

Kaynes Technology India | BUY

Placing faith in past execution track record

We attended Kaynes Technology's analyst meet, wherein the management reiterated: (1) Confidence in achieving FY26E guidance, (2) Progress in OSAT and PCB facilities being on track, and (3) Capex of ~INR 85bn over FY26-30E in OSAT, PCB manufacturing, and a copper clad laminate facility. We note that concerns exist over: (1) High capex and many new avenues posing as a risk to execution; (2) Coupled with high growth, necessitating higher working capital, which may make incremental dilution inevitable; and (3) A higher working capital cycle, restricting cash flow generation. However, we understand that similar concerns existed over its ability to execute when it announced a foray into OSAT and PCB manufacturing. Since then, it has demonstrated excellent execution capabilities, as visible from customers onboarded and orders won. Incrementally, the stock has corrected ~24% from its Oct'25 highs, post which, our PT indicates 21% upside to CMP, despite an EPS cut of 4-13% through FY26-28E as we factor in higher depreciation. Hence, we upgrade to BUY, with a PT of INR 7,000 (basis SoTP valuation).

- **4Q performance to enable meeting FY26E revenue guidance:** We note that FY26E revenue guidance of INR 45bn remains unchanged. Out of this, the core EMS business should contribute ~INR 42bn, followed by the August Electronics acquisition contributing ~INR 2bn, and the new OSAT business contributing ~INR 1bn. In the core EMS business, 35-40% of full year estimate, i.e. ~INR 16bn, should be derived in 4Q, as has been the case historically (35% in FY24 and 36% in FY25). On similar lines, FY28E consolidated revenue guidance of INR 88bn (~USD 1bn), including INR 70bn from the core EMS business, remains intact.
- **OSAT, PCB businesses on track; FY26/27E revenue commitments to be met:** OSAT and PCB manufacturing businesses are ramping up well. So, revenue commitment of INR 1bn from OSAT in FY26E, and INR 10bn and INR 5bn from OSAT and PCB manufacturing respectively in FY27E should be met. The company is targeting to service nearly 10 clients through existing OSAT capacities, out of which the top 4 anchors, including Infineon, L&T semiconductor, AOS (Alpha & Omega Semiconductor), and Mitsui & Co., are likely to occupy 60% of the capacities.
- **Massive capex planned:** The company plans to incur ~INR 85bn+ in capex over FY26-30E. Of this, the OSAT facility in Sanand will entail total capex of ~INR 33bn, (~INR 4bn in FY26E, ~INR 8.5bn in FY27E, ~INR 9.5bn in FY28E and INR 10bn in FY29E). Similarly, the PCB manufacturing in Chennai will include ~INR 14bn of total capex initially (~INR 6bn in FY26E, ~INR 8bn in FY27E). Besides this, within the PCB vertical, an incremental ~INR 17bn each is planned for HDI/flex PCB manufacturing, and a copper clad laminate (CCL) facility. The rest will form part of Kaynes' camera module aspirations and expansion in the core EMS business. These expansion plans are expected to be funded through a mix of borrowings, internal accruals, government subsidies and equity funding. While most of these projects are eligible for government subsidies, including capex and revenue-linked, it is crucial to note that the initial investment will have to be funded by equity or debt, since government subsidies will be received with a lag.
- **Taking steps to solidify working capital structure; expect major improvement by end-FY26E:** We also note that ~INR 2.3bn (earlier ~INR 3bn) of non-current receivables from the acquisition of Iskraemeco are expected to be cleared out by end-FY26E, through a mix of factoring and collections. Further, net working capital is expected to come down to 70-80 days by end-FY26E. This will be key to Kaynes reporting positive OCF in FY26E.



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Recommendation and Price Target

Current Reco.	BUY
Previous Reco.	ADD
Current Price Target (12M)	7,000
Upside/(Downside)	21.2%
Previous Price Target	7,350
Change	-4.8%

Key Data – KAYNES IN

Current Market Price	INR5,778
Market cap (bn)	INR387.3/US\$4.3
Free Float	45%
Shares in issue (mn)	66.9
Diluted share (mn)	66.9
3-mon avg daily val (mn)	INR3,984.3/US\$44.7
52-week range	7,825/3,825
Sensex/Nifty	84,587/25,885
INR/US\$	89.2

Price Performance

%	1M	6M	12M
Absolute	-13.6	-4.1	-2.0
Relative*	-14.0	-7.3	-7.2

* To the BSE Sensex

Financial Summary

(INR mn)

Y/E March	FY24A	FY25A	FY26E	FY27E	FY28E
Net Sales	18,046	27,218	42,579	65,947	89,166
Sales Growth (%)	60.3	50.8	56.4	54.9	35.2
EBITDA	2,542	4,107	6,525	10,947	15,550
EBITDA Margin (%)	14.1	15.1	15.3	16.6	17.4
Adjusted Net Profit	1,833	2,934	3,901	5,911	8,680
Diluted EPS (INR)	28.6	45.8	58.3	88.4	129.8
Diluted EPS Growth (%)	74.9	60.1	27.2	51.5	46.8
ROIC (%)	20.8	15.8	11.4	11.8	13.7
ROE (%)	10.6	11.0	10.2	11.5	14.8
P/E (x)	203.5	127.1	99.9	65.9	44.9
P/B (x)	15.0	13.1	8.1	7.2	6.2
EV/EBITDA (x)	148.8	94.6	59.4	36.5	25.9
Dividend Yield (%)	0.0	0.0	0.0	0.0	0.0

Source: Company data, JM Financial. Note: Valuations as of 25/Nov/2025

JM Financial Research is also available on: Bloomberg - JMFR <GO>, FactSet, LSEG and S&P Capital IQ.

Please see Appendix I at the end of this report for Important Disclosures and Disclaimers and Research Analyst Certification.

Revenue and margin guidance

- **Revenue guidance:** In 2Q, was targeting INR 10bn in revenue, but delivered a shade lower (INR 9bn). Full-year EMS revenue (INR 41bn-42bn) will be highly contingent on the 4th quarter. 35-40% of FY26E EMS revenue will come from 4Q, which is ~INR 16bn of EMS revenue expected in 4Q. Besides EMS, in FY26E, OSAT should drive revenue of INR 1bn, and above that August Electronics will contribute ~INR 2bn to consolidated revenue.
- **Longer-term guidance:** Target INR 88bn of revenue by FY28E, which includes INR 70bn from the EMS business. This is a conservative estimate, and expect to surpass this.
- **Key segments:** The proportion of smart meters has reduced in 1H. Other verticals have seen good growth. In industrials, have gotten orders for some non-smart meter businesses, in railways getting significant traction in Kawach and the core railway business. In automotive as well, visibility provides confidence to perform.
- **Smart meters:** Industrials and EV registered INR 9bn of revenue in 1H, out of total revenue of INR 15.8bn. Out of the INR 9bn, EVs was ~INR 1.8bn, and out of the balance, INR 4.5bn was smart meter revenue, while the rest was other industrial products. Smart meters should contribute around INR 8bn-10bn in FY26 and have a good order visibility for the segment.
- **Segmental plans/targets:**
 - **Automotive:** Includes 3 different activities – (1) large customers like a French auto major, which can contribute 5-6% of FY27E revenue of INR 60bn+, (2) a new product category, likely to be a JV, and (3) growth of existing customers, which can post ~25% revenue growth. Automotive will remain 30% of consolidated revenue.
 - **Industrial and EVs:** See big opportunity in 2-wheelers and 4-wheelers. Target revenue of INR 8bn-10bn in smart meters through FY26E, and expect growth in other industrial products to continue.
 - **Railways:** Over the last month several RFQs have come in within railway existing products. This coupled with Kawach business should drive good growth (+50-60%) in this segment.
 - **Aerospace:** Should be a high-growth area (60%+ growth), progressing well with potential customers.

Higher working capital

- **Iskraemeco receivables:** Other non-current assets have been higher due to legacy receivables that got added when Iskraemeco was integrated. The total amount then was INR 3bn, which has come down to INR 2.3bn now. This is now trending lower as some collections have happened, whereas some portion has been discounted. By end-FY26E, will get rid of the other non-current assets portion of receivables. These receivables include extended periods of credit given to Power Grid Corporation of India for smart meter supply, since Iskraemeco was earlier acting as a full-fledged AMISP, but Kaynes was looking to change the nature to a device and solutions company rather than an AMISP.
- **Receivables:** By end of the year, should bring receivables under control, through factoring with recourse to the customer and some collections. Target positive OCF for full year FY26E; however, this is contingent upon clearing the higher receivables lying in other non-current assets.
- **Inventory and overall working capital:** Inventories will also improve. Expect net working capital to come down to 70-80 days by end-FY26E.

OSAT and PCB

- **OSAT:** OSAT ramping up well, and on track. Consequently, revenue commitments made here should be met in FY26E and FY27E. Target revenue of INR 10bn from OSAT in FY27E,
- **PCB manufacturing:** PCB factory is also nearly ready, and machines are currently undergoing trials. Hence, revenue commitment made for FY27E will be achieved for PCB manufacturing. Target revenue of INR 5bn from PCB manufacturing in FY27E,
- **Capex:** Total capex expected until FY29E is ~85bn. This includes capex not yet approved by the board, and will be approved as time progresses.
 - PCB manufacturing in Chennai will include ~INR 14bn. In FY26E, ~INR 6bn of this will be incurred, and the facility will be operational as targeted. Balance capex will be incurred in FY27E.

- OSAT facility in Sanand will include capex of ~INR 33bn. In FY26E, will complete ~INR 4bn of total capex, another ~INR 8.5bn in FY27E, ~INR 9.5bn in FY28E and INR 10bn in FY29E.
- **Working capital:** These businesses should not adversely affect working capital.
- **Clientele:** Targeting 10 clients to be serviced through existing OSAT capacities. Top 3-4 anchor clients should make up 60% of the capacities. Anchor customers include Infineon, L&T semiconductor, AOS (Alpha & Omega Semiconductor), and Mitsui & Co.,

Space technology aspirations

- **The target here:** Within Kaynes Space Tech, have put together a space of scientists (includes 15 people retired from the Chandrayaan 1 mission) and the first dummy satellite should go into the orbit by May'26, and the ready one by Dec'26 of ~20kg payload.
- **More on the business:** Learning how to design and assembly of a satellite. This includes standardised and customised solutions. These are not designs available off the shelf. Building satellites includes those built for customers, while longer-term aspirations are to provide services by using satellites. The ultimate target is to evolve into an ODM.
- **Capex and targets:** Objective was to make 1 satellite in FY27E, and aspire to manufacture 10 satellites in FY28E. Cost expectation for the first satellite is INR 300mn. Over the near term, expect investments to be limited to ~INR 2.5bn over the next 2-3 years.
- **Drones:** Alongside, also working on drones, as management foresees major demand for drones. Currently, drone usage is majorly in defence but believe that several other use cases are likely in daily life as well.
- **Profitability:** The idea is to ensure these companies are profitable early into their journey. Not too keen on burning cash beyond the first year of operations.

Capex Plans

- Have a capex plan of about INR 85bn till FY29, with working capital requirement of INR 20bn till FY29.
- This will be funded partly by equity (~INR 18bn), borrowing (~INR 19bn), government subsidiary (~INR 35bn) and internal accruals.

Others

- Working on several acquisitions, expect to make some announcements by end-FY26E.
- A large 2-wheeler EV customer currently contributes 7-8% of total revenue. This was 12% of total revenue last year.

Exhibit 1. Kaynes Technology – SoTP valuation

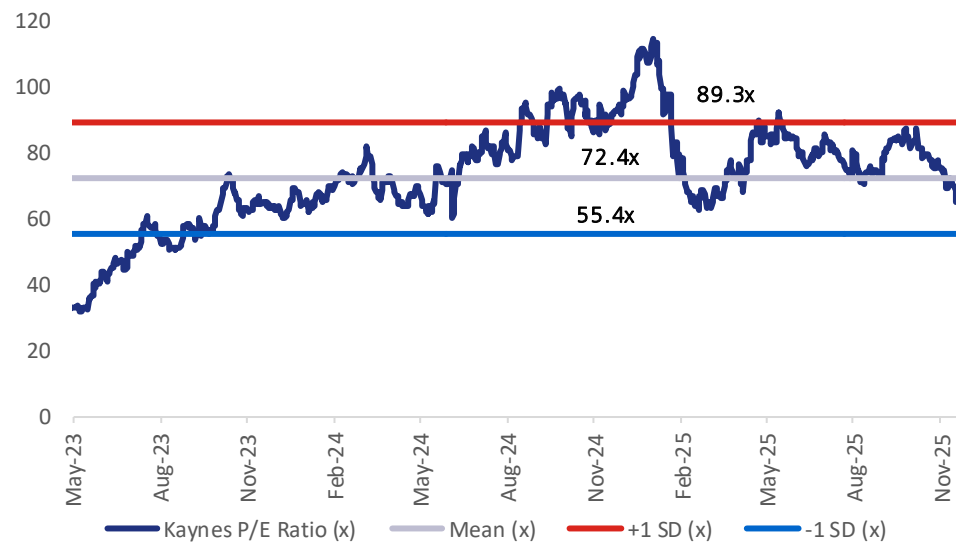
Particulars	INR per share
Target Price (A+B+C)	6,963
CMP (INR)	5,778
Upside (%)	21.2%
EMS (A)	
Sep'27E	104.1
P/E Multiple	55
Target	5,775
OSAT (B)	
Mar'29E	20.3
Disc. @ 12% to FY27E	17.2
P/E Multiple	44
Target	762
PCB (C)	
Mar'29E	11.4
Disc. @ 12% to FY27E	9.6
P/E Multiple	44
Target	427

Source: Company, JM Financial

Exhibit 2. Kaynes – EPS revision table

Year End Mar (INR mn)	FY26E	FY27E	FY28E
Revenues			
Old	42,579	65,947	89,166
New	42,579	65,947	89,166
Change	0.0%	0.0%	0.0%
EBITDA			
Old	6,525	11,004	15,693
New	6,525	10,947	15,550
Change	0.0%	-0.5%	-0.9%
EBITDA margins			
Old	15.3%	16.7%	17.6%
New	15.3%	16.6%	17.4%
Change	0	-9	-16
Recurring PAT			
Old	3,879	6,157	9,024
New	3,901	5,911	8,680
Change	0.6%	-4.0%	-3.8%
EPS			
Old	58.0	92.1	134.9
New	58.3	88.4	129.8
Change	0.6%	-4.0%	-3.8%

Source: Company, JM Financial

Exhibit 3. Kaynes – 1-yr forward P/E band chart (since listing)


Source: Company, JM Financial

Financial Tables (Consolidated)

Income Statement (INR mn)					
Y/E March	FY24A	FY25A	FY26E	FY27E	FY28E
Net Sales	18,046	27,218	42,579	65,947	89,166
Sales Growth	60.3%	50.8%	56.4%	54.9%	35.2%
Other Operating Income	0	0	0	0	0
Total Revenue	18,046	27,218	42,579	65,947	89,166
Cost of Goods Sold/Op. Exp	13,299	18,997	28,874	43,682	58,726
Personnel Cost	1,028	1,781	2,720	3,645	4,631
Other Expenses	1,178	2,333	4,460	7,674	10,259
EBITDA	2,542	4,107	6,525	10,947	15,550
EBITDA Margin	14.1%	15.1%	15.3%	16.6%	17.4%
EBITDA Growth	51.0%	61.6%	58.9%	67.8%	42.0%
Depn. & Amort.	251	447	994	2,554	3,572
EBIT	2,290	3,660	5,531	8,393	11,978
Other Income	559	1,070	1,202	1,160	906
Finance Cost	534	1,013	1,382	1,838	1,975
PBT before Excep. & Forex	2,316	3,716	5,350	7,716	10,909
Excep. & Forex Inc./Loss(-)	0	0	0	0	0
PBT	2,316	3,716	5,350	7,716	10,909
Taxes	483	782	1,449	1,805	2,229
Extraordinary Inc./Loss(-)	0	0	0	0	0
Assoc. Profit/Min. Int.(-)	0	0	0	0	0
Reported Net Profit	1,833	2,934	3,901	5,911	8,680
Adjusted Net Profit	1,833	2,934	3,901	5,911	8,680
Net Margin	10.2%	10.8%	9.2%	9.0%	9.7%
Diluted Share Cap. (mn)	64.0	64.0	66.9	66.9	66.9
Diluted EPS (INR)	28.6	45.8	58.3	88.4	129.8
Diluted EPS Growth	74.9%	60.1%	27.2%	51.5%	46.8%
Total Dividend + Tax	0	0	0	0	0
Dividend Per Share (INR)	0.0	0.0	0.0	0.0	0.0

Source: Company, JM Financial

Cash Flow Statement (INR mn)					
Y/E March	FY24A	FY25A	FY26E	FY27E	FY28E
Profit before Tax	2,316	3,716	5,350	7,716	10,909
Depn. & Amort.	251	447	994	2,554	3,572
Net Interest Exp. / Inc. (-)	0	0	0	0	0
Inc (-) / Dec in WCap.	-1,683	-1,288	-8,073	-4,739	-6,542
Others	25	28	-28	0	0
Taxes Paid	-483	-782	-1,449	-1,805	-2,229
Operating Cash Flow	426	2,122	-3,206	3,726	5,711
Capex	-2,756	-7,667	-15,200	-20,449	-12,341
Free Cash Flow	-2,330	-5,545	-18,406	-16,723	-6,630
Inc (-) / Dec in Investments	-1,285	-6	1,000	0	0
Others	-1,116	-5,569	2,413	4,139	3,917
Investing Cash Flow	-5,157	-13,242	-11,787	-16,310	-8,424
Inc / Dec (-) in Capital	13,448	623	16,000	0	0
Dividend + Tax thereon	0	0	0	0	0
Inc / Dec (-) in Loans	1,678	5,804	3,045	308	2,077
Others	0	0	0	0	0
Financing Cash Flow	15,126	6,428	19,045	308	2,077
Inc / Dec (-) in Cash	10,396	-4,693	4,052	-12,276	-636
Opening Cash Balance	4,860	15,256	10,563	14,615	2,339
Closing Cash Balance	15,256	10,563	14,615	2,339	1,703

Source: Company, JM Financial

Balance Sheet (INR mn)					
Y/E March	FY24A	FY25A	FY26E	FY27E	FY28E
Shareholders' Fund	24,885	28,442	48,343	54,254	62,934
Share Capital	639	641	670	670	670
Reserves & Surplus	24,246	27,801	47,673	53,585	62,265
Preference Share Capital	0	0	0	0	0
Minority Interest	0	0	0	0	0
Total Loans	3,061	8,755	11,800	12,109	14,186
Def. Tax Liab. / Assets (-)	102	130	102	102	102
Total - Equity & Liab.	28,047	37,327	60,245	66,464	77,222
Net Fixed Assets	3,980	9,517	23,157	41,053	49,821
Gross Fixed Assets	3,680	7,724	21,026	40,526	55,026
Intangible Assets	152	141	141	141	141
Less: Depn. & Amort.	903	1,350	3,010	5,614	9,346
Capital WIP	1,051	3,002	5,000	6,000	4,000
Investments	1,318	1,324	324	324	324
Current Assets	27,354	35,571	50,645	46,597	55,922
Inventories	5,483	8,144	12,366	17,938	23,640
Sundry Debtors	3,556	5,746	10,929	13,461	17,588
Cash & Bank Balances	15,256	10,563	14,615	2,339	1,703
Loans & Advances	0	0	0	0	0
Other Current Assets	3,060	11,118	12,734	12,859	12,990
Current Liab. & Prov.	4,605	9,085	13,881	21,509	28,845
Current Liabilities	3,923	7,072	11,817	19,347	26,581
Provisions & Others	681	2,013	2,064	2,162	2,264
Net Current Assets	22,750	26,486	36,764	25,088	27,077
Total - Assets	28,047	37,327	60,245	66,464	77,222

Source: Company, JM Financial

Dupont Analysis					
Y/E March	FY24A	FY25A	FY26E	FY27E	FY28E
Net Margin	10.2%	10.8%	9.2%	9.0%	9.7%
Asset Turnover (x)	0.9	0.8	0.8	1.0	1.1
Leverage Factor (x)	1.1	1.2	1.3	1.3	1.4
RoE	10.6%	11.0%	10.2%	11.5%	14.8%

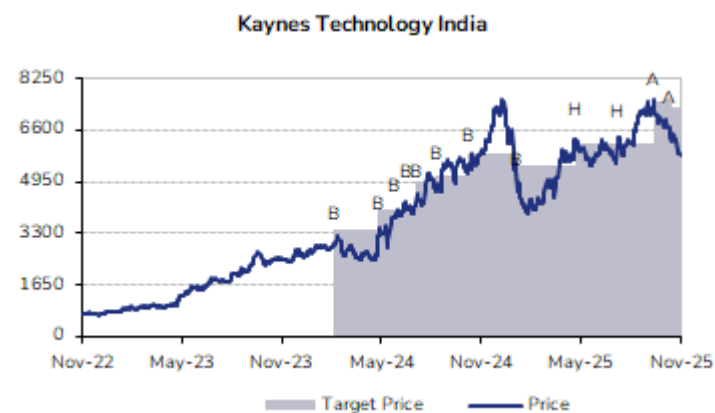
Key Ratios					
Y/E March	FY24A	FY25A	FY26E	FY27E	FY28E
BV/Share (INR)	388.8	444.3	722.8	811.2	941.0
ROIC	20.8%	15.8%	11.4%	11.8%	13.7%
ROE	10.6%	11.0%	10.2%	11.5%	14.8%
Net Debt/Equity (x)	-0.5	-0.1	-0.1	0.2	0.2
P/E (x)	203.5	127.1	99.9	65.9	44.9
P/B (x)	15.0	13.1	8.1	7.2	6.2
EV/EBITDA (x)	148.8	94.6	59.4	36.5	25.9
EV/Sales (x)	21.0	14.3	9.1	6.1	4.5
Debtor days	72	77	94	75	72
Inventory days	111	109	106	99	97
Creditor days	89	108	83	77	74

Source: Company, JM Financial

History of Recommendation and Target Price

Date	Recommendation	Target Price	% Chg.
27-Feb-24	Buy	3,410	
18-May-24	Buy	4,060	19.1
17-Jun-24	Buy	4,060	0.0
7-Jul-24	Buy	3,995	-1.6
27-Jul-24	Buy	4,935	23.5
3-Sep-24	Buy	5,135	4.1
31-Oct-24	Buy	5,850	13.9
28-Jan-25	Buy	5,500	-6.0
18-May-25	Hold	6,200	12.7
31-Jul-25	Hold	6,200	0.0
8-Oct-25	Add	7,550	21.8
5-Nov-25	Add	7,350	-2.6

Recommendation History



APPENDIX I

JM Financial Institutional Securities Limited

Corporate Identity Number: U67100MH2017PLC296081

Member of BSE Ltd. and National Stock Exchange of India Ltd.

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New Rating System: Definition of ratings	
Rating	Meaning
BUY	Expected return \geq 15% over the next twelve months.
ADD	Expected return \geq 5% and $<$ 15% over the next twelve months.
REDUCE	Expected return \geq -10% and $<$ 5% over the next twelve months.
SELL	Expected return $<$ -10% over the next twelve months.

Note: For REITs (Real Estate Investment Trust) and InvIT (Infrastructure Investment Trust) total expected returns include dividends or DPU (distribution per unit)

Previous Rating System: Definition of ratings	
Rating	Meaning
BUY	Total expected returns of more than 10% for stocks with market capitalisation in excess of INR 200 billion and REITs* and more than 15% for all other stocks, over the next twelve months. Total expected return includes dividend yields.
HOLD	Price expected to move in the range of 10% downside to 10% upside from the current market price for stocks with market capitalisation in excess of INR 200 billion and REITs* and in the range of 10% downside to 15% upside from the current market price for all other stocks, over the next twelve months.
SELL	Price expected to move downwards by more than 10% from the current market price over the next twelve months.

* REITs refers to Real Estate Investment Trusts.

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