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National Stock Exchange of India Limited BSE Limited

Exchange Plaza, C-1, Block G Phiroze Jeejeebhoy Tower

Bandra Kurla Complex, Bandra - (E), Dalal Street

Mumbai - 400 051 Mumbai - 400 001

Symbol: INDIGO Scrip Code: 539448

Subject: Disclosure under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Regulations")

Dear Sir/ Madam,

Please find enclosed the press release being issued by the Company, the contents of which are self-explanatory.

This disclosure is also being made available on the Company's website at www.goindigo.in.

This is for your information and record.

Thanking you,

For InterGlobe Aviation Limited

Neerja Sharma Company Secretary & Chief Compliance Officer

Encl: a/a



CIN no.: L62100DL2004PLC129768



IndiGo Reflects on a Year of Progress and Learnings; Looking Ahead to the Next Chapter in Global Expansion

National, 31 December 2025: IndiGo, India's preferred airline, concludes 2025 as a landmark year in its journey towards becoming a truly global carrier. The year saw accelerated network expansion, the launch of long-haul service, consistent passenger growth, international recognition and important operational learnings for IndiGo. The airline aims to focus on building on the momentum and continuing its growth path as it enters the new year.

Guided by IndiGo's customer promises of on-time performance, courteous and hassle-free service, affordable fares, unparalleled network, and unwavering commitment to safety, the airline expects to close the calendar year 2025 by welcoming over 123mn customers, an addition of over 10mn compared to 113 million customers in calendar year 2024, reinforcing its position in the Top 10 global airlines.

The operating environment presented periods of industry-wide challenges this year, including IndiGo's major operational disruption (3 - 5 December 2025) regrettably impacting the airline's valued customers for which IndiGo has profusely apologised. The airline rapidly restored its network and operations to normal and continues to focus on further strengthening its operational processes and resilience. Meanwhile, IndiGo is fully collaborating and providing requested information to the regulator's committee.

2025 was a significant year, for IndiGo, and for the country as the airline became the **host of the IATA Annual General Meeting (AGM)** in **Delhi**, welcoming the global aviation community to India and underscoring the country's growing importance on the global aviation stage.

Across New Frontiers: Entering the Long-Haul Era

In line with its strategy of internationalisation, IndiGo made significant progress during the year by entering the long-haul operations. The airline launched non-stop, direct flights connecting India with Manchester and Amsterdam, followed by services to Copenhagen and London, substantially enhancing direct connectivity between India and Europe. Over the course of the year, IndiGo launched 10 new international destinations and 30 new international routes, reflecting the airline's commitment to expanding global connectivity and offering more travel options to its customers.

These long-haul operations were enabled through the induction of wide-body **Boeing 787-9 aircraft** in partnership with **Norse Atlantic Airways** and marked an important milestone in IndiGo's growth journey. The long-haul launches were complemented by an enhanced onboard experience, including the introduction of complimentary **hot meals** on select international flights, reflecting IndiGo's evolving product proposition for longer-duration travel.

During the year, IndiGo further expanded its international footprint with the addition of Seychelles, Krabi, Madinah, Fujairah and Siem Reap. Leading the restart of direct flights between India and China, IndiGo resumed services to Guangzhou from Kolkata and launched flights from Delhi.

Looking ahead, IndiGo is set to launch non-stop services to Athens starting 23 January 2026, which will also mark the international debut of India's first Airbus A321XLR, unlocking the huge potential for connecting to new medium-to-long-haul markets from the country.

Strength at Home: Deepening Domestic Connectivity

While international growth accelerated, the domestic market continued to remain core to IndiGo's network strategy. During the year, IndiGo commenced operations as the launch carrier at **Navi Mumbai International Airport**, and new airports in **Purnea** and **Rewa**, strengthening connectivity to emerging regional centres. The airline further added **Hindon**, **Adampur** (Jalandhar), **Kishangarh** and **Bikaner** to its domestic network and is preparing to commence operations from Noida International Airport (Jewar) in due course, reinforcing its commitment to India's evolving aviation infrastructure.

Together, that brings IndiGo's network to a total of 139 destinations at year-end with 97 domestic and 42 international destinations.

Powering Scale: Fleet, Products and Customer Engagement

IndiGo reinforced its long-term fleet strategy by doubling its order for **Airbus A350-900 wide-body aircraft to 60**, reflecting confidence in the long-term growth of international travel from India.

The airline also marked **one year of IndiGoStretch**, its tailor-made dual-class cabin product, which continues to be progressively expanded across key domestic and international routes, with a total of **42 aircraft operating with the dual-class offering**. In parallel, IndiGo completed **one year of BluChip**, its loyalty programme, which has grown to **over 9 million members**, strengthening customer engagement and brand affinity.

Stronger Together: Partnerships and Codeshare Alliances

Recognising that strong partnerships are a cornerstone of international growth, IndiGo continued to expand and deepen its global alliances during the year. The airline signed and strengthened codeshare partnerships with leading international carriers, unlocking seamless connectivity across North America, Europe and Asia. These partnerships enhance network access, improve customer choice and reinforce IndiGo's global value proposition across key markets globally.

Steady Operational Excellence

Flying more than one million customers every 3 days, the airline expects to welcome **over 123 million customers** and transport **more than 55,000 tonnes of cargo** in the calendar year 2025. IndiGo operated over **2,200 flights per day**, on an average, while maintaining **industry-leading OTP for the vast majority of the year (10 out of 12 months)** with a steadfast focus on safety.

IndiGo also signed an MOU with the Bangalore International Airport Ltd. (BIAL) for building world-class maintenance, repair and overhaul (MRO) infrastructure which will help in shaping the future of Indian aviation by developing a holistic, self-reliant aviation ecosystem in the nation.

Pieter Elbers, Chief Executive Officer, IndiGo, said, "Having earlier laid the building blocks of our strategy – Towards New Heights and Across New Frontiers, the year 2025 witnessed IndiGo taking big strides in the execution of our strategy and advancing to the next phase to become a major airline of global scale.

We have progressed on all fronts - customers, product, domestic and international network, cargo, MRO, India' hub function, etc. and we have managed to grow from strength to strength, under the guidance of the government. Big thank you to our customers for choosing IndiGo and all my 65,000 colleagues for their relentless efforts and dedication to our customers."

"As we step into the New Year, there's opportunity to reflect on the story so far, take stock of the progress made and learn from the operational challenges we encountered. This is the point in our journey where our renewed focus will drive further scale, innovation, and impact across new frontiers, keeping our customers at the heart of everything", he added.

Recognition and Scale

During the year, IndiGo was recognised as the Best Airline in India and South Asia at the Skytrax World Airline Awards, reaffirming customers' trust in the brand. IndiGo also continues to rank among the top 20 airlines globally generating over USD 10 billion in annual revenue, reflecting its scale, efficiency and sustained growth built over nearly two decades of operations.

Looking Ahead

Anchored with a sharper focus on future growth, IndiGo is all set to induct India's first Airbus A321XLR, launch non-stop services to Athens and continue international expansion in the new year, while densifying its domestic network. The learnings from the year gone-by enables IndiGo to enhance its operational reliability, delivering on its strategy of "Towards New Heights and Across New Frontiers" and staying true to its purpose of giving wings to the nation.

About IndiGo

IndiGo is India's preferred and amongst the fastest growing carriers in the world. IndiGo has a simple philosophy: offer fares that are affordable, flights that are on time, and provide a courteous and hassle-free travel experience across its unparalleled network. With its fleet of 400+ aircraft, the airline operates around 2200+ daily flights, connecting 90+ domestic and 45+ international destinations, and welcomed over 118 million customers in FY25. IndiGo was also named the 'Best Airline in India and South Asia' by Skytrax at the World Airline Awards 2025.

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