RESULT REPORT Q1 FY26 | Sector: Retail- Footwear

Campus Activewear Ltd

Warehouse consolidation disrupts Q1 performance, management maintains FY26 guidance!

Key take aways from Q1FY26 Earnings:

Topline & margins below estimates – Consolidation of warehouses dented business for 15-20 days: Revenue for the quarter stood at Rs3.43Bn, remaining flattish YoY which was below our estimates by 8%. Volumes disappointed meaningfully, reporting a degrowth of 12%YoY to 5.1mn pairs (2-year CAGR came in at -5%). However, revenue was flattish on account of ~15% improvement in ASP on YoY basis which was driven by higher salience of sneakers in overall portfolio. During the quarter, company consolidated their 3-warehouses into 1-warehouse and this transition took longer than expected which impacted online business for ~15-20days during the quarter. Management stated that the loss to business was ~Rs100-120Mn. Consequently, operating margins stood at 14.4% Vs 15.3%/17.6% in Q1FY25/Q4FY25 respectively and EBITDA declined by 5%YoY to Rs493Mn.

Channel & geographic highlights – Lack of inventory impacted online sales the most during warehouse consolidation: D2C online/offline/Distribution constituted 32%/13%/56% of total sales as compared to 35%/13%/52% in Q1FY25. Consequently, D2C online/offline/Distribution reported -8%/flattish/8% growth on YoY basis. EBO count as on Q1FY26 stood at 290-nos Vs 275-nos in Q1FY25. Retailer count expanded from 24,000 in Q1FY25 to 27,300 in Q1FY26. In terms of regional split- North/East/South/West/Central came in at 41%/18%/11%/22%/9% in Q1FY26.

Despite the poor start to FY26, management maintained their annual guidance of double-digit growth in FY26 with an EBITDA margin of 17-19%.

Snapshot Overview

Parameter	Q1 FY26	QoQ (%)	YoY (%)	vs Est	vs Bloom
Revenue	3,433	-15.4%	1.2%	Miss	Miss
EBITDA	493	-31.0%	-4.8%	Miss	Miss
EBITDA Margin (%)	14.4%	-326 bps	-90 bps	Miss	Miss
PAT	222	-36.6%	-12.5%	Miss	Miss
EPS	0.7	-36.6%	-12.5%	Miss	Miss

Source: Company, YES Sec

Key Data points

Particulars	Q1 FY26	QoQ (%)	YoY (%)	vs Est
Volume (Mn pairs)	5.1	-18%	-12%	-
ASP (Rs/pair)	671	3%	15%	-
EBITDA/pair (Rs)	97	-16%	8%	-
EBOs (nos)	290	0%	5%	-
Annual assembly capacity (Mn pairs)	33.9	0%	-5%	-

Source: Company, YES Sec

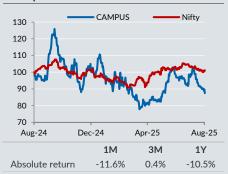


Reco	:	BUY
СМР	:	Rs 255
Target Price	:	Rs 314
Potential Peturn	:	+23%

Stock data (as on Aug 14, 2025)

Nifty	24,648
52 Week h/I (Rs)	372 / 210
Market cap (Rs/USD mn)	79,927 / 913
Outstanding Shares (mn)	305
6m Avg t/o (Rs mn):	179
Div yield (%):	-
Bloomberg code:	CAMPUS IN
NSE code:	CAMPUS

Stock performance



Shareholding pattern (As of Jun'25 end)

Promoter		72.1%
FII+DII		18.5%
Others		9.4%

∆ in stance

(1-Yr)	New	Old
Rating	BUY	BUY
Target Price	314	334

Δ in earnings estimates

	FY26E	FY27E
EPS (New)	4.7	5.7
EPS (Old)	5.1	6.1
% change	-8%	-6%

Financial Summary

(Rs mn)	FY25	FY26E	FY27E
Net Revenue	15,930	17,223	19,676
YoY Growth	10.0	8.1	14.2
EBITDA	2,435	2,670	3,148
EBITDA (%)	15.3	15.5	16.0
PAT	1,212	1,430	1,745
YoY Growth	35.5	18.0	22.0
ROE	17.2	17.3	17.7
EPS	4.0	4.7	5.7
P/E	58.1	54.4	44.6
BV/Share	24.8	29.5	35.2
P/BV	9.3	8.7	7.3

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ANALYST VIEW & INVESTMENT THESIS

1-year View:

For this fiscal, overall demand environment is likely to remain challenging. Moreover, with higher competitive pressure, volume growth is expected to remain soft. However, with online sales likely to normalize with new warehouse facility getting operational, coming 9MFY26 should witness improvement. We have revised our FY26E EPS downwards by 8%YoY to Rs4.7, largely owing to softer than expected volumes in Q1FY26.

3-years View:

Campus should benefit from the expected growth in S&A segment and rapidly growing sneakerization trend in domestic markets. However, heightened competition from overseas brands and material increases in domestic home-grown brands, volume growth should remain at ~10-12%CAGR. However, with non-BIS inventory getting liquidated and nearing exhaustion in coming quarters, we expect demand for branded products to improve. Moreover, CAMPUS has diversified their product offerings and improved the distribution network to capitalize on growth.

At CMP, the stock trades at P/E(x) of 54x/45x on our FY26E/FY27E EPS of Rs4.7/5.7- revised downwards by 8%/6% respectively. We continue to value the company at P/E(x) of 55x on FY27E EPS, arriving at target price of Rs314. Hence, we maintain our BUY rating on the stock.

(x) 12m fwd PE - -1 Std. Dev. Average 215.0 +1 Std. Dev. -2 Std. Dev. +2 Std. Dev. 195.0 175.0 155.0 135.0 115.0 95.0 75.0 55.0 35.0 15.0 2023 2025 2022 2024

Exhibit 1: 1-year forward P/E (x) chart

CONCALL SUMMARY

- Management maintained double-digit growth guidance for FY26 with EBITDA margin of 17-19% (including other income).
- In Q1FY26, revenue from distribution channel grew by 8%YoY, D2C offline remained flattish YoY, and D2C online degrew by 8%YoY. Distribution/D2C online/D2C offline contributed 55.6%/31.9%/12.5% of sales in Q1FY26 Vs 52%/35.2%/12.8% of sales in Q1FY25.
- Online sales were impacted by 15-20 days in the quarter owing to consolidation of 3 warehouses with a total capacity of 80,000 pairs/day to 1 warehouse with 200,000 pairs/day. For this transition company had procured enough inventory for distribution channel; however, inventory was not procured for online sales and Campus could not supply enough inventory to the channel. Furthermore, company had a blackout period in the 1st week of Apr'25 owing to SAP implementation. Overall, this resulted in a revenue loss of Rs100-120Mn (3-4% of revenue) from online channel. Without this disruption, online channel would have grown by high single-digit.
- North/East/South/West/Central/Exports were 40.5%/17.7%/10.8%/22%/8.8%/0.2% of sales in Q1FY26.
- Sneaker segment (Rs1,499+ MRP) grew by 150%YoY in Q1FY26 with volumes of 550,000 pairs that led to higher ASP. Average volume run-rate going ahead would be 500,000-700,000 pairs and the category would grow by 15-20%. Sneakers have a Rs250-300 higher ASP than sports shoes for the company.
- Company reduced sales of DIP school shoes, sandals, & slippers having ASP Rs400-500 per pair and are moving more towards EVA range that have higher ASP.
- Revenue share of Rs1,500+ category increased to 50%+ in the quarter that is the highest ever. Gross margin was higher Vs Q1FY25 in the quarter owing to higher share of premium (Rs1,500+) products and cost efficiencies.
- PAT declined YoY owing to higher depreciation due to capacity expansion in Haridwar & Ganaur in H2FY25.
- Advertisement spend in the quarter was 8.1% of revenue Vs 7.5% of revenue in Q1FY25.
- In the quarter, company launched 50+ new styles.
- Company has 60+ fabricators.
- There is still non-BIS footwear inventory in the channel that has to be cleared by Jun'26.
 Campus has negligible non-BIS inventory.

Estimate Revisions

Metric (Rs Mn)	Old Est (FY27E)	New Est	% Change	Reason
Revenue	20,600	19,676	-4%	Lower volume growth
EBITDA	3,296	3,148	-4%	Lower revenue
EPS	6	6	-6%	



Valuation Snapshot

Valuation Metric	FY25	FY26E	FY27E
P/E (x)	58.1	54.4	44.6
EV/EBITDA (x)	28.8	28.4	23.4
ROCE (%)	20.3	19.4	19.5

Source: Company, YES Sec

Exhibit 2: Footwear volumes and realizations

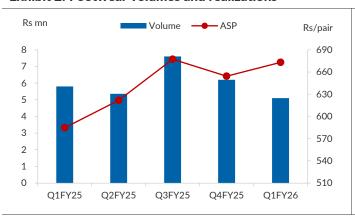
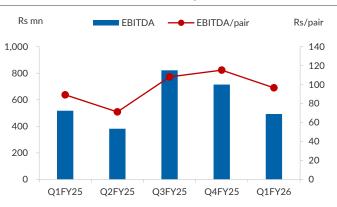


Exhibit 3: EBITDA and EBITDA/pair



Source: Company, YES Sec

Exhibit 4: Channel-wise revenue split

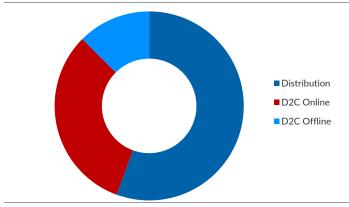
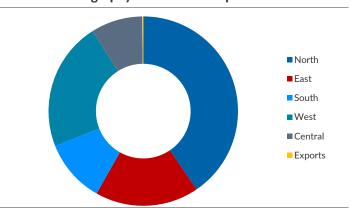


Exhibit 5: Geography-wise revenue split





FINANCIALS

Exhibit 6: Quarterly snapshot

Particulars (Rs Mn)	Q1FY25	Q4FY25	Q1FY26	YoY (%)	QoQ (%)
Net Sales	3,392	4,057	3,433	1.2	(15.4)
COGS	1,595	1,959	1,558	(2.3)	(20.5)
% of sales	47.0	48.3	45.4	(164.4)	(289.7)
Gross margin %	53.0	51.7	54.6	164.4	289.7
Employee costs	287	305	322	12.1	5.5
% of sales	8.5	7.5	9.4	91.0	185.3
Other expenses	992	1,079	1,061	6.9	(1.7)
% of sales	29.3	26.6	30.9	163.6	430.2
EBITDA	517	715	493	(4.8)	(31.0)
EBITDA margin %	15.3	17.6	14.4	(90.2)	(325.8)
Depreciation	162	228	201	23.9	(11.6)
EBIT	355	487	292	(17.9)	(40.1)
EBIT margin %	10.5	12.0	8.5	(197.5)	(350.7)
Interest expense	37	64	49	33.4	(22.8)
Other income	23	53	61	170.5	16.1
PBT	341	476	304	(10.9)	(36.2)
Tax	87	126	82	(6.1)	(35.0)
Effective tax rate %	25.6	26.4	26.9	137.6	50.3
Adj.PAT after Share of Assc & JV	254	350	222	(12.5)	(36.6)
PAT margin %	7.5	8.6	6.5	(101.6)	(216.7)



Exhibit 7: Income statement

Particulars (Rs Mn)	FY23	FY24	FY25	FY26E	FY27E
Sales	14,843	14,483	15,930	17,223	19,676
COGS	7,520	6,955	7,673	7,998	9,029
COGS %sales	50.7	48.0	48.2	46.4	45.9
GP	7,323	7,528	8,257	9,226	10,646
GP%	49.3	52.0	51.8	53.6	54.1
EBITDA	2,536	2,108	2,435	2,670	3,148
EBITDA%	17.1	14.6	15.3	15.5	16.0
Depreciation	710	721	755	725	753
Finance Cost	287	232	188	194	230
Other Income	28	45	147	157	162
PBT	1,566	1,200	1,639	1,907	2,327
Tax	395	306	428	477	582
PAT	1,171	894	1,212	1,430	1,745
PAT%	7.9	6.2	7.6	8.3	8.9

Source: Company, YES Sec

Exhibit 8: Balance sheet

Particulars (Rs Mn)	FY23	FY24	FY25	FY26E	FY27E
Equity Share Capital	1,523	1,526	1,527	1,527	1,527
Reserves	3,998	4,990	6,038	7,469	9,214
Total Shareholders' Funds	5,521	6,517	7,565	8,996	10,741
Liabilities					
Borrowings	1,808	243	-	-	-
Lease Liabilities	1,542	1,535	2,323	3,160	3,973
Trade Payables	2,143	2,002	2,261	2,357	2,661
Others	744	670	903	903	903
Total equity and liabilities	11,759	10,966	13,052	15,415	18,278
Assets					
Gross block	3,576	3,859	4,673	4,831	5,020
Acc dep	1,358	1,773	2,528	3,253	4,006
Net block	2,218	2,085	2,145	1,579	1,014
CWIP	38	183	222	222	222
Right of Use	1,501	1,437	2,141	2,895	3,649
Other non-current assets	518	628	1,347	1,347	1,347
Inventories	4,490	3,963	3,798	3,959	4,470
Trade Receivables	1,766	1,183	1,480	1,600	1,828
Cash	240	248	245	2,139	4,073
Loans	8	11	12	12	12
Other current assets	980	1,228	1,662	1,662	1,662
Total assets	11,759	10,966	13,052	15,415	18,278



Exhibit 9: Cash flow statement

Particulars (Rs Mn)	FY23	FY24	FY25	FY26E	FY27E
PBT	1,566	1,200	1,639	1,907	2,327
Add: Depreciation	710	721	755	725	753
Add: Interest	287	232	188	194	230
Less: WC changes	(954)	560	304	914	665
Less: taxes paid	(525)	(350)	(498)	(477)	(582)
Cash flow from operations	1,265	2,645	2,352	3,264	3,394
Capital expenditure	(667)	(397)	(566)	(913)	(943)
Cash flow from investing activities	(696)	(745)	(1,546)	(913)	(943)
Lease payment	(156)	(231)	(238)	(262)	(286)
Interest paid	(277)	(226)	(175)	(194)	(230)
Cash from financing activities	(331)	(1,925)	(847)	(457)	(517)
Change in cash balance	238	(25)	(41)	1,894	1,934
Opening cash balance	3	240	215	245	2,139
Closing cash balance	241	215	174	2,139	4,073

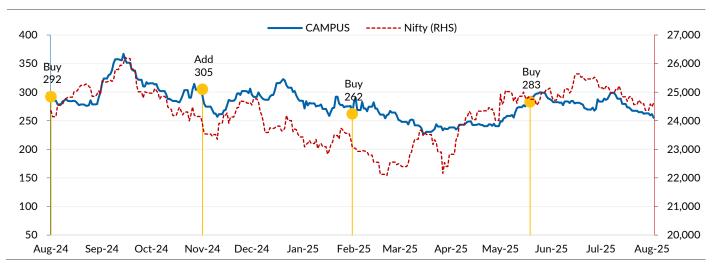
Source: Company, YES sec

Exhibit 10: Ratio analysis

Particulars	FY23	FY24	FY25	FY26E	FY27E
Growth (%)					
Total Sales	24.3%	-2.4%	10.0%	8.1%	14.2%
EBITDA	4.8%	-16.9%	15.5%	9.6%	17.9%
EBIT	-3.2%	-22.7%	27.6%	15.0%	21.7%
PAT	7.9%	-23.6%	35.5%	18.0%	22.0%
Profitability (%)					
GP Margins	49.3%	52.0%	51.8%	53.6%	54.1%
EBITDA Margins	17.1%	14.6%	15.3%	15.5%	16.0%
EBIT Margins	12.5%	9.9%	11.5%	12.2%	13.0%
PAT Margins	7.9%	6.2%	7.6%	8.3%	8.9%
ROCE	28.5%	18.6%	20.3%	19.4%	19.5%
ROE	23.9%	14.9%	17.2%	17.3%	17.7%
Per Share Data (Rs)					
EPS	3.8	2.9	4.0	4.7	5.7
CEPS	6.2	5.3	6.4	7.1	8.2
BVPS	18.1	21.3	24.8	29.5	35.2
Valuations (x)					
P/E (x)	86.7	73.2	58.1	54.4	44.6
P/CEPS (x)	54.0	40.5	35.8	36.1	31.2
P/BV (x)	18.4	10.0	9.3	8.7	7.3
EV/EBITDA	40.7	31.1	28.8	28.4	23.4
Gearing Ratios					
Debt/Equity	0.3	0.0	-	-	-
Net Debt/Equity	0.3	(0.0)	(0.0)	(0.2)	(0.4)
Net Debt/EBITDA	0.6	(0.0)	(0.1)	(0.8)	(1.3)
Int Coverage	6.5	6.2	9.7	10.8	11.1
WCC Days					
Debtors	43	30	34	34	34
Inventory	218	208	181	181	181
Creditors	104	105	108	108	108



Recommendation Tracker





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Name of the Research Analyst: Udit Gajiwala, Shalin Damani

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BUY: Upside greater than 20% over 12 months

ADD: Upside between 10% to 20% over 12 months

NEUTRAL: Upside between 0% to 10% over 12 months

REDUCE: Downside between 0% to -10% over 12 months

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NOT RATED / UNDER REVIEW

Analyst signature Analyst signature

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