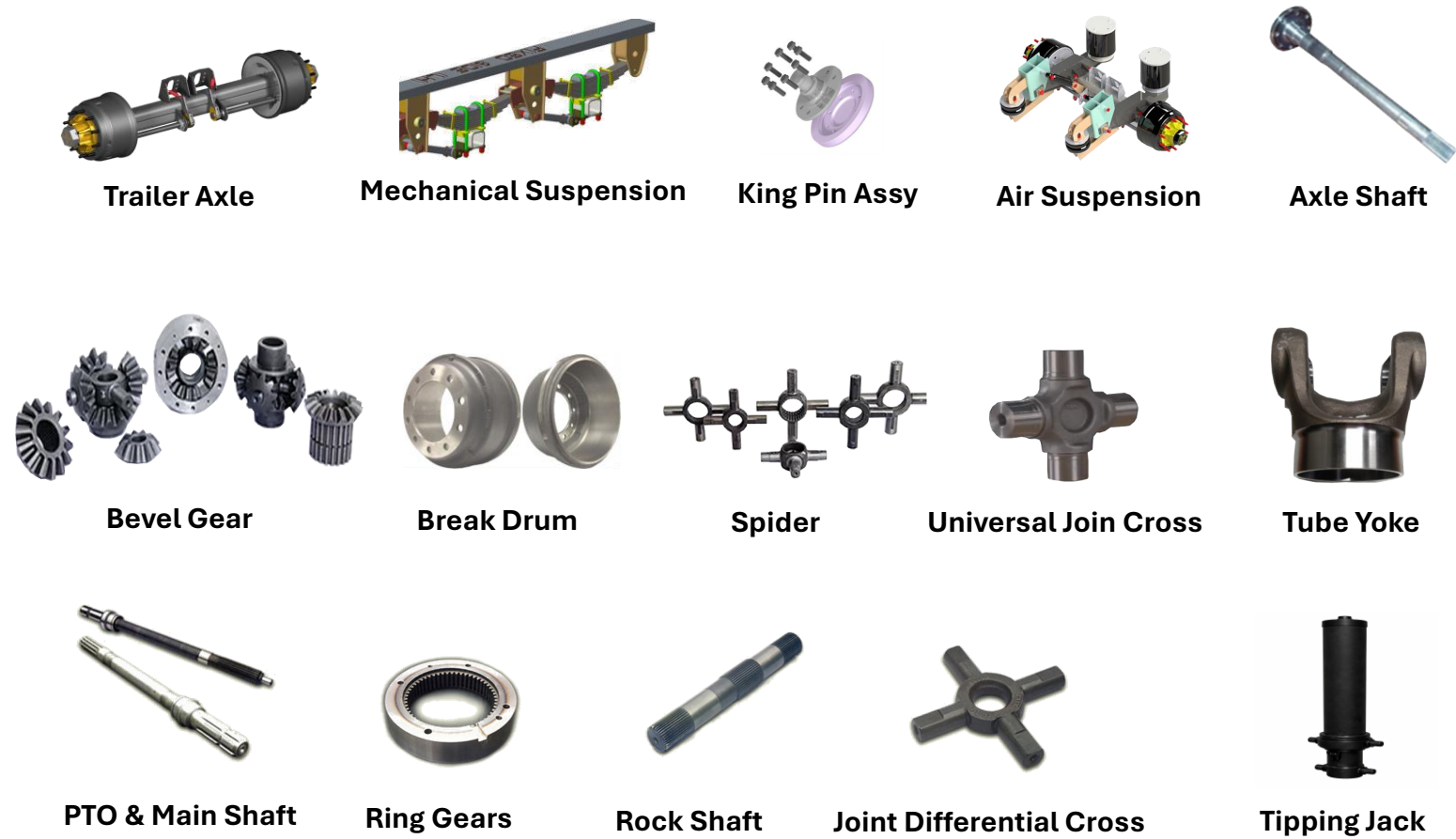
Forward integrated with a network of sales and service locations across key states in India for trailer axles and suspension assemblies

Revenue Contribution (%)

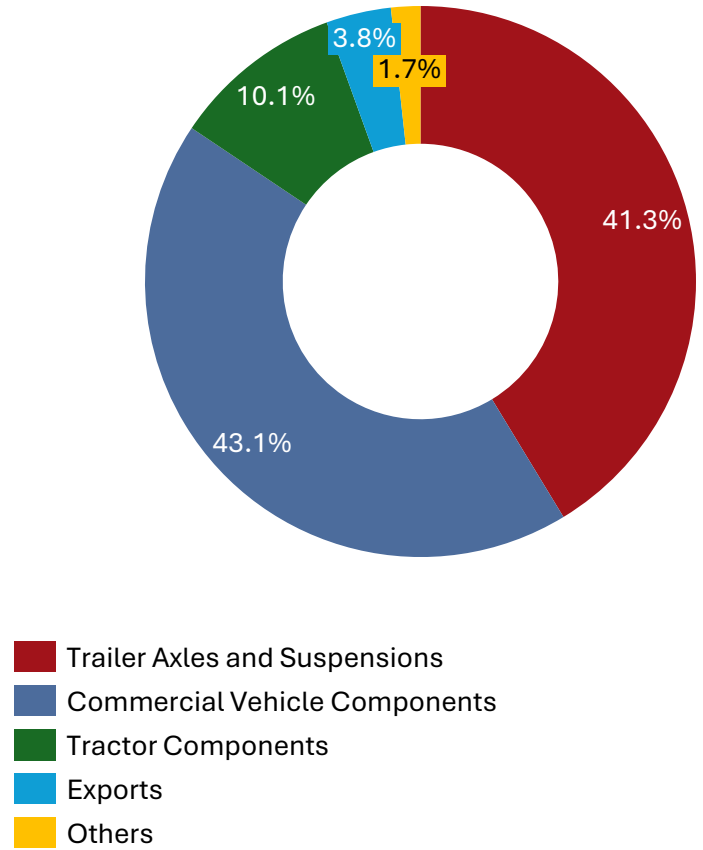


Diversified Product Portfolio

Evolution from a manufacturer of precision machined auto components to a systems manufacturer



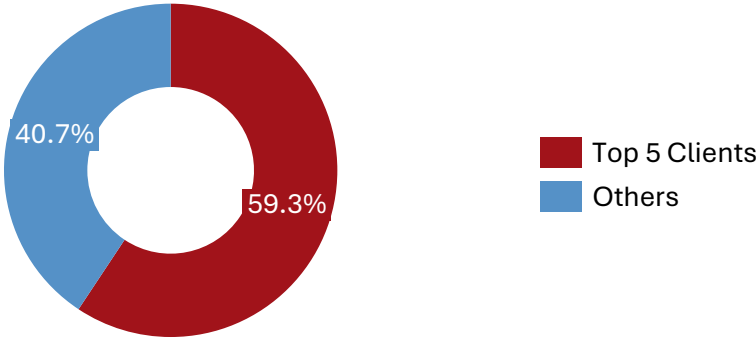
Product-wise Revenues from Operations 9MFY26 (%)



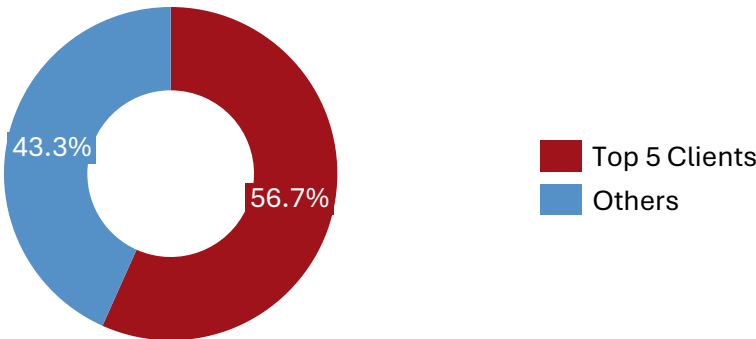
Long Standing Customer Relationships



FY25 Revenue Contribution – Top 5 clients (%)



9M FY26 Revenue Contribution – Top 5 clients (%)



Strengthening Customer Engagement



Customer Meet in Navi Mumbai –
Engaging 200+ Customers with
Innovative Solutions and Future Insights



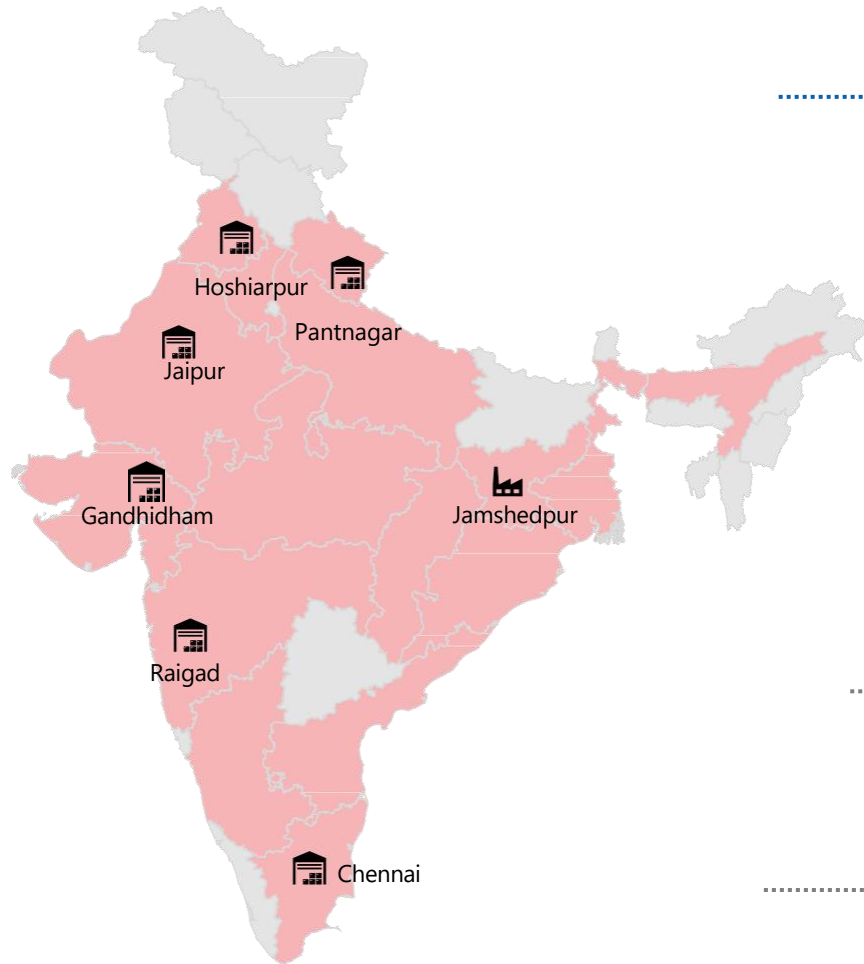
Service Camps along with VST Coreb in
the states of Bihar and Jharkhand



Participated in the Auto Expo at
Mahatma Mandir Convention Center,
Gandhinagar to showcase our trailer
axle and suspension solutions



Complemented by a Diversified Network of Dealers



01

Exclusive agreements with three dealers, for marketing and sale of products across identified geographies

02

Team also engages in **various marketing activities** at key locations across the country to bring customer awareness about products and USPs

03

Dedicated marketing sales & service team of 70+ members* focusing on developing customer relationships, identifying and acquiring new customers, and generating business opportunities

04

Road-side assistance (RSA) is also provided to customers

05

Sales managers are responsible for one or more states. They are responsible for ensuring customer satisfaction within their area



Warehouse



Manufacturing Facilities



States highlighted where Kross Limited has representatives with ability to provide service

Key Products Manufacturing Capabilities

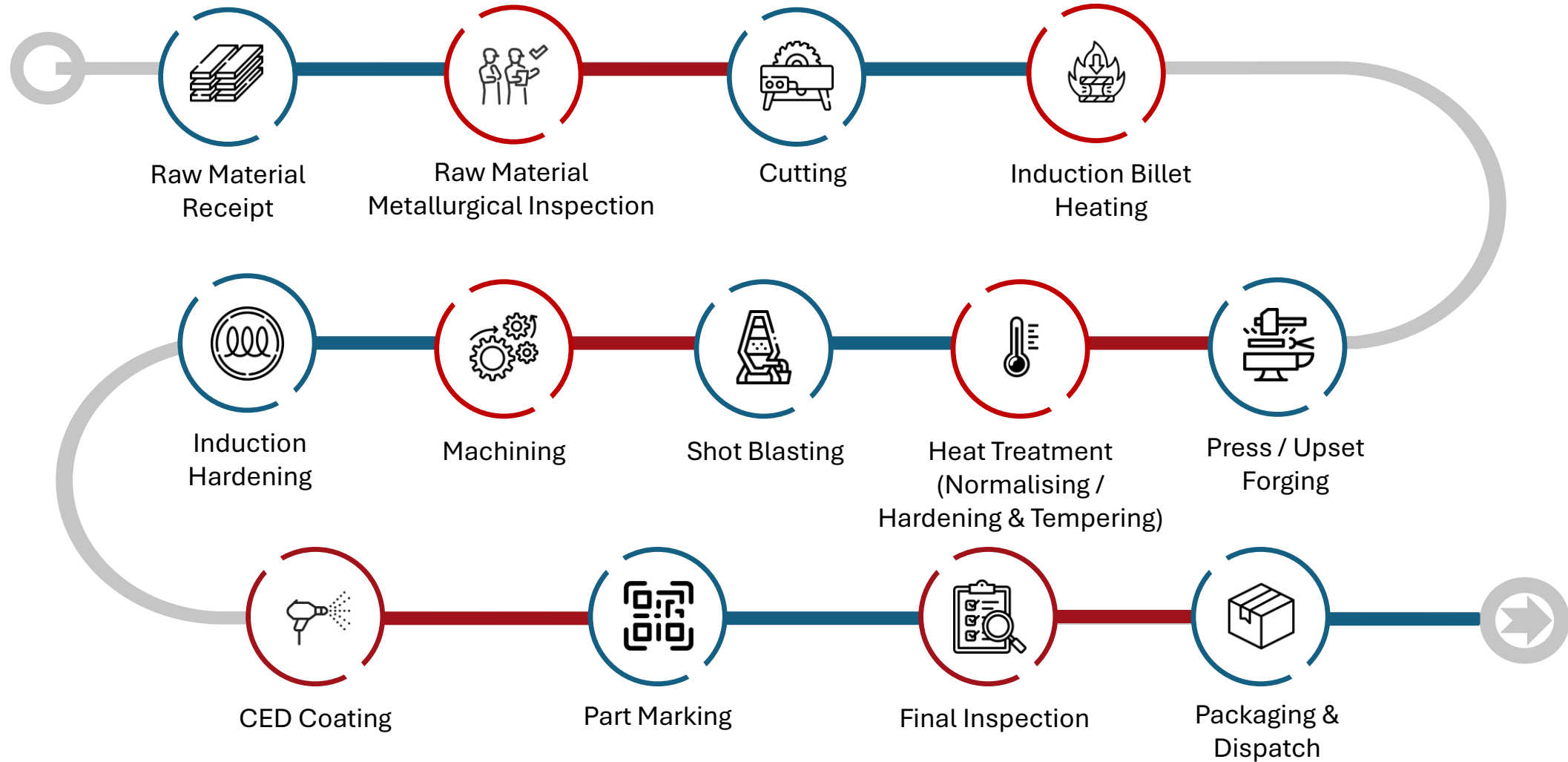


Facility	Product	FY25		
		Installed capacity (No. of units)	Production (No. of units)	Capacity Utilization (%)
Unit 1	Coupling Flanges	7,80,000	6,60,000	~85%
	Differential Spiders	2,80,000	2,06,000	~74%
Unit 3	Axle Shafts	2,70,000	2,01,000	~74%
Unit 4	Trailer Axle & Suspension	60,000	40,100	~67%
	Bell Crank Assembly	42,000	24,300	~58%
	Anti Roll Bars & Stabilizer Bar Assembly	1,00,000	78,300	~78%

- Installed capacity represents the installed capacity as of the last date of the relevant fiscal/ period
- Assumptions and estimates taken into account for measuring installed capacities include 300 working days in a year, at 3 shifts per day operating for 8 hours a day
- Production represents the quantum of production in the relevant manufacturing facility in the relevant fiscal/ period
- Capacity utilization has been calculated on the basis of actual production in the relevant fiscal/ period divided by the annual available capacity during such fiscal/ period
- Only select key products have been included as part of the table above.
- MT represents metric tonne
- **Capacity utilisation for Unit II and Unit V has not been included as these units do not produce finished goods**

Key Manufacturing Process

Key manufacturing processes for forged and machined components at manufacturing facilities:



Integrated Manufacturing Operations (1/2)



Die & Design Simulation

- Equipped with VMCs to manufacture and design high-precision dies with accuracy
- Design and simulation software such as Uni graphics, Solid edge, Quindos-7



Forging

- Capacity to manufacture forged parts of up to 40 kg input weight
- One 400 tonne forging press, one 1000 tonne forging press, one 1600 tonne forging press, one 2000 tonne forging press, one 2500 tonne forging press, and one three tonne hammer



Casting

- Diversified from a forging and machining company into castings
- Established a new casting facility at Unit V



Heat Treatment

- 4 furnaces for continuous hardening and tempering process with a combined capacity of 100 tonnes per day
- 18 induction hardening machines, 3 seal quench furnaces & 1 gas nitriding furnace



Machining

- CNC, VMCs, HMCs" for processes such as hobbing, rolling, shaving, shaping, surface and spline broaching, milling, grinding and CNC grinding, robotic welding and plasma cutting



Surface Protection

- In-house solutions for surface protection like phosphating, CED coating, dip painting and spray painting which provide improved product life, wear resistance, surface finish, and corrosion resistance



Testing

- Metallurgical testing equipment for elemental and material composition analysis, microstructure analysis, and mechanical properties testing, and perform nondestructive testing to detect surface cracks and defects

In-house die design capabilities and advanced manufacturing facilities enables Kross Limited to produce high-precision and complex components with closed tolerances

The ability to manufacture high quality, intricate and safety critical products and components, may also be an **entry barrier** for other manufacturers that do not currently have such facilities

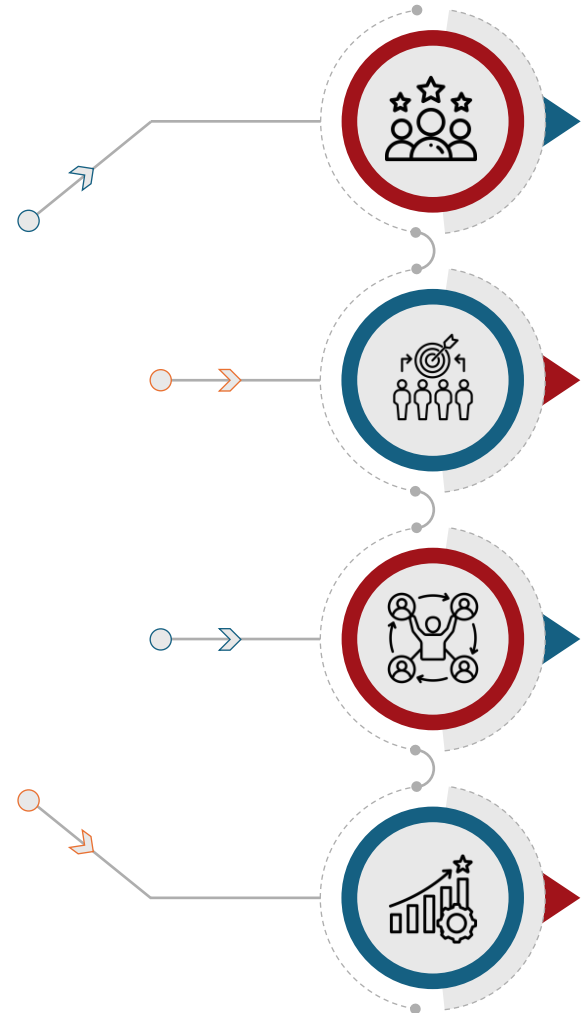
Integrated Manufacturing Operations (2/2)

Design and new product development team aggregating to 28 employees* in Jamshedpur, Jharkhand

Over **three decades of experience** in the auto component manufacturing industries

Design & Development Tools

- CAD software
- CAM software
- Forging simulation software
- Finite element analysis



➤ Comprehensive one-stop solutions to over 200 customers#

➤ Ability to deliver high precision multi-purpose products

➤ Worked closely with customers for design and development of safety-critical components and assemblies, such as, anti-roll bars and stabiliser bars, where Kross Ltd along with the OEM's design team, conceptualised the design and framework of the product

➤ Provided recommendations to the engineering department of one of the customers to reduce failures in axle shafts by increasing the length of the spline so as to allow the mating part to move freely on the axle shaft

Experienced Board Members



Mr. Sudhir Rai

Chairman & MD

- Has been associated with Kross Limited since incorporation and is primarily involved in policy matters of the company
- Holds a bachelor's degree in science from the University of Delhi and diploma in business administration from the Xavier Institute of Management



Ms. Anita Rai

Whole-time Director

- Associated with the company since incorporation and is primarily involved in store and purchase activity of the company
- Holds a bachelor's degree in education from University of Delhi and postgraduate certificate in logistics and supply chain management from XLRI Jamshedpur, School of Business and Human Resources



Mr. Sumeet Rai

Whole-time Director

- Has over 9 years of experience in the automotive industry and is primarily involved in plant operation of the company
- Holds a bachelor's degree in science in engineering (mechanical engineering) from the University of Michigan



Mr. Kunal Rai

Whole-time Director (Finance) and CFO

- Has over 9 years of experience in the automotive industry and is primarily involved in Finance and commercial activities of the company
- Holds a bachelor's degree in science from Aston University



Mr. Sanjiv Paul

Independent Director

- Previously associated with Tata Steel Limited as Vice President and Tata Metaliks Limited as managing director
- Holds a bachelor's degree in science from Regional Institute of Technology, Ranchi University and has participated in the General Management Programme held by European Centre for Continuing Education



Mr. Mukesh Agarwal

Independent Director

- Previously associated with ISMT Limited as Vice President (Hot Mills), and is currently associated with RSquareinfo e-Solutions Private Limited as a Director
- Passed the final exam of diploma in mechanical engineering from Seth Ganga Sagar Jatiya Polytechnic



Ms. Deepa Verma

Independent Director

- Previously associated with Tata Steel as chief human resource business partner
- Holds a bachelor's degree of commerce from University of Poona and diploma in personnel management and industrial relations from Xavier Labour Relations Institute



Mr. Gurvinder Singh Ahuja

Independent Director

- He was previously associated with Tata Motors Limited as general manager- plant finance
- He is a certified chartered accountant

Key Strategies Going Forward



Geographical Expansion

- Leverage the diverse product portfolio, customer acceptance in domestic markets and backward integrated manufacturing facilities to expand into international markets.
- In the agricultural segment, we've added a new domestic OEM, with production slated for Q4 FY26. The aim is to grow this segment to 15% of total revenue over the next two years.
- Gradually expanding international presence. Exports contributing to 3.8% of the revenue in 9M FY26. Seeing encouraging inquiries from customers in the international markets. Continue to strengthen relationships globally with OEMs to increase market share.
- Working with a Sweden based company, Leax AB and a Japanese commercial vehicle OEM and have received purchase orders. Additionally, purchase orders were secured from a leading Tier-1 player in Europe across two distinct product families. Samples were successfully dispatched, and supplier approval has been obtained for one family of parts, against which initial trial orders have already been received.



Product Diversification

- Axle beam extrusion would allow Kross Limited to further backward integrate its operations, and allow expansion into product categories like TAG axles.
- Announced seamless tube manufacturing facility, with a total investment of Rs. 167 crores, is progressing as per schedule.
- Introduced Tipping Jacks, which will strengthen our presence in the trailer ecosystem. The facility is fully installed, production has commenced, and the product is currently undergoing the validation phase.



Operational Efficiency

- Aims to continuously improve profitability by constant cost optimization, leveraging backward integration capabilities and increasing capacity utilization.



Strengthening Balance Sheet

- 90% of the IPO proceeds have already been deployed, and the balance 10% will be fully utilized within the current financial year (FY 2025-26).
- Deleveraging the balance sheet will allow Kross to utilise further internal accruals towards any incremental capital expenditure requirements.



Historical Financial Highlights

Profit & Loss Statement



Particulars (Rs in Crores)	FY25	FY24	FY23	FY22
Revenue from Operations	620.4	620.3	488.6	297.5
Cost of Goods Sold	353.9	355.9	289.7	160.3
Gross Profit	266.5	264.3	198.9	137.2
Gross Profit Margin	43.0%	42.6%	40.7%	46.1%
Employee Cost	34.5	30.4	26.5	20.2
Other Expenses	150.7	153.2	114.9	87.4
EBITDA	81.3	80.8	57.5	29.5
EBITDA Margin	13.1%	13.0%	11.8%	9.9%
Other Income	5.3	1.2	0.7	0.4
Depreciation & Amortization	6.8	5.8	4.3	5.5
Finance Cost	12.3	14.9	12.2	8.2
Profit before Tax	67.4	61.3	41.7	16.3
Tax	19.4	16.4	10.8	4.1
Profit After Tax	48.0	44.9	30.9	12.2
Profit After Tax Margin	7.7%	7.2%	6.3%	4.1%
EPS (Rs.)	8.04	8.30	5.72	2.25

Consolidated Balance Sheet - Liabilities



Equity & Liabilities (Rs. in Crores)	Mar – 25	Mar - 24	Mar-23	Mar-22
Total Equity	434.5	146.8	102.1	72.4
Equity Share Capital	32.3	27.0	13.5	13.5
Other Equity	402.2	119.8	88.6	58.9
Non-Current Liabilities	18.9	33.9	37.3	33.3
Financial Liabilities				
i) Borrowings	5.3	22.5	27.1	23.7
ii) Lease Liabilities	1.0	0.5	0.0	-
Long – Term Provisions	5.1	4.9	4.6	4.6
Deferred Tax Liabilities (net)	7.4	5.9	5.6	5.0
Current Liabilities	119.9	171.3	111.2	92.1
Financial Liabilities				
i) Borrowings	27.3	94.6	61.1	62.3
ii) Lease Liabilities	0.3	0.3	0.0	-
iii) Trade Payables	67.4	48.8	34.0	19.2
iv) Other Financial Liabilities	11.7	7.9	2.9	1.4
Short – Term Provisions	0.6	0.6	0.5	0.4
Current Tax Liabilities (net)	3.5	8.7	4.8	2.5
Other Current Liabilities	9.2	10.5	7.8	6.3
Total Equity & Liabilities	573.3	352.0	250.6	197.8

Consolidated Balance Sheet – Assets



Assets (Rs. in Crores)	Mar – 25	Mar - 24	Mar-23	Mar-22
Non - Current Assets	188.1	117.8	99.1	84.4
Property Plant & Equipment	130.8	105.1	89.1	75.8
Capital work-in-progress	0.6	5.4	-	-
Right of use assets	1.2	0.8	0.1	-
Other intangible assets	0.4	0.1	0.0	0.0
Financial Assets				
i) Investments	5.0	0.0	0.0	0.0
ii) Other financial assets	6.2	3.1	6.6	6.2
Other Non-Current Assets	43.9	3.3	3.3	2.3
Current Assets	385.2	234.2	151.5	113.5
Inventories	98.6	83.5	62.2	41.4
Financial Assets				
i) Investments	1.1	0.5	0.1	0.1
ii) Trade receivables	181.9	109.8	51.8	50.4
iii) Cash and cash equivalents	82.8	5.7	13.0	0.6
iv) Bank balances other than cash and cash equivalents	1.4	4.9	1.2	0.0
v) Other financial assets	0.2	0.2	0.2	0.2
Other Current Assets	19.1	29.6	23.0	20.8
Total Assets	573.3	352.0	250.6	197.8

Cash Flow Statement



Particulars (Rs. in Crores)	Mar-25	Mar-24	Mar-23	Mar-22
Profit Before Tax	67.4	61.3	41.7	16.3
Adjustments for: Non - Cash Items / Other Investment or Financial Items	15.3	20.3	16.5	13.7
Operating profit before working capital changes	82.7	81.6	58.2	30.0
Changes in working capital	-105.1	-63.0	-7.6	-9.3
Cash generated from Operations	-22.5	18.6	50.6	20.6
Direct taxes paid (net of refund)	-9.6	-10.4	-8.8	-3.1
Net Cash from Operating Activities	-32.1	8.3	41.7	17.5
Net Cash from Investing Activities	-26.5	-30.4	-18.8	-12.0
Net Cash from Financing Activities	135.7	14.8	-10.6	-5.5
Net Increase / Decrease in Cash and Cash equivalents	77.2	-7.3	12.4	0.0
Add: Cash & Cash equivalents at the beginning of the period	5.7	13.0	0.6	0.6
Cash & Cash equivalents at the end of the period	82.8	5.7	13.0	0.6



Annexure

Recent Awards & Accolades



2024

Recognised as a Super 8 Supplier by **Ashok Leyland** in their FY25 Supplier Samrat Annual Regional Summit



2023

Silver Award in Best Performance in Business Alignment by **Ashok Leyland**



2021

Durafit Range best vendor award for demand fulfilment east (2020-21) by **Tata Genuine Parts** at the Vendor Impact Programme 2021



2015

Best supplier of the year award for outstanding efforts in delivery, quality and cost by **York, a Tata Enterprise**



2014

Best supplier award for “Overall Performance” by **TAFE**



2013

Best supplier award for “Consistent Delivery Performance” through pull system – Kanban at the Global Supplier Meet by **TAFE**

Social Impact Initiatives



Organized a **Blood Donation Camp** to promote community welfare and encourage voluntary blood donation



Organized a **Road Safety Awareness Campaign** promoting responsible driving, community engagement, and traffic discipline



Organized **The NEEV – 5KM Run** on International Girl Child Day to promote awareness and empowerment of the girl child



Undertook **BALA painting** in 10 Anganwadis across Kukroo, Seraikela Kharsawan, to create interactive learning spaces



Undertook the donation of a CNC machine worth Rs 10 Lakh to Kashi Sahu College, Seraikela Kharsawan, to bolster local skill development

Contributed Rs 5 Lakh toward animal welfare initiatives to support local animal care and protection

Sponsored NEET/JEE coaching worth Rs 10 Lakh for higher secondary students at KGBV School, Chandil, to promote higher education and career excellence

Strengthening our ESG Commitment



Celebration of World Environment Day



- This World Environment Day, Kross Limited reaffirms its commitment to a sustainable future through responsible manufacturing and eco-conscious practices.
- From conserving natural resources & promoting solar energy to reducing carbon footprint, we are dedicated to protecting the planet at every step.
- Together, let's drive change and forge a greener tomorrow.



Contact Information

Company :

Kross Limited
CIN: L29100JH1991PLC004465



Ms. Debolina Karmakar
E: investors@krossindia.com
T: +91 7280026478
www.krosslimited.com

Investor Relations Advisor :

Strategic Growth Advisors Pvt. Ltd.
CIN: U74140MH2010PTC204285

SGA Strategic Growth Advisors

Mr. Abhishek Shah / Ms. Neha Shroff

E: abhishek.shah@sgapl.net / neha.shroff@sgapl.net
T: +91 9930651660 / +91 7738073466
www.sgapl.net

