### **VISIT NOTE**

### **KEY DATA**

Rating	BUY
Sector relative	Outperformer
Price (INR)	40
12 month price target (INR)	57
52 Week High/Low	49/31
Market cap (INR bn/USD bn)	251/2.9
Free float (%)	38.3
Avg. daily value traded (INR mn)	299.5

## SHAREHOLDING PATTERN

	Jun-25	Mar-25	Dec-24
Promoter	61.72%	61.72%	61.73%
FII	10.37%	10.16%	9.86%
DII	16.24%	16.21%	16.74%
Pledge	0.00%	0.00%	0.00%

FINANCIALS	(INR mn)

Year to March	FY25A	FY26E	FY27E	FY28E
Revenue	93,203	107,015	122,165	135,367
EBITDA	9,971	11,128	13,681	16,242
Adjusted profit	6,059	6,736	8,541	10,319
Diluted EPS (INR)	0.9	1.0	1.3	1.6
EPS growth (%)	(5.1)	11.2	26.8	20.8
RoAE (%)	35.9	38.5	45.8	51.5
P/E (x)	43.8	39.4	31.1	25.7
EV/EBITDA (x)	26.6	23.8	19.3	16.2
Dividend yield (%)	2.1	2.2	2.7	3.3

## PRICE PERFORMANCE



## Greenfield ramp-ups to charge up growth

We met with WTD and COO Mr Anurag Gahlot and CFO Mr Gulshan Pahuja. Highlights: i) Three greenfields together have revenue potential of INR21bn—the Pune and Navagam plants have commenced operations and are being ramped up while the Kharkhauda plant will come on stream in Q2. ii) The two plants are supplying high-/low-voltage harnesses to Maruti Suzuki, Tata Motors and M&M. iii) The recent reported margin of ~10% was impacted by 'starting' costs of greenfields; adjusted margin is higher at ~12%. iv) There is competition from Yazaki and Aptiv, but MSUMI benefits from higher scale, which gives it a better cost structure.

Given the ramp-ups at greenfield plants, we reckon revenue/earnings shall compound at 13%/19% over FY25–28E; retain 'BUY' with a TP of INR57.

## Dominant player in domestic wiring harness

Along with parent company SAMIL, MSUMI dominates the market with an estimated 55%-plus share in PV wiring harnesses and 25%-plus in the 2W segment. The company would benefit from Sumitomo's support via component supplies, technical assistance and new technology products, including gateways, body ECUs, and junction boxes along with solutions for hybrids and EVs. MSUMI is focusing on strengthening its presence via 30 facilities to support demand from customers for ICE, hybrid and EV wiring harnesses.

## Driving growth astride technology and innovation

MSUMI's powertrain-agnostic portfolio enables it to serve conventional, hybrid and electric platforms while staying aligned with megatrends such as electrification, light weighting, and connectivity. With strengths in wiring harnesses, voltage systems and integrated electrical distribution, it supports advanced features such as ADAS, infotainment and 360° vision. Investments in digitalisation, automation and indigenised high-voltage equipment have improved efficiency, scalability and cost competitiveness, positioning it as a key partner for next-generation mobility platforms. The EV transition shall catalyse content growth with an increase of at least 1.7x in PVs and at least 3x in 2Ws as the loss of engine wiring harness would be more than offset by the addition of motor, charging, auxiliaries, traction, and battery harnesses. Furthermore, content should grow up to 1.5x in PVs on the back of the shift from cars to UVs.

## Greenfield ramp-ups to support growth

The upcoming plants are directly linked to confirmed vehicle launches, focused on entirely on new platforms rather than mid-cycle updates. This ensures clear volume visibility and lowers execution risk. Strategically located near key automotive hubs, the facilities enable just-in-time delivery, reduce logistics costs and improve responsiveness to customer needs. Designed to support EV, ICE, and hybrid platforms, they provide flexibility to adapt as propulsion technologies evolve. The ramp-up, phased across Q1 and Q2 of FY26, allows for smoother capacity absorption and operational stability. Led by ramp-up of greenfields, we forecast revenue/earnings CAGR would be 13%/19% over FY25-28E.

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## **Financial Statements**

## Income Statement (INR mn)

Year to March	FY25A	FY26E	FY27E	FY28E
Total operating income	93,203	107,015	122,165	135,367
Gross profit	32,438	37,459	43,007	47,925
Employee costs	16,032	19,265	21,381	23,015
Other expenses	6,434	7,067	7,945	8,668
EBITDA	9,971	11,128	13,681	16,242
Depreciation	1,789	2,033	2,204	2,454
Less: Interest expense	248	243	239	239
Add: Other income	119	128	150	210
Profit before tax	8,054	8,981	11,387	13,759
Prov for tax	1,996	2,245	2,847	3,440
Less: Other adj	0	0	0	0
Reported profit	6,059	6,736	8,541	10,319
Less: Excp.item (net)	0	0	0	0
Adjusted profit	6,059	6,736	8,541	10,319
Diluted shares o/s	6,632	6,632	6,632	6,632
Adjusted diluted EPS	0.9	1.0	1.3	1.6
DPS (INR)	0.9	0.9	1.1	1.3
Tax rate (%)	24.8	25.0	25.0	25.0

## **Balance Sheet (INR mn)**

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Year to March	FY25A	FY26E	FY27E	FY28E
Share capital	6,632	6,632	6,632	6,632
Reserves	16,983	17,993	19,275	20,822
Shareholders funds	16,983	17,993	19,275	20,822
Minority interest	0	0	0	0
Borrowings	2,692	2,597	2,597	2,597
Trade payables	15,908	18,265	20,851	23,104
Other liabs & prov	1,131	1,384	1,661	1,903
Total liabilities	36,714	40,240	44,384	48,427
Net block	6,906	6,874	6,669	6,215
Intangible assets	0	0	0	0
Capital WIP	367	367	367	367
Total fixed assets	7,273	7,240	7,036	6,582
Non-current inv	0	0	0	0
Cash/cash equivalent	2,375	2,549	3,703	4,572
Sundry debtors	12,437	14,280	16,301	18,063
Loans & advances	0	0	0	0
Other assets	14,629	16,171	17,344	19,210
Total assets	36,714	40,240	44,384	48,427

### Important Ratios (%)

Year to March	FY25A	FY26E	FY27E	FY28E
Gross profit margin (%)	34.8	35.0	35.2	35.4
Staff cost % sales	17.2	18.0	17.5	17.0
Other expenses % sales	6.9	6.6	6.5	6.4
EBITDA margin (%)	10.7	10.4	11.2	12.0
Net profit margin (%)	6.5	6.3	7.0	7.6
Revenue growth (% YoY)	11.9	14.8	14.2	10.8
EBITDA growth (% YoY)	(1.6)	11.6	22.9	18.7
Adj. profit growth (%)	(5.1)	11.2	26.8	20.8

## Free Cash Flow (INR mn)

Year to March	FY25A	FY26E	FY27E	FY28E
Reported profit	7,935	8,852	11,237	13,549
Add: Depreciation	1,789	2,033	2,204	2,454
Interest (net of tax)	130	243	239	239
Others	(42)	0	0	0
Less: Changes in WC	(4,344)	(774)	(332)	(1,133)
Operating cash flow	3,529	8,109	10,502	11,669
Less: Capex	(1,712)	(2,000)	(2,000)	(2,000)
Free cash flow	1,817	6,109	8,502	9,669

## **Assumptions**

Assumptions				
Year to March	FY25A	FY26E	FY27E	FY28E
PV revenue (INRmn)	56,853.7	66,518.8	77,161.9	85,649.7
CV revenue (INRmn)	9,320.3	10,065.9	10,770.5	11,416.7
2W revenue (INRmn)	12,116.4	14,176.1	16,444.3	18,911.0
Agri/Off road rev. (INRmn)	6,524.2	7,111.4	7,822.5	8,526.5
Others revenue (INRmn)	8,388.3	9,143.2	9,966.1	10,863.0

## **Key Ratios**

Year to March	FY25A	FY26E	FY27E	FY28E
RoE (%)	35.9	38.5	45.8	51.5
RoCE (%)	42.5	45.8	54.8	61.8
Inventory days	73	71	67	66
Receivable days	42	46	46	46
Payable days	80	90	90	92
Working cap (% sales)	10.1	9.6	8.6	8.6
Gross debt/equity (x)	0.2	0.1	0.1	0.1
Net debt/equity (x)	0	0	(0.1)	(0.1)
Interest coverage (x)	33.5	37.9	48.7	58.6

### **Valuation Metrics**

Year to March	FY25A	FY26E	FY27E	FY28E
Diluted P/E (x)	43.8	39.4	31.1	25.7
Price/BV (x)	15.6	14.7	13.8	12.7
EV/EBITDA (x)	26.6	23.8	19.3	16.2
Dividend yield (%)	2.1	2.2	2.7	3.3

Source: Company and Nuvama estimates

## **Valuation Drivers**

Year to March	FY25A	FY26E	FY27E	FY28E
EPS growth (%)	(5.1)	11.2	26.8	20.8
RoE (%)	35.9	38.5	45.8	51.5
EBITDA growth (%)	(1.6)	11.6	22.9	18.7
Payout ratio (%)	93.0	85.0	85.0	85.0

## **Management meet: Highlights**

• Greenfields: Three new greenfield plants together have revenue potential of INR21bn. Status of greenfield plants: i) The Pune plant commenced operations in FY25 and is in a ramp-up phase. ii) The Navagam plant commenced operations in Q1FY26 for an EV model. The production relating to a second model (EV+ICE) has been delayed to Q4FY26 (from Q2FY26). iii) The Kharkhauda plant would commence operations in Q2FY26, as per the initial plan. The company is supplying both high-voltage and low-voltage wiring harnesses to Maruti Suzuki, Tata Motors and M&M from these plants.

**Exhibit 1: Status of greenfield plants** 

Location	Powertrain	SOP	Update
Navagam	EV	Q1 FY26*	Volume ramp up in Q2 FY2
(Gujarat)	EV+ICE	Q4 FY 26*	SOP delayed to Q4 from Q2
Kharkhauda (Haryana)	ICE	Q2 FY 26	As per plan
Pune	EV + ICE	Q2 FY25	-1
(Maharashtra)	EV	Q4 FY25*	Volume ramp up in Q2 FY20

Source: Company, Nuvama Research

- Revenue from greenfield plants aggregated INR1.6bn in Q1FY26. EBITDA impact
  due to greenfield-related 'start-up' costs was ~INR310mn in Q1FY26. Owing to
  these costs, the reported margin for the company is ~10%. Excluding these costs,
  the adjusted margin is higher at ~12%.
- In Q1FY26, **EV** share in revenue was 5.4%. The EV transition shall catalyse content growth with an increase of at least 1.7x in PVs and at least 3x in 2Ws as the loss of engine wiring harness would be more than offset by the addition of motor, charging, auxiliaries, traction, and battery harnesses. Furthermore, content should grow up to 1.5x in PVs on the back of a shift from ICE cars to ICE UVs.
- Q1 employee cost jumped 27% YoY/15% QoQ due to salary increments and hiring
  of employees for new greenfield plants. Employee cost is likely to increase further
  as the new greenfield plants ramp up. About 7,000 employees are likely to be
  hired for the greenfield plants.
- Samvardhana Motherson (SAMIL) and Sumitomo support: Along with parent
  company SAMIL, MSUMI dominates the PV wiring harness market. The company
  also benefits from Sumitomo's support via component supplies, technical
  assistance and new technology products, including gateways, body ECUs and
  junction boxes along with solutions for hybrids and EVs.

- Localisation: The company is pushing forward on localisation, especially for EV components. That includes local production of charging connectors and working with group companies to localise high-spec shielded and silicon cables. The purchases from SAMIL and Sumitomo Wiring Systems stands at 64% of total purchases in FY25 (versus 65% in FY24).
- Due to **rare earth supply constraints,** there has been no impact on production schedules for E-PV OEMs.
- **Fungibility:** The capacity is completely fungible between models. So, if one model fails to do well, the company will use the same capacity for another model.
- Competitive intensity is high, and major competitors are Yazaki and Aptiv. The company is well-placed due to economies of scale, which provides better cost structure. The company may compete aggressively to get business, but the objective will be to maintain the 40% RoCE on a blended basis.
- Foreign exchange and input commodity movement is passed on to customers with a lag of one—two quarters.
- Capex in FY26 is likely to be INR2bn.
- Net cash (excluding lease liabilities) was INR160mn in Jun-25 versus INR50mn in Mar-25.

Exhibit 2: Key revenue assumptions: Revenue CAGR at 13% over FY25-28E

(INR mn)	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E	FY25-28E CAGR (%)
PV	33,810	40,994	48,304	56,854	66,519	77,162	85,650	15%
Mix%	60	58	58	61	62	63	63	
Growth%		21	18	18	17	16	11	
CV	6,198	8,482	9,994	9,320	10,066	10,771	11,417	7%
Mix%	11	12	12	10	9	9	8	
Growth%		37	18	(7)	8	7	6	
2W	6,762	8,482	11,660	12,116	14,176	16,444	18,911	16%
Mix%	12	12	14	13	13	13	14	
Growth%		25	37	4	17	16	15	
Agri/Off road	3,381	7,068	8,328	6,524	7,111	7,823	8,527	9%
Mix%	6	10	10	7	7	6	6	
Growth%		109	18	(22)	9	10	9	
Other components	6,198	5,654	4,997	8,388	9,143	9,966	10,863	9%
Mix%	11	8	6	9	9	8	8	
Growth%		(9)	(12)	68	9	9	9	
Total revenue	56,350	70,680	83,283	93,203	107,015	122,165	135,367	13%
Growth%		25	18	12	15	14	11	

Source: Company, Nuvama Research

## **Company Description**

Motherson Sumi Wiring India is a joint venture between Samvardhana Motherson International (SAMIL) and Sumitomo Wiring Systems (one of the leading companies in harnesses, harness components and other electric wires). MSUMI is a fast-growing full-system solutions provider to OEMs in the wiring harness segment in India. These systems range are from simple to complex wire harnesses, containing variety of wires and connectors with suitable of protective coverings to meet customer needs at every stage of supply chain.

### **Investment Theme**

MSUMI, along with parent entity SAMIL, is major player in wiring harness market with an estimated share of >55% in the PVs and >25% in 2Ws. Over FY10-25, MSUMI outperformed the Indian PV industry's revenue CAGR by ~7%, driven by increasing content per vehicle. We expect this trend to persist and support revenue CAGR of 13% over FY25-28E, industry upcycle, premiumisation and EV transition. In EVs, the company has begun supplies to multiple PV, 2W and CV OEMs.

We reckon earnings CAGR at a robust 19% over FY25–28E, supported by ramp-up of utilization at new greenfields and better scale. Moreover, average ROIC is likely at ~49% owing to high asset turnover. We recommend 'BUY' with a TP of INR57, based on 40x Sep-27E EPS. In our view, considering the expected outperformance and high return ratios, the high valuation multiple is warranted.

## **Key Risks**

- · Lower-than-expected demand in domestic auto industry
- Increase in competitive intensity from competitors such as Aptiv and Yazaki
- Spike in input costs, and delays in pass-through
- Adverse movement in currency rates

## **Additional Data**

## Management

Chairman	Vivek Chaand Sehgal
CFO	Gulshan Pahuja
COO	Anurag Gahlot
CS	Pooja Mehra
Auditor	S. R. Batliboi & Co. LLP

### **Recent Company Research**

Date	Title	Price	Reco
28-Jul-25	Q1 in line; revenue outperformance to en; Result Update	40	Buy
09-May-25	Outperformance sustains; outlook intact; Result Update	57	Buy
06-Feb-25	In-line EBITDA; growth prospects positiv; Result Update	56	Buy

## Holdings - Top 10\*

	% Holding		% Holding
ICICI Prudential	6.43	FundRock Management	1.29
SBI Funds	2.95	360 One AMC	1.01
UTI AMC	1.90	Blackrock Inc	0.88
Franklin Resources	1.76	Dimensional Fun	0.52
Vanguard Group	1.54	Norges Bank	0.44

<sup>\*</sup>Latest public data

### **Recent Sector Research**

Date	Name of Co./Sector	Title
14-Aug-25	Ashok Leyland	Q1 in-line; outlook remains muted; Result Update
08-Aug-25	Tata Motors	A cold start: weak quarter; outlook subd; <i>Result Update</i>
08-Aug-25	APTY	Muted Q1; outlook positive; <i>Result Update</i>

## **Rating and Daily Volume Interpretation**



Source: Bloomberg, Nuvama research

## **Rating Rationale & Distribution: Nuvama Research**

Rating	Expected absolute returns over 12 months	Rating Distribution
Buy	15%	198
Hold	<15% and >-5%	70
Reduce	<-5%	36

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