

16 December 2025

India | Equity Research | Company Update

Tata Power

Utilities

Creating real optionalites

Tata Power (TPWR) saw a muted Q2FY26, stifled by a shutdown of its 4GW coal-based power plant – a consequence of the Power Purchase Agreement (PPA) impasse. Even so, during the analyst meet, management projected confidence towards a swift resolution and resumption of operations at the plant. TPWR also highlighted its intent to: 1) enlarge its transmission ambition by participating in bids for HVDC opportunities; 2) increasing solar manufacturing footprint through a 10GW ingot and wafer; 3) unfurling of opportunities in distribution via: i) privatisation or ii) parallel licensing on the back of new proposed reforms. Separately, TPWR arranged a visit to its: 1) Odisha Distribution Technology Centre; and 2) unmanned distribution GIS sub-stations. We maintain **BUY** with a target price of INR 465 (unchanged).

Resolution likely for Mundra in near term

Mundra was operating on cost-plus basis till Q1FY26, under emergency clauses. It is in active discussions with lead procurer – Gujarat – to resolve and sign a supplementary PPA. It expects to restart the power plant by end-Dec'25. Though the final contours of the deal are awaited, we note that a high-powered committee had approved the nuances of a supplementary PPA, which also had an in-principle approval from the respective state Cabinets of Gujarat and Maharashtra.

Increasing solar manufacturing footprint

TPWR is scouting for locations to establish a 10GW ingot and wafer manufacturing plant. It expects the total layout on the plant to be ~INR 65bn. It has successfully stabilised the 4GW cell and module plant.

Rising confidence in solar rooftop

TPWR recorded revenues of INR 19bn in H1 and EBITDA of INR 2.9bn (vs. EBITDA of INR 2.8bn in FY25). It is seeing rising traction in the business. The company expects >INR 40bn in FY26, >INR 70bn in FY27, and >INR 110bn in FY28.

Turnaround in Odisha; distribution to offer better opportunities

TPWR showcased its success in Odisha – AT&C losses have seen a sharp reduction. The company highlighted its efforts to reduce losses through: 1) Odisha Distribution Technology Centre – SCADA and ADMS; 2) capital expenditure to upgrade infrastructure; and 3) improved maintenance. It also expects the proposed 1) distribution reform; and 2) Electricity Amendment Act to lead to new opportunities in the medium term.

Financial Summary

Y/E Mar-31 (INR mn)	FY24A	FY25A	FY26E	FY27E
Net Revenue	6,15,423	6,42,681	7,04,104	8,11,771
EBITDA	1,08,772	1,24,857	1,43,446	1,70,805
EBITDA Margin (%)	17.7	19.4	20.4	21.0
Net Profit	36,962	39,710	41,990	51,654
EPS (INR)	11.6	12.4	13.1	16.2
EPS % Chg YoY	505.9	52.3	0.0	22.4
P/E (x)	45.4	29.8	29.8	24.4
EV/EBITDA (x)	13.8	12.5	11.3	9.4
RoCE (%)	6.5	8.3	7.9	9.2
RoE (%)	10.6	12.1	9.7	11.1

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Market Data

Market Cap (INR)	1,220bn
Market Cap (USD)	13,442mn
Bloomberg Code	TPWR IN
Reuters Code	TTPW.BO
52-week Range (INR)	430 /326
Free Float (%)	52.0
ADTV-3M (mn) (USD)	22.5

Price Performance (%)	3m	6m	12m
Absolute	(1.6)	(3.9)	(10.9)
Relative to Sensex	(5.8)	(9.0)	(14.7)

ESG Score	2024	2025	Change
ESG score	69.5	68.1	(1.4)
Environment	50.9	56.0	5.1
Social	68.1	59.6	(8.5)
Governance	86.9	84.0	(2.9)

Note - Score ranges from 0 - 100 with a higher score indicating higher ESG disclosures.

Source: SES ESG, I-sec research

Previous Reports

12-11-2025: <u>Q2FY26 results review</u> 04-08-2025: <u>Q1FY26 results review</u>



Outlook and valuation

TPWR is emerging as an end-to-end power solutions company with a presence across generation to distribution to trading and from solar manufacturing to solar utility scale and rooftop EPC.

Mundra (4.2GW) is the flagship generation capacity for the company, operating on imported coal. Mundra was supposed to supply power at a fixed price. However, after change of laws and increased duties on coal from Indonesia, supplying power at fixed price has become unviable. Since then, Mundra has been unable to generate sustained cashflow for TPWR.

However, in recent times, it has been utilised under Section 11 provisions and has been paid regulated tariff on cost-plus basis. However, the extension in Section 11 was discontinued after Jun'25; the company is in discussions with PPA counterparties to finalise the long-term solution. We have, accordingly, factored in lower availability of the plant in our FY26 estimates. Finalisation of PPA for Mundra remains a monitorable.

TPWR had set up a 4.3GW solar cell and module manufacturing plant in FY25. The manufacturing capacity has been ramped up and could aid TPWR secure supplies for its EPC and utility scale projects, and owing to synergies, it is also expected to aid margins.

The company's distribution business has some marquee license areas like Delhi and Mumbai. Its latest additions include Odisha discoms. The operating performance of Odisha discoms has improved significantly, post takeover by the company. Given its experience in distribution segment, parallel licensing may be a huge boost for the company to grow its customer base.

Finalisation of PPA for Mundra plant, pace of RE capacity addition, execution of PSP and transmission projects remain key monitorables going forward.

We maintain BUY on the stock with an SoTP-based unchanged TP of INR 465.

Key risks: Delay in execution of RE projects; delays in resolution of Mundra PPA issue; and delay in execution of pumped storage and hydro projects.



Exhibit 1: SoTP-based valuation

SoTP valuation	Valuation methodology	Details of businesses	INR mn	Stake	INR/share
Distribution					
Mumbai License Area	2.5x regulated equity	Regulated equity of INR 52bn	147,680	100%	46
Delhi Distribution	Book Value	Book Value of INR 6bn	42,888	51%	13
Odisha DISCOM		Regulated equity of INR 36bn by FY27E	55,692	51%	17
Generation					
Maithon	DCF	INR 10.5bn investment	22,336	74%	7
CPP's (IEL)	DCF	Investment of INR 6bn	26,150	74%	8
Dagacchu	DCF	Investment of INR 1.4bn	2,686	26%	1
Prayagraj		2xInvestment	20,057	26%	6
Mundra UMPP	DCF	Investment of INR 66bn	12,735	100%	4
Transmission					
New bids		4 TBCB assets	41,084	100%	13
Power Links	DCF	Investment of INR 2.3bn	2,387	51%	1
Resurgent – 2 transmission asset Value		2xinvestment	9,296	26%	3
Tax Shield			30,000		9
Coal Mining					
Bumi Resources	DCF	KPC at DCF and Arutmin at sale value	88,305	30%	28
BSSR		Market Cap	11,222	26%	4
Storage					
Pumped storage project	2.5x expected equity book	Cost of INR 130bn	84,084	100%	26
Investments value	Comparable market cap	Tata Projects + Tata Sons Investment (95% discount)	40,000	100%	13
Sub-total			636,601		199
Renewables					
Solar EPC		20xFY27E earnings	1,01,156	89%	32
Rooftop + Electric Vehicle Charging etc		20xFY27E earnings	85,492	89%	27
Solar Manufacturing		30xFY27E earnings	2,93,338	89%	92
Tata Power Renewable		11xEV to EBITDA	3,60,205	89%	113
Sub-total			8,40,192		263
Georgia and ITPC	PE	Investment of INR3bn in Itezhi Tezhi and INR 2bn in Georgia	8,915		2.8
SoTP-based Value			1,485,708		465
Number of shares (mn)			3,195		

Source: I-Sec research



Odisha Distribution Technology Centre site visit

We saw the Odisha Distribution Technology Centre built by TPWR. The entire Tata Power Central Odisha Distribution Limited's distribution area was being managed through the centre. Total demand for the area was $\sim 1.1 \, \text{GW}$.

- Highly digitised distribution network: Entire 33kV network is centrally monitored, with 250 automated sub-stations and real-time visibility on 33kV/11kV loading, outages and backups. Operations are managed 24×7 via HMI with trained professionals.
- SCADA and communication system: APSCC-3 fully functional; all four Odisha DISCOMs are network-connected. OPTCL fibre optic network (with 4G redundancy) enables unified control, including monitoring of large public events.
- Large and resilient network: ~93,900 distribution transformers and 61 GSS, with ~85% firm capacity, supporting high reliability and faster restoration.
- Healthy demand growth visibility:
 - o TPCODL demand CAGR ~13%,
 - o Bhubaneswar ~15%,
 - o Odisha overall ~9% (5-year trend).
- Industrial demand is accelerating, driven by Paradip-led industrial activity, supported by improving power quality and reliability.
- Weather and disaster preparedness: Four weather stations enable cyclone impact assessment ~4 days in advance, improving network readiness and restoration outcomes.
- Advanced outage management: Integration beyond SCADA with FCC applications ensures automatic fault logging and quicker restoration, enhancing customer experience and reliability metrics.
- Smart metering as a structural lever:
 - o 3.2 consumers fully metered; ~0.6mn smart meters installed.
 - o 100% smart meter rollout targeted by 2032.
 - o Deployed under a 96-month rental (OPEX) model, supporting loss reduction, tamper detection and billing efficiency without heavy capex.

Exhibit 2: Regulated equity at Odisha expected to rise by 62% between FY25-30E

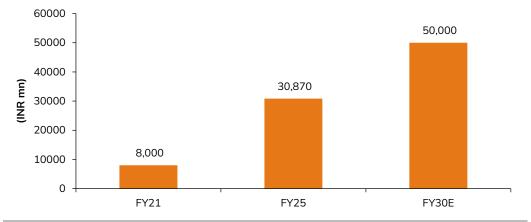
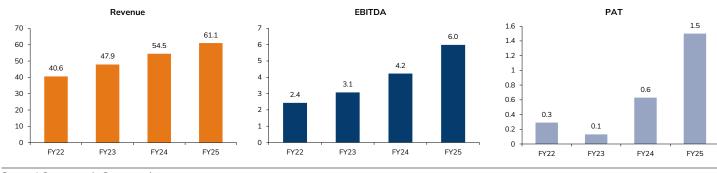


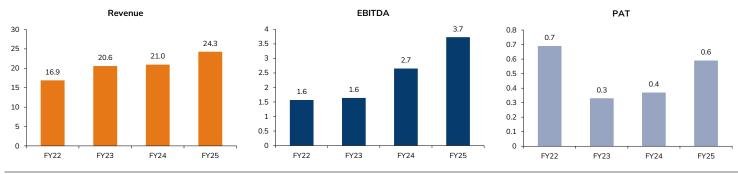


Exhibit 3: TPCODL Financials (INR bn)



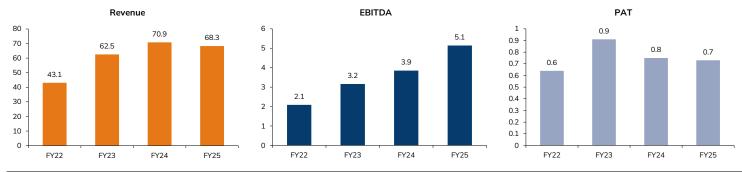
Source: I-Sec research, Company data

Exhibit 4: TPSODL Financials (INR bn)



Source: I-Sec research, Company data

Exhibit 5: TPWODL Financials (INR bn)



Source: I-Sec research, Company data

Exhibit 6: TPNODL Financials (INR bn)

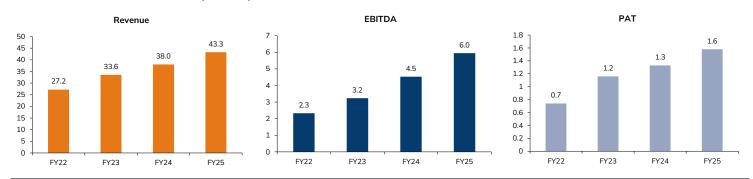
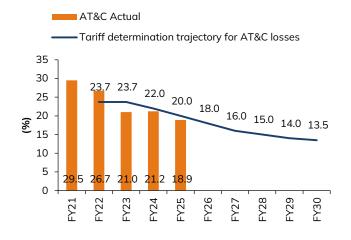


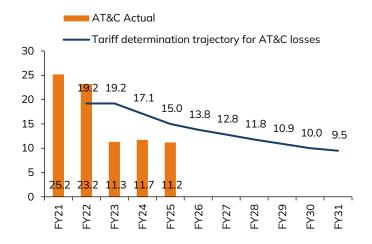


Exhibit 7: TPCODL



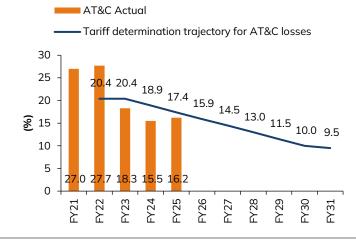
Source: I-Sec research, Company data

Exhibit 9: TPNODL



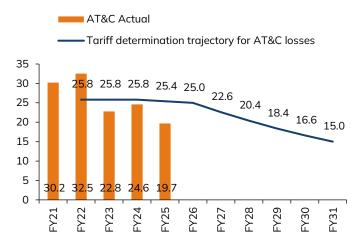
Source: I-Sec research, Company data

Exhibit 8: TPWODL



Source: I-Sec research, Company data

Exhibit 10: TPSODL





Analyst meet highlights

- Mundra: The power purchase agreements are under active discussion. The amended agreement is under active discussion. It expects a resolution in near term.
- Renewables IPP: TPWR is aiming to add 2–2.5GW per annum. It is working on improving land acquisitions
 - 1.5GW of total capacity to be added in FY26 (300MW achieved in H1 and 600MW to be added in each subsequent quarters)
 - Third party projects to be phased out gradually and restricting hybrid projects to avoid aggressive bidding
- Bhutan Hydro Project (1.7 GW)
 - o 600MW PPA for Khorlochhu HPP was signed with NTPC last year.
 - o Construction started with estimated cost of INR 69bn (expected COD in 2029).
 - o Commercial agreement for 1,125MW Dorjilung HPP signed in Nov'25.
 - Pre-project work commenced with estimated cost of INR 131bn (expected COD 2032).
 - o World Bank financial assistance to be received in May-Jun'26.
 - Status of other projects: 1) Nyera-Amari I&II (404MW) construction to commence soon; and 2) Gongri HEP (740MW) - PPA to be signed with Tata Power Trading (20% capacity to be sold to Bhutan).

Storage

- Bhivpuri PSP (1,000MW) Construction commenced (expected COD Aug'28)
 - Work started in May'25; civil and electromechanical contracts awarded;
 Completion by Aug'28.
 - Expected capital investment in this project is INR 56.67bn
- o Shirwata PSP (1,800MW) expected COD 2029
 - Stage-1 forest clearance expected in Jan'26
 - Stage-2 in Apr'26
 - Land acquisition for small private land pending
- o Additional 9GW PSP potential to support RTC demand
- Aims to achieve operational capacity of ~30GW by FY30 (20GW from RE)
- Additional 9GW PSP potential to support RTC demand, which includes
 - Mulshi dam 3GW
 - Walwhan dam 3GW and
 - Thokarwadi dam 3GW

Rooftop solar

- 907MWp orders received in H1FY26, with unexecuted OB standing at INR
 11bn (executable within next quarter)
- o Revenue expected to grow at 38% CAGR between FY25-30.



• Ingot and wafer

- Strengthening the value chain by foraying into 10GW of ingot and wafer manufacturing in the near-term.
- o Estimated capex of INR 65bn, with 18–24 months of completion period.

Distribution reform

- o A group of ministers has recommended distribution reform through: 1) equity divestment of minimum 51%; 2) stake sale of 26% while management control resided with private company.
- O Draft Electricity Amendment Bill 2025: The new bill allows for distribution companies to operate in same area with shared infrastructure.
- o Parallel licensing it has already applied for parallel license in Pune.
- Immediate opportunity it expects UP DISCOM RFP in near term. It also highlighted that the RFP for privatization of Rajasthan DISCOM is under discussion stage. Also, noted that privatisation of Maharashtra is under discussion.

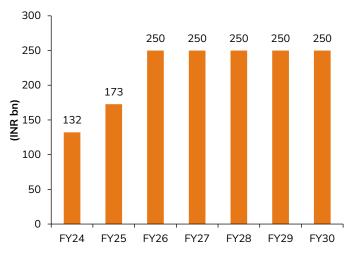
• Transmission bids

- TPWR is operating Mumbai Transmission asset of 1317ckm. It is building new bid-based project of 2349ckm.
- The company is looking to bid for new HVDC assets. It believes that the thin competition in HVDC provides an opportunity for a third player.

Capex

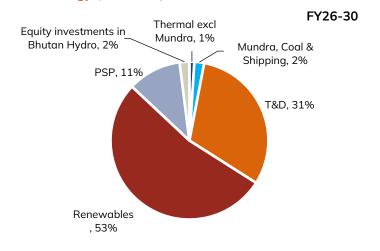
o It is looking to invest INR 1.25trn between FY26-30.

Exhibit 11: Capex of INR 125bnb to be undertaken between FY26-30



Source: Company data, I-Sec research

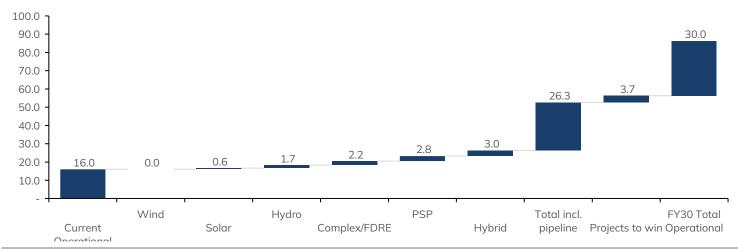
Exhibit 12: ~65% of the INR 125bn capex is to be spent on clean energy (RE + PSP)



Source: Company data, I-Sec research



Exhibit 13: Targeting a capacity of 30GW by FY30



Source: I-Sec research, Company data

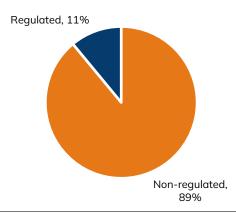
Exhibit 14: A comparative view of last 3 analyst meets

	And	alyst meet - FY	24	Analy	st meet - F	/25	Ana	Analyst meet - FY26		
	Existing	FY27	FY30	Existing	FY27	FY30	Existing	FY27	FY30	
	(Oct'23)	(target)	(target)	(Nov'24)	(target)	(target)	(Nov'25)	(target)	(target)	
Clean energy										
Operational capacity (GW)	5.5	15	20	6.7	15	23	7.1	NA	>20	
Capacity in pipeline (GW)	3.7	NA	NA	10.1	NA	10	10.4	NA	10	
Total capacity (GW)	9.2	NA	NA	16.8	NA	33	17.5	NA	>30	
Solar rooftop										
Capacity installed p.a. (GW)	0.4 (FY23)	NA	NA	NA	NA	NA	NA	NA	NA	
Revenues (INR bn)	NA	NA	NA	17 (FY24)	NA	110	22 (FY25)	NA	110	
Distribution										
Customer base (mn)	NA	NA	NA	12.5 (FY24)	NA	40	13 (FY25)	NA	40	
Overall financials										
5-year capex (INR bn)		600 (FY25-27)	NA		NA	1,460		NA	1,250	
Total revenue (INR bn)	560.3 (FY23)	1,120 (~2x FY23)	NA	615.4 (FY24)	NA	1,000	645 (FY25)	NA	1,000	
Total EBITDA (INR bn)	100.7 (FY23)	200 (~2x FY23)	NA	127.0 (FY24)	NA	300	144.7 (FY25)	NA	300	
T-t-LDAT (IND L-)	38.1	76	NIA	41.1	NIA	100	52	NIA	100	
Total PAT (INR bn)	(FY23)	(~2x FY23)	NA	(FY24)	NA	100	(FY25)	NA	100	



Exhibit 15: Majority of the capex is for non-regulated assets

FY26-30



Source: I-Sec research, Company data

Exhibit 16: Shareholding pattern

%	Mar'25	Jun'25	Sep'25
Promoters	46.9	46.9	46.9
Institutional investors	25.5	25.3	25.8
MFs and others	9.6	10.0	9.6
Fls/Banks	1.1	0.1	0.1
Insurance	5.4	5.2	6.0
FIIs	9.4	10.1	10.2
Others	27.6	27.8	27.3

Source: Bloomberg, I-Sec research

Exhibit 17: Price chart



Source: Bloomberg, I-Sec research



Financial Summary

Exhibit 18: Profit & Loss

(INR mn, year ending Mar-31)

	FY24A	FY25A	FY26E	FY27E
Net Sales	6,15,423	6,42,681	7,04,104	8,11,771
Operating Expenses	78,428	82,350	86,467	90,791
EBITDA	1,08,772	1,24,857	1,43,446	1,70,805
EBITDA Margin (%)	17.7	19.4	20.4	21.0
Depreciation & Amortization	37,864	41,169	49,253	55,300
EBIT	70,908	83,688	94,193	1,15,505
Interest expenditure	46,332	47,025	54,176	63,843
Other Non-operating Income	18,234	15,139	16,268	16,296
Recurring PBT	42,810	51,803	56,285	67,958
Profit / (Loss) from Associates	11,776	7,933	7,661	8,213
Less: Taxes	15,973	10,938	15,426	17,963
PAT	26,837	40,866	40,859	49,995
Less: Minority Interest	5,839	7,229	6,530	6,554
Extraordinaries (Net)	4,188	(1,860)	-	-
Net Income (Reported)	42,800	46,938	41,990	51,654
Net Income (Adjusted)	36,962	39,710	41,990	51,654

Source Company data, I-Sec research

Exhibit 19: Balance sheet

(INR mn, year ending Mar-31)

	FY24A	FY25A	FY26E	FY27E
Total Current Assets	4,47,433	4,89,923	4,48,096	5,11,990
of which cash & cash eqv.	1,06,298	1,30,534	63,757	1,22,571
Total Current Liabilities &	2,79,438	2,96,050	2,78,368	2,94,772
Provisions	2,79,430	2,90,030	2,70,300	2,94,772
Net Current Assets	1,67,996	1,93,874	1,69,728	2,17,218
Investments	1,48,381	1,50,140	1,50,140	1,50,140
Net Fixed Assets	6,60,138	7,72,500	8,57,261	8,95,492
ROU Assets	-	-	-	-
Capital Work-in-Progress	1,15,613	1,26,789	20,000	20,000
Total Intangible Assets	-	-	-	-
Other assets	17,575	16,515	16,515	16,515
Deferred Tax Assets	-	-	-	-
Total Assets	11,09,702	12,59,816	12,13,643	12,99,364
Liabilities				
Borrowings	4,94,798	5,81,456	5,75,226	6,13,032
Deferred Tax Liability	27,723	41,041	27,723	27,723
provisions	-	-	-	-
other Liabilities	2,03,853	2,11,259	1,71,259	
Equity Share Capital	3,196	3,196	3,195	3,195
Reserves & Surplus	3,20,357	3,55,211	3,89,804	4,33,690
Total Net Worth	3,23,553	3,58,407	3,92,999	4,36,885
Minority Interest	59,775	67,654	46,437	50,464
Total Liabilities	11,09,702	12,59,816	12,13,643	12,99,364

Source Company data, I-Sec research

Exhibit 20: Cashflow statement

(INR mn, year ending Mar-31)

	FY24A	FY25A	FY26E	FY27E
Operating Cashflow	62,388	82,520	1,33,874	95,629
Working Capital Changes	(13,374)	1,642	42,631	(11,324)
Capital Commitments	1,87,921	1,85,430	(26,092)	93,531
Free Cashflow	2,50,309	2,67,950	1,07,782	1,89,161
Other investing cashflow	(7,828)	699	-	-
Cashflow from Investing Activities	1,80,093	1,86,129	(26,092)	93,531
Issue of Share Capital	11,034	10,068	(21,218)	4,027
Interest Cost	(46,332)	(47,025)	(54,176)	(63,843)
Inc (Dec) in Borrowings	5,054	86,658	(6,230)	37,807
Dividend paid	(6,710)	(7,045)	(7,397)	(7,767)
Others	(2,22,790)	(2,87,069)	(85,538)	(1,00,571)
Cash flow from Financing Activities	(2,59,744)	(2,44,413)	(1,74,559)	(1,30,347)
Chg. in Cash & Bank balance	(17,263)	24,236	(66,777)	58,814
Closing cash & balance	1,06,298	1,30,534	63,757	1,22,571

Source Company data, I-Sec research

Exhibit 21: Key ratios

(Year ending Mar-31)

Per Share Data (INR) Reported EPS				
Reported EPS				
	8.4	12.8	12.8	15.6
Adjusted EPS (Diluted)	11.6	12.4	13.1	16.2
Cash EPS	23.4	25.3	28.6	33.5
Dividend per share (DPS)	2.1	2.2	2.3	2.4
Book Value per share (BV)	101.2	112.2	123.0	136.7
Dividend Payout (%)	25.0	17.2	18.1	15.5
Growth (%)				
Net Sales	9.8	4.4	9.6	15.3
EBITDA	26.0	14.8	14.9	19.1
EPS (INR)	505.9	52.3	0.0	22.4
Valuation Ratios (x)				
P/E	45.4	29.8	29.8	24.4
P/CEPS	16.3	15.1	13.4	11.4
P/BV	3.8	3.4	3.1	2.8
EV / EBITDA	13.8	12.5	11.3	9.4
P/Sales	2.1	2.0	1.8	1.6
Dividend Yield (%)	0.6	0.6	0.6	0.6
Operating Ratios				
Gross Profit Margins (%)	30.4	32.2	32.7	32.2
EBITDA Margins (%)	17.7	19.4	20.4	21.0
Effective Tax Rate (%)	37.3	21.1	27.4	26.4
Net Profit Margins (%)	4.4	6.4	5.8	6.2
NWC / Total Assets (%)	5.6	5.0	8.7	7.3
Net Debt / Equity (x)	0.7	8.0	0.9	1.1
Net Debt / EBITDA (x)	2.2	2.4	2.5	2.9
Profitability Ratios				
RoCE (%)	6.5	8.3	7.9	9.2
RoE (%)	10.6	12.1	9.7	11.1
RoIC (%)	6.5	8.3	7.9	9.2
Fixed Asset Turnover (x)	1.0	0.9	0.9	0.7
Inventory Turnover Days	20	20	23	24
Receivables Days	63	56	58	59
Payables Days	58	81	58	59



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