India | Cement | Result Update



11 November 2025

Clinker purchase inflates cost

Birla Corporation's (BCORP IN) Q2FY26 EBITDA at ~INR 3.0bn was ahead of our and consensus estimates, driven by better-than-expected realization. PAT stood at ~INR 905mn versus a loss of INR 252mn in Q2FY25, supported by a sharp ~56% YoY rise in other income and a strong turnaround in the jute business. Despite challenging market conditions and weak pricing in core Central India markets, cement realization per tonne improved ~3% YoY to INR 4,845. While Mukutban's Q2FY26 volume contribution was hit by heavy rains, improving demand in Maharashtra is expected to drive recovery, going ahead. Ongoing capacity expansion at Kundanganj and other announced projects should provide volume security. Management trimmed its FY26 capex guidance to ~INR 8bn (from INR 10bn earlier). Thus, we reiterate Accumulate with a lower TP of INR 1,394, based on 8x September 2027E EV/EBITDA.

Heavy rains in core markets impact volume growth: Cement sales volume rose ~7% YoY (last year down 5% YoY) but declined ~11% QoQ to ~4.8mn tonnes, as estimated. While preelection demand in Bihar provided a temporary boost, excessive rainfall in the company's core Central India markets disrupted demand. Cement realization improved ~3% YoY (flat QoQ) to INR 4,845/tonne, while blended realization rose ~6% YoY and ~1% QoQ to INR 5,192/tonne. Management expects realizations to remain stable or inch up slightly on better demand. The recent GST reduction led to a price correction of INR 10-15/bag in the non-trade segment across Central, Western, and Northern India. However, prices are expected to stabilize and firm up gradually with improving demand.

Operational issues lift costs; EBITDA/tonne holds steady: Blended operating cost remained flat YoY but rose ~2% QoQ to INR 4,474/tonne, mainly due to clinker procurement from external sources following operational issues such as unplanned shutdowns and intermittent sub-optimal kiln performance at the Madhya Pradesh-based Maihar unit for the second quarter. So, cement EBITDA/tonne rose ~54% YoY (flat QoQ) to INR 712, and blended EBITDA/tonne increased ~61% YoY but fell ~1% QoQ to INR 717, above estimates of INR 574.

Reiterate Accumulate with a lower TP of INR 1,394: We believe improving demand in Maharashtra will aid recovery at the Mukutban unit, while completion of the 1.2mn tonnes expansion project should drive near-term volume growth. Also, the announced 6.2mn tonnes cement and 3.7mn tonnes clinker capacity expansions, to be executed in phases, enhance long-term growth visibility. Continued focus on premiumization, rising renewable power share, and cost-saving initiatives should further support margins.

Thus, we reiterate **Accumulate**. We lower our EBITDA estimates by $\sim 2\%$ for FY26E and $\sim 3\%$ each for FY27E and FY28E to factor in lower volumes and capex guidance cut. We roll over to September 2027E from June 2027E with a lower TP of INR 1,394 from INR 1,502, based on 8x September 2027E EV/EBITDA. Sub-par demand, weak cement prices, and a sharp rise in fuel prices are key risks to our call.

Key Financials

YE March (INR mn)	FY24	FY25	FY26E	FY27E	FY28E
Revenue (INR mn)	96,562	92,145	99,487	106,352	113,124
YoY (%)	11.2	(4.6)	8.0	6.9	6.4
EBITDA (INR mn)	14,376	12,172	14,568	16,239	17,050
EBITDA margin (%)	14.9	13.2	14.6	15.3	15.1
Adj PAT (INR mn)	4,158	3,221	5,461	6,448	6,836
YoY (%)	820.9	(22.5)	69.5	18.1	6.0
Fully DEPS (INR)	54.0	41.8	70.9	83.7	88.8
RoE (%)	6.6	4.7	7.5	8.3	8.2
RoCE (%)	8.3	6.2	8.4	9.1	9.1
P/E (x)	22.0	28.4	16.8	14.2	13.4
EV/EBITDA (x)	8.1	9.6	8.0	7.2	6.9

Note: Pricing as on 10 November 2025; Source: Company, Elara Securities Estimate

Rating: Accumulate Target Price: INR 1,394 Upside: 17% CMP: INR 1,190

As on 10 November 2025

Key data	
Bloomberg	BCORP IN
Reuters Code	BRLC.NS
Shares outstanding (mn)	77
Market cap (INR bn/USD mn)	92/1,033
EV (INR bn/USD mn)	117/1,320
ADTV 3M (INR mn/USD mn)	123/1
52 week high/low	1,537/902
Free float (%)	37

Note: as on 10 November 2025; Source: Bloomberg

Price chart

1,600
1,400
1,200
600
400
200
0
Nov-24 Feb-25 May-25 Aug-25 Nov-25

Shareholding (%)	Q3	Q4	Q1	Q2
Snarenolaling (%)	FY25	FY25	FY26	FY26
Promoter	62.9	62.9	62.9	62.9
% Pledge	0.0	0.0	0.0	0.0
FII	5.6	6.3	7.1	6.7
DII	16.3	15.5	15.6	15.8
Others	15.2	15.3	14.4	14.6

Price performance (%)	3M	6M	12M
Nifty	5.0	6.5	5.9
Birla Corporation	(4.8)	12.5	4.3
NSE Mid-cap	5.7	10.1	5.5
NSE Small-cap	2.9	12.9	(3.5)

Source: Bloomberg

Source: BSF

Source: Bloombera



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Financials (YE March)

Income Statement (INR mn)	FY24	FY25	FY26E	FY27E	FY28E
Total Revenue	96,562	92,145	99,487	106,352	113,124
EBITDA	14,376	12,172	14,568	16,239	17,050
EBIT	8,593	6,454	9,143	10,586	11,138
Interest expense	3,717	3,271	2,890	3,069	3,109
Other income	856	979	1,028	1,079	1,085
Exceptional/ Extra-ordinary items	68	(384)	-	-	-
PBT	5,799	3,779	7,281	8,597	9,114
Tax	1,594	826	1,820	2,149	2,279
Reported PAT	4,206	2,952	5,461	6,448	6,836
Adjusted PAT	4,158	3,221	5,461	6,448	6,836
Balance Sheet (INR mn)	FY24	FY25	FY26E	FY27E	FY28E
Shareholders' Equity	66,738	70,151	74,842	80,481	86,508
Trade Payables	8,680	8,724	9,264	9,830	10,480
Provisions & Other Current Liabilities	10,659	11,146	11,259	11,372	11,486
Total Borrowings	37,697	33,633	38,608	38,108	39,608
Other long term liabilities	20,587	19,655	19,644	19,144	18,674
Total liabilities & equity	144,362	143,309	153,617	158,935	166,756
Net Fixed Assets	102,698	100,943	103,518	107,865	116,953
Business Investments / other NC assets	11,848	13,060	13,334	13,574	13,881
Cash, Bank Balances & treasury investments	7,439	8,220	14,627	14,403	11,771
Inventories	9,646	9,670	10,268	10,896	11,616
Sundry Debtors	4,149	3,391	3,764	4,010	4,266
Other Current Assets	8,582	8,026	8,106	8,187	8,269
Total Assets	144,362	143,309	153,617	158,935	166,756
Cash Flow Statement (INR mn)	FY24	FY25	FY26E	FY27E	FY28E
Cashflow from Operations	16,201	16,695	12,245	13,299	13,988
Capital expenditure	(5,255)	(4,436)	(8,000)	(10,000)	(15,000)
Other Business cashflow	(1,745)	(4,421)	754	839	779
Free Cash Flow	9,200	7,838	4,999	4,138	(234)
Cashflow from Financing	(8,512)	(7,057)	1,408	(4,362)	(2,398)
Net Change in Cash / treasury investments	689	781	6,407	(224)	(2,631)
Key assumptions & Ratios	FY24	FY25	FY26E	FY27E	FY28E
Dividend per share (INR)	10.0	10.0	10.5	10.5	11.0
Book value per share (INR)	866.6	910.9	971.8	1,045.1	1,123.3
RoCE (Pre-tax) (%)	8.3	6.2	8.4	9.1	9.1
ROIC (Pre-tax) (%)	8.9	6.7	9.4	10.4	10.2
ROE (%)	6.6	4.7	7.5	8.3	8.2
Asset Turnover (x)	0.9	0.9	1.0	1.0	1.0
Net Debt to Equity (x)	0.5	0.4	0.3	0.3	0.3
Net Debt to EBITDA (x)	2.1	2.1	1.6	1.5	1.6
Interest cover (x)	3.9	3.7	5.0	5.3	5.5
Total Working capital days	41.7	36.5	61.9	57.8	46.4
Valuation	FY24	FY25	FY26E	FY27E	FY28E
P/E (x)	22.0	28.4	16.8	14.2	13.4
P/Sales (x)	0.9	1.0	0.9	0.9	0.8
EV/ EBITDA (x)	8.1	9.6	8.0	7.2	6.9
EV/ OCF (x)	7.2	7.0	9.6	8.8	8.4
FCF Yield (%)	7.9	6.7	4.3	3.5	(0.2)
Price to BV (x)	1.4	1.3	1.2	1.1	1.1
Dividend yield (%)	0.8	0.8	0.9	0.9	0.9

Note: Pricing as on 10 November 2025; Source: Company, Elara Securities Estimate $\,$



Exhibit 1: Quarterly financials

YE March (INR mn)	Q2FY26	Q2FY25	YoY (%)	Q1FY26	QoQ (%)	Q2FY26E	Variance (%)
Net Sale	22,065	19,526	13.0	24,542	(10.1)	21,582	2.2
Operating Expenses	19,017	17,754	7.1	21,075	(9.8)	19,133	(0.6)
% of Sales	86.2	90.9		85.9		88.7	
EBITDA	3,049	1,772	72.1	3,467	(12.1)	2,448	24.5
EBITDA Margins (%)	13.8	9.1		14.1		11.3	
Other Income	269	172	56.3	319	(15.7)	224	20.4
Interest	665	851	(21.8)	707	(5.9)	728	(8.7)
Depreciation	1,343	1,450	(7.4)	1,306	2.9	1,371	(2.0)
PBT	1,310	-357	-	1,774	(26.2)	573	128.7
Tax	405	-105	-	578	(30.0)	149	171.9
Effective Tax Rate(%)	30.9	29.4		32.6		26.0	
Adjusted PAT	905	-252	-	1,196	(24.3)	424	113.6
Reported PAT	905	-252	-	1,196	(24.3)	424	113.6
Adj. NPM (%)	4.1	-1.3		4.9		2.0	

Source: Company, Elara Securities Estimate

Jute division's EBIT margin turns positive YoY but moderates slightly QoQ: The revenue from Birla Jute Mills surged ~70% YoY to ~INR 1.3bn, due to a sharp ~55% YoY jump in sales volume during the quarter. Further, EBIT margins turned positive to 3.0% in Q2FY26 versus a negative 3.7% in Q2FY25 and versus 4.2% in Q1FY26. It reported a cash profit of INR 50mn in Q2FY26 versus a loss of INR 20mn in Q2FY25. Despite a sharp rise of ~26% YoY in raw jute prices, the company effectively curbed conversion costs by 20% YoY, cushioning margin pressures.

Other highlights

- Renewable power, as a percentage of total power consumed, was 30% in Q2FY26 versus 25% in Q2FY25
- The share of renewable power in total power consumed is expected to go up to 32% in H2FY26.
- ▶ The share of blended cement stood at 89% in Q2FY26 versus 83% in Q2FY25.
- ▶ Trade sales stood at 79% in Q2FY26 versus 71% in Q2FY25.
- ▶ The share of premium products stood at 60% in Q2FY26 versus 62% in Q2FY25.

Exhibit 2: Standalone results

YE March (INR mn)	Q2FY26	Q2FY25	YoY (%)	Q1FY26	QoQ (%)
Net Sale	12,294	11,263	9.2	14,289	(14.0)
Operating Expenses	11,000	10,820	1.7	12,605	(12.7)
% of Sales	89.5	96.1		88.2	
EBITDA	1,294	443	191.9	1,684	(23.2)
EBITDA Margins (%)	10.5	3.9		11.8	
Other Income	187	150	24.2	218	(14.2)
Interest	203	261	(22.2)	208	(2.1)
Depreciation	476	534	(11.0)	488	(2.6)
PBT	802	-202	-	1,206	(33.5)
Tax	271	-35	-	427	(36.7)
Adjusted PAT	531	-167	-	779	(31.8)
Reported PAT	531	-167	-	779	(31.8)
Adj. NPM (%)	4.3	-1.5		5.4	

Source: Company, Elara Securities Research



Exhibit 3: Consolidated cement business – Q2FY26 metrics

Per tonne analysis (INR)	Q2FY26	Q2FY25	YoY (%)	Q1FY26	QoQ (%)
Sales volume (mn tonnes)	4.3	4.0	7.1	4.8	(11.3)
Realization	4,845	4,697	3.2	4,858	(0.3)
Cost	4,133	4,236	(2.4)	4,143	(0.2)
EBITDA	712	461	54.4	715	(0.4)
EBIT	462	155	198.1	495	(6.7)

Source: Company, Elara Securities Research

Exhibit 4: Valuation

(INR mn)	Sep-27E
Consolidated EBITDA	16,645
Target multiple (x)	8.0
Target EV	133,157
Less: net debt	25,771
Target market cap	107,385
Shares (mn)	77
TP (INR)	1,394
CMP	1,190
Upside (%)	17.2

Note: pricing as on 10 November 2025; Source: Elara Securities Estimate

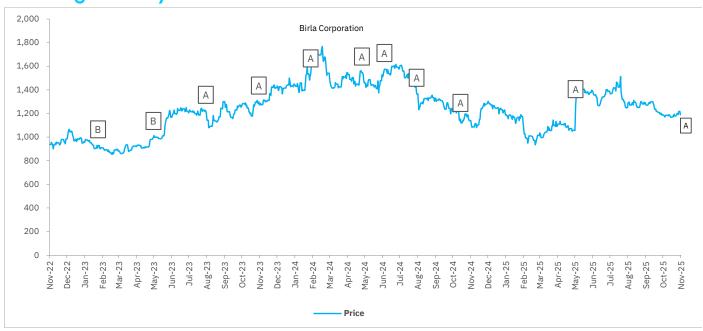
Exhibit 5: Change in estimates

(INR mn)	Old estimates		Revised estimates		С	hange (%)			
	FY26E	FY27E	FY28E	FY26E	FY27E	FY28E	FY26E	FY27E	FY28E
Net Revenue	99,857	106,747	113,545	99,487	106,352	113,124	(0.4)	(0.4)	(0.4)
EBITDA	14,939	16,712	17,667	14,568	16,239	17,050	(2.5)	(2.8)	(3.5)
PAT	5,273	6,337	6,612	5,461	6,448	6,836	3.6	1.7	3.4
Target price (INR)			1,502			1,394			(7.2)

Source: Elara Securities Estimate



Coverage History



Date	Rating	Target Price (INR)	Closing Price (INR)
03-Feb-2023	Buy	1,178	929
10-May-2023	Buy	1,252	1,000
09-Aug-2023	Accumulate	1,343	1,221
09-Nov-2023	Accumulate	1,457	1,299
07-Feb-2024	Accumulate	1,740	1,529
06-May-2024	Accumulate	1,824	1,544
14-Jun-2024	Accumulate	1,872	1,574
09-Aug-2024	Accumulate	1,564	1,365
24-Oct-2024	Accumulate	1,350	1,152
12-May-2025	Accumulate	1,502	1,269
10-Nov-2025	Accumulate	1,394	1,190

Guide to Research Rating

BUY (B) Absolute Return >+20%

ACCUMULATE (A) Absolute Return +5% to +20%

REDUCE (R) Absolute Return -5% to +5%

SELL (S) Absolute Return < -5%



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