

January 29, 2026

BSE Limited

Phiroze Jeejeebhoy Towers
Dalal Street, Fort,
Mumbai- 400 001

National Stock Exchange of India Limited

Exchange Plaza,
Bandra-Kurla Complex, Bandra East,
Mumbai- 400051

Security code: 503100

Symbol: PHOENIXLTD

Dear Sir/Madam,

Sub: Outcome of Interaction with Analysts/Institutional Investors - Regulation 30 of Securities and Exchange Board of India (Listing Obligations & Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations")

This is further to our letter dated January 22, 2026, wherein we had intimated the exchanges regarding Earnings Conference Call with Analysts/Institutional Investors and scheduled to be held today viz. Thursday, January 29, 2026.

In Compliance with the Regulation 30 of the Securities and Exchange Board of India (Listing Obligations & Disclosure Requirements) Regulations, 2015 ("**SEBI Listing Regulations**"), we wish to inform that The Phoenix Mills Limited ("**Company**") has today viz. Thursday, January 29, 2026, concluded its Earnings Conference call with Analysts/Institutional Investors at 11:55 A.M. (IST) on Un-audited Standalone and Consolidated Financial Results of the Company for the quarter and nine months ended on December 31, 2025

The Financial Results and the Investor Presentation, which were sent to the Stock Exchanges vide our letters dated January 28, 2026 and uploaded on the Company's website: <https://www.thephoenixmills.com/investors/FY2026> were referred during the call.

Kindly take the same on record.

Thanking You,
Yours faithfully,

For The Phoenix Mills Limited

Bhavik Gala
Company Secretary
Membership No. F8671