India Equity Research Healthcare May 31, 2025

APOLLO HOSPITALS

RESULT UPDATE



KEY DATA

| BUY |
|--------------|
| Outperformer |
| . 7,050 |
| 8,200 |
| 7,545/5,691 |
| 1,014/11.9 |
| 70.7 |
| 2,760.3 |
| |

SHAREHOLDING PATTERN

| | Mar-25 | Dec-24 | Sep-24 |
|----------|--------|--------|--------|
| Promoter | 29.34% | 29.33% | 29.33% |
| FII | 42.74% | 45.27% | 45.37% |
| DII | 22.29% | 19.98% | 20.18% |
| Pledge | 13.47% | 13.47% | 13.99% |

| FINANCIALS | FINANCIALS (INR mn) | | | | |
|--------------------|---------------------|----------|----------|----------|--|
| Year to March | FY24A | FY25A | FY26E | FY27E | |
| Revenue | 1,90,592 | 2,17,940 | 2,54,002 | 2,98,345 | |
| EBITDA | 23,907 | 30,218 | 37,319 | 45,282 | |
| Adjusted profit | 8,973 | 14,459 | 18,677 | 24,889 | |
| Diluted EPS (INR) | 62.4 | 100.6 | 129.9 | 173.1 | |
| EPS growth (%) | 25.0 | 61.1 | 29.2 | 33.3 | |
| RoAE (%) | 13.7 | 19.1 | 20.4 | 22.0 | |
| P/E (x) | 113.0 | 70.1 | 54.3 | 40.7 | |
| EV/EBITDA (x) | 43.9 | 35.2 | 28.1 | 22.7 | |
| Dividend yield (%) | 0.2 | 0 | 0 | 0 | |

CHANGE IN ESTIMATES

| | Revised e | estimates | % Revi | sion |
|-------------------|-----------|-----------|--------|-------|
| Year to March | FY26E | FY27E | FY26E | FY27E |
| Revenue | 254,002 | 298,345 | -0.6 | 0.4 |
| EBITDA | 37,319 | 45,282 | -0.2 | 0.9 |
| Adjusted profit | 18,677 | 24,889 | -3.5 | -0.4 |
| Diluted EPS (INR) | 129.9 | 173.1 | -3.5 | -0.4 |

PRICE PERFORMANCE



Pulse steady; horizons expanding

Apollo Hospitals missed consensus Q4FY25E revenue/EBITDA by 1%/2%. Hospital revenue, affected by Bangladesh patient flow, grew 10% YoY. Occupancy: 67%; margin at 24.3%. HealthCo revenue rose 17% YoY; margin contracted 100bp QoQ due to a higher ESOP charge.

APHS is poised to deliver ~16% hospital sales growth (FY25–27E) driven by bed additions (~20% in FY26) and low teens growth in existing hospitals. While margins may compress in near term, management has identified cost control measures to minimise the impact. 24/7 breakeven in Q3/Q4 remains intact and insurance business uptick and Keimed merger stay on the cards. Our estimates are largely unchanged; retain 'BUY' with an unchanged TP of INR8,200.

Q4FY25: Hospitals in-line with muted expectations; margin steady

Hospital revenue grew 10% YoY affected by Bangladesh patient flow. Occupancy at 67% moderated 100bp QoQ. ARPOB growth was at 7% YoY. Hospital margin is stable at 24.3%. HealthCo revenue grew 17% YoY with 24/7 GMV going up 17% YoY; however, margins contracted 100bp QoQ due to accelerated ESOP charge.

Bed additions and existing hospitals' ramp-up to drive growth

Given the plan for 1,500-plus beds in FY26 (i.e. 20% addition) coupled with low-teens growth expectations from existing beds, we believe hospital revenue can expand at a ~16% CAGR over FY25–27E. In addition, incremental 2,400 beds are planned over the next three-four years, which should keep the growth engine running. While ~140bp margin impact is expected (largely in Q4FY26), management has plans in place to protect margin by undertaking cost control and improving payor and case mix. That said, execution would be key, and we have built in 80bp margin impact in FY27. Uncertainty around Bangladesh patients persists, but we appreciate APHS's pivot to other markets and focus on improved specialty mix to offset this.

24/7 guidance intact; insurance business plans optimistic

While Q4FY25 marked accelerated ESOP charges, management remains confident of the digital business segment breaking even by Q3FY26E/Q4FY26E, backed by 25-30% GMV growth and a markedly higher revenue conversion ratio of 45–47%. The nascent insurance business is also seeing a notable uptick with FY26 anticipated to touch the INR750mn revenue mark. With four large insurance players already operationalised and eight others signed up, INR80–100mn/month run-rate appears achievable, and FY26 itself could see a breakeven. The diagnostics business is gearing up for expansion and volume growth in FY26. We value APHS on an SotP basis assigning 26x FY27E hospital EBITDA and 22x pharmacy EBITDA (exhibit 1).

Financials

| Year to March | Q4FY25 | Q4FY24 | % Change | Q3FY25 | % Change |
|-------------------|--------|--------|----------|--------|----------|
| Net Revenue | 55,922 | 49,439 | 13.1 | 55,269 | 1.2 |
| EBITDA | 7,697 | 6,405 | 20.2 | 7,615 | 1.1 |
| Adjusted Profit | 3,896 | 2,618 | 48.8 | 3,723 | 4.6 |
| Diluted EPS (INR) | 27.1 | 18.2 | 48.8 | 25.9 | 4.6 |

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Nuvama Research is also available on www.nuvamaresearch.com, Bloomberg - NUVA, Thomson Reuters, and Factset

Financial Statements

Income Statement (INR mn)

| Year to March | FY24A | FY25A | FY26E | FY27E |
|------------------------|----------|----------|----------|----------|
| Total operating income | 1,90,592 | 2,17,940 | 2,54,002 | 2,98,345 |
| Gross profit | 92,537 | 1,04,840 | 1,23,191 | 1,44,698 |
| Employee costs | 24,937 | 27,692 | 31,430 | 35,768 |
| Other expenses | 43,693 | 46,930 | 54,441 | 63,647 |
| EBITDA | 23,907 | 30,218 | 37,319 | 45,282 |
| Depreciation | 6,870 | 7,575 | 8,230 | 8,443 |
| Less: Interest expense | 4,494 | 4,585 | 5,543 | 5,757 |
| Add: Other income | 1,063 | 2,003 | 2,487 | 3,469 |
| Profit before tax | 13,786 | 20,391 | 26,371 | 34,973 |
| Prov for tax | 4,455 | 5,340 | 6,930 | 9,197 |
| Less: Other adj | 19 | 0 | 0 | 0 |
| Reported profit | 8,986 | 14,459 | 18,677 | 24,889 |
| Less: Excp.item (net) | 13 | 0 | 0 | 0 |
| Adjusted profit | 8,973 | 14,459 | 18,677 | 24,889 |
| Diluted shares o/s | 144 | 144 | 144 | 144 |
| Adjusted diluted EPS | 62.4 | 100.6 | 129.9 | 173.1 |
| DPS (INR) | 15.0 | 0 | 0 | 0 |
| Tax rate (%) | 32.3 | 26.2 | 26.3 | 26.3 |

Important Ratios (%)

| Year to March | FY24A | FY25A | FY26E | FY27E |
|--------------------------|-------|-------|-------|-------|
| Gross margin (%) | 48.6 | 48.1 | 48.5 | 48.5 |
| Net debt/EBITDA | 0.6 | 0.8 | 0.3 | (0.2) |
| Working cap (% of sales) | 3.2 | 5.8 | 4.1 | 4.2 |
| EBITDA margin (%) | 12.5 | 13.9 | 14.7 | 15.2 |
| Net profit margin (%) | 4.7 | 6.6 | 7.4 | 8.3 |
| Revenue growth (% YoY) | 14.7 | 14.3 | 16.5 | 17.5 |
| EBITDA growth (% YoY) | 16.6 | 26.4 | 23.5 | 21.3 |
| Adj. profit growth (%) | 25.0 | 61.1 | 29.2 | 33.3 |

Assumptions (%)

| Year to March | FY24A | FY25A | FY26E | FY27E |
|------------------------|-------|-------|-------|-------|
| GDP (YoY %) | 6.5 | 6.3 | 6.5 | 6.5 |
| Repo rate (%) | 6.5 | 5.3 | 5.3 | 5.3 |
| USD/INR (average) | 84.0 | 82.0 | 81.0 | 81.0 |
| Hospitals Sales growth | 13.7 | 13.0 | 15.1 | 17.9 |
| ARPOB Growth | 11.3 | 5.4 | 3.0 | 5.5 |
| No. of operating beds | 7,945 | 8,025 | 9,397 | 9,702 |
| Occupancy rate | 65.0 | 68.0 | 72.8 | 68.0 |
| Offline Pharmacy gth. | 15.5 | 15.7 | 16.6 | 16.6 |
| AHLL sales growth | 10.9 | 13.8 | 14.5 | 14.3 |

Valuation Metrics

| Year to March | FY24A | FY25A | FY26E | FY27E |
|--------------------|-------|-------|-------|-------|
| Diluted P/E (x) | 113.0 | 70.1 | 54.3 | 40.7 |
| Price/BV (x) | 14.6 | 12.3 | 10.1 | 8.1 |
| EV/EBITDA (x) | 43.9 | 35.2 | 28.1 | 22.7 |
| Dividend yield (%) | 0.2 | 0 | 0 | 0 |

Source: Company and Nuvama estimates

Balance Sheet (INR mn)

| Year to March | FY24A | FY25A | FY26E | FY27E |
|----------------------|----------|----------|----------|----------|
| Share capital | 719 | 719 | 719 | 719 |
| Reserves | 68,635 | 81,404 | 1,00,081 | 1,24,970 |
| Shareholders funds | 69,354 | 82,123 | 1,00,800 | 1,25,689 |
| Minority interest | 3,851 | 4,406 | 5,170 | 6,058 |
| Borrowings | 31,619 | 52,752 | 52,752 | 52,752 |
| Trade payables | 23,686 | 22,405 | 27,596 | 32,413 |
| Other liabs & prov | 18,194 | 19,382 | 21,187 | 24,086 |
| Total liabilities | 1,67,531 | 2,06,574 | 2,33,011 | 2,66,504 |
| Net block | 65,662 | 73,504 | 80,774 | 87,831 |
| Intangible assets | 11,481 | 13,197 | 13,197 | 13,197 |
| Capital WIP | 8,447 | 7,710 | 7,710 | 7,710 |
| Total fixed assets | 85,590 | 94,411 | 1,01,681 | 1,08,738 |
| Non current inv | 3,087 | 10,817 | 10,817 | 10,817 |
| Cash/cash equivalent | 16,178 | 27,925 | 43,268 | 61,546 |
| Sundry debtors | 25,149 | 30,161 | 32,231 | 37,858 |
| Loans & advances | 1,708 | 1,873 | 1,873 | 1,873 |
| Other assets | 9,871 | 10,461 | 12,215 | 14,746 |
| Total assets | 1,67,531 | 2,06,574 | 2,33,011 | 2,66,504 |

Free Cash Flow (INR mn)

| Year to March | FY24A | FY25A | FY26E | FY27E |
|-----------------------|----------|----------|----------|----------|
| Reported profit | 8,986 | 14,459 | 18,677 | 24,889 |
| Add: Depreciation | 6,870 | 7,575 | 8,230 | 8,443 |
| Interest (net of tax) | 4,494 | 4,585 | 5,543 | 5,757 |
| Others | 5,447 | (822) | 7,694 | 10,085 |
| Less: Changes in WC | (1,928) | 427 | 3,171 | (441) |
| Operating cash flow | 19,202 | 21,364 | 36,385 | 39,536 |
| Less: Capex | (11,368) | (17,127) | (15,500) | (15,500) |
| Free cash flow | 7,834 | 4,237 | 20,885 | 24,036 |

Key Ratios

| Year to March | FY24A | FY25A | FY26E | FY27E |
|-----------------------|-------|-------|-------|-------|
| RoE (%) | 13.7 | 19.1 | 20.4 | 22.0 |
| RoCE (%) | 18.4 | 20.2 | 21.2 | 23.5 |
| Inventory days | 16 | 15 | 15 | 15 |
| Receivable days | 45 | 46 | 45 | 43 |
| Payable days | 80 | 74 | 70 | 71 |
| Working cap (% sales) | (0.4) | 2.4 | 0.8 | 0.8 |
| Gross debt/equity (x) | 0.4 | 0.6 | 0.5 | 0.4 |
| Net debt/equity (x) | 0.2 | 0.3 | 0.1 | (0.1) |
| Interest coverage (x) | 3.8 | 4.9 | 5.2 | 6.4 |

Valuation Drivers

| Year to March | FY24A | FY25A | FY26E | FY27E |
|-------------------|-------|-------|-------|-------|
| EPS growth (%) | 25.0 | 61.1 | 29.2 | 33.3 |
| RoE (%) | 13.7 | 19.1 | 20.4 | 22.0 |
| EBITDA growth (%) | 16.6 | 26.4 | 23.5 | 21.3 |
| Payout ratio (%) | 24.0 | 0 | 0 | 0 |

Q4FY25 conference call takeaways

Hospitals

- On track in Pune, Hyderabad, Gurugram and Kolkata. 700 beds will be added in Sarjapur (stage 1—acquisition of an existing 200-bed hospital (leased facility); stage 2—500-bed greenfield hospital, for which land has been purchased already); 1,500 beds in Bengaluru post this.
- 160 beds to be added in Secunderabad and Jubilee Hills in FY26. Along with the upcoming facility in Gachibowli, total bed strength in Hyderabad will become 1,400–1,500 beds. Secunderabad expansion will cost ~INR545mn.
- The existing units will continue to generate strong margins and cash flows. 140bps margin hit (mainly in Q4FY26) would come from new hospitals, but will look to offset it by 80bp improvement via cost control (technology investments led workforce productivity improvement) and 60bp from improved revenues due to better payor and case mix, increasing ARPOBs and higher occupancy. Pune could see some losses as it is a new hospital. The target is to maintain the margin at the same level despite expansion.
- Q3FY26 will see operationalisation of Pune, Sarjapur stage-1, Defence Colony and Kolkata hospitals.
- Low-to-mid teen organic growth is targeted. INR10bn+ revenue is expected to be added in FY27E from new hospitals itself.
- 2% impact of flow of patients from Bangladesh in Q4FY25 (1.5% for FY25). Bangladesh business had INR1bn impact (revenue). The company has pivoted to other international markets as well as focused on CONGO-T specialties to mitigate this issue. There has also been an improvement in the local markets. Q1FY26 will also see impact of Bangladesh patients, but it should go away after that.
- Gurugram Should be commissioned in Mar-26.
- Worli hospital Getting approvals and expected to start to dig the ground after the rains.
- Indraprastha Medical Capex is in progress. Submission of drawings will be done now. It is in process of getting approvals. FSI approval has been received. Capex will be done over two years from May-25.
- ARPOB growth key drivers increased surgical volumes, higher complexity case mix and incremental improvement in payor mix in select geographies.
- Metro cities' occupancy was at 70%.
- Revenue from cash + TPA saw 11% YoY increase.
- CONGO specialties recorded 8% YoY volume growth despite Bangladesh setback.
- Northern cluster revenue growth in Q4FY25 is usually subdued due to winter. Lucknow is cyclically low in Q4FY25 and this time, there was an impact due to Kumbh as well in the Northern cluster.

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AHLL/AHL/others

- Strategic priorities strengthening core healthcare services, building clinical differentiation, expanding digital retail footprint and enhancing patient outcomes.
- Apollo HealthCo has now delivered a third successive quarter of profitability after breakeven in Q2FY25.
- There was an accelerated ESOP charge in Q4FY25. For FY26, INR1bn overall ESOP cost is expected (in-line with FY25) but in FY27, it will become 1/3rd. Breakeven guidance remains Q3FY26/Q4FY26. INR4-4.25bn 24/7 expenses expected in FY26.
- After Q1FY26, ESOP plan will be announced for other verticals. The ESOP shares are of HealthCo.
- 24/7 No plans to work with quick commerce players. There is an alliance with Amazon for the past two-three years, which will continue. 24/7 has also launched a 19-min proposition, and it contributes ~30% to the GMV already. This has been rolled out in top six cities. The health essentials (OTC products) did see a drop two quarters ago, but it is now getting back. The company is in a very good position w.r.t. regulations as well. Bangalore is seeing newer initiatives from quick commerce players, but Apollo's numbers are holding up.
- 80:20 or 75:25 is the ratio for Rx + OTC : FMCG products. Rx is growing ~24% and the slowdown happened due to FMCG products.
- Digital business Insurance officially started from 01-Apr-2025. INR60-70mn revenue in Q1FY26 is expected and annualised basis INR750mn is expected. The business is driven by the number of insurance partners that can be added. Niva Bupa, Star Health, HDFC Ergo and ICICI Lombard are already operational for Apollo and eight others have also been signed. INR80-100mn revenue per month is expected going forward. Breakeven is likely in FY26 itself.
- Margin improvement Cost of delivery (9% of total operational expenses currently) is coming down; AOV is stabilising; Discount structure is stabilising at 13–14%. Q1FY26 should see an upward trajectory due to these three things.
- 25–30% GMV increase is being targeted in FY26 on a digital side. INR10bn is when breakeven is expected. GMV to revenue conversion ratio should be 45–47% in FY26. Partnership with banks and financial institutions helps in keeping discounts under check while growing GMV.
- **Online pharmacies** remain a fragmented industry. Focus for Apollo is to move from 15% contribution to pharmacy revenue now to 30%.
- Online Pharmacy Distribution and Apollo 24/7 margin of 13.1% in FY25 should be in the 17-18% range in FY26 due to addition of insurance and other initiatives.
- Keimed saw slight margin dip because of one-time expenses for acquisition of various subsidiaries and legal fees. There was some mix change too. FY26 will see better margins aided by focus on different categories of products apart from no one-time expenses.
- FY27 should see INR250bn combined revenue [Keimed + HealthCo] (~24% CAGR). Q3/Q4FY27 should see the INR250bn run-rate. Pharmacy front-end business saw slight dip due to general elections delaying approvals and most stores came in at fag end of the year instead of uniformly over the year. In FY26, front-end should

grow 20%-plus. Digital business should grow 25–30%. Margin targeted at 7–8%. Currently it stands at 3.2%, but ESOP costs will taper down and digital business will also break even. This will already take it to 6.5–7% range. Also, businesses are improving their gross margins and cost control.

- Keimed merger will be over in 15 months from May/Jun 2025.
- Offline pharmacy is seeing consolidation happening. Apollo will continue to add 600 stores every year. Apollo is at 8% of the market and aim is to go to 20%.
- Diagnostics business has seen slowdown due to reset of franchisee business due to rejig of commission model. The new model is more sustainable for the future. High-teens growth is expected in FY26. Good volume growth has been seen in FY25. 20% plus margin is expected in couple of years. 200–300bp margin expansion in expected in FY26. Focus is on lab expansion and volume growth.
- AHLL Doubling down on clinics and diagnostics is the focus. High-teens growth is expected.
- **Cradle business** OBGY and women gynaecology is the main focus as of now and paediatrics mix is low as of now. Cradle Royale has been launched in Electronic City, Bangalore couple of weeks back and it has a PICU setup. Paediatric mix will go up in coming year. 28–30% is the doctor pay put in this segment on a weighted average basis.

| Valuation | FY27 | USD bn |
|---|-----------|--------|
| Healthcare services business | | |
| Multiple (EV/EBITDA) | 26 | |
| EBITDA post Ind AS 116 | 35,647 | |
| EV | 9,30,395 | 11.1 |
| Apollo HealthCo business | | - |
| Multiple (EV/EBITDA) | 22 | |
| EBITDA post 24/7 (incl Keimed) (proforma) | 13,331 | |
| EV | 2,95,954 | 3.4 |
| 60% stake | 1,77,573 | 2.1 |
| AHLL (67% stake) (30x EBITDA) | 58,357 | 1 |
| Other JVs and associates | 6,000 | 0 |
| Total EV | 11,72,324 | 14 |
| Less: net debt | (1,333) | |
| Market Cap | 11,73,657 | |
| No. of shares | 144 | |
| Value per share | 8,200 | |

Exhibit 1: SotP valuation

Exhibit 2: Segmental details (INR mn)

| Segmental Revenues | Q4FY25 | Q4FY24 | YoY (%) | Q3FY25 | QoQ (%) |
|--|--------|--------|-----------|--------|---------|
| Healthcare services | 28,220 | 25,626 | 10.1 | 27,850 | 1.3 |
| Offline pharmacy | 20,844 | 17,880 | 16.6 | 20,786 | 0.3 |
| Online 24/7 sales | 2,919 | 2,387 | 22.3 | 2,738 | 6.6 |
| GMV 24/7 | 7,954 | 6,806 | 16.9 | 7,599 | 4.7 |
| Clinics | 3,940 | 3,547 | 11.1 | 3,895 | 1.2 |
| Segmental EBITDA (post Ind AS- 116) | Q4FY25 | Q4FY24 | Y-o-Y (%) | Q3FY25 | QoQ (%) |
| Healthcare services | 6,863 | 5,931 | 15.7 | 6,706 | 2.3 |
| Pharmacy | 363 | 117 | 210.3 | 566 | (35.9) |
| 24/7 costs | 1,603 | 1,508 | 6.3 | 1,405 | 14.1 |
| Clinics | 472 | 357 | 32.2 | 342 | 38.0 |
| Segmental EBITDA margin | Q4FY25 | Q4FY24 | | Q3FY25 | |
| Healthcare services | 24.3 | 23.1 | | 24.1 | |
| Pharmacy | 1.7 | 0.7 | | 2.7 | |
| Clinics | 12.0 | 10.1 | | 8.8 | |

Source: Company, Nuvama Research

Exhibit 3: Actuals versus estimates (INR mn)

| | Q4FY25 | Q4FY24 | Y-o-Y (%) | Q3FY25 | QoQ (%) | Nuvama estimates | Deviation (%) | Consensus | Deviation (%) |
|---------------------------------|--------|--------|--------------|--------|---------|---------------------|---------------|-----------|---------------|
| Net Revenue | 55,922 | 49,439 | 13.1 | 55,269 | 1.2 | 56,698 | (1.4) | 56,199 | (0.5) |
| Raw material costs | 29,286 | 25,457 | 15.0 | 29,007 | 1.0 | 29,153 | 0.5 | | |
| Gross profit | 26,636 | 23,982 | 11.1 | 26,262 | 1.4 | 27,545 | (3.3) | | |
| Gross margin(%) | 47.6 | 48.5 | (87.8) | 47.5 | 11.4 | 48.6 | | | |
| Employee costs | 7,246 | 6,449 | 12.4 | 6,864 | 5.6 | 7,159 | 1.2 | | |
| Administrative costs | 11,693 | 11,128 | 5.1 | 11,783 | (0.8) | 12,607 | (7.2) | | |
| EBITDA | 7,697 | 6,405 | 20.2 | 7,615 | 1.1 | 7,779 | (1.1) | 7,845 | (1.9) |
| EBITDA margin (%) | 13.8 | 13.0 | 81 | 13.8 | (1) | 13.7 | | 14.0 | |
| Net finance expense (Jncome) | 1,148 | 1,193 | (3.8) | 1,098 | 4.6 | 1,065 | 7.8 | | |
| Depreciation | 2,110 | 1,897 | 11.2 | 1,846 | 14.3 | 1,912 | 10.3 | | |
| Other income | 611 | 281 | 117.4 | 638 | (4.2) | 279 | 119.2 | | |
| РВТ | 5,050 | 3,596 | 40.4 | 5,309 | (4.9) | 5,080 | (0.6) | | |
| Income tax expense | 1,010 | 1,098 | (8.0) | 1,568 | (35.6) | 1,296 | (22.0) | | |
| РАТ | 3,896 | 2,538 | 53.5 | 3,723 | 4.6 | 3,667 | 6.3 | | |
| Extraordinaries (loss)/gain | 0 | 0 | - | 0 | - | 0 | | | |
| Adjusted PAT | 3,896 | 2,618 | 48.8 | 3,723 | 4.6 | 3,667 | 6.3 | 3,742 | 4.1 |
| Adjusted EPS | 27.1 | 18.2 | 49 | 26 | 5 | 26 | 6.3 | | |

Exhibit 4: Segmental breakdown (INR mn)

| | FY20 | FY21 | FY22 | FY23 | FY24 | FY25 | FY26E | FY27E | FY28E |
|---------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Revenue breakup | 1,12,468 | 1,06,581 | 1,39,609 | 1,66,125 | 1,90,592 | 2,17,940 | 2,54,002 | 2,98,345 | 3,45,210 |
| Growth | 17% | -5% | 31% | 19% | 15% | 14% | 17% | 17% | 16% |
| Healthcare services | 57,298 | 51,003 | 74,783 | 86,769 | 98,670 | 1,11,475 | 1,28,347 | 1,51,294 | 1,73,988 |
| Growth | 11% | -11% | 47% | 16% | 14% | 13% | 15% | 18% | 15% |
| Apollo HealthCo | 48,206 | 48,760 | 53,451 | 67,045 | 78,269 | 90,930 | 1,07,864 | 1,26,719 | 1,47,979 |
| Pharmacy -offline | 48,206 | 48,760 | 53,451 | 59,951 | 69,268 | 80,143 | 93,428 | 1,08,916 | 1,26,971 |
| Growth | 24% | 1% | 10% | 12% | 16% | 16% | 17% | 17% | 17% |
| Online pharma/24/7 | | | | 7,094 | 9,001 | 10,787 | 14,435 | 17,803 | 21,008 |
| AHLL | 6,964 | 6,818 | 11,375 | 12,311 | 13,653 | 15,535 | 17,792 | 20,332 | 23,242 |
| Vaccines | | | 4,910 | | | | | | |
| | FY20 | FY21 | FY22 | FY23 | FY24 | FY25 | FY26E | FY27E | FY28E |
| EBITDA breakup | 15,873 | 11,374 | 21,851 | 20,496 | 23,907 | 30,218 | 37,319 | 45,282 | 54,566 |
| Growth | 49% | -28% | 92% | -6% | 17% | 26% | 24% | 21% | 21% |
| Healthcare services | 10,751 | 6,926 | 17,599 | 21,332 | 23,559 | 27,006 | 30,893 | 35,647 | 41,597 |
| Apollo HealthCo | 4,452 | 3,932 | 4,089 | (1,954) | (815) | 1,675 | 4,061 | 6,966 | 9,872 |
| Offline pharmacy | 4,452 | 3,932 | 4,089 | 4,742 | 5,231 | 6,124 | 7,415 | 8,793 | 10,111 |
| Online pharma/24/7 | - | - | - | (6,696) | (6,046) | (4,449) | (3,354) | (1,827) | (238) |
| AHLL | 671 | 768 | 1,621 | 1,181 | 1,167 | 1,537 | 2,181 | 2,861 | 3,735 |
| Vaccines | | | 706 | | | | | | |
| EBITDA margin | 14.1% | 10.7% | 15.7% | 12.3% | 12.5% | 13.9% | 14.7% | 15.2% | 15.8% |
| Healthcare services | 18.8% | 13.6% | 23.5% | 24.6% | 23.9% | 24.2% | 24.1% | 23.6% | 23.9% |
| Apollo HealthCo | 2010/0 | 2010/0 | 2010/10 | -2.9% | -1.0% | 1.8% | 3.8% | 5.5% | 6.7% |
| Offline pharmacy | 9.2% | 8.1% | 7.6% | 7.9% | 7.6% | 7.6% | 7.9% | 8.1% | 8.0% |
| Online pharma/24/7 | 0.0% | 0.0% | 0.0% | -11.2% | -8.7% | -5.6% | -3.6% | -1.7% | -0.2% |
| AHLL | 9.6% | 11.3% | 14.3% | 9.6% | 8.5% | 9.9% | 12.3% | 14.1% | 16.1% |
| | 15,874 | 11,626 | 24,015 | 20,559 | 23,911 | 30,218 | 37,135 | 45,474 | 55,205 |
| | | | | | | | | | |
| PAT | 3,243 | 1,130 | 8,497 | 6,914 | 9,047 | 14,459 | 18,677 | 24,889 | 31,835 |
| EPS | 23 | 8 | 59 | 48 | 62.9 | 100.6 | 130 | 173 | 221 |

Exhibit 5: Quarterly snapshot (INR mn)

| Year to March | Q4FY25 | Q4FY24 | % change | Q3FY25 | % change | FY25 | FY26E | FY27E |
|-----------------------------------|--------|--------|----------|--------|----------|----------|----------|----------|
| Net Revenue | 55,922 | 49,439 | 13.1 | 55,269 | 1.2 | 2,17,940 | 2,54,002 | 2,98,345 |
| Cost of revenue | 29,286 | 25,457 | 15.0 | 29,007 | 1.0 | 1,13,100 | 1,30,811 | 1,53,648 |
| Gross profit | 26,636 | 23,982 | 11.1 | 26,262 | 1.4 | 1,04,840 | 1,23,191 | 1,44,698 |
| Employee cost | 7,246 | 6,449 | 12.4 | 6,864 | 5.6 | 27,692 | 31,430 | 35,768 |
| Administrative cost | 11,693 | 11,128 | 5.1 | 11,783 | (0.8) | | | |
| EBITDA | 7,697 | 6,405 | 20.2 | 7,615 | 1.1 | 30,218 | 37,319 | 45,282 |
| EBITDA margin (%) | 13.8 | 13.0 | | 13.8 | (1.4) | 14 | 15 | 15 |
| Depreciation | 2,110 | 1,897 | 11.2 | 1,846 | 14.3 | 7,575 | 8,230 | 8,443 |
| EBIT | 5,587 | 4,508 | 23.9 | 5,769 | (3.2) | 22,643 | 29,089 | 36,839 |
| Less: Interest Expense | 1,148 | 1,193 | (3.8) | 1,098 | 4.6 | 4,585 | 5,543 | 5,757 |
| Add: Other income | 611 | 281 | 117.4 | 638 | (4.2) | 2,003 | 2,487 | 3,469 |
| Add: Exceptional items | 0 | 0 | | 0 | | 0 | 0 | 0 |
| Profit before tax | 5,050 | 3,596 | 40.4 | 5,309 | (4.9) | 20,061 | 26,034 | 34,551 |
| Less: Provision for Tax | 1,010 | 1,098 | (8.0) | 1,568 | (35.6) | 5,340 | 6,930 | 9,197 |
| Reported Profit | 3,896 | 2,538 | 53.5 | 3,723 | 4.6 | 14,459 | 18,677 | 24,889 |
| Adjusted Profit | 3,896 | 2,618 | 48.8 | 3,723 | 4.6 | 14,459 | 18,677 | 24,889 |
| No. of Diluted shares outstanding | 144 | 144 | | 144 | | 144 | 144 | 144 |
| Adjusted Diluted EPS | 27 | 18 | 48.8 | 26 | 4.6 | 101 | 130 | 173 |
| as % of revenues | | | | | | | | |
| Cost of revenue | 52.4 | 51.5 | | 52.5 | | 51.9 | 51.5 | 51.5 |
| Operating profit | 10.0 | 9.1 | | 10.4 | | 10.4 | 11.5 | 12.3 |
| Net profit | 7.0 | 5.1 | | 6.7 | | 6.6 | 7.4 | 8.3 |
| Tax rate | 20.0 | 30.5 | | 29.5 | | 26.6 | 26.6 | 26.6 |

Company Description

Apollo Hospitals is widely recognised as the pioneer of private healthcare in India, and was the country's first corporate hospital. The Apollo Hospitals Group, which started as a 150-bed hospital in Chennai in 1983 and today operates 7,000-plus beds across 70 hospitals. The Group has emerged as the foremost integrated healthcare provider in Asia with mature group companies that specialise in insurance, pharmacy, consultancy, clinics and many such key touch points of the ecosystem.

The group includes hospitals, pharmacies, primary care and diagnostic clinics, and telemedicine centres panning the length and breadth of India. As an integrated healthcare services provider—health insurance services, global projects consultancy capability, medical education centres and a research foundation—with focus on global clinical trials, epidemiological studies, stem cell & genetic research, Apollo has been at the forefront of medical breakthroughs. Its most recent investment went towards commissioning the first Proton Therapy Center in Chennai, India.

Investment Theme

APHS hospital business is on a solid footing as it: i) focuses on high-end surgical work, optimises payor mix and reconfigures beds to drive ARPOB growth; ii) aims to sustain 70%-plus occupancy; and iii) has a detailed ~3,000 bed addition plan for the next five years, which offers visibility. This capex cycle is backed by a healthy balance sheet with a net cash position.

The pharmacy business should grow in double-digits given new stores and product mix. The equity-raise strengthens its balance sheet for bolt-ons and has resulted in a net cash position. APHS's focus on the 24x7 digital app not only puts it ahead of the competition, but also act as a feeder for existing businesses.

Key Risks

- Not able to garner share in newer geographies; specialist physicians could disassociate or unable to attract talent.
- Upcoming capex cycle to dilute margin and RoCE
- Pharmacy business may underperform vis-à-vis expectations
- Regulatory intervention
- Subsidiaries may be unable to sustain profitability ahead

Additional Data

Management

| Chairman | Dr. Prathap C Reddy |
|-------------------|------------------------------|
| Vice Chairperson | Smt. Preetha Reddy |
| Vice Chairperson | Smt. Shobana Kamineni |
| Managing Director | Smt. Suneeta Reddy |
| Auditor | Deloitte Haskins & Sells LLP |

Recent Company Research

| Date | Title | Price | Reco |
|-----------|---|-------|------|
| 11-Feb-25 | Hospitals steady; 24/7 yet to pick up pa; <i>Result Update</i> | 6,317 | Buy |
| 27-Jan-25 | Expansion regimen: Profitable growth; Company Update | 6,728 | Buy |
| 08-Nov-24 | Visible progress; expansion on track; <i>Result Update</i> | 7,425 | Buy |

Holdings – Top 10*

| | % Holding | | % Holding |
|---------------------|-----------|-----------------|-----------|
| Sands Capital | 6.96 | Mirae Asset | 1.97 |
| Schroders PLC | 3.62 | FundRock | 1.88 |
| Vanguard | 2.95 | Republic of Sin | 1.76 |
| Franklin | 2.68 | HDFC AMC | 1.57 |
| Blackrock | 2.56 | SBI Funds | 1.53 |
| *Latest public data | | | |

Recent Sector Research

| Date | Name of Co./Sector | Title | | |
|-----------|----------------------------|--|--|--|
| 28-May-25 | MedPlus Health Services | Profits firm; gearing up for growth; Result Update | | |
| 27-May-25 | Laxmi Dental | Short-term blip; in for long haul; Result Update | | |
| 21-May-25 | Fortis Healthcare | Positive quarter; navigating profitabili; <i>Result Update</i> | | |

Rating and Daily Volume Interpretation



Source: Bloomberg, Nuvama research

Rating Rationale & Distribution: Nuvama Research

| Rating | Expected absolute returns over 12 months | Rating Distribution |
|--------|---|---------------------|
| Buy | 15% | 204 |
| Hold | <15% and >-5% | 63 |
| Reduce | <-5% | 34 |

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