30th January, 2026

To,
BSE Limited
Listing Dept. / Dept. of Corporate Services,
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai - 400 001.

Security Code: 500101
Security ID: ARVIND

To,
National Stock Exchange of India Limited
Listing Dept., Exchange Plaza, 5th Floor,
Plot No. C/1, G. Block,
Bandra-Kurla Complex,
Bandra (E),
Mumbai - 400 051.

Symbol: ARVIND

Dear Sir/Madam,

Sub: Investor Presentation on Unaudited financial results for the quarter ended on 31st December, 2025

Ref.: Regulations 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Pursuant to Regulations 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we enclose herewith Investor Presentation issued by the Company in respect of Unaudited financial results for the quarter ended on 31st December, 2025.

You are requested to take the same on records.

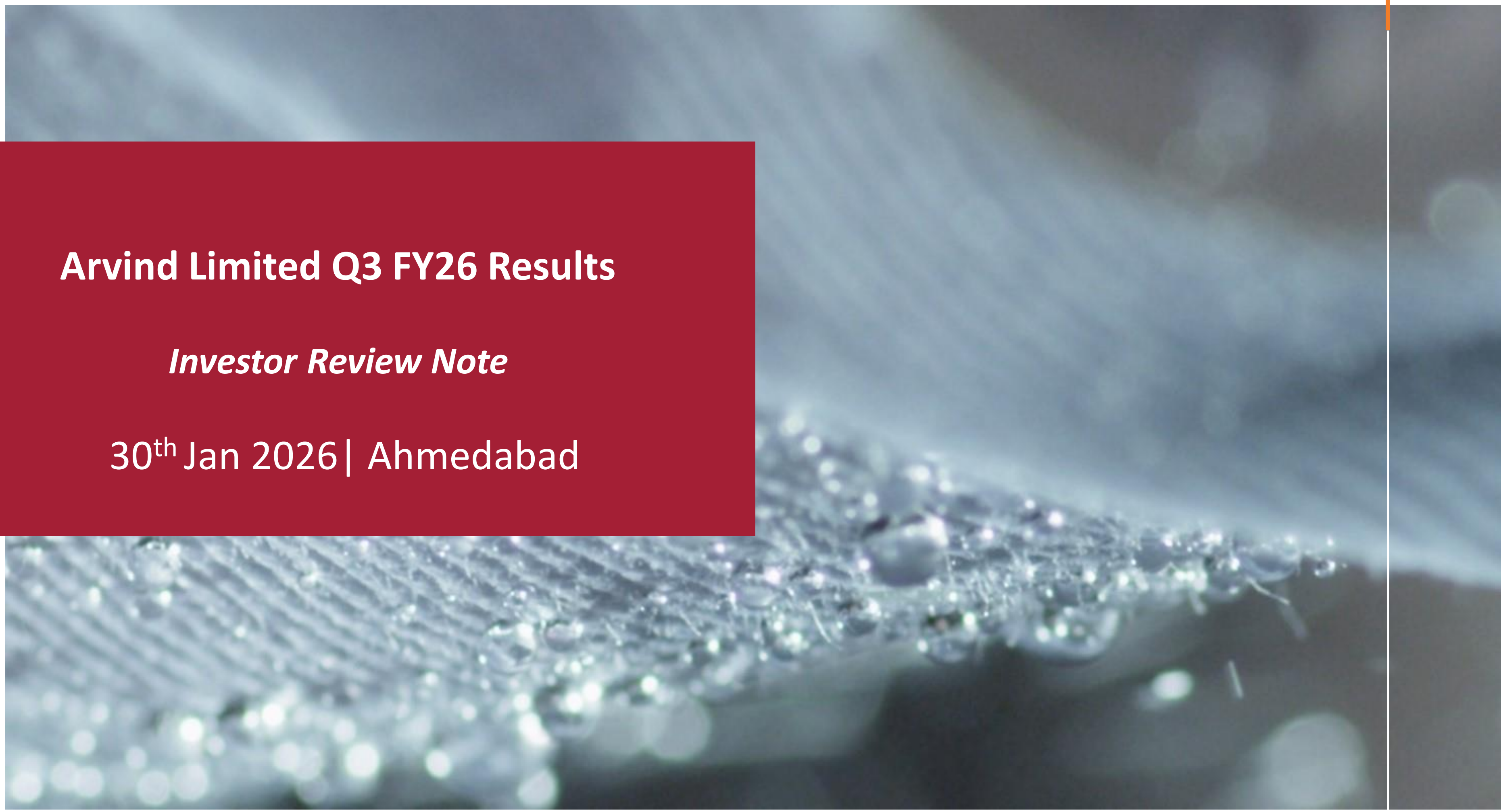
Thanking you

Yours faithfully,
For, Arvind Limited
JAYESH KANTILAL SHAH
Jayesh Shah
Whole Time Director & Group CFO
DIN: 00008349

Encl.: As above.

Arvind

FASHIONING POSSIBILITIES



Arvind Limited Q3 FY26 Results

Investor Review Note

30th Jan 2026| Ahmedabad

Safe harbour statement

Certain statements contained in this document may be statements of future expectations and other forward looking statements that are based on management's current view and assumptions and involve known and unknown risks and uncertainties that could cause actual results, performance or events to differ materially from those expressed or implied in such statements. None of Arvind Limited or any of its affiliates, advisors or representatives shall have any liability whatsoever (in negligence or otherwise) for any loss howsoever arising from any use of this document or its content or otherwise arising in connection with this document. This document does not constitute an offer or invitation to purchase or subscribe for any shares and neither it nor any part of it shall form the basis of or be relied upon in connection with any contract or commitment whatsoever.

Q3 reflections – hits & misses

What went right

+ Arvind's key growth engines AMD & Garmenting delivered strong revenue expansion of 32% & 23%.
+ Textile business reports robust volume growth in Denim & Garmenting
+ Garmenting division records 2nd consecutive quarter of 10 Mn+ Pcs
+ All round performance in AMD including resumption of defense orders, favorable product mix, revival of composite business (Mass transport, pultrusion & glass fiber fabric)
+ Visible improvement in margins on account of management action on cost
+ Direct revenue exposure to US stands at ~23% of topline.
+ Tangible progress on ESG initiatives led to an improved sustainability score of 73 & global rank of 6th by S&P DJSI
+ AAML assigned credit rating of "AA" with a stable outlook

What could have gone better

➢ Global trade remains volatile, with disruptions increasingly structural rather than episodic.

➢ Tariff situation was expected to be resolved earlier

➢ Margin expansion was partly offset by tariff and related costs of ~₹63 Cr during 9M FY26.

➢ One time provision of ₹23.5 Cr (net of tax) due to implementation of new Labour Code

AAML: Arvind Advanced Materials Limited

Strong performance in Q3 reflects a resilient business model

ARVIND
FASHIONING POSSIBILITIES

₹ Cr | YoY

	₹ Cr	YoY
Revenues	2373	14%
EBITDA	286	15%
PAT (Before exceptional items)	125	17%
Closing Net Debt	1236	1270 (30th Sep 2025)

- **Textile**
  - Consistent volume growth across key segments
  - Favourable product mix & realisation gain led to a revenue growth of 23% in garmenting business.
  - Overall textile business reports a 9% revenue growth.
- **AMD**
  - As guided, the division reported highest ever Revenue of ₹ 496 Cr, a growth of 32%.
  - EBITDA growth (36%) mirrors growth in revenue while margins improves by ~50 bps on account of favourable operating leverage.
  - This performance is backed by strong growth across sub segment & resumption of defence orders.
- **EBITDA, EBITDA margin & PAT**
  - Highest quarterly EBITDA of ₹286 Cr #, a growth of 15% YoY
  - EBITDA margin crossed 12%
  - PAT^ (before exceptional items) registers a growth of 17%

 # Without Tariff impact of ₹25 Cr, EBITDA would be ₹311 Cr

^ Impact of Labour code ₹23.5 (net of tax) is considered in exceptional items

FASHIONING POSSIBILITIES

Q3 FY26 | Summary P&L

Double Digit growth in top line & bottom line.

₹ Cr

Particulars	Q3 FY26	Q3 FY25	YoY Change	Q2 FY26	QoQ Change
Revenue from Operations	**2,373**	**2,089**	**14%**	**2,371**	**0%**
Other Income	12	11		15	
EBITDA#	**286**	**248**	**15%**	**262**	**9%**
EBIDTA %	*12.0%*	*11.9%*		*11.0%*	
Interest	42	40		41	
Depreciation^	72	62		72	
PBT	**172**	**146**	**18%**	**149**	**16%**
Tax	46	39		42	
PAT$	**125**	**106**	**17%**	**107**	**17%**
Cash Accruals	198	169		179	

^ Depreciation in Q3FY25 was lower due to phasing out of Ethiopia's asset in earlier Qtr.

*$ **Exceptional Item:** PAT doesn't include Labour code impact of ~₹23.5 Cr (Total Gross Labour code impact is ~₹31.5 Cr, tax saving on the same ~₹8 Cr)*

#EBITDA includes other income

Segment Performance

₹ Cr

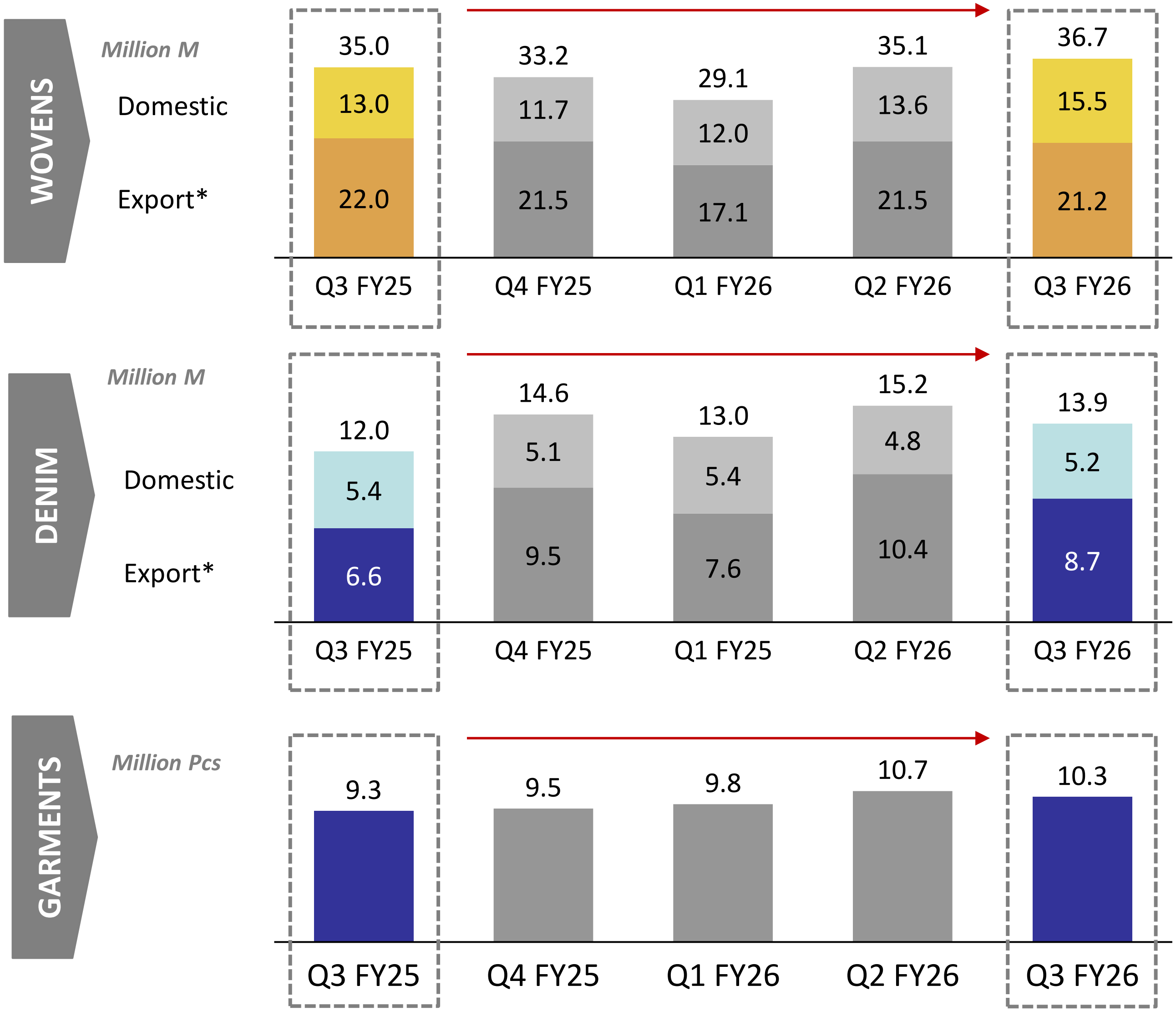
Particulars	Q3 FY26				Q3 FY25				Δ YoY
Business	**Revenue**	**EBIDTA**	**EBIDTA %**	**ROCE %**	**Revenue**	**EBIDTA**	**EBIDTA %**	**ROCE %**	***Revenue***
Textiles @	1717	193	11.2%	15.8%	1577	177	11.2%	15.3%	*8.9%*
Advanced Material	496	77	15.5%	39.1%	376	57	15.0%	27.3%	*31.8%*
Others	200	16			177	14			
Inter Segment @	-41				-41				
Total	**2373**	**286**	**12.0%**	**16.0%**	**2089**	**248**	**11.9%**	**14.6%**	***13.6%***

@ Reported revenue for textile division stood at ₹1831 Cr, the difference of ₹114 Cr (₹1831 - ₹1717) represents inter division sales between Textile & AMD which is eliminated to present a fair picture

Run rate ROCE considering normalized EBIT# and invested capital in use* improved by ~335 bps to ~19% (Reported ROCE is 16%)

*# excluding one offs| *Capital Employed {without CWIP} | Inter Segment constitutes elimination in consolidation for inter segment transactions*

Sustained growth momentum across textile segment



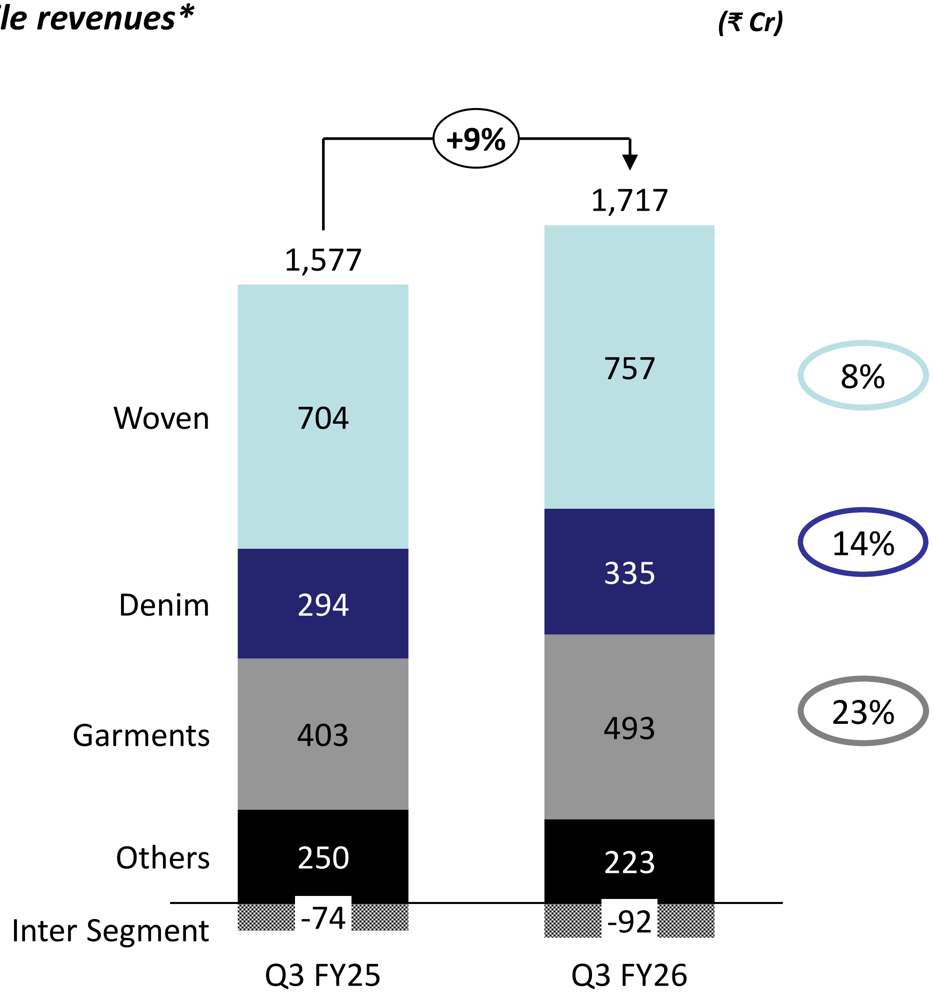
<u>Comparison for Q3 FY26 (YoY)</u>

- With ~37 Mn Mtr, Woven division reported a growth of 5% on YoY basis & 4% sequentially
- Denim volumes registers a growth of 16% backed by higher verticalization.
- Second consecutive Qtr of 10 Mn+ full garments

** Export volumes includes sales made to export customers and shipments made to their garment factories in India*

Garmenting & core fabric segments reports healthy growth while knits underperformed

Textile revenues*

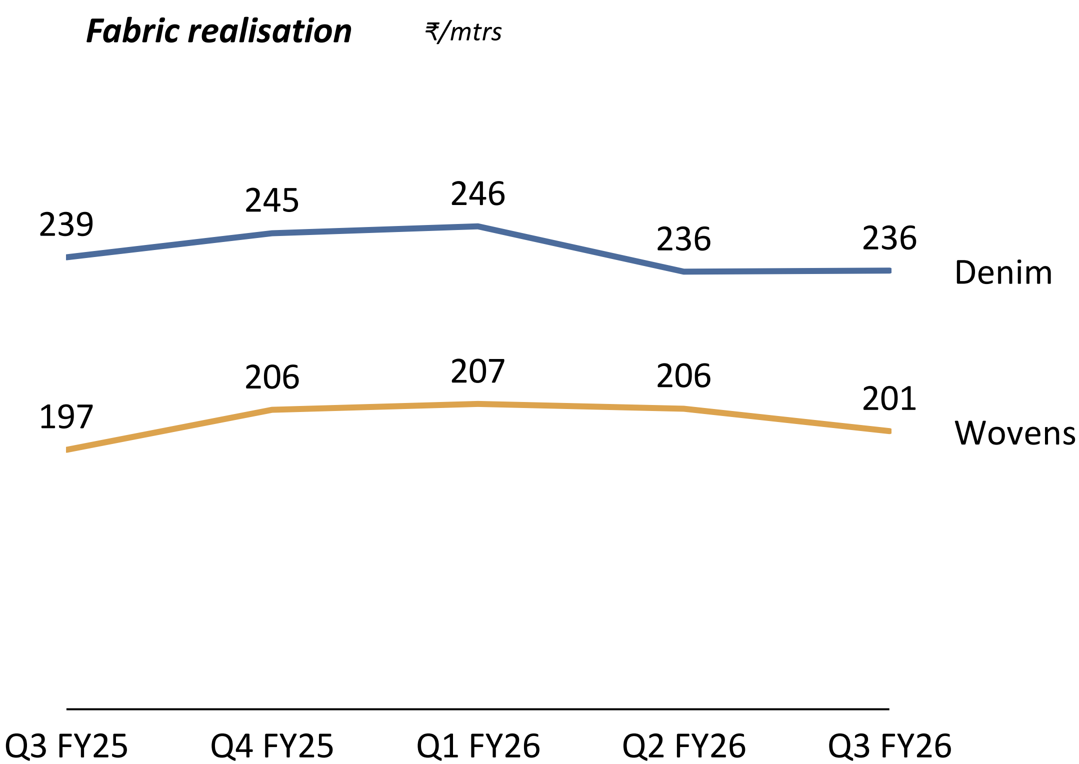


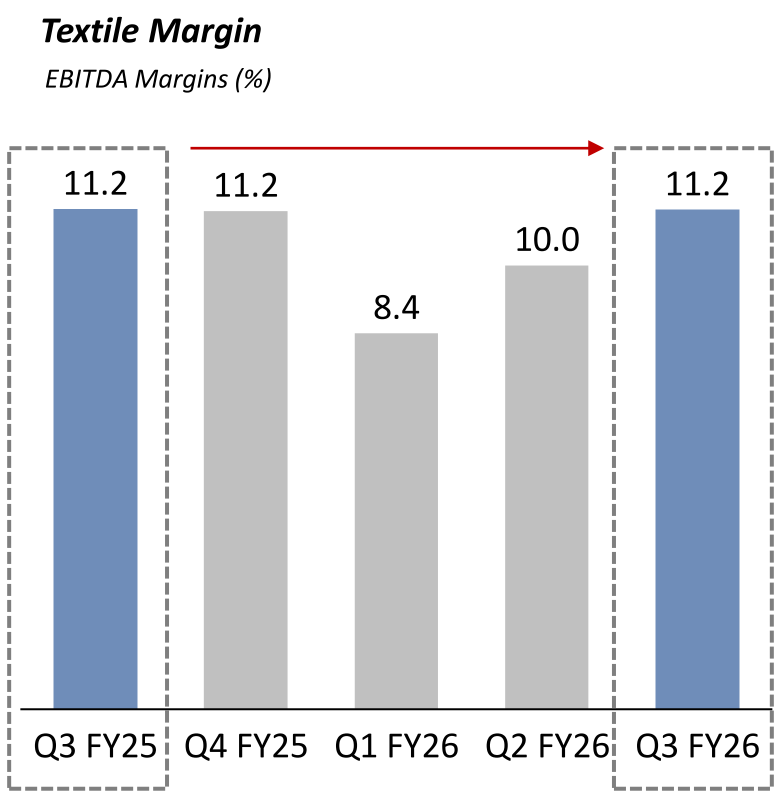
Q3 FY26 (YoY)

- Higher demand combined with higher capacity utilization resulted a strong growth in Woven.
- Volume-led revenue progression in Denim was enabled by a balanced product mix and deeper vertical integration.
- Garmenting revenue improved on the back of volume growth & better realization.

**Reported revenue for textile division stood at ₹1831 Cr, the difference of ₹114 Cr (₹1831 - ₹1717) represents inter division sales between textile & AMD which is eliminated to present a fair picture*

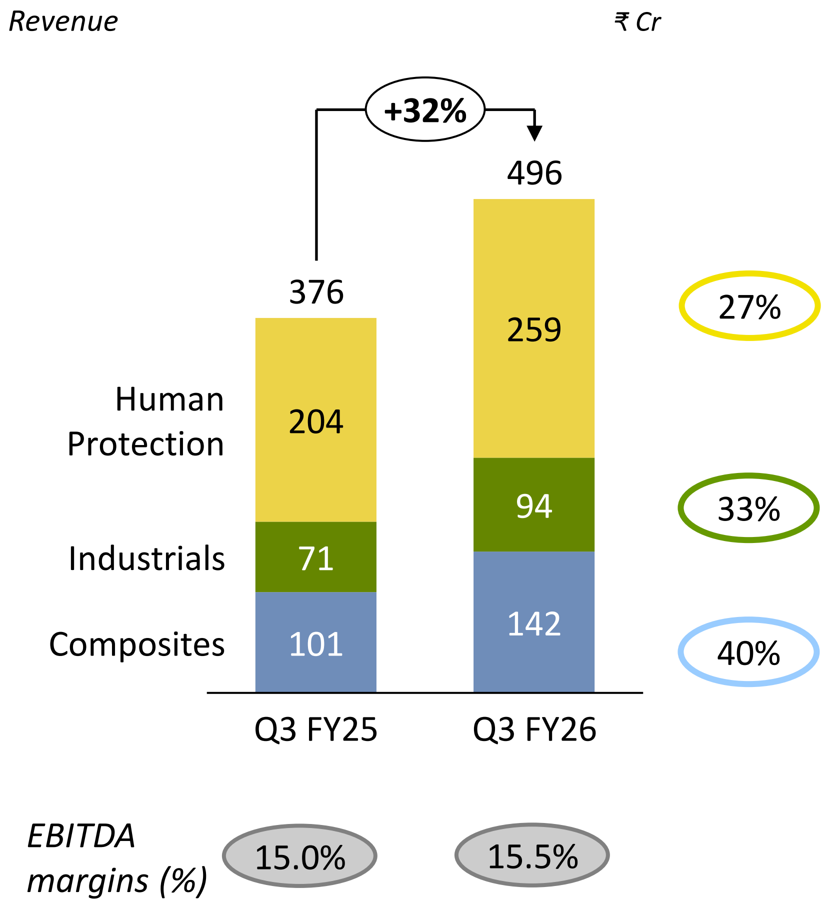
Margins preserved on the back of steady realisation





AMD performance is in line with the guidance

AMD performance summary



Comments

Human Protection

- Favorable product mix
- Defense order resumed

Industrials

- Improved demand in non woven segment
- Improvement in belting reinforcement business.

Composites

- Increased pultrusion volumes in US market
- Revival of glass fabric demand across European & US market
- Mass transport commenced delivery of recently won orders.

Operational efficiency, Operating leverage & focus on cost led to improvement in margin.

Other Updates..

Update on S&P Global Corporate Sustainability Assessment (CSA)

Ranked #2 in India and #6 globally

Sustainability credentials driving this score

JAN'24	**Water Stewardship** *GIWCA initiative for textile water sustainability*
MAR'24	**Carbon Neutrality** *CO_2-reducing biomass boiler enabling coal-free operations*
JAN'25	**Textile Waste Circularity** *Purfi's 360° traceable recycling solution*
MAY'25	**Renewable Energy Transition** *Hybrid captive power with Torrent (60% captive)*
JUL'25	**Climate Action & Responsive Consumption** *SBTi-approved net-zero targets (FY2050)*
SEP'25	**Water & Resource Efficiency** *First supercritical CO_2 dyeing in India*
SEP'25	**Circularity in textiles** *Partnership with Circ Inc. (USA)*
NOV'25	**Carbon Neutrality** *Peak Venture torrefaction project (India-first, industrial scale)*

S&P Global CSA

	Total CSA Score
Moncler S.p.A.	90
Hugo Boss AG	84
Welspun Living Limited	82
Kering SA	78
PUMA SE	75
Arvind Limited	**73**
Gildan Activewear Inc.	70

Collectively, these initiatives have positioned Arvind as a recognized ESG leader, acknowledged by customers and formally certified through improvement in the S&P DJSI Global Sustainability score and ranked 6th globally

Outlook for Q4 FY26 & Full Year FY26

Macro Environment

- Uncertainty & volatility at new heights due to multiple fronts in geopolitics & global trade
- Domestic discretionary consumption is expected to have a higher percentage in Indian GDP
- Signing of European FTA presents a ~$140 Bn opportunity for Indian textile exporters.
- US consumption remains strong; Fed rate cuts expected to maintain/ boost momentum

Business Outlook for Q4 FY26 & Full Year FY26

- Despite headwinds, demand situation remains robust reflecting in a healthy order book for Q4
- Textile (Fabrics & Garmenting) revenue to achieve guided growth of 10% to 12%.
- AMD to continue growth momentum to clock 17% - 20% revenue growth for full year FY26.
- Tariffs to impact certain parts of direct to US business (20-25% of overall revenue)
  - ₹20-25 Cr impact on quarterly EBITDA
- Full year margin to remain stable after absorbing tariff of ~ ₹90 Cr

Capital Allocation

- FY26 CAPEX: ₹400–450 Cr, with ₹348 Cr invested to date

Thank You!