



December 30, 2025

National Stock Exchange of India Limited

BSE Limited

Symbol: NYKAA

Scrip Code: 543384

Dear Sir / Madam,

Subject: Newspaper Publication

We enclose herewith copies of the Newspaper Advertisement extract pertaining to the Notice of Postal Ballot of the Company:

- (1) Financial Express (All Editions)
- (2) The Free Press Journal (Mumbai)
- (3) Navshakti (Mumbai)

This intimation is being submitted pursuant to Regulation 30 and Regulation 47 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

We request you to take the above information on records.

Thanking You,

For FSN E-Commerce Ventures Limited

Chetan Sharma

Company Secretary and Compliance Officer

Encl: as above

REALTY FIRM EXPECTS ₹828 CR FROM RENTALS IN THE CURRENT FISCAL

Prestige Estates eyes ₹4,000 cr from office rentals by FY30

RAGHAVENDRA KAMATH
Mumbai, December 29

BENGALURU-BASED PROPERTY developer Prestige Estates is looking to quadruple its rental income from office properties to ₹3,300 crore by FY28 and ₹4,000 crore by FY30.

The company, which has 9.41 million square feet of operational office properties, expects exit rentals of ₹828 crore in FY26, Chairman & Managing Director Irfan Razack told *FE*. It has another 38 million sq ft under development.

Following the private equity transaction with Blackstone, through which it divested a substantial part of its completed office and retail portfolio, Prestige Estates embarked on a strategy to rebuild a strong, yield-generating annuity platform. “Over the past few years, this rebuilding has progressed meaningfully, supported by disciplined capital allocation and a robust development pipeline,” Razack said.

In 2021, the company sold

BUILDING PLAN



■ The company has **9.41 million sq ft** of operational office properties

■ It expects exit rentals of **₹828 crore** in FY26

■ It has **38 million sq ft** of office properties under development

■ It operates 5 malls spanning 1.87 million sq ft, with FY26 exit rental of around ₹275 crore



IRFAN RAZACK
CMD, PRESTIGE ESTATES

We are well on track to recreate a sizeable and institution-grade annuity portfolio across both office and retail, positioning us for sustained long-term growth

16.8 million sq ft of office properties and malls to US-based Blackstone for \$1.5 billion.

The firm's rental portfolio has witnessed strong leasing momentum, with a considerable portion pre-committed by high-quality occupiers, giving them clear visibility on future rental flows, Razack said, adding: “As these assets come online, our office exit rentals are

expected to scale to nearly ₹3,300 crore by FY28 and ₹4,000 crore by FY30.”

Prestige Estates is expanding its office and retail segment to 50 million sq ft and scaling up its hospitality portfolio, analysts at Motilal Oswal said in a recent report. As a result, office and retail rental income is likely to cumulatively clock a 53% CAGR to reach ₹2,510 crore while hos-

pitality revenue is expected to post a 22% CAGR over FY25-28, reaching ₹1,600 crore.

On the retail sector, Razack said the company currently operates five malls spanning 1.87 million sq ft, with an FY26 exit rental of around ₹275 crore. The pipeline includes 12 malls totalling nearly 12 million sq ft, and upon completion and stabilisation, it expects exit rentals

Aviation sector may post ₹18,000-cr loss in FY26

PRESS TRUST OF INDIA
Mumbai, December 29

THE DOMESTIC AVIATION industry is estimated to post a net loss of around ₹17,000-18,000 crore in the current fiscal year on account of a likely lower passenger traffic, among other factors, rating agency Icria said on Monday.

Earlier, the industry was projected to post a loss of ₹9,500-10,500 crore during FY25-26. Icria has also revised downwards its forecast for domestic air passenger traffic growth to 0-3% in FY26 on account of multiple factors, including Air India Boeing 787-8 plane crash in June this year and thousands of flights cancellations by IndiGo earlier this month, among others.

This revision reflects a slower-than-expected traffic growth in April-November period of FY26, which was impacted by cross-border escalations that led to flight disruptions and cancellations during the year, along with the (Air India) aircraft accident tragedy in June that made travellers hesitant at least during the period



Icria has also lowered its forecast for domestic air passenger traffic growth to 0-3%

immediately post the accident, the rating agency said.

It also reflects the impact on business travel owing to headwinds stemming from US tariffs, the ratings agency said, adding that downward revision is also due to the impact of operational disruptions at IndiGo from December 3-8, which resulted in cancellation of around 4,500 flights.

While the IndiGo flight cancellations accounted for only about 0.4% of the total annual industry departures, Icria said it expects the travel sentiments to dampen in the aftermath of the IndiGo episode.

Icria said it has also revised its

international air passenger traffic growth forecast for Indian carriers for this fiscal year to 7-9% from its earlier projection of 13-15%.

“Coupled with the above (an estimated lower domestic and international passenger traffic), the depreciation of the rupee against the dollar resulting in foreign exchange losses, has caused Icria to revise its net loss forecast for the Indian aviation industry to ₹17,000-18,000 crore in FY26, higher than its earlier projections of ₹9,500-10,500 crore,” it said.

The domestic air passenger traffic for November 2025 was estimated at 15.4 million, 8.4% higher than 14.2 million in November 2024 and 10.1% higher than 14 million in October 2025, it said.

For April-November 2025, domestic air passenger traffic was about 109.6 million, reflecting a 2.2% year-on-year growth, as per Icria.

Also, in October this year, international passenger traffic for Indian carriers stood at 2.99 million, a year-on-year growth of 8.3% and a sequential growth of 6%, Icria said.

Waaree CEO quits

REUTERS
December 29

SOLAR MODULE MANUFACTURER Waaree Energies said on Monday that its chief executive (CEO) Amit Pathankar has resigned.

The company came under investigation in late September by US customs officials to determine if it evaded US tariffs on Chinese-made solar cells and panels by labelling them as made in India.

The company has refuted those allegations.

Shares of the company, the market leader in its sector, have shed 13.5% since September 25, trimming their year-to-date gains to 4.4%.



Amit Pathankar (above) will be succeeded by insider Jignesh Rathod as the CEO

Pathankar, who is credited with delivering a blockbuster public listing of the firm and steering its expansions in the crucial US market, will be succeeded by insider Jignesh Rathod, Waaree said. Rathod currently serves as the firm's director-operations.

FROM FRONT PAGE

Taking on HUL's hardest reset

THAT CLARITY WILL be critical as HUL navigates a post-GST 2.0 marketplace. Smaller but organised players are expected to gain from GST tailwinds just as large companies do, intensifying competition and fragmenting the market as unbranded consumption steadily shifts to branded products at lower price points. About 40% of HUL's portfolio has been impacted by recent GST cuts, forcing the company to rethink pricing, packs and margins.

The demand landscape offers no easy choices. Urban recovery is expected to be gradual, even as rural growth remains relatively resilient. Nair will need to walk this tightrope carefully — ensuring sufficient marketing investment behind premium brands while protecting HUL's formidable rural distribution muscle. The company reaches over a third of India's nine million retail outlets directly, many in rural markets. But rivals, both large and small, are pouring resources into the hinterland, ramping up direct distribution to capture the same opportunity. HUL's historic advantage is narrowing.

Sustaining volume growth remains another stubborn challenge. In both FY24 and FY25, volumes rose by just 2%, weighed down by inflation and intensifying competition in categories such as beauty, personal care and packaged foods. Even as fiscal and monetary measures begin to ease pressure on consumption, the reality for legacy FMCG players is stark: scale alone no longer guarantees leadership.

Consumer loyalties are increasingly fluid. Shoppers are experimenting more, discovering brands online, and filling their baskets with products that promise sharper differentiation. Big, as industry watchers note, no longer automatically means best. HUL must learn — and unlearn — at the same pace as its consumers.

Nair's credentials suggest she understands this better



than most. An alumna of the Symbiosis Institute of Business Management, Pune, she began her career in HUL's consumer insights team before going on to manage some of the company's most iconic brands, including Dove, Rin and Comfort. She later led the homecare and beauty and personal care portfolios in India, honing a deep understanding of both mass and premium segments.

Her career took a global turn in 2022, when she moved to London as global chief marketing officer for Unilever's beauty and wellbeing business. By 2023, she had joined the Unilever Leadership Executive before being appointed president, beauty and wellbeing in January 2024, and then into HUL's corner office.

Nair has defended her decision to remain dual-focused. Savings generated through margin improvements, she has said, will be reinvested to defend share and accelerate growth. Access packs of premium brands are being expanded to improve penetration, even as core brands undergo modernisation to stay relevant.

In many ways, Nair's first year as CEO is less about dramatic moves and more about setting direction. The stakes, however, could not be higher. As India's largest FMCG company confronts its most competitive era, the woman at the helm must prove that purpose, when matched with execution, can still move a giant.

THIS IS A PUBLIC ANNOUNCEMENT FOR INFORMATION PURPOSES ONLY AND IS NOT A PROSPECTUS ANNOUNCEMENT. THIS DOES NOT CONSTITUTE AN INVITATION OR OFFER TO ACQUIRE, PURCHASE OR SUBSCRIBE TO SECURITIES. THIS PUBLIC ANNOUNCEMENT IS NOT INTENDED FOR RELEASE PUBLICATION OR DISTRIBUTION, DIRECTLY OR INDIRECTLY, OUTSIDE INDIA.

PUBLIC ANNOUNCEMENT

PAPADMALJI AGRO FOODS LIMITED
(Formerly known as Papadmalji Agro Foods Private Limited)
CIN: U15119RJ2017PLC059795

Our Company was originally incorporated on December 19, 2017 in Bikaner, Rajasthan, as a Private Limited Company in the name and style of "Papadmalji Agro Foods Private Limited" under the provisions of the Companies Act, 2013 vide Certificate of Incorporation CIN: U15119RJ2017PTC059795 issued by the Registrar of Companies, Central Registration Centre. Subsequently, our Company was converted into a Public Limited Company pursuant to Special Resolution passed by the shareholders of our Company at the Extra-Ordinary General Meeting held on November 18, 2024, and consequently the name of our Company was changed from "Papadmalji Agro Foods Private Limited" to "Papadmalji Agro Foods Limited" and a fresh certificate of incorporation dated January 28, 2025 pursuant to conversion from a Private Limited Company to a Public Limited Company, was issued by the Assistant Registrar of Companies/Deputy Registrar of Companies/Registrar of Companies, Central Processing Centre, bearing CIN: U15119RJ2017PLC059795. For further details see, "History and Certain Corporate Matters" on page 271 of the Draft Red Herring Prospectus.

Registered Office: Opp. Manav Bharti School, Garsisar, Bikaner, Rajasthan, India - 334001; **Tel:** +91 9461339855; **Website:** www.papadmalji.com; **Contact Person:** Mrs Khushboo Tak Singhal, Company Secretary and Compliance Officer; **E-mail:** cs@papadmalji.com

OUR PROMOTERS: MR. JAI AGARWAL AND MRS. PREMLATA AGARWAL

"THE OFFER IS BEING MADE IN ACCORDANCE WITH CHAPTER IX OF THE SEBI ICDR REGULATIONS (IPO OF SMALL AND MEDIUM ENTERPRISES) AND THE EQUITY SHARES ARE PROPOSED TO BE LISTED ON SME PLATFORM OF NSE INDIA LIMITED" (NSE EMERGE)

THE OFFER

INITIAL PUBLIC OFFER OF UPTO 28,48,800 EQUITY SHARES OF FACE VALUE OF ₹ 10/- EACH ("EQUITY SHARES") OF PAPADMALJI AGRO FOODS LIMITED ("OUR COMPANY") FOR CASH AT A PRICE OF ₹ [•] PER EQUITY SHARE (INCLUDING SHARE PREMIUM OF ₹ [•] PER EQUITY SHARE) ("OFFER PRICE"), AGGREGATING UP TO ₹ [•] LAKHS, COMPRISING A FRESH OFFER OF UPTO 25,74,000 EQUITY SHARES AGGREGATING UP TO ₹ [•] LAKHS BY OUR COMPANY (THE "FRESH OFFER") AND AN OFFER FOR SALE OF UPTO 2,74,800 EQUITY SHARES AGGREGATING UP TO ₹ [•] LAKHS BY INDIA CUSTOMER INSIGHT FUND (THE "SELLING SHAREHOLDER" OR THE "INVESTOR SELLING SHAREHOLDER") (THE "OFFERED SHARES") (THE "OFFER FOR SALE" AND TOGETHER WITH THE FRESH ISSUE, THE "OFFER"), OF WHICH UPTO [•] EQUITY SHARES AGGREGATING TO ₹ [•] LAKHS WILL BE RESERVED FOR SUBSCRIPTION BY THE MARKET MAKER TO THE OFFER (THE "MARKET MAKER RESERVATION PORTION"). THE OFFER LESS MARKET MAKER RESERVATION PORTION I.E. NET OFFER OF UPTO [•] EQUITY SHARES AT AN OFFER PRICE OF ₹ [•] PER EQUITY SHARE AGGREGATING UP TO ₹ [•] LAKHS IS HEREAFTER REFERRED TO AS THE "NET OFFER". THE OFFER AND NET OFFER WILL CONSTITUTE [•] % AND [•] %, RESPECTIVELY OF THE POST-OFFER PAID-UP EQUITY SHARE CAPITAL OF OUR COMPANY.

THE FACE VALUE OF EQUITY SHARES IS ₹ 10/- EACH. THE OFFER PRICE IS [•] TIMES THE FACE VALUE OF THE EQUITY SHARES. THE PRICE BAND AND THE MINIMUM BID LOT WILL BE DECIDED BY OUR COMPANY IN CONSULTATION WITH THE BOOK RUNNING LEAD MANAGER AND WILL BE ADVERTISED IN EDITIONS OF [•] (A WIDELY CIRCULATED ENGLISH NATIONAL DAILY NEWSPAPER) AND [•] EDITIONS OF [•] (A WIDELY CIRCULATED HINDI NATIONAL DAILY NEWSPAPER, HINDI ALSO BEING THE REGIONAL LANGUAGE OF RAJASTHAN WHERE OUR REGISTERED OFFICE IS LOCATED), AT LEAST TWO WORKING DAYS PRIOR TO THE BID/OFFER OPENING DATE AND SHALL BE MADE AVAILABLE TO THE EMERGE PLATFORM OF THE NATIONAL STOCK EXCHANGE OF INDIA LIMITED ("NSE EMERGE") FOR THE PURPOSES OF UPLOADING ON ITS WEBSITE IN ACCORDANCE WITH SECURITIES AND EXCHANGE BOARD OF INDIA (ISSUE OF CAPITAL AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2018, AS AMENDED (THE "SEBI ICDR REGULATIONS").

In case of any revision in Price Band, the Bid / Issue Period will be extended by at least 3 (three) additional Working Days after such revision in the Price Band, subject to the total Bid / Issue Period not exceeding 10 (ten) Working Days. In case of force majeure, banking strike or similar circumstances, our Company may, in consultation with Book Running Lead Manager, for reasons to be recorded in writing, extend the Bid/Issue Period for a minimum of one Working Day, subject to the Bid/Issue Period not exceeding 10 (ten) Working Days. Any revision in the Price Band and the revised Bid/Issue Period, if applicable, shall be widely disseminated by notification to the National Stock Exchange of India Limited, by issuing a public notice, and also by indicating the change on the website of the BRLM and at the terminals of the Syndicate Members and by intimation to the Designated Intermediaries and the Sponsor Bank, as applicable.

This Offer is being made through the Book Building Process, in terms of Rule 19(2)(b) of the Securities Contracts (Regulation) Rules, 1957, as amended ("SCRR") read with Regulation 252 of the SEBI ICDR Regulations and in compliance with Regulation 229(1), 253(1) and 253(2) of the SEBI ICDR Regulations, wherein not more than 50% of the Net Offer shall be available for allocation on a proportionate basis to Qualified Institutional Buyers ("QIBs") (the "QIB Portion"), provided that our Company may, in consultation with the Book Running Lead Manager, may allocate up to 60% of the QIB Portion to Anchor Investors on a discretionary basis in accordance with the SEBI ICDR Regulations ("Anchor Investor Portion"), of which at least 40% shall be reserved in the following manner: (i) 33.33% for domestic Mutual Funds; and (ii) 6.67% for Life Insurance Companies and Pension Funds, subject to valid Bids being received at or above the Anchor Investor Allocation Price, in accordance with the SEBI ICDR Regulations ("Anchor Investor Allocation Price"). In the event of under-subscription, or non-allocation in the Anchor Investor Portion, the balance Equity Shares shall be added to the Net QIB Portion. Further, 5.00% of the Net QIB Portion shall be available for allocation on a proportionate basis to Mutual Funds only, and the remainder of the Net QIB Portion shall be available for allocation on a proportionate basis to all QIB Bidders (other than Anchor Investors), including Mutual Funds, subject to valid Bids being received at or above the Offer Price. However, if the aggregate demand from Mutual Funds is less than 5.00% of the Net QIB Portion, the balance Equity Shares available for allocation in the Mutual Fund Portion will be added to the remaining Net QIB Portion for proportionate allocation to QIBs. Further not less than 35% of the Net Offer shall be available for allocation to Individual Investors who apply for minimum application size. Not less than 15% of the Net Offer shall be available for allocation on a proportionate basis to Non-Institutional Investors of which one-third of the Non-Institutional Portion will be available for allocation to Bidders with an application size of more than two lots and up to such lots as equivalent to not more than ₹10.00 Lakhs and two-thirds of the Non-Institutional Portion will be available for allocation to Bidders with an application size of more than ₹10.00 Lakhs and under-subscription in either of these two sub-categories of Non-Institutional Portion may be allocated to Bidders in the other sub-category of Non-Institutional Portion. Subject to the availability of shares in Non-Institutional Investors' category, the allotment to each Non-Institutional Investors shall not be less than the minimum application size in Non-Institutional Category and the remaining available Equity Shares, if any, shall be allocated on a proportionate basis in accordance with the conditions specified in this Regard in the SEBI (ICDR) Regulations. All potential Bidders (except Anchor Investors) are required to participate in the Offer by mandatorily utilizing the Application Supported by Blocked Amount ("ASBA") process by providing details of their respective ASBA Account, and UPI ID in case of Individual Investors using the UPI Mechanism, if applicable, in which the corresponding Bid Amounts will be blocked by the Self Certified Syndicate Banks ("SCSBs") or by the Sponsor Bank(s) under the UPI Mechanism, as the case may be, to the extent of respective Bid Amounts. Anchor Investors are not permitted to participate in the Offer through the ASBA process. For details, see Chapter titled "Offer Procedure" on page 412 of this Draft Red Herring Prospectus.

This public announcement is made in compliance with Regulation 247 of the SEBI ICDR Regulations, 2018, and applicability of corporate governance provisions under SEBI (LODR) Regulations on SME companies to inform the public that our Company is proposing, subject to applicable statutory and regulatory requirements, receipt of requisite approvals, market conditions and other considerations, to undertake initial public offering of its Equity Shares pursuant to the Offer and DRHP dated December 27, 2025 which has been filed with the SME Platform of National Stock Exchange of India Limited (NSE EMERGE).

Pursuant to SEBI (ICDR) Regulations, 2025 and applicability of corporate governance provisions under SEBI (LODR) Regulations on SME companies, for fulfilling all additional eligibility criteria, the DRHP filed with the SME Platform of NSE India Limited (NSE EMERGE) shall be made available to the public for comments, if any, for a period of at least 21 days, from the date of such filing by hosting it on the website of NSE India at <https://www.nseindia.com/companies-listing/corporate-filings-offer-documents> and the website of the Company at www.papadmalji.com and at the website of BRLM i.e., **KREO CAPITAL PRIVATE LIMITED** at <https://kreoacapital.com>. Our Company hereby invites the members of the public to give their comments on the DRHP filed with NSE EMERGE with respect to disclosures made in DRHP. The members of the public are requested to send a copy of their comments to Stock Exchange, to Company Secretary and Compliance Officer of our Company and/or the BRLM in relation to the Offer on or before 5.00 PM, on the 21st day from the aforesaid date of filing the DRHP with NSE EMERGE.

Investment in Equity and Equity related securities involves a degree of risk and investors should not invest any fund in this issue unless they can afford to take the risk of losing their entire investment. Investors are advised to read the risk factors carefully before taking an investment decision in the Issue. For taking an investment decision, investors must rely on their own examination of our Company and the Issue including the risks involved. The Equity Shares issued in the Issue have not been recommended or approved by the Securities and Exchange Board of India ("SEBI"), nor does SEBI guarantee the accuracy or adequacy of the Draft Red Herring Prospectus. Specific attention of the investors is invited to the section "Risk Factors" beginning on page 32 of this Draft Red Herring Prospectus.

Any decision to invest in the Equity Shares described in the Draft Red Herring Prospectus may only be taken after a Red Herring Prospectus has been filed with the ROC and must be made solely on the basis of such Red Herring Prospectus as there may be material changes in the Red Herring Prospectus from the Draft Red Herring Prospectus. The Equity Shares, when offered through the Red Herring Prospectus, are proposed to be listed on SME Platform of NSE India Limited ("NSE EMERGE"). For details of the share capital and capital structure of our Company and names of the signatories to the Memorandum of Association and the number of shares subscribed by them of our Company, see "Capital Structure" beginning on page 91 of this Draft Red Herring Prospectus. The liability of the members of our Company is limited. For details of the main objects of our Company as contained in our Memorandum of Association, see "History and Certain Other Corporate Matters" beginning on 271 of this Draft Red Herring Prospectus.

BOOK RUNNING LEAD MANAGER TO THE OFFER	REGISTRAR TO THE OFFER	COMPANY SECRETARY & COMPLIANCE OFFICER
KREO Kreo Capital Private Limited Registered Office: 2nd Floor, VCA Complex, Near Gate No. 08, Civil Lines, Sadar Bazar, Nagpur - 440001 Telephone: 0712-2997550/0712-2997551 E-mail: publicissus@kreoacapital.com Investor Grievance email ID office@kreoacapital.com Website: www.kreoacapital.com Contact Person: Mr. Ayush Parakh SEBI Registration Number: INM000012689	MAS MAS Services Limited T-34, 2nd Floor, Okhla Industrial Area, Phase - II, New Delhi - 110 020, India Tel: 011 2638 7281/83, 011 4132 0335 E-mail: ipo@masserv.com Investor Grievance e-mail ID: investor@masserv.com Website: www.masserv.com Contact Person: Mr. N. C. Pal SEBI Registration No.: INR000000049 CIN: U74899DL1973PLC06950	Mrs Khushboo Tak Singhal PAPADMALJI AGRO FOODS LIMITED Registered Office: Opp. Manav Bharti School, Garsisar, Bikaner, Rajasthan, India - 334001 E-mail: cs@papadmalji.com Website: www.papadmalji.com Investors can contact our Company Secretary and Compliance Officer and/or the Book Running Lead Manager and/or the Registrar to the Offer in case of any pre-Offer or post-Offer related problems, such as non-receipt of letters of Allotment, non-credit of allotted Equity Shares in the respective beneficiary account, non-receipt of refund orders and non-receipt of funds by electronic mode, etc

All capitalized terms used herein and not specifically defined shall have the same meaning as ascribed to them in DRHP

For PAPADMALJI AGRO FOODS LIMITED
On Behalf of the Board of Directors
Sd/-
Mrs Khushboo Tak Singhal
Company Secretary and Compliance Officer

Place: Bikaner
Date: December 27, 2025

DISCLAIMER:
PAPADMALJI AGRO FOODS LIMITED is proposing, subject to applicable statutory and regulatory requirements, receipt of requisite approvals, market conditions and other considerations, to make an initial public offer of its Equity Shares and has filed the Draft Red Herring Prospectus on December 27, 2025 with NSE EMERGE. The Draft Red Herring Prospectus is available on the website of NSE EMERGE at <https://www.nseindia.com/companies-listing/corporate-filings-offer-documents>, website of the Company at www.papadmalji.com and at the website of BRLM at <https://kreoacapital.com>. Any potential investors should note that investment in Equity Shares involves a high degree of risk and for details relating to the same, see Section titled "Risk Factors" beginning on page 32 of the Draft Red Herring Prospectus. Potential investors should not rely on the Draft Red Herring Prospectus for making any investment decision. The Equity Shares have not been and will not be registered under the U.S. Securities Act of 1933, as amended (the "Securities Act") or any state securities law in the United States, and unless so registered, and may not be issued or sold within the United States, except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the Securities Act and in accordance with any applicable U.S. State Securities Laws. The Equity Shares are being issued and sold outside the United States in "offshore transactions" in reliance on Regulation "S" under the Securities Act and the applicable laws of each jurisdiction where such issues and sales are made. There will be no public offering in the United States.

NYKAA

FSN E-COMMERCE VENTURES LIMITED

Registered Office: 104 Vasan Udyog Bhavan | Sun Mill Compound
Tulsi Pipe Road | Lower Parel | Mumbai - 400013
Website: www.nykaa.com | Phone: +91 22 6838 9616
Email: nykaacompanysecretary@nykaa.com | CIN: L52600MH2012PLC230136

NOTICE OF POSTAL BALLOT

NOTICE is hereby given pursuant to Section 108 and Section 110 of the Companies Act, 2013, as amended (hereinafter referred to as the "Act") read together with Rule 20 and Rule 22 of the Companies (Management and Administration) Rules, 2014 ("the Rules"), (including any statutory modification(s) or re-enactment(s) thereof for the time being in force), Secretarial Standard on General Meetings ("SS-2") issued by the Institute of Company Secretaries of India ("ICSI"), and the General Circular, the latest being 03/2025 dated September 22, 2025, issued by the Ministry of Corporate Affairs, Government of India ("MCA"), Regulation 44 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (hereinafter referred to as the "Listing Regulations") and other applicable laws, rules and regulations, for seeking approval of Members of FSN E-Commerce Ventures Limited ("the Company") for the resolution as set out hereunder, only through remote e-Voting i.e., voting by electronic means ("E-Voting").

Special Business:

Sr. No.	Description of Resolution	Type of Resolution
1.	Re-appointment of Ms. Falguni Nayar as the Executive Chairperson, Managing Director and Chief Executive Officer (EC, MD & CEO) of the Company for a term of 5 years and payment of remuneration	Ordinary

Pursuant to the circulars issued by the MCA, the Company has completed electronic dispatch of the Notice of Postal Ballot along with the explanatory statement on December 29, 2025, through electronic mode to those Members whose email address is registered with the Company or MUFG Intime India Private Limited, (formerly known as Link Intime India Private Limited) Company's Registrar and Share Transfer Agent or with Depository Participant(s), as on Wednesday, December 24, 2025, ("Cut-off Date"). Accordingly, a physical copy of the Notice along with physical copy of postal ballot form and prepaid business reply envelope have not been dispatched to the Members.

Any person who acquires shares of the Company and becomes a Member after the Cut-off date, should treat this Notice for information purposes only.

The Notice of Postal Ballot is available on the Company's website at www.nykaa.com and on the websites of the Stock Exchanges i.e. National Stock Exchange of India Limited (NSE) and BSE Limited ("BSE") at www.nseindia.com and www.bseindia.com respectively, and on the website of National Securities Depository Limited (NSDL) at www.evoting.nsdl.com. Members who do not receive the Postal Ballot Notice may download it from the above-mentioned websites.

The documents, referred to in the Postal Ballot Notice are available for inspection electronically and Members seeking to inspect such documents can send an e-mail to nykaacompanysecretary@nykaa.com with subject line "Inspection of Documents", mentioning their DP ID and Client ID/Folio Number.

Instruction for E-Voting:

The Company is providing to its Members the facility to exercise their right to vote on the resolution proposed in the said Postal Ballot Notice only by E-Voting. The communication of the assent or dissent of the Members would take place through E-Voting process only. The Company has engaged the services of NSDL as the agency to provide E-Voting facility. Members can cast their votes during the period mentioned herein below:

Commencement of e-voting	09:00 A.M. (IST) on Tuesday, December 30, 2025
End of e-voting	05:00 P.M. (IST) on Wednesday, January 28, 2026
Cut-off date for eligibility to vote	Wednesday, December 24, 2025

E-Voting will not be allowed beyond the aforesaid date and time and the e-voting module shall be forthwith disabled by NSDL upon expiry of the aforesaid period. Members are requested to record their Assent (FOR) or Dissent (AGAINST) through the remote E-Voting process not later than 5.00 p.m. (IST) on Wednesday, January 28, 2026, in order for their votes to be considered valid. Voting rights shall be reckoned on the paid-up value of shares registered in the name(s) of the Member(s) as on the Cut-off date. Once a vote on a resolution is cast by a Member, the Member shall not be allowed to change it subsequently. Members are requested to carefully read all the notes set out in the Notice to enable them to cast their vote through E-Voting.

Manner of E-Voting by Members holding shares in dematerialised mode, physical mode and Members who have not registered their email address has been provided in the Notice of Postal Ballot. The manner in which Members who have forgotten the User ID and Password, can obtain/generate the same, has also been provided in the said Notice.

Manner of registering/ updating e-mail address:

a) Members holding share(s) in physical mode: by registering e-mail address with MUFG Intime India Private Limited. Click the link on their web site <https://in.mpgms.mufg.com/> at the "Investor Services" tab, choose the E-mail Registration heading and follow the registration process as guided therein. Members are requested to provide details such as Name, Folio No/ PAN, mobile number and e-mail id. In case of any query, a Member may send an e-mail to MUFG Intime India Private Limited at ml.helpdesk@in.mpgms.mufg.com

b) Members holding share(s) in electronic mode: by registering / updating their e-mail ID in respect of demat holdings with the respective DPs by following the procedure prescribed by the DPs for receiving all communications from the Company electronically.

The Board of Directors have appointed Mr. Sachin Sharma (Membership No. F12788/CP. No. 20423) or failing him Mr. Dinesh Trivedi (Membership No. A23841/CP. No. 22407) or failing him Mr. Vishwanath (Membership No. A14521/CP. No. 25099), Designated Partners of M/s. Sharma and Trivedi LLP, (LLPIN: AA/V-6850), Company Secretaries, Mumbai as the Scrutinizer to scrutinize the postal ballot process in a fair and transparent manner.

The resolution, if approved, shall be deemed to have been passed on the last day of e-voting i.e. **Wednesday, January 28, 2026**. The results of e-voting along with scrutinizer report will be announced on or before Friday, January 30, 2026 and will be displayed on the Company's website at www.nykaa.com and the website of NSDL at www.evoting.nsdl.com. The results will simultaneously be communicated to the Stock Exchanges i.e., NSE and BSE. The results shall also be placed on the notice board of the Company at its Registered Office and Corporate Office.

In case of any queries for e-voting, you may refer the Frequently Asked Questions ("FAQs") for Members and e-voting user manual for Members available at the download section of www.evoting.nsdl.com or call on: 022 - 4886 7000 or send a request to Mr. Suketh Shetty, Assistant Manager, National Securities Depository Limited at evoting@nsdl.com.

By the Order of the Board of Directors of
FSN E-Commerce Ventures Limited
Date : December 29, 2025
Place : Mumbai
Chetan Sharma
Company Secretary and Compliance Officer
FCS-8352

IBDI BANK	आयडीबीआय बँक लिमिटेड: <div>देसेती निर्वंकल, जीएफ, प्लॉट क्र. ३-७, रोड क्र. २२, बागळे इस्टइन्वर्ल इस्टेट, पंचायतली, ठाणे (५), ठाणे पिन: ४००६०४</div>			
(नियम ८(१) कळना सूचना (स्थावर मिळकतीकरिता)				
ज्याअर्ची, निम्नव्याखरीकरांनी आयडीबीआय बँक लिमिटेडचे प्राधिकृत अधिकारी वा नात्याने सिस्कुटुरायझेशन अ‍ॅन्ड रिक्न्स्ट्रक्शन ऑफ फायनान्शियल असेट्स् अ‍ॅन्ड एफोर्मेसिंट ऑफ सिस्कुटुरी इंटेस्ट्रेट अ‍ॅन्ड, २००१ (५४ वस २००२) आणि कलम १३(१२) सहवाचता सिस्कुटुरी इंटेस्ट्रेट (एफोर्मेसिंट) कलम, २००२ च्या नियम ३ अन्वये प्राप्त अधिकारांचा वापर करून मागणी सूचना जारी/प्रकाशित करून खालील कर्जदारां यांस सुमनेतील एकूण नमूद करमचीसह नमूद असण्य प्रक्रीया ६० दिवसांत करण्यास सांगितले होते. (रकमेची पाहिलेख कर्णायस कर्जदार असमर्थ ठरल्याने, कर्जदार आणि सर्वसामान्य जनतेस याद्वारे सूचना देण्यात येते की, निम्नव्याखरीकरांनी खाली वर्णन करण्यात आलेल्या मिळकतीचा ताबा त्यांना प्रदान करण्यात आलेल्या अधिकारांचा वापर करून सिस्कुटुरी इंटेस्ट्रेट (एफोर्मेसिंट) कलम, २००२ च्या स ८ सहवाचता अ‍ॅन्डचे कलम १३ चे उप-कलम (४) अन्वये घेतला आहे. ताराण मातांच्या विमोचनाकरिता उपलब्ध वेळेत अ‍ॅन्डचे कलम १३ चे उप-कलम (८) च्या तत्तुदीनुसार कर्जदारांचे लक्ष वेधण्यात येत आहे.				
श्री. प्रमोद भारत कलामकर (कर्जदार), श्री. शेतांबाही प्रमोद कलामकर	१६.०८.२०२५	५५,७५,७८६,५०	२६.१२.२०	फ्लॅट क्र.४०४, टोकिवो बें, बिल्डिंग ३, डुसैन, कासारवडली, ठाणे-४००६१५.
टिकाण: ठाणे दिनांक: २९.१२.२०२५			सही/- प्राधिकृत अधिकारी, आयडीबीआय बँक लिमिटेड (●)	

कळना सूचना				
ज्याअर्ची, जना स्मॉल फायनान्स बँक लिमिटेडचे प्राधिकृत अधिकारी सिस्कुटुरायझेशन अ‍ॅन्ड रिक्न्स्ट्रक्शन ऑफ फायनान्शियल असेट्स् अ‍ॅन्ड एफोर्मेसिंट ऑफ सिस्कुटुरी इंटेस्ट्रेट अ‍ॅन्ड २००१ अन्वये आणि सिस्कुटुरी इंटेस्ट्रेट (एफोर्मेसिंट) कलम २००२ चे नियम ३ सहवाचता कलम १३(१२) अन्वये त्यांना मिळालेल्या शक्तीच्या आधारे कर्जदार/सह-कर्जदारांना त्यांच्या नावासमोरील रकमेमेसह सदा सर्वसमर्थ नमूद असण लागू दाने त्यावरील व्याज व्यासह भरणाय्या आणि किंवा सुमनेल्या दिनांकापर्यंत पुढील व्याज लागू असलेले अनुपेकीक खर्च, परिचय, प्रभार इ. सदा सुमनेच्या प्राप्ती पासु ६० दिवसांत उपेकीक करण्यासाठी मागणी सूचना जारी केली आहे।				
अ. क्र.	कर्जद./सह-कर्जदार/हमीदार/गृहगदगार	कर्जदार/सह-कर्जदार/हमीदार/गृहगदगार	रोजीवारी १३(१) सुचना दिनांक आधी देण्यात येणारे (कर्जदार)	दिनांक/शेज आणि कळना प्रकार
१	१. श्री. गणेश अकण् पाटील (कर्जदार)	१३.१०.२०२५	१. ११,१२,३१८.२५	तारीख: २६.१२.२०२५
४६६११६२००००५७९०	२. श्री. पुष्प पणकर पाटील (सह कर्जदार)	(एकूण एक लाख एकसुवसह हजार तीनशे सतरा आनी व्वाशीस रोीस)	स.१०.४८	वेळ: स.१०.४८
		०९.१०.२०२५ रोजीस		सांकेतिक कळना
मिळकतीचे वर्णन: स्थावर मिळकत वेवसाय येथे निव्वर सह नोंदीकृत विभाग, तालुका पोखोलेत आणि जिल्हा जमगाव, त्यावर स्थापिक इंधनय प्रमाणवचता इट्टील प्लॉक नू क्र.११६, प्लॉट क्र.११ मोरगाविल शेज २१३४.७८ चौ.मी. पैकी ये सदर्न साईड मोरगाविल शेज ४६.४६ चौ.मी. (५००.०० चौ.मी.) आणि परिमेकडील दिशेस पाहजे ते सर्व माण आणि विभाग,, सीमावड: पूर्व: नू क्र.११७, पश्चिम: नूला आणि वायव: उत्तर: प्लॉट क्र.११ चे भाग, दक्षिण: प्लॉट क्र.१०.				

ज्याअर्ची वरील नमूद कर्जदार/सह-कर्जदार/हमीदार/गृहगदारांनी धकीत रकमेची परतफेड करण्यास कसूर केली असल्याने वरील नमूद कर्जदारांना आणि जतलेला कर्जदार सूचना देण्यात येते की, जना स्मॉल फायनान्स बँक लिमिटेडचे प्राधिकृत अधिकार्यानी वरील नमूद दिनांकासोबि सदा नियमांच्या नियम ८ सहवाचता सदा अ‍ॅन्डच्या कलम १३(४) अन्वये त्यांना मिळालेल्या शक्तीचा वापर करून वरील नमूद मिळकत/ताण मरुचा कळना घेतला. वरील नमूद कर्जदार/सह-कर्जदार/हमीदार/गृहगदारांनी आणि सर्वसामान्य जनतेस याद्वारे इशारा देण्यात येते की, उपरोक्त मिळकत/ताराण मते सह कोणताही व्यवहार कर नये आणि सदा मिळकत/ताराणमतेसह कोणताही व्यवहार केल्यास हा जना स्मॉल फायनान्स बँक लिमिटेडच्या आधीन राहिल.

टिकाण : महाराष्ट्र	सही/- प्राधिकृत अधिकारी
दिनांक : ३०.१२.२०२५	जना स्मॉल फायनान्स बँक लिमिटेड करिता

जना स्मॉल फायनान्स बँक (नेझ्डगुड कर्मांजिय बँक) नोंदीकृत कार्यालय : दि केअये, नळ आणि पहिला मजला, नळ ऑफ. १०/१, ११/२ आणि १२/२बी, डोंगबागू लग्न, कोरामाला इग्न रिड, ईनीएल बिझनेस पार्कच्या पुढे, कलमपट्टा, बंगळूर-५६००७१, शाखा बंगळूर: कार्यालय क्र.७०४/७०५, मोदी प्लाझा, लक्ष्मीनारायण बिष्टर समोर, मुकुंद नगर, साराता रोड, पुणे-४११०३७.

वास्तू हाऊसिंग फायनान्स कॉर्पोरेशन लि.

कळना सूचना				
<p>ज्याअर्ची, निम्नव्याखरीकार वास्तू हाऊसिंग फायनान्स कॉर्पोरेशन लिमिटेडचे प्राधिकृत अधिकारी वा नात्याने सिस्कुटुरायझेशन अ‍ॅन्ड रिक्न्स्ट्रक्शन ऑफ फायनान्शियल असेट्स् अ‍ॅन्ड एफोर्मेसिंट ऑफ सिस्कुटुरी इंटेस्ट्रेट अ‍ॅन्ड, २००२ आणि कलम १३(१२) सिस्कुटुरी इंटेस्ट्रेट (एफोर्मेसिंट) कलम, २००२ सहवाचता नियम ९ अन्वये प्राप्त अधिकारांचा वापर करून मागणी सूचना जारी करून खालील उद्देष्टित कर्जदार यांस सुमनेतील एकूण नमूद रकम सदा सुमने प्राप्तीच्या तारखेपासुन ६० दिवसांत करण्यात सांगितले होते.</p> <p>रकमेची परतफेड करण्यास कर्जदार असमर्थ ठरल्याने, निम्नव्याखरीकार यांनी खाली वर्णन करण्यात आलेल्या मिळकतीचा कळना त्यांना प्रदान करण्यात आलेल्या अधिकारांचा वापर करून सदा अ‍ॅन्डच्या कलम १३(५) सहवाचता सदा सर्वसमर्थ नमूद असण्य प्रक्रीया ६० दिवसांत करण्यास सांगितले होते. (रकमेची पाहिलेख कर्णायस कर्जदार असमर्थ ठरल्याने, कर्जदार आणि सर्वसामान्य जनतेस याद्वारे इशारा देण्यात येतो की, सरद मिळकतीची कोणताही व्यवहार कर नये आणि सरद मिळकतीची करण्यात आलेला कोणताही व्यवहार हा वास्तू हाऊसिंग फायनान्स कॉर्पोरेशन लिमिटेड श्रांच यांस खालील उद्देष्टित रकम आणि त्यावरील व्याज, परिचय इ. यासाठी भारावणीत राहील.</p>				
अ. क्र.	कर्जदार/सह-कर्जदार यांचे नाव आणि लैत क्र.	मागणी सूचनेची दिनांक आणि रकम	मिळकतीचे वर्णन	कळनाचा दिनांक आणि प्रकार
१	ब्रम्हदेव यादव, अर्जिता ब्रम्हदेव यादव एचएल०००००००१७३२३३०	२३/जुलै/२५ रु. १६६२१३२५ दि. १४/जुलै/२५ रोजीस	निवासी फ्लॅट क्र. ००२, शेज मोरगाविल ३५.३३ चौ.मीटर्स (वट्टे), ४थ्या मजल्यावर, ए विंग, सहाय, -आ भा टाउर सी-७, इमारत क्र. ७ भाये, शिव दलत अपार्टमेंट असो तात, जमिन पारक गट क्र. ११३ च बांधकामित, गंग डेवोयल येथे वसलेले, असलेले आणि स्थित, वा. बि. ताराच महाराष्ट्र ४०१५०१ चे वसं ते भाग, ३५ चौ. मीटर. उत्तर: बी विंग, दक्षिण: रस्ता, पूर्व: इमारत क्र. ८, पश्चिम: इमारत क्र. ६	सांकेतिक कळना २४/डिसें./२५ रोजीस घेतला
२	अरुणम पठाण, अजय पठाण, खान एचएल००००००००८७७७७७	२२/ऑक्टो./२४ रु. १४१/जुलै/२५ दि. १७/ऑक्टो./२४ रोजीस	फ्लॅट क्र. ०५, तळमजला, साई दीप अपार्टमेंट, घर क्र. ३१८६, ३१८७, ३१८८, ३१८९, ३१९०, ३१९१, ३१९२, ३१९३, ३१९४, ३१९५, ३१९६, ३१९७, ३१९८, ३१९९, ३२००, ३२०१, ३२०२, ३२०३, ३२०४, ३२०५, ३२०६, ३२०७, ३२०८, ३२०९, ३२१०, ३२११, ३२१२, ३२१३, ३२१४, ३२१५, ३२१६, ३२१७, ३२१८, ३२१९, ३२२०, ३२२१, ३२२२, ३२२३, ३२२४, ३२२५, ३२२६, ३२२७, ३२२८, ३२२९, ३२३०, ३२३१, ३२३२, ३२३३, ३२३४, ३२३५, ३२३६, ३२३७, ३२३८, ३२३९, ३२४०, ३२४१, ३२४२, ३२४३, ३२४४, ३२४५, ३२४६, ३२४७, ३२४८, ३२४९, ३२५०, ३२५१, ३२५२, ३२५३, ३२५४, ३२५५, ३२५६, ३२५७, ३२५८, ३२५९, ३२६०, ३२६१, ३२६२, ३२६३, ३२६४, ३२६५, ३२६६, ३२६७, ३२६८, ३२६९, ३२७०, ३२७१, ३२७२, ३२७३, ३२७४, ३२७५, ३२७६, ३२७७, ३२७८, ३२७९, ३२८०, ३२८१, ३२८२, ३२८३, ३२८४, ३२८५, ३२८६, ३२८७, ३२८८, ३२८९, ३२९०, ३२९१, ३२९२, ३२९३, ३२९४, ३२९५, ३२९६, ३२९७, ३२९८, ३२९९, ३३००, ३३०१, ३३०२, ३३०३, ३३०४, ३३०५, ३३०६, ३३०७, ३३०८, ३३०९, ३३१०, ३३११, ३३१२, ३३१३, ३३१४, ३३१५, ३३१६, ३३१७, ३३१८, ३३१९, ३३२०, ३३२१, ३३२२, ३३२३, ३३२४, ३३२५, ३३२६, 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