

Ref No: CFL/SEC/2025-26/43

Date: December 31, 2025

To,
The Manager,
Department of Corporate Services,
BSE Limited,
Phirozee Jeejeeboy Towers,
Dalal Street, Fort,
Mumbai - 400 001.
Scrip Code: 535267

Dear Sir/Ma'am,

Subject: Press Release for appointment of Directors.

Pursuant to the Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements), Regulations, 2015 ("SEBI Listing Regulations") and in relation to the captioned subject, we are submitting herewith Press Release in relation to appointment of Mr. Sanjeev Kumar Pandey as the Independent Director and Mrs. Nirmala Kanjar as the Director of the Company.

The aforesaid information is also available on the website of the Company www.comfortfincap.com.

This is for your information and records.

Yours faithfully,
For Comfort Fincap Limited,

Ankur Agrawal
Director
DIN: 06408167

Encl: A/a

COMFORT FINCAP LIMITED

Registered Office :- 22, Block B, Camac Street, Behind
Pantaloons, Kolkata, West Bengal - 700016

Corporate Office :- A-301, Hetal Arch, S.V. Road,
Opp. Natraj Market, Malad (West), Mumbai - 400064

CIN : L65923WB1982PLC035441

 **022- 6894-8500/08/09**

 **info@comfortfincap.com**

 **www.comfortfincap.com**

Comfort Fincap Limited Strengthens Leadership with Appointment of Mr. Sanjeev Pandey and Continued Leadership of Mrs. Nirmala Kanjar as Directors of the Company

Mumbai || Wednesday, December 31, 2025:

Comfort Fincap Limited, a Non-Banking Financial Company (NBFC) registered with the Reserve Bank of India and listed on BSE (Scrip Code: 535267), is pleased to announce the appointment of Mr. Sanjeev Pandey as the Independent Director and the elevation of Mrs. Nirmala Kanjar as the Director, marking an important step in further strengthening the Company's Board, Governance, and Leadership Framework.

Mr. Sanjeev Pandey, a seasoned veteran of India's banking and financial sector, brings over 35 years of experience spanning banking operations, regulation, policy, and strategic advisory. An Ex-Senior Banker with the State Bank of India (SBI), Mr. Pandey played a pivotal role in shaping key institutional and regulatory mechanisms within the financial ecosystem.

He pioneered and led SBI's NCLT Division, overseeing more than 1,000 Corporate Insolvency Resolution Processes (CIRPs), over 300 liquidation matters, and approximately 900 individual insolvency cases, while establishing robust governance frameworks and policies. He also has global experience as Executive Vice President (Treasury & Investments), SBI Singapore, alongside extensive expertise in domestic treasury management, corporate banking, and stressed asset resolution.

Alongside this, the Company announced the elevation of Mrs. Nirmala Kanjar as the Director on the Board, recognizing her long-standing contribution and leadership within the organization. A distinguished Member of the Institute of Chartered Accountants of India (ICAI), Mrs. Kanjar has been associated with Comfort Fincap Limited since 2015, as the Chief Financial Officer.

Over the past decade, Mrs. Kanjar has played a critical role in shaping and executing the Company's financial strategy, strengthening internal control systems, ensuring regulatory and statutory compliance, and managing financial risks. Her stewardship as CFO has been instrumental in enhancing financial discipline, optimizing resources, and supporting the Company's sustainable growth journey.

Commenting on her appointment to the Board, the Company noted that Mrs. Kanjar's elevation reflects the Board's confidence in her strategic insight, deep institutional knowledge, and commitment to ethical governance. Her role as Director ensures continuity in leadership and reinforces the Company's focus on long-term value creation.

The Board of Directors of Comfort Fincap Limited expressed confidence that the combined experience of Mr. Sanjeev Pandey and Mrs. Nirmala Kanjar will further strengthen the Company's governance standards, strategic oversight, and growth trajectory in the evolving NBFC landscape.

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About Comfort Fincap Limited:

Comfort Fincap Limited is a non-deposit taking Non-Banking Financial Company (“NBFC-ND”) registered with the RBI and is classified as an NBFC-Investment and Credit Company (NBFC-ICC). Our Company is primarily focused in providing inter corporate loans, personal loans, loans against shares & securities, loans against properties, trade financing, bills discounting, trading in shares & securities. The Company has positioned itself between the organized banking sector and local money lenders, offering the customers competitive, flexible and timely lending services.

For further details contact:

Name: Ms. Sneha Mandelia - Company Secretary and Compliance Officer

Mail: info@comfortfincap.com

Phone: +91 22 6894 8508/09; Website: www.comfortfincap.com

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