COFORGE

COMPANY UPDATE

KEY DATA

Rating	BUY
Sector relative	Outperformer
Price (INR)	1,951
12 month price target (INR)	2,250
52 Week High/Low	2,005/1,191
Market cap (INR bn/USD bn)	661/7.3
Free float (%)	100.0
Avg. daily value traded (INR mn)	2,995.1

SHAREHOLDING PATTERN

	Sep-25	Jun-25	Mar-25
Promoter	0%	0%	0%
FII	34.09%	37.42%	40.21%
DII	54.87%	52.32%	49.93%
Pledge	0%	0%	0%

FINANCIALS (INR mn) Year to March FY25A FY26E FY27E FY28E Revenue 1,20,507 1,62,635 1,95,340 2,30,791 **EBITDA** 19.982 28.572 34.431 40.509 Adjusted profit 9.645 14.205 17.949 21.879 Diluted EPS (INR) 28.8 65.3 42.4 53.6 6.5 47.1 26.4 21.9 EPS growth (%) 20.4 22.5 23.2 RoAE (%) 17.4 68.5 45.3 35.9 29.4 P/E (x) EV/EBITDA (x) 29.4 20.0 16.2 13.3 Dividend yield (%)

CHANGE IN ESTIMATES

	Revised e	Revised estimates		sion
Year to March	FY26E	FY27E	FY26E	FY27E
Revenue	1,881	2,220	0.0%	0.0%
EBITDA	22,042	27,499	0.0%	0.0%
Adjusted profit	13,643	17,949	0.0%	0.0%
Diluted EPS (INR)	42.4	53.6	0.0%	0.0%

PRICE PERFORMANCE



Investor Day: Placing big bets on growth

We attended the investor day of Coforge. Key takeaways: i) Expects to achieve ~USD2bn revenue run-rate by Q4FY26. ii) No more one-offs with FCF conversion at 70%. iii) Current market is great for 'solution creators', not so for 'order takers'. iv) Cigniti acquisition likely to be completed in few weeks. v) Gen Al-led transformation to drive growth.

Coforge has delivered strong results consistently and pacified earlier concerns around margins and cash flows. We reckon Coforge shall be among the fastest growing IT services companies in FY26 (on strong deal-wins and a robust order book) and over the next three years (strong capabilities and aggressive management). Maintain 'BUY' with an unchanged TP of INR2250 (38x FY27/28 average PE).

Key takeaways

- Improving demand environment: Management highlighted that IT spending is not shrinking, but is being reinvented. Clients are open to spending on tech transformation programs led by new technology while it is a difficult market for RFP driven companies that are primarily 'order takers'.
- Gen Al-led transformation: Coforge is fundamentally changing the delivery of its technology and BPO services by embedding AI early on, leveraging its proprietary platforms—'CodeInsightAl' for enhanced software reverse engineering, 'BlueSwan' for integrated automation and orchestration and 'Forge-X' for rapid transformation. These platforms are infusing Gen AI and intelligent automation into its delivery model.
- Strategic big bets on growth: i) Coforge aims to grow faster than peers in Al-led Engineering, data and ServiceNow capabilities. ii) Deliver above-sector growth in North America West & Midwest and ANZ within geo. iii) Healthcare business is on track to reach USD100mn and UK public sector to reach USD200mn.
- Deal-wins: The company closed ten large deals in H1FY26 (versus five in H1FY25) given the rise in deal size and velocity of deals and is on track to close 20 large deals in FY26. Every large deal Coforge closes is proactive rather than waiting for RFP. Coforge does not engage with consultants as the model is not RFP driven.
- Acquisition: Coforge will continue to focus on acquisitions primarily to gain client access. Management prefers to acquire companies for client access rather than capability while ensuring its acquisitions are EPS accretive from first year of integration. They also remain confident of being able to turn around distressed or semi-distresses companies, thereby unlocking value. Earlier acquisitions are proof of success of this strategy with SLK's revenue doubling post-acquisition despite continued challenges in one of its key segments—the mortgage business.
- Guidance: Management expects to achieve USD2bn revenue run-rate by Q4FY26. EBIT margins are likely to remain above 14%, going forward, irrespective of ESOP or any other expenses.

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Financial Statements

Income Statement (INR mn)

Year to March	FY25A	FY26E	FY27E	FY28E
Total operating income	1,20,507	1,62,635	1,95,340	2,30,791
Cost of revenues	80,499	1,07,707	1,28,678	1,52,201
Gross Profit	40,008	54,928	66,662	78,589
SG&A	20,026	26,356	32,231	38,080
EBITDA	19,982	28,572	34,431	40,509
Depreciation	4,276	6,530	6,932	7,659
EBIT	15,706	22,042	27,499	32,850
Add: Other income	(1,079)	(830)	(800)	(800)
Profit before tax	12,961	20,463	26,699	32,050
Prov for tax	3,326	4,927	6,675	8,013
Less: Other adj	0	0	0	0
Reported profit	8,395	13,643	17,949	21,879
Less: Excp.item (net)	1,250	562	0	0
Adjusted profit	9,645	14,205	17,949	21,879
Diluted shares o/s	335	335	335	335
Adjusted diluted EPS	28.8	42.4	53.6	65.3
DPS (INR)	15.2	16.0	16.8	16.8
Tax rate (%)	25.7	24.1	25.0	25.0

Balance Sheet (INR mn)

Dalance once (mm. n	,			
Year to March	FY25A	FY26E	FY27E	FY28E
Share capital	669	669	669	669
Reserves	59,729	73,012	85,330	1,01,579
Shareholders funds	60,398	73,681	85,999	1,02,248
Minority interest	19,500	21,285	23,360	25,519
Borrowings	0	0	0	0
Trade payables	31,698	35,701	42,181	49,270
Other liabs & prov	0	0	0	0
Total liabilities	1,20,785	1,38,877	1,59,750	1,85,247
Net block	10,002	15,390	12,458	9,599
Intangible assets	0	0	0	0
Capital WIP	0	0	0	0
Total fixed assets	10,002	15,390	12,458	9,599
Non current inv	0	0	0	0
Cash/cash equivalent	10,705	12,013	25,514	42,700
Sundry debtors	20,498	26,735	32,111	37,938
Loans & advances	0	0	0	0
Other assets	23,126	24,507	29,435	34,777
Total assets	1,20,785	1,38,877	1,59,750	1,85,247

Important Ratios (%)

Year to March	FY25A	FY26E	FY27E	FY28E
Cost of revenues (%)	66.8	66.2	65.9	65.9
SG&A expenses (%)	16.6	16.2	16.5	16.5
Depreciation (%)	3.5	4.0	3.5	3.3
EBIT margin (%)	13.0	13.6	14.1	14.2
Net profit margin (%)	8.0	8.7	9.2	9.5
Revenue growth (% YoY)	31.3	35.0	20.1	18.1
EBIT growth (% YoY)	32.4	40.3	24.8	19.5
Adj. profit growth (%)	16.5	47.3	26.4	21.9

Free Cash Flow (INR mn)

	,			
Year to March	FY25A	FY26E	FY27E	FY28E
Reported profit	9,635	15,536	20,024	24,038
Add: Depreciation	4,276	6,530	6,932	7,659
Interest (net of tax)	0	0	0	0
Others	1,666	749	0	0
Less: Changes in WC	(35,738)	(7,449)	(3,825)	(4,080)
Operating cash flow	(20,161)	15,366	23,131	27,616
Less: Capex	(6,649)	(11,918)	(4,000)	(4,800)
Free cash flow	(26,810)	3,448	19,131	22,816

Assumptions (%)

Year to March	FY25A	FY26E	FY27E	FY28E
GDP (YoY %)	6.0	6.2	6.2	6.2
Repo rate (%)	6.0	5.0	5.0	5.0
USD/INR (average)	83.4	86.5	88.0	88.0
USD revenue (USD mn)	1,445.2	1,880.6	2,219.8	2,622.6
YoY growth (%)	29.2	30.1	18.0	18.1
CC YoY growth (%)	32.0	29.1	18.0	18.1
Tax rate (%)	25.7	24.1	25.0	25.0
Capex (INR mn)	6,649.0	11,918.0	4,000.0	4,800.0

Key Ratios

Year to March	FY25A	FY26E	FY27E	FY28E
RoE (%)	17.4	20.4	22.5	23.2
RoCE (%)	18.6	18.4	19.6	20.3
Div Payout Ratio(%)	60.6	39.3	31.4	25.7
Working cap/Sales (%)	10	10	10	10
Receivable days	53	53	55	55
Asset Turnover Ratio	0.7	0.6	0.7	0.7
Current Ratio	1.7	1.8	2.1	2.3
Net debt/equity (x)	(0.1)	(0.1)	(0.2)	(0.3)

Valuation Metrics

Year to March	FY25A	FY26E	FY27E	FY28E
Diluted P/E (x)	68.5	45.3	35.9	29.4
Price/BV (x)	10.9	8.7	7.5	6.3
EV/EBITDA (x)	29.4	20.0	16.2	13.3
Dividend yield (%)	0.8	0.8	0.9	0.9

Source: Company and Nuvama estimates

Valuation Drivers

Year to March	FY25A	FY26E	FY27E	FY28E
EPS growth (%)	6.5	47.1	26.4	21.9
RoE (%)	17.4	20.4	22.5	23.2
EBITDA growth (%)	32.7	43.0	20.5	17.7
Payout ratio (%)	60.6	39.3	31.4	25.7

Investor meet: Key takeaways

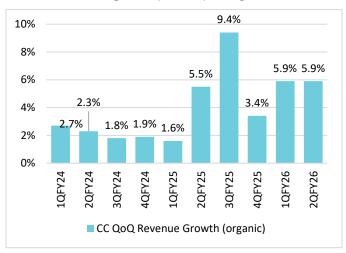
- Focused strategy: Coforge continues to be hyper-specialised in select industries, backed by a leadership team with deep domain expertise. Average client tenure is 12-plus years, supported by a strong 65% FY25 Net Promoter Score with partnerships contributing USD550mn-plus annually.
- Strong execution: Management expects no one-off impacts for the next five years and plans to deliver at least 70% FCF/PAT conversion. The company has a differentiated stance of no work-from-home policy, enabling tighter operational control and delivery consistency.
- Deal environment: The market remains challenging for order-takers, but highly favourable for solution creators. While large deals are not always proactive, Coforge expects strong closure momentum heading into Q4FY26/Q1FY27.
- M&A: Acquisitions are primarily aimed at client access rather than capability
 expansion. Success is reflected in Wishworks revenue doubling post-acquisition
 and minority shareholder approval of the Cigniti merger (99.5% participation;
 46% approval).
- Big bets and growth priorities: Coforge is investing to outpace peers in Al-led engineering, data and ServiceNow with capability building driven internally rather than via acquisitions. Geographic expansion is focused on underpenetrated North America West & Midwest and ANZ. Healthcare is likely to reach USD100mn while UK public sector remains a high-margin growth engine; also about to reach USD200mn.

• Leadership and vertical:

- o **BFS**: led by John Speight; banks creating new indirect revenue streams
- Travel: serving 60 airlines with 20 PSS transformation implementations and Al-infused modernisation—with airlines likely to invest USD1–2bn each in tech over the next 15 years.
- o **Insurance**: building hyperspecialised underwriting solutions, 30-plus use cases, 70-plus data applications live.
- Healthcare and life sciences: positioned as the next major growth vertical; multi-billion dollar opportunity in North America with strong demand across payers, med-tech, life sciences and providers.
- AI-First delivery model: Al is treated as an embedded platform across the lifecycle, enabling modernisation, accelerated testing and deployment, automated underwriting and enhanced customer experience. Partnerships with Zscaler and ServiceNow have helped acquire three marquee clients.
- Large US opportunity: Untapped potential exists particularly on the west coast (currently 14% of revenue) with plans to acquire transformational accounts. Key growth opportunities in retail & CPG (USD209mn) and manufacturing aftermarket services.

Key quarterly charts

Exhibit 1: Revenue growth (CC QoQ) — Organic



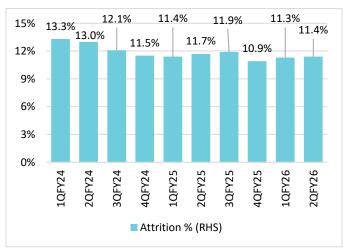
Source: Company, Nuvama Research

Exhibit 3: New orders (USD mn) - reported



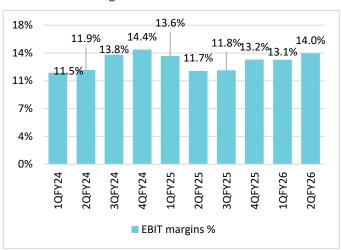
Source: Company, Nuvama Research

Exhibit 5: Attrition



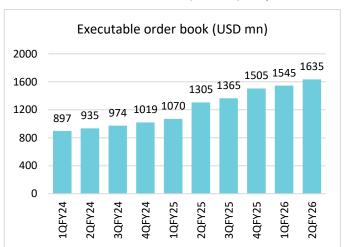
Source: Company, Nuvama Research

Exhibit 2: EBIT margins



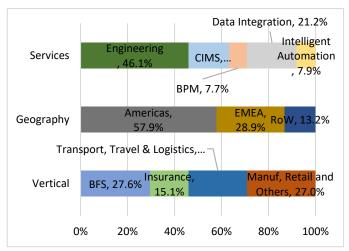
Source: Company, Nuvama Research

Exhibit 4: Executable order book (USD mn) - reported



Source: Company, Nuvama Research

Exhibit 6: Revenue breakdown by vertical, geo and service



Source: Company, Nuvama Research

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Company Description

NIIT Technology was rebranded as Coforge in 2020 after Baring Private Equity Asia acquired a majority stake in the company. The company was established in 1984 and split out of its parent company in 2004–05.

Coforge focuses on select industries with three key units—BFS, Transport and Insurance. The remaining businesses were clubbed under Others, housing three key verticals: Retail and Healthcare & Pharma, Hi-tech & Manufacturing, and Government outside India.

Investment Theme

Initiatives during the last few years have transformed Coforge into a niche midcap IT services company with deep domain expertise in its core verticals, which would help it in capturing the strong digital tailwind.

Management bench has been reinforced over the past few years with 11 out of 12 reportees to CEO joining from tier-1 companies, backed with extensive industry experience.

A better incentive structure – more spends on sales – coupled with shifting sales personnel closer to client locations has revved up the sales engine with the ability to win larger deals (USD20mn-plus) and also new clients at a faster pace.

Key Risks

- Substantial cut in US technology budgets, particularly in digital.
- Supply-side issues
- Currency risk
- Visa restrictions in key client markets affecting capability of Indian IT companies to execute profitably

Additional Data

Management

CEO	Sudhir Singh
CFO	Saurabh Goel
COO	
Other	
Auditor	S R Batliboi

Recent Company Research

Date	Title	Price	Reco
23-Oct-25	Solid results again; concerns put to res; Result Update	1,760	Buy
24-Jul-25	Strong start to FY26; concerns overdone; <i>Result Update</i>	1,849	Buy
05-May-25	Solid foundation for FY26 and beyond; <i>Result Update</i>	7,496	Buy

Holdings - Top 10*

	% Holding		% Holding
Motilal Oswal A	9.90	Norges Bank	2.93
HDFC AMC	5.75	UTI AMC	2.77
DSP Investment	4.10	HDFC LIC	2.07
Vanguard group	3.94	Blackrock Inc	2.01
Government Pens	3.18	Aditya Birla Su	1.87

^{*}Latest public data

Recent Sector Research

Date	Name of Co./Sector	Title
11-Nov-25	IT	Q2FY26: Growth and valuations bottom out; <i>Sector Update</i>
07-Nov-25	Hexaware Tech.	In-line results; near-term headwinds; <i>Result Update</i>
06-Nov-25	Birlasoft	Weak deal-wins delay revival; Result Update

Rating and Daily Volume Interpretation



Source: Bloomberg, Nuvama research

Rating Rationale & Distribution: Nuvama Research

Rating	Expected absolute returns over 12 months	Rating Distribution
Buy	15%	207
Hold	<15% and >-5%	69
Reduce	<-5%	35

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